

## **FY15 RESULTS PRESENTATION**



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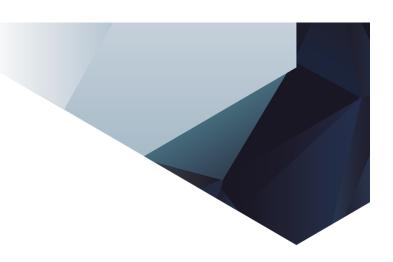
#### Pro forma financial information

ACN uses certain measures to manage and report on its business that are not recognised under Australian Accounting Standards. These measures are referred to as non-IFRS financial information. ACN considers that this non-IFRS financial information is important to assist in evaluating the performance of ACN. The information is presented to assist in making appropriate comparisons with prior periods and to assess the operating performance of ACN's businesses. In particular, this information is important for comparative purposes with Pro forma historical and forecast for the year ending 30 June 2014 financial information contained in the Initial Public Offering Prospectus lodged with ASIC on 26 November 2014 (Prospectus).

All references to the Pro forma results are to be read as unaudited. This presentation has been reported in Australian currency, unless otherwise stated. All references to "Prospectus" contained within this document refer to the ACN prospectus lodged with ASIC on 26 November 2014.

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## **FY15** Highlights

- Student numbers exceeded Prospectus forecast 65%, growing to 25,784.
- EBITDA (before one off items) of \$31.7 million was 41% ahead of the Prospectus forecast.
- Acquisition of Phoenix and expansion into VET FEE-HELP through the launch of MyTimeLearning online education platform.
- Leading course completion rates in excess of 80%.
- Diversified revenue sources into VET FEE-HELP and Certegy-funded student loans.
- Interstate agreement with North Coast TAFE in NSW.
- The appointment of Ms Samantha Martin-Williams, the former General Manager of TAFE NSW | Hunter Institute, to the Board.
- The formation of a Quality Oversight Committee.
- Acquisition of Wizard Corporate Training.
- Acquisition of Smallprint & Catapult.

## Statutory FY15 Results vs. Prospectus

	FY14 Actual \$'000	FY15 Actual \$'000	Change %	FY15 Prospectus \$'000	Variance %
Revenue	17,384	85,159	390%	47,917	78%
EBITDA (before one offs)	8,217	31,730	286%	22,477	41%
EBITDA margin	47%	37%	-	47%	-
Less: one-offs costs*	-6,171	-2,703	-	-	-
Reported EBITDA	2,046	29,027	1319%	22,477	29%
Less: D&A	-86	-3,747	-	-1,858	-
EBIT	1,960	25,280	1190%	20,619	23%
Less: interest expense	-	-42	-	209	-
Less: income tax expense	-588	-7,961	-	-6,249	-
Reported NPAT	1,372	17,277	1159%	14,579	19%
NPATA (before one offs)	7,543	19,980	165%	16,158	24%

<sup>\*</sup> One off costs include: corporate restructuring, business acquisition roll-up and IPO related expenses

Notes: The company also provided a proforma EBITDA forecast of \$25M. In FY15 the group's actual proforma EBITDA was \$30M

- Revenue significantly higher than prospectus (+78%) due to greater than expected student enrolment growth and positive course yield mix.
- EBITDA ahead of prospectus forecast.
- EBITDA margin decline reflects significant investment in infrastructure ahead of expected further growth.
- Identifiable amortisation expense increased versus prospectus due to a change in estimation method.

