

# Service Stream Limited

## FY15 First Half Results Presentation

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Managing Director

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# Financial Highlights

## \$197.4m

Revenue up from \$174.6m FY14 H2

## \$10.7m

EBITDA up from \$9.0m FY14 H2

## \$4.0m

NPAT up from \$1.8m FY14 H2

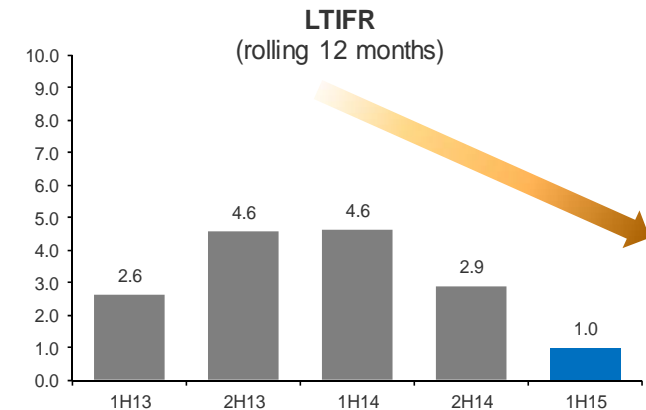
## \$11.0m

Net Debt steady with \$10.4m FY14 H2

- Increase in revenue driven from growth across Fixed Communications
- Offset declines within Energy & Water due to conclusion of smart meter rollout in Victoria
- Return to sustainable profitability continues with solid EBITDA result for the half
- EBITDA margin of 5.4% continues to improve
- Strong NPAT growth benefits from lower D&A and financing costs
- Interim fully franked dividend of 0.5 cents per share declared
- Net Debt of \$11.0m and banking facility utilisation of \$32.7m continues to be low
- Increase in working capital in line with change in mix of revenues

# Operational Highlights

- Continued focus on safety delivers improved LTIFR of 0.98
- Continued focus on operational execution and client relationships delivering results:
  - Currently undertaking successful trials with both NBN & Telstra on the deployment of Fibre-to-the-Node (FTTN)
  - Expanded service offerings secured in Energy & Water across WA and SA
- Commercial discussions currently in progress with NBN Co. on future 'FTTX' work programs for FY16 and beyond
- Execution against the corporate strategic plan continues to progress well



# Key Financial Measures

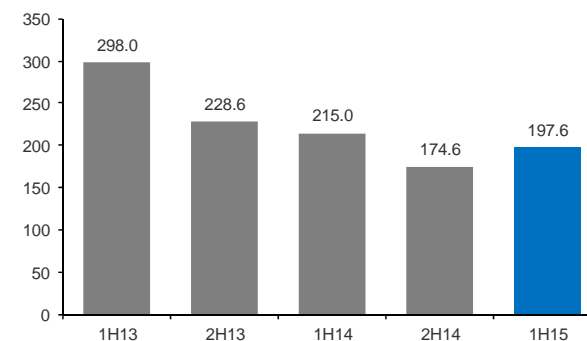
## Key financial measures

compared to immediately preceding period

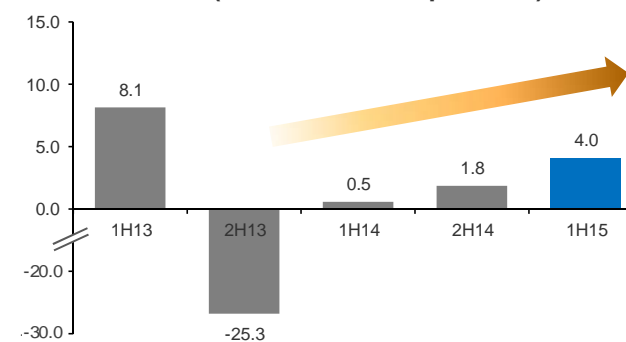
\$ million	FY15 1st half	FY14 2nd half	Change		
Revenue	197.4	174.6	22.8	13%	▲
EBITDA	10.7	9.0	1.6	18%	▲
EBITDA %	5.4%	5.2%	0.2%		▲
Net profit after tax	4.0	1.8	2.3	127%	▲
Earnings per share (cents)	1.05	0.54	0.50	92%	▲
Dividends per share (cents)	0.5	-	0.5		▲
Operating Cashflow	0.5	10.1	(9.6)	(95%)	▼
Net Debt	11.0	10.4	0.6	6%	▲
Leverage Ratio x <sup>1</sup>	1.15	1.33	(0.17)	(13%)	▼

