

# LFRA PRESENTATION

November 2014

A bright future



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### INTRODUCTION

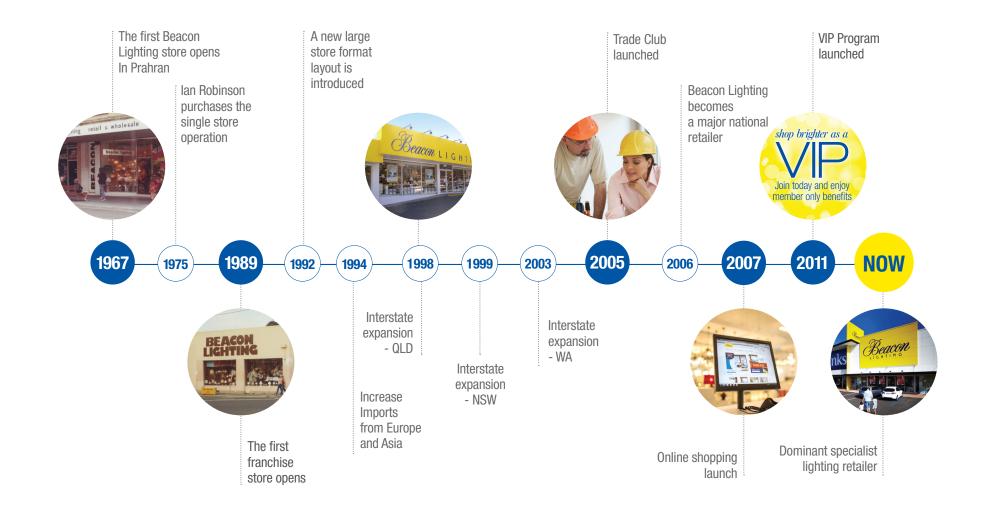


- Successful listing on ASX on April 15 2014.
- Beacon Lighting Group is the leading specialist lighting retailer in Australia.
- From a single store in Melbourne in 1967, Beacon Lighting has grown to now operate 88 stores nationally with scope for significant additional expansion.
- The business has continued to experience growth through the difficult retail environment of recent years.
- Early stage of a dynamic period of change in lighting.
- Beacon lighting conducted an IPO to facilitate the exit of a passive long term shareholder who held 45% of the issued shares.
  - No sell-down from the founder of the business.



## THE HISTORY OF BEACON LIGHTING





### BEACON LIGHTING INVESTMENT HIGHLIGHTS

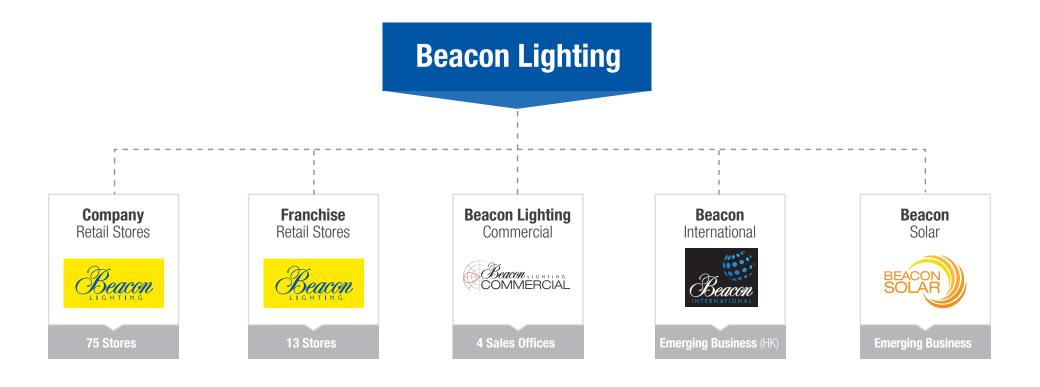


- A long and proud history of growing revenue and profit since formation in 1967
- A strong financial position with no material debt and solid cashflow
- Dominant specialist lighting retailer with 92 locations around Australia
- A proven retail model capable of being rolled out further
- 5 Strong and experienced senior management team
- 6 Vertically integrated import, distribution and retail business
- Exclusively designed and manufactured product
- Strong and well recognized brand name built up over 40 years
- 9 Dynamic change in the lighting industry



# **GROUP OVERVIEW**





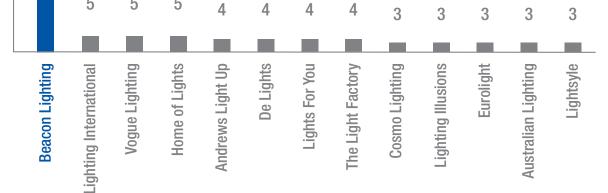
## SPECIALITY RETAIL LIGHTING STORES



#### **NUMBER OF STORES & SALES OFFICES**

92

- Commercial Sales Offices
- 13 Franchised Beacon Lighting Retail Stores
- 75 Company Owned Beacon Lighting Retail Stores