### **Detailed Profit & Loss**

	FY14 Actual \$'000	FY15 Actual \$'000	Change Actual \$'000
Revenue	17,384	85,159	67,775
Direct training costs	-4,078	-28,948	-24,870
Administration and other expenses	-4,579	-20,739	-16,160
Marketing expense	-596	-3,699	-3,103
Cost relating to company restructure	-	-2,623	-2,623
Management fees	-6,171	-80	6,091
Share of net loss from JV	-	-43	-43
EBITDA	1,960	29,027	27,067
Depreciation & Amortisation	-86	-3,747	-3,661
Finance costs	-	-42	-42
Profit before income tax	1,960	25,238	23,278
Income tax expense	-588	-7,961	-7,373
NPAT	1,372	17,277	15,905
NPAT pre- amortisation	1,438	20,057	18,619
Basic earnings per share (cps)	2.84	23.61	21
Diluted EPS pre-amortisation (cps)*	2.98	27.41	24

<sup>\*</sup>Excludes \$2.8m of amortisation on acquired intangibles. \$4m- \$4.5m on balance sheet to be expensed in FY16.

- Substantial growth in costs reflects course material investment, broker fees, and significant investment in compliance infrastructure and staff (internal audit, compliance, trainers, call centre and business development).
- Mix shift towards higher yielding VET FEE-HELP courses should see the EBITDA margin stabilise and improve in FY16.
- A reconciliation between Statutory and Proforma profits be found in the Appendix.



### **Cashflow**

	FY14 Actual \$'000	FY15 Actual \$'000	Change Actual \$'000
EBITDA	1,960	29,027	27,067
Changes in Working Capital	-1,180	-26,854	-25,674
IPO and acquisition related costs*	0	-2,623	-2,623
Income Tax Paid	-151	-1,078	-927
Interest paid	0	-42	-42
Net cash from operating activities	629	-1,570	-2,199
Payments for Property, Plant & Equipment	-181	-1,817	-1,636
Purchase of intangible assets	-447	-719	-272
Acquisition of subsidiaries, net of cash acquired	0	-6,446	-6,446
Other	-60	401	461
Net cash used in investing activities	-688	-8,581	-7,893
Proceeds from the issue of share capital	0	13,763	13,763
Other	2,427	-187	-2,614
Net cash from financing activities	2,427	13,576	11,149
Net change in cash and cash equivalents	2,368	3,425	1,057
Cash and cash equivalents, end of period	2,809	6,234	3,425

<sup>\*</sup> Approximately \$1.1m in payments in relation to acquisition related costs were classified within investing activities in the Appendices 4C for the December 2014, March 2015 and June 2015 quarters. The reclassification of the \$1.1m to a perating activities has been made as part of the year end audit process.

- Working capital build reflects timing of funding receipts. On July 17 ACN received \$30.4m of progress payments for VET FEE HELP and Vocational Courses relating to FY15.
- While revenue is recorded on a straightline basis cash flow tends to be in arrears, however as the Company develops further this should stabilise.
- Timing of cash receipts is dependent on ACN's timing of submissions to claim funds from the relevant funding body.
- The Company remains in very strong net cash position, with no debt

### **Balance Sheet**

	FY14 Actual \$'000	FY15 Actual \$'000	Change Actual \$'000
Cash and Cash Equivalents	2,809	6,234	3,425
Trade & Other Receivables	5,631	36,133	30,502
Property, Plant & Equipment	208	4,600	4,392
Deferred Assets	359	3,101	2,742
Goodwill	0	28,946	28,946
Other Intangible Assets	382	10,372	9,990
Other Assets	250	2,887	2,637
Total Assets	9,639	92,273	82,634
Trade & Other Payables	6,259	7,932	1,673
Borrowings	0	820	820
Deferred earn out	0	1,049	1,049
Current Tax Liabilities	0	8,917	8,917
Deferred Tax Liabilities	1,117	4,654	3,537
Provisions	92	2,194	2,102
Total Liabilities	7,468	25,566	18,098
Net Assets	2,171	66,707	64,536