<sup>1</sup> (Net Debt + Bank Guarantees) / 12 mth rolling EBITDA

Revenue



NPAT (excl. Goodwill impairment)



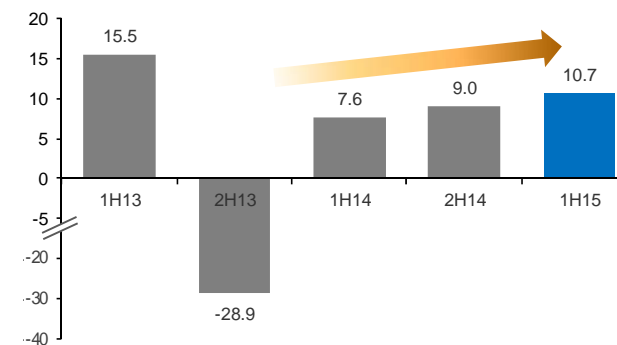
The Board has determined that comparison of the financial results to the immediately preceding period (six months ending 30-Jun-14) may be more beneficial to shareholders than a comparison to the prior comparative period (six months ending 31-Dec-13). Comparisons to the prior comparative period are contained in both the Financial Statements and the appendix to the Results Presentation.

# Segment Results

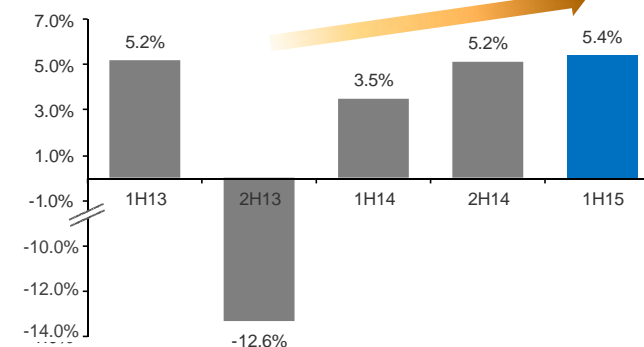
## Segment results compared to immediately preceding period

\$ million	FY15 1st half	FY14 2nd half	Change
Fixed Communications	84.3	55.7	28.6
Mobile Communications	72.5	67.7	4.8
Energy & Water	40.9	50.7	(9.8)
Eliminations & Interest Rec'd	(0.3)	0.5	
<b>Total Revenue</b>	<b>197.4</b>	<b>174.6</b>	<b>22.8</b>
Fixed Communications	6.9 8.1%	5.6 10.0%	1.3 (1.9%)
Mobile Communications	4.2 5.8%	1.2 1.8%	3.0 4.0%
Energy & Water	2.1 5.2%	4.5 9.0%	(2.4) (3.8%)
Unallocated Corporate Services	(2.6) (1.3%)	(2.3) (1.3%)	(0.2) 0.0%
<b>Total EBITDA</b>	<b>10.7 5.4%</b>	<b>9.0 5.2%</b>	<b>1.6 0.2%</b>
Depreciation & Amortisation	(3.0)	(4.1)	1.0
<b>EBIT</b>	<b>7.6 3.9%</b>	<b>4.9 2.8%</b>	<b>2.7 1.0%</b>
Financing costs	(1.4)	(3.0)	1.6
Income tax expense	(2.1)	(0.1)	
<b>Net profit after tax</b>	<b>4.0 2.0%</b>	<b>1.8 1.0%</b>	<b>2.3 1.0%</b>

