



### Citi Australia Conference

14 October 2014

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### **Presentation Content**



- Record Growth & Profit
- Business Update







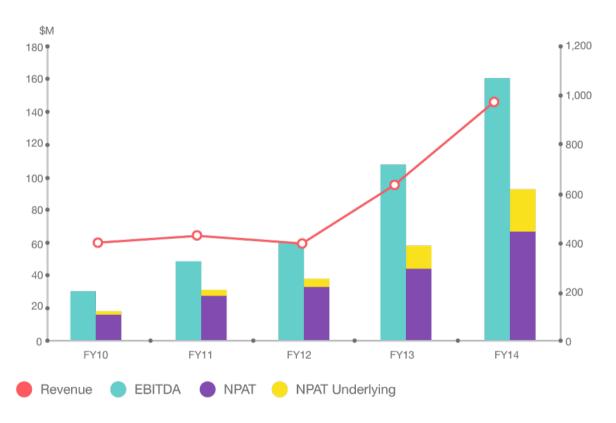




# Record Growth & Profit

# Growth in all key measures





1) Underlying NPAT includes an add-back of a non-cash cost of \$26.2 million for amortisation (\$14.6 million in previous corresponding period) associated with customer contracts acquired in the relevant period (in accordance with Australian Accounting Standards)

\$1.02 billion

EBITDA up 48% to

\$160.1 million

\$67.1 million

NPAT (underlying) up 60% to \$93.3 million









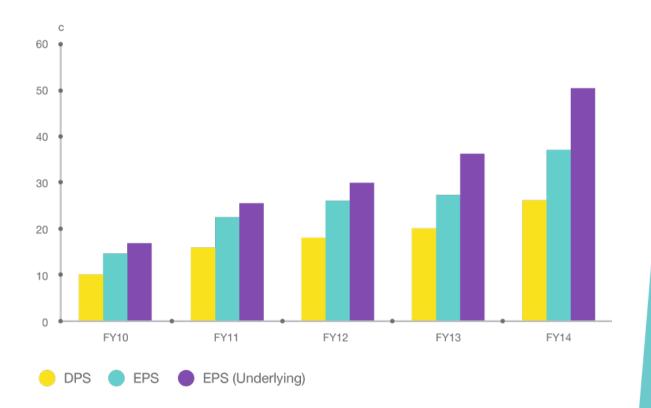






## Growth in EPS & DPS





1) Underlying EPS includes an add-back of a non-cash cost of \$26.2 million for amortisation (\$14.6 million in previous corresponding period) associated with customer contracts acquired in the relevant period (in accordance with Australian Accounting Standards)

Fully franked final dividend **14.5** cents per share

Cash dividend yield of 4.5%

Earnings per share up

36% to 37.3 cents

Total FY14 dividend, fully franked, **26 cents** per share,

An increase of 30% on FY13

All figures at 30 June 2014



















Net growth in FY14 of 121,000 services (an increase of 8%)

| SIOs ('000s) | FY14  | FY13  | %Change       |
|--------------|-------|-------|---------------|
| Fixed Voice  | 773   | 730   | <b>1</b> 6%   |
| Mobile       | 225   | 254   | <b>↓</b> -11% |
| Broadband    | 482   | 412   | <b>1</b> 17%  |
| Energy       | 93    | 56    | <b>1</b> 66%  |
| Total        | 1,573 | 1,452 | <b>1</b> 8%   |

Broadband and Energy are M2's fastest growing products

Mobile returned to growth in Q4

➤ Energy is providing an exciting new growth business for M2

Business segment exhibited growth in H2

Growth momentum is forecast to be carried into FY15





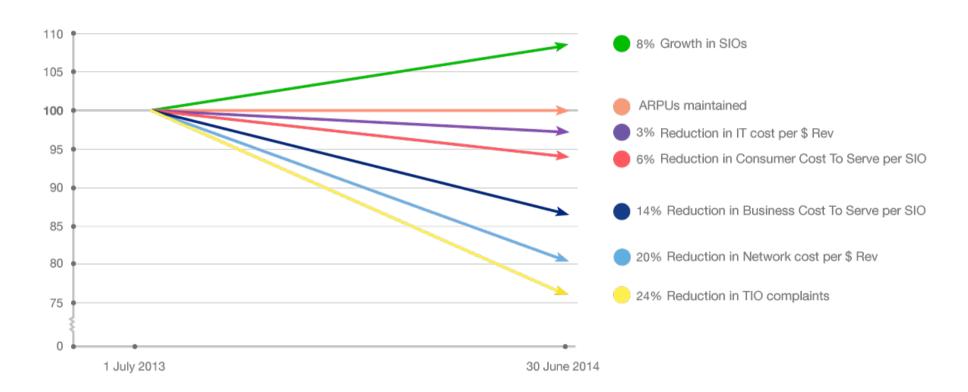




# Focussed on Growth & Efficiency



Driving subscriber growth while improving efficiency and customer experience Indexed view of key earnings efficiency measures