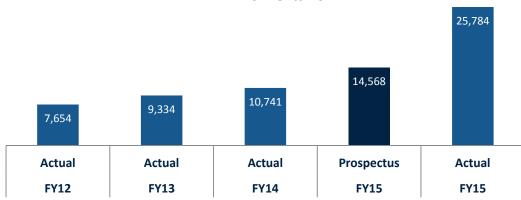
- Strong unleveraged balance sheet. Net cash at balance date.
- Adjusted net cash at balance date of \$36.6m after factoring \$30.4m of July inflows related to June training.
- Total Working Capital increased by \$24m primarily due to increased accrued revenue from higher student enrolments partially offset by the increase in trade and other creditors.
- IPO funded acquisition of Training Experts Pty Ltd and Training Synergies Pty Ltd for \$4m.
- Other asset acquisitions of Phoenix Institute of Australia for \$2.25m, and Wizard Corporate Training of \$940k, both pre-earnout.
- \$23.8m net cost of Catapult and Smallprint to be settled in September 2015, funded from cash.
- New CFO to pursue debt opportunities.



### **Student enrolments**

	FY12 Actual \$'000	FY13 Actual \$'000	FY14 Actual \$'000	FY15 Prospectus \$'000	FY15 Actual \$'000
Total revenue	13,665	28,701	33,381	56,135	85,159
Enrolments no.	7,654	9,334	10,741	14,568	25,784
Avg. revenue per enrolment	\$1,785	\$3,075	\$3,108	\$3,853	\$3,303





- Enrolment growth was ahead of expectations.
- Average revenue yield per student exceeded expectations on course mix, VET FEE-HELP.
- Average revenue yield per student should continue to increase in FY16 due to further VET FEE-HELP enrolment growth, ahead of state-funded enrolment growth.
- VET FEE-HELP penetration amongst VET students remains low and a key growth opportunity.

## A career training company

Aiming to be an end-to-end solution provider for student career development.

#### Oversight committee

Over 250 employees managing enrolment, student course engagement and regulation & compliance

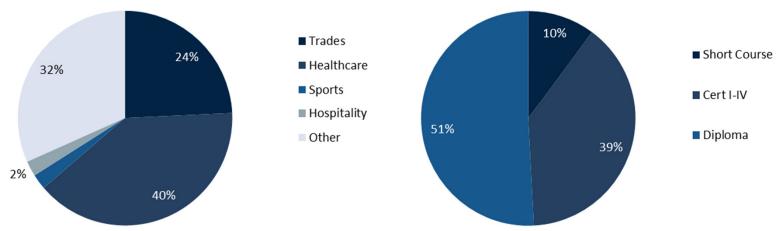
STUDENT SOURCING		STUDENT TRAINING		JOB OUTCOME
Direct marketing	State funded	Federal funded	Fee for service	
CTI call centre				
	RTO	RTO	RTO	Unlimited Recruit
VIC sponsorship	VIC TAFE	VIC TAFE	TAFEs	MMC Group Consu
NSW sponsorship	NSW TAFE	NSW TAFE	CRICOS	Labour Hire
QLD sponsorship	QLD TAFE	QLD TAFE	МООС	
B2B VIC				
B2B NSW	Cert. I-IV, Dip., Ad. Dip.	Diploma, Ad. Diploma	ELICOS, VET, HE	
B2B QLD				
Local broker networks	CTI*	Phoenix Institute	CTI*	
Int'nl. broker networks	COVE Training	VET FEE-HELP licenses	COVE Training	
	mytimelearning	mytimelearning	mytimelearning	
Training material a	and online platform: Catap	oult / Smallprint	Course expansion	

<sup>\*</sup>CTI - RTO brands: Australian Management Academy, Consider This Training, Haley College, Heron Assess, International Training College, Smart Connection Training, Training Experts Australia, Wizard Training and Training Synergies.