EBITDA



EBITDA %



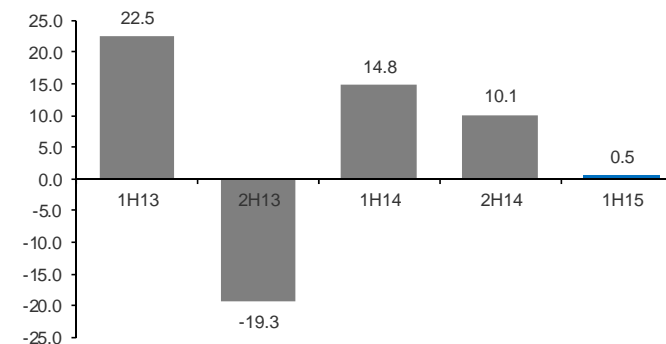
# Cashflow Results

## Cashflow results

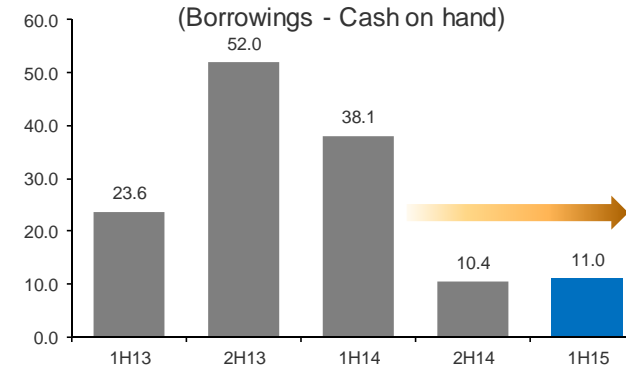
compared to immediately preceding period

\$ million	FY15 1st half	FY14 2nd half	Change
EBITDA	10.7	9.0	1.6
+/- change in working capital	(9.0)	3.1	(12.1)
<b>OCFBIT</b>	<b>1.7</b>	<b>12.1</b>	<b>(10.4)</b>
Net tax paid	(0.0)	0.0	(0.0)
Net interest and financing costs	(1.2)	(2.0)	0.8
<b>Operating Cashflow</b>	<b>0.5</b>	<b>10.1</b>	<b>(9.6)</b>
Capital expenditure (net of proceeds from sales)	(1.0)	(1.3)	0.3
<b>Free cashflow</b>	<b>(0.5)</b>	<b>8.8</b>	<b>(9.3)</b>
Proceeds from capital raise	0.0	18.9	(18.9)
Dividends paid	0.0	0.0	0.0
Purchase of shares	(0.1)	0.0	(0.1)
<b>(Increase) / Decrease in net debt</b>	<b>(0.6)</b>	<b>27.7</b>	<b>(28.3)</b>

## Operating Cashflow



## Net Debt (Borrowings - Cash on hand)



# Business Unit Update



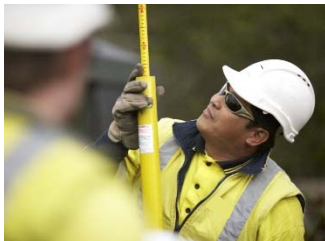
## Fixed Communications

- Continued growth as works associated with rollout of NBN continues to gain momentum, together with a focus on working capital management
- Currently undertaking successful trials with both NBN & Telstra on the deployment of Fibre-to-the-Node (FTTN)
- In commercial discussions with NBN Co. on work packages and geography to support the re-booted multi-technology deployment commencing in mid-late 2015



## Mobile Communications

- Focussed on securing wireless network design & construction contracts with Telstra and VHA in H2
- Receipt of consistent wireless work packages remains challenging
- Diversification plans progressing well with small opportunities secured in road lighting and signalling during H1


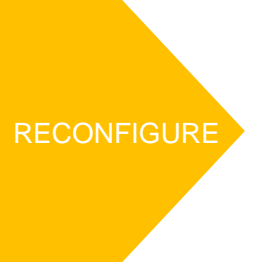



## Energy & Water

- Revenue decline in line with budget expectations due to conclusion of smart meter rollout in Victoria, however retailer-lead deployments gaining momentum for FY16 commencement
- New contracts with ATCO Gas (Meter Exchange) and SAPN (Asset Inspection) secured during H1
- Solar PV installations remained steady during H1 as increasing electricity prices supports continuing demand

# Delivery against our Strategic Plan

## Underpinning sustainable profitability and growing shareholder value

 <b>UNLOCK</b>	<ul style="list-style-type: none"><li>▪ Contract retention</li><li>▪ Improve contract and commercial management disciplines</li><li>▪ Implement variable direct cost structures to reduce risks of volume fluctuation</li></ul>	<ul style="list-style-type: none"><li>✓ Focussed on securing wireless contract opportunities with Telstra and VHA in H2</li><li>✓ Centralised commercial function established</li><li>✓ Increased the use of contracted resources across field operations</li></ul>
 <b>RECONFIGURE</b>	<ul style="list-style-type: none"><li>▪ Increased capability and focus on HSE</li><li>▪ Implement common business frameworks and processes</li><li>▪ Remuneration and recognition schemes</li></ul>	<ul style="list-style-type: none"><li>✓ HSE Team transformed and aligned to support each business unit</li><li>✓ Group level bid management framework implemented</li><li>✓ Talent identification and succession management program launched</li></ul>
 <b>EXTEND</b>	<ul style="list-style-type: none"><li>▪ Secure organic 'Value Add' opportunities</li><li>▪ Extension of core capabilities across known markets</li><li>▪ Build pipeline to support future growth</li></ul>	<ul style="list-style-type: none"><li>✓ Service expansion across Energy &amp; Water and Fixed Communications</li><li>✓ New contract opportunities in Energy &amp; Water</li><li>✓ Stable business development pipeline across all 3 segments</li></ul>