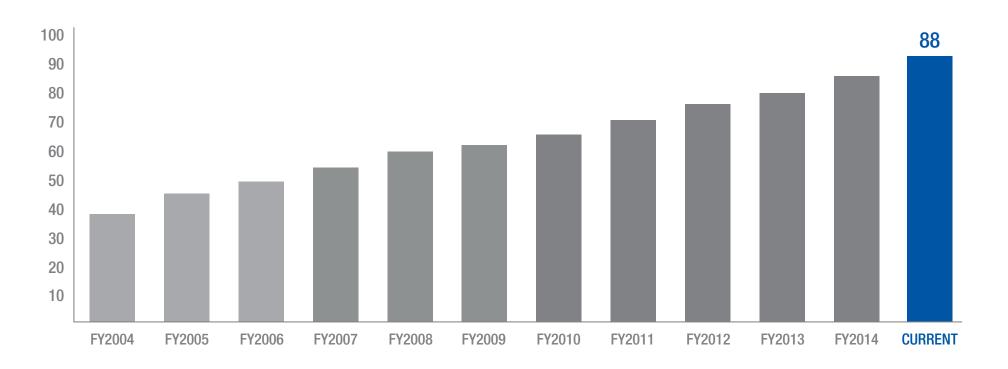




Source: Company Research

# BEACON LIGHTING STORE NUMBERS

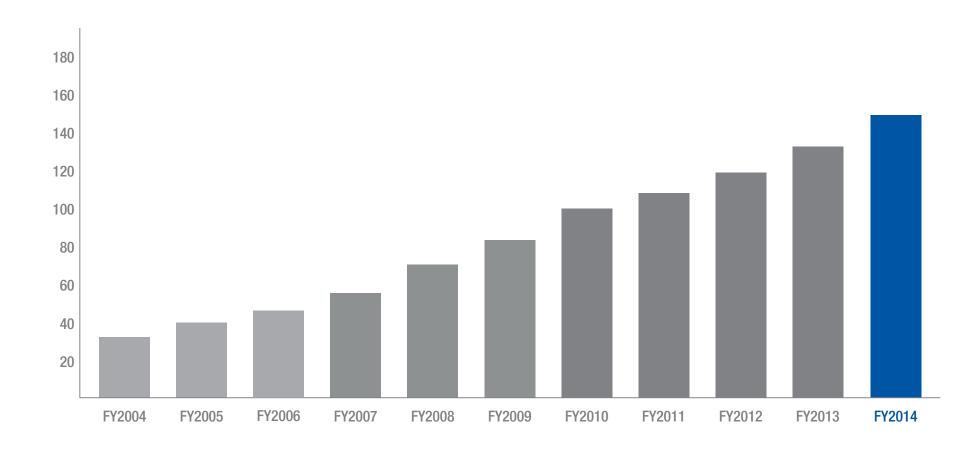




NOTE: Includes franchise stores but does not include 4 commercial sales offices.

# BEACON LIGHTING SALES \$ MILLIONS





- 1. Sales are normalised and shown for continuing businesses only.
- 2. Sales include company stores, wholesale sales to franchise stores, Beacon Solar and Beacon International sales.

# PRODUCT RANGE

































# **KEY INDUSTRY DRIVERS**



#### Housing activity

- Decorating and Renovating
- New home starts
- Auction clearance rates

#### Technological advancement

- Energy efficiency
- LED lighting
- Increasingly technical product "Smart Lighting"

#### Regulation

- Phase out of incandescent lighting
- Increasing efficiency requirements (MEPS)



### GROUP PERFORMANCE



- Growth has been delivered by the strategy of continued store rollout and increased self supply.
- Continued comparative and total store sales growth.
- Continued growth in trade sales.
- The business continues to make significant investment in product development/engineering as a result of increasing demand for technology driven products.
- Demand for lighting becoming more design and fashion driven.
- Ceiling fan sales increasing complementary or alternative to air conditioners.
- Beacon Solar and Beacon International are emerging business opportunities.

# CONSIDERATIONS OF WHY TO GO TO AN IPO



- Majority shareholder wishes to protect the investment for the future.
- Improve the governance of the business, to protect the investment.
- Establish appropriate Boards.
  - Board of Directors to play a more formal role.
  - **Audit Committee**
  - Remunerations Committee



# A CHANGE IN LEADERSHIP IS REQUIRED



- New CEO appointed.
- Other senior positions need to be secured for the future.





## REASONS FOR IPO



- 45% shareholder partner was interested in an exit.
  - A relatively small investment has appreciated substantially.
  - Time to capitalize on the increased value.
- The company is now of a size that requires more formal processes.



# THE PROCESS



#### Establish a Due Diligence Committee

- Corporate advisor
- Non-Executive Directors
- Investigating accountants





## **PREPARATIONS**



- Financial performance needs to be adequate to cover the costs approx. 5% of funds raised.
- All Boards need to be established minimum 6 months preferably 18 months prior.
- Produce a Prospectus.





## BASIS OF IPO VALUATION



- Value of the business is calculated on Net Profit after Tax, by a multiplier.
- Reasonable value for new retail companies is 10 to 13 times NPAT.
- Established retail businesses can perform at significantly higher multiples.





## REASON FOR EXCEEDING EXPECTATIONS



#### IPO offer price 66 cents, opens and holds \$1.06

Brand well known, high awareness.

Average sales increase over the last 10 years is 13%.

Housing Industry buoyant.

Dominant position in the category.



### REFLECTIONS



- Definitely achieved goals.
- New energy with a new CEO.
- Many Beacon Associates are now Shareholders.
- Business is more highly regarded as a Public company, especially in the eyes of the larger customers.
- The structure is now more appropriate for the long term.