Targeted expansion

## Training business key statistics

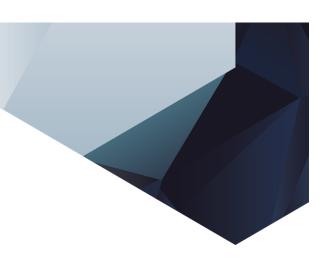




- FY15 industry exposure spread across a number of skill shortage areas
- ACN is constantly monitoring skill shortage areas for opportunities
- Company remains in a nimble position to react to any changes
- Company will further diversify its offerings in course mix and qualification scope

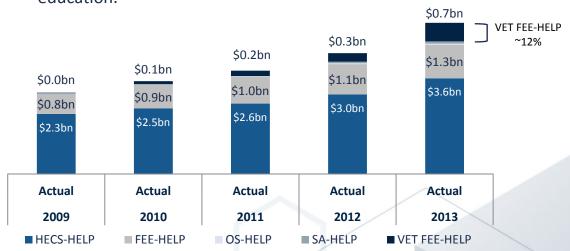
## **Regulation & Compliance**

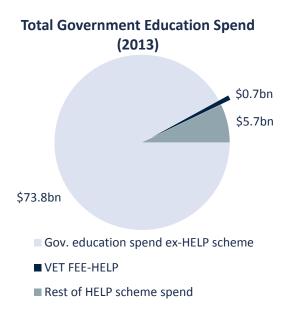
- Course completion rates still industry leading.
- Quality Oversight Committee established.
- Meet bi-monthly.
- Will assist management in:
  - providing quality training;
  - by identifying areas requiring improvement;
  - insuring best practice training & outcomes for students.
- Committee consists of:
  - Samantha Martin-Williams (Chairperson) former General Manager of TAFE NSW | Hunter Institute (ACN Director).
  - Peter Hall former Minister for Higher Education and Skills under the previous government in Victoria.
  - Marie Vassallo independent VET consultant and former VRQA panel auditor.
  - Ray Griffiths former CEO of East Gippsland and Kangan TAFEs (ACN Director).
  - Michael Jansen founder of Apprenticeships Matter.



## **Funding environment**

- Victorian funding increasingly stable no change to course rates 2015 vs. 2014.
- Funding for private providers in New South Wales should improve in 2016.
- Queensland market now a focus.
- Other states not currently a focus for the company.
- VET FEE-HELP growing rapidly but student penetration still low.
- VET FEE-HELP loans a minority share of total HELP loan payments (~12%, 2013).
- Forms a very small proportion of all-of-government spend on education.



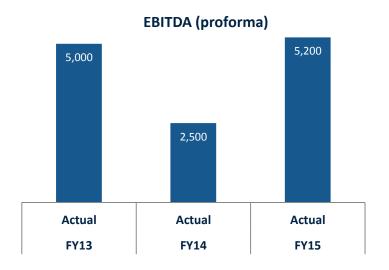




## **COVE Training**

- COVE Training has been operating since 1995 and provides licensing and training to the Construction, Mining and Infrastructure industries.
- It was acquired in September 2014 for \$25m and has since been expanded from four to six sites.
- COVE revenue per month run rate exiting
  FY15 indicates a positive outlook for FY16.
- Construction training remains an attractive space and aligns with the skills shortage list.

	FY13 Actual \$'000	FY14 Actual \$'000	FY15 Actual \$'000
Enrolments no.	4,000	6,000	5,800
Avg. rev. per enrolment	\$2,500	\$2,700	\$2,750
Revenue	15,000	12,000	13,000
EBITDA (proforma)	5,000	2,500	5,200
Margin	33%	21%	40%