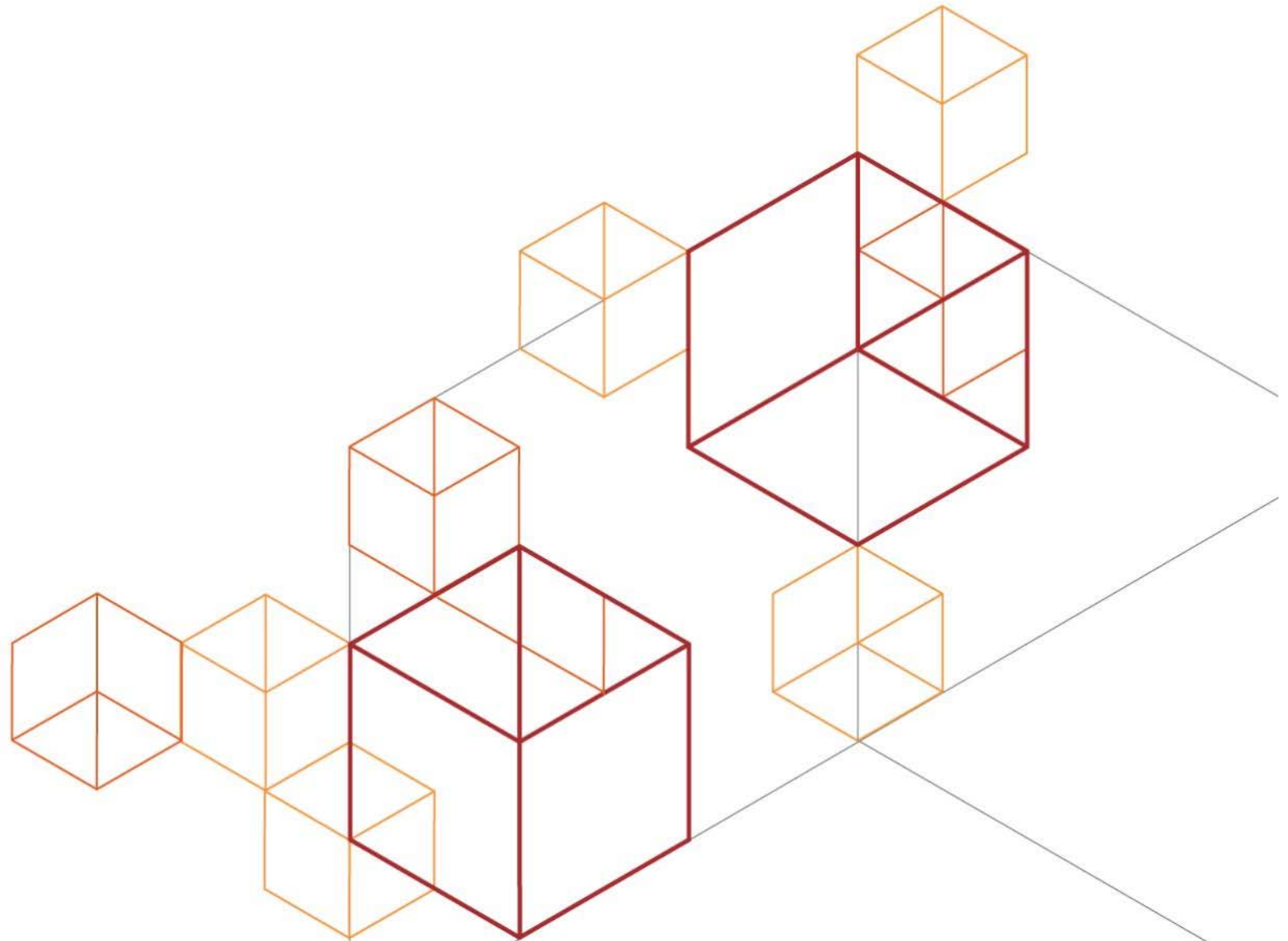


# FY15 Outlook

- We expect that the second-half of FY15 will continue to consolidate on the Company's recent trend of delivering solid operating and financial performance
  - Continued focus on converting 'works-to-cash' across Fixed Communications
  - Wireless work volumes remain fluid and difficult for management to predict month-on-month
- H2 priorities include:
  - Secure the renewal of Wireless Design and Construction agreements with Telstra and VHA
  - Secure FTTN volumes with NBN Co. to support commencement for FY16
  - Continue to explore organic diversification opportunities for Mobile Communications
  - Commence trials for deployment of smart metering infrastructure within Energy & Water



# Appendices



# Key Financial Measures

## Key financial measures compared to prior corresponding period

\$ million	FY15 1st half	FY14 1st half	Change		
Revenue	197.4	215.0	(17.5)	(8%)	▼
EBITDA	10.7	7.5	3.1	41%	▲
EBITDA %	5.4%	3.5%	1.9%		▲
Net profit after tax	4.0	0.5	3.5	670%	▲
Earnings per share (cents)	1.05	0.18	0.86	467%	▲
Dividends per share (cents)	0.5	-	0.5		▲
Operating Cashflow	0.5	14.8	(14.3)	(97%)	▼
Net Debt	11.0	38.1	(27.0)	(71%)	▼
Leverage Ratio x <sup>1</sup>	1.15	n/a	n/a	n/a	▼

<sup>1</sup> (Net Debt + Bank Guarantees) / 12 mth rolling EBITDA

# Segment Results

## Segment results

compared to prior corresponding period

\$ million	FY15 1st half		FY14 1st half		Change	
Fixed Communications	84.3		42.7		41.6	