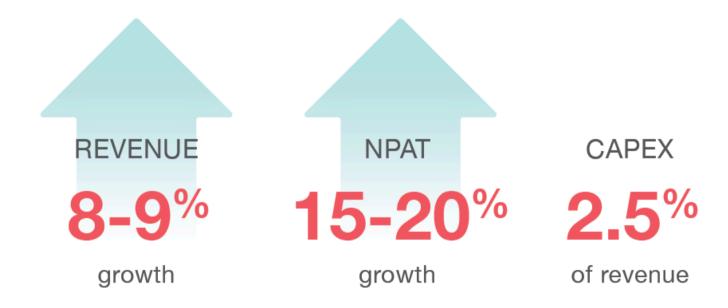






### FY15 Guidance

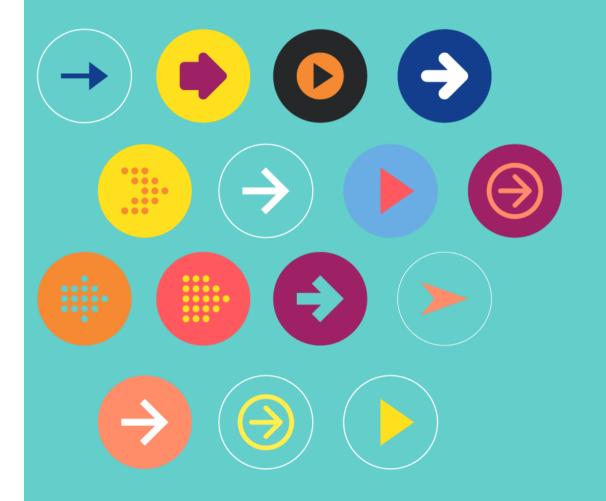












# Business Update

### The Year Ahead











#### The Growth Platform

- Continued focus on improving our business
- Leverage technology to reduce Cost To Serve and enhance customer experience
- Invest in talent and leadership development
- Expand NBN footprint

#### The Growth Agenda

- ✓ Accelerate Dodo Kiosk rollout
- ✓ Progress Pay TV product delivery
- Consider further additions to Dodo product portfolio
- Expand Commander sales channels
- "Commander Saves Business" campaign extension





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# Consumer Segment Strategy



#### One call – Connect & Save with Dodo



Proven brand proposition that can be extended to other utilities and products:

- Increase ARPUs
- Improve customer retention
- Enhance brand perception



Low Cost To Serve

- Sustain reseller margins
- · 'Match fit for NBN'



Low Cost To Acquire Large, scalable sales organisation





Excellent growth profile with further opportunities to accelerate through Dodo Kiosk expansion



Continue gains in Customer Experience with variety of service options online and in person at Kiosks



Planned extensions to services portfolio. Anticipate one new service launch.









# New 4G mobile plans launched





dodo.com/pendophone

Cost of 2 min call = \$2.37. National SMS = 29c. Excess \$15 per  $GB^3$ . Please see reverse for terms.



- Market leading post paid, sim only plans with no contract options
- Leveraging Pendo to create great value 4G device bundles
- Simple, data focussed plans to meet market demands





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### Dodo TV with Fetch





Not available in all areas. Active Phone service required. Minimum cost \$1026.60 over 24 mth incl. set-up. Pick up hardware from Dodo (Vic, Clayton) or \$24.90 p&h. TV not included. \* Customers must downgrade from Entertainment Plus via Account Management before end of 1st mth or will be charged an extra \$20 per month.

- Market leading offer with flexible options
- Increasing bundling opportunities and customer retention without margin erosion





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### Dodo Kiosk rollout accelerated









# **Business Segment Strategy**



#### Commander Saves Business

Simple communication and energy solutions to save businesses time and money.







Bundle and Save Telco + Energy Exclusive Power Bundle



NBN-Ready Voice and Data Solutions







### Commander Saves Business



Major campaign launched September, to regional and metro VIC including radio, outdoor, online, direct mail and television: [File deleted for release, available via http://youtu.be/ GbgRLEpgyCY]



















# Commander Channel Expansion



Mobile showroom travelling to high-traffic areas in regional Australia





Launching Commander Field Sales Team 20 October 2014







# Questions







### Disclaimer



Certain statements made in this presentation are forward-looking statements. These forward-looking statements are not historical facts but rather are based on M2's current expectations, estimates and projections about the industry in which M2 operates, and its beliefs and assumptions.

Words such as "anticipates," "expects," "intends," "plans," "believes," "seeks," "estimates," "guidance" and similar expressions are intended to identify forward-looking statements.

These statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and other factors, some of which are beyond the control of M2, are difficult to predict and could cause actual results to differ materially from those expressed or forecasted in the forward-looking statements.

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