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ASX ANNOUNCEMENT

Thursday, 28 August 2025

Executive Leadership Team appointment

NAB Group Chief Executive Officer Andrew Irvine today announced the appointment of Inder Singh as Group Chief Financial Officer and Group Executive, Strategy.

"Inder is a seasoned financial services CFO with international and domestic experience and a successful leader focussed on execution to drive results. His appointment clearly adds to the talent in our senior executive ranks at NAB," Mr Irvine said.

Mr Singh has been CFO of QBE Insurance Group since 2018. He spent significant time in investment banking, including at Deutsche Bank and UBS in Australia and overseas, where he advised on bank strategy, mergers and acquisitions and capital structures.

"Inder has been working in a highly regulated and complicated sector. He has driven a strong performance focus including investment strategies delivering improved outcomes for the business and been heavily involved in transformation and technology investment and initiatives," Mr Irvine said.

Mr Singh will commence with NAB in March 2026. His responsibilities at NAB will include all Finance functions as well as the Strategy and Group Development teams.

"This is the ideal next role for me and I am delighted to be joining NAB to work with Andrew and the broader leadership team," Mr Singh said.

"NAB's ambition to be the most customer-centric company in Australia and New Zealand was a major attraction. Banking is a highly competitive industry like insurance where looking after customers has to be the most important consideration."

Shaun Dooley, who has been acting Group CFO since March 2025, will return to his permanent role as Group Chief Risk Officer in March 2026. "The depth of our executive team has been demonstrated through Shaun serving so strongly as our Group CFO during the transition phase," Mr Irvine said.

Mr Singh will be based in Sydney. His appointment is subject to regulatory approvals.

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Authorised for release by Andrew Irvine, Group Chief Executive Officer.

Biography - Inder Singh

Mr Singh joined QBE in 2015 and was appointed Group Chief Financial Officer in 2018. His previous roles at QBE include Chief Financial Officer for Australian & New Zealand Operations and Group Head of Corporate Development and Financial Planning & Analysis. Inder has more than 20 years' experience in financial services spanning property and casualty, life insurance and banking. He started his career at Arthur Andersen before working in investment banking in Sydney and London with Deutsche Bank and UBS. Prior to joining QBE, he was Group M&A Director at Aviva plc in London where he led a number of transformational transactions. He holds a Bachelor of Commerce from Monash University in Melbourne and is a member of Chartered Accountants Australia and New Zealand.