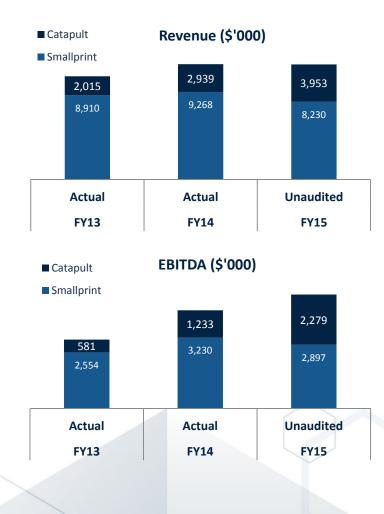
### **Labour Hire**

- We are rapidly expanding our labour hire business, Unlimited Recruitment.
- We operate in the following areas:
  - o food production;
  - o manufacturing
  - warehousing;
  - health & aged care;
  - infrastructure; and,
  - o trades.
- We recently signed an MOU with the new Melbourne wholesale markets in Epping, Victoria to be the sole training and labour hire provider for the next five years. The market is expected to employ approximately 1,300 staff, with ~800 requiring forklift licensing and other training services.
- We have a strategic vision to not only provide training but also provide job outcomes and we intend to significantly expand our capability in this area.
- We currently have dozens of staff hired out to various companies at the market.



## **Smallprint and Catapult eLearning**

- In September the Company conditionally agreed to purchase Catapult & Smallprint, Australia's largest publishers of student learning resources and online study materials to TAFEs and RTOs.
- The acquisition consideration is circa \$23.8m and will be funded from cash resources.
- The acquisition multiple is 5x historical EBITDA before synergies, and will be EPS accretive in FY16.
- Post acquisition we expect substantial annual cost savings from consolidating the purchasing of training resources from external parties.
- Catapult is a hosted online learning management system, and is considered one of the market leaders.
- In addition, Smallprint's extensive course library provides the Company with significant expansion opportunities into other markets.





# Performance versus 2H15 targets

2H15 Target	Outcome
Diversify revenue sources	Development of online learning platform myTimeLearning delivering VET FEE HELP courses.
	Creation and expansion of Labour Hire business.
Seek to secure further interstate TAFE training partnerships	Entered into a heads of agreement with North Coast TAFE.
Seek to secure further major corporate training contracts	Signing of MOU at new Melbourne Wholesale Markets.
Extend the CTI brand to NSW (potentially via major sponsorship initiatives)	Acquisition of Training Experts Australia, Training Synergies and Wizard Corporate Training in 2H15.
Examine options for expansion into Queensland	New campus in Queensland to be opened in the coming months.
Declare first dividend	Maiden dividend declared (13 cents per share fully franked).
Explore investment opportunities in the wider Education value chain	Ongoing.

### Outlook

- Competitor issues and increasing brand penetration means student recruitment remains strong with over 20,000 students currently enrolled as at 1 Sep 2015, providing revenue visibility of approximately of \$150m in FY16.
- Revenue per student is expected to be higher than FY15 due to the mix of VET FEE-HELP to state-funded course enrolments.
- Expected rapid expansion of our labour hire business, Unlimited Recruitment, following a significant contract win with Melbourne Markets.
- The acquisition of Catapult and Smallprint are expected to generate significant cost savings and allow us to expand our offering into massive open online course (MOOC) and other employment related initiatives.
- We are expanding our online course offering through MyTime Learning.
- The Board is evaluating a number of potential acquisition targets in fee-for-service training and labour hire.
- H1 FY16 earnings guidance will be provided at the AGM at the end of October along with the Appendix 4C (quarterly cash flow).

# **APPENDIX: Statutory vs. Proforma**

	FY15A Statutory \$'000	FY15A Proforma \$'000	FY15A Variance \$'000
Revenue	85,159	87,982	2,823
Direct training costs	-28,948	-30,732	-1,784
Administration and other expenses	-20,739	-23,356	-2,617
Marketing expense	-3,699	-3,774	-75
Cost relating to company restructure	-2,623	-4,260	-1,637
Management fees	-80	-80	0
Share of net loss from JV	-43	-43	0
EBITDA	29,027	25,737	-3,290
Depreciation & Amortisation	-3,747	-4,595	-848
Finance costs	-42	-56	-14
Profit before income tax	25,238	21,086	-4,152
Income tax expense	-7,961	-6,786	1,175
NPAT	17,277	14,300	-2,977
NPAT pre-amortisation	20,057	17,860	-2,197



# Thank you

Contact: Ivan Brown (CEO) (03) 8331 7852