Mobile Communications	72.5		99.2		(26.7)	
Energy & Water	40.9		73.5		(32.6)	
Eliminations & Interest Rec'd	(0.3)		(0.4)			
<b>Total Revenue</b>	<b>197.4</b>		<b>215.0</b>		<b>(17.5)</b>	
Fixed Communications	6.9	8.1%	(3.2)	(7.5%)	10.0	15.6%
Mobile Communications	4.2	5.8%	6.5	6.5%	(2.3)	(0.7%)
Energy & Water	2.1	5.2%	6.6	9.0%	(4.5)	(3.8%)
Unallocated Corporate Services	(2.6)	(1.3%)	(2.4)	(1.1%)	(0.2)	(0.2%)
<b>Total EBITDA</b>	<b>10.7</b>	<b>5.4%</b>	<b>7.5</b>	<b>3.5%</b>	<b>3.1</b>	<b>1.9%</b>
Depreciation & Amortisation	(3.0)		(4.9)		1.9	
<b>EBIT</b>	<b>7.6</b>	<b>3.9%</b>	<b>2.6</b>	<b>1.2%</b>	<b>5.0</b>	<b>2.6%</b>
Financing costs	(1.4)		(1.9)		0.5	
Income tax expense	(2.1)		(0.2)			
<b>Net profit after tax</b>	<b>4.0</b>	<b>2.0%</b>	<b>0.5</b>	<b>0.2%</b>	<b>3.5</b>	<b>1.8%</b>

# Cashflow Results

## Cashflow results

compared to prior corresponding period

\$ million	FY15 1st half	FY14 1st half	Change
EBITDA	10.7	7.5	3.1
+/- change in working capital	(9.0)	10.7	(19.6)
<b>OCFBIT</b>	<b>1.7</b>	<b>18.2</b>	<b>(16.5)</b>
Net tax paid	(0.0)	0.0	(0.0)
Net interest and financing costs	(1.2)	(3.4)	2.2
<b>Operating Cashflow</b>	<b>0.5</b>	<b>14.8</b>	<b>(14.3)</b>
Capital expenditure (net of proceeds from sales)	(1.0)	(0.8)	(0.2)
<b>Free cashflow</b>	<b>(0.5)</b>	<b>13.9</b>	<b>(14.5)</b>
Proceeds from capital raise	0.0	0.0	0.0
Dividends paid	0.0	0.0	0.0
Purchase of shares	(0.1)	0.0	(0.1)
<b>(Increase) / Decrease in net debt</b>	<b>(0.6)</b>	<b>13.9</b>	<b>(14.6)</b>