

# HALF YEAR RESULTS

Estia Health (EHE)

1H FY2016

BEXLEY PARK AGED CARE

Watch Bexley Park being built in 90 seconds



#### HIGHLIGHTS 1H FY161

- Exceptional year-on-year growth
- Ongoing optimisation of recently acquired homes

\$196.2m

1H FY15 \$137.5m (142.7%)

\$39.7m

1H FY15 \$33.0m (120.3%)

\$23.0m

1H FY15 \$19.9m (115.6%)

12.8c

1H FY15 11.0c (116.4%)

12.8c DIVIDEND PER SHARE

1H FY15 n/a

\$33.8m
NET RAD RECEIPTS

1H FY15 \$30.7m (110.1%)





#### SUCCESSFUL INTEGRATION DRIVES SUPERIOR RETURNS

- 2 x Groups Padman Healthcare and Cookcare Group acquired on 1 Aug 2014
- Post investment review shows optimisation after c. 18 months
- Maximising volume and price drives margin improvement
- Great opportunity with recent acquisition of Kennedy Health Care Group

MATURE <sup>1</sup>	AUG 14	1H FY15	2H FY15	1H FY16
Occupancy	90.0%	93.1%	94.2%	96.3%
ACFI		\$166.52	\$177.58	\$184.36







Kennedy<sup>3</sup>

Occupancy<sup>4</sup> **ACFI** 

88.4% \$163.26

1. MATURE - includes Estia assets at 31 Jul 2014 plus Padman Healthcare and Cookcare Group; determined on a pro forma basis consistent with the information set out in the prospectus lodged 3 Dec 2014.



<sup>4.</sup> Mature facilities occupancy of 93.8%; Bexley Park occupancy of 57.9% (opened Nov 2015).

#### KEY OPERATING METRICS

- Successful integration drives superior returns over ~ 18 months
- Maximising volume and price drives margin improvement
- Mature homes occupancy of 96.3%
- Great opportunity in 2H FY16 to improve margins of recently acquired homes (38% of portfolio at 31 Dec 2016)

	Pro Forma Actual³ 1H FY15		Pro Forma Actua 1H FY16		l <sup>3</sup>	
	Mature	Transitional	Total	Mature	Transitional	Total
Number of facilities (end of period)	36	6	42	36	22	58
Operating place days	538,107	27,398	565,505	531,024	262,195	793,219
Average occupancy for all facilities	93.1%	94.8%	93.4%	96.3%	90.1%	94.2%
Average revenue per occupied bed day	\$262 <sup>1</sup>	\$249 <sup>1</sup>	\$260¹	\$269	\$254	\$263
Average ACFI per occupied bed day	\$167	\$151	\$166	\$184	\$176	\$182
Proportion of places bonded (penetration)			46.8%			59.6%
Facility staff costs as percentage of revenue <sup>2</sup>			55.9%			57.2%
Net RAD receipts (\$ million)			30.7			33.8
Central costs as % of revenue			5.3%			5.9%



<sup>1.</sup> Includes payroll tax supplement which ceased 1 Jan 2015. Adjusted for payroll tax supplement average revenue per occupied bed day is \$253.

<sup>2.</sup> Adjusted for payroll tax supplement, facility staff costs as percentage of revenue is 56.6%

<sup>3.</sup> Pro Forma Actual are unaudited and have been prepared consistent with the basis set out in the Prospectus lodged 3 Dec 2014.

#### FINANCIAL PERFORMANCE HIGHLIGHTS

Summary Pro Forma Income Statement	Actual <sup>2</sup>	Actual <sup>2</sup>	Forecast <sup>1</sup>
\$ million	1H FY15	1H FY16	1H FY16
Total Revenue <sup>6</sup>	137.5	196.2	168.8
EBITDA <sup>3</sup>	33.0	39.7	41.9
EBIT <sup>4</sup>	28.5	34.0	37.2
NPAT <sup>5</sup>	19.9	23.0	26.3
EPS <sup>7</sup> (cents)	11.0	12.8	14.5
Dividend per share (cents)	n/a	12.8	n/a

Summary Statutory Income Statement	Actual <sup>8</sup>	Actual <sup>8</sup>
\$ million	1H FY15	1H FY16
Total Revenue <sup>6</sup>	124.7	196.2
EBITDA <sup>3</sup>	(0.2)	32.6
EBIT <sup>4</sup>	(4.1)	26.9
NPAT <sup>5</sup>	(32.8)	16.9
EPS <sup>7</sup> (cents)	(40.1)	9.4

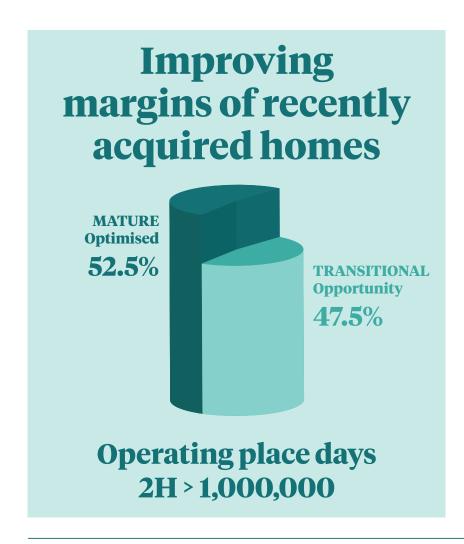
- Pro Forma Forecast Financial Information is consistent with the information disclosed in the Prospectus lodged 3 Dec 2014.
- Pro Forma Actual Financial Information are non-statutory, unaudited and have been prepared consistent with the basis set out in the Prospectus lodged 3 Dec 2014.
- 3. Earnings before Interest, Tax, Depreciation and Amortisation ("EBITDA") is a non-statutory disclosure and has been prepared consistent with the basis set out in the Prospectus lodged 3 Dec 2014.
- 4. Earnings before Interest and Tax ('EBIT") is a non-statutory disclosure and has been prepared consistent with the basis set out in the Prospectus lodged 3 Dec 2014.

# Accelerated growth agenda

- Acquisition-led initial strategy with high proportion of recently acquired homes (38%) weights earnings towards 2H FY16
- Investment in corporate centre capability of \$4.9m above Forecast to support accelerated growth.
   Now scalable with minimal incremental costs.
- 5. Net profit after tax (NPAT) has been prepared consistent with basis set out in the Prospectus lodged 3 Dec 2014.
- Total Revenue is a non-statutory disclosure and includes revenue from operations and other income. Note: the Company considers Total Revenue to be an appropriate measure due to industry focus on government and resident funding for delivery of aged care services.
- 7. Earnings per share (EPS) is a non-statutory disclosure and has been prepared consistent with the basis set out in the Prospectus lodged 3 Dec 2014.
- Statutory Actual Financial Information are unaudited and have been prepared consistent with the basis set out in the Prospectus lodged 3 Dec 2014.



#### **OUTLOOK 2H FY16**







69
Total facilities

5,921\*
Total operating places

## **DEVELOPMENT**

> 1,100 Net new beds (456 from Kennedy)



\* Estimated operating places at 30 Jun 2016

### GUIDANCE FY161

**EPS**<sup>2</sup>

> 30c FY15 24.5c (122.4%)

**DIVIDEND**<sup>3</sup>

> 30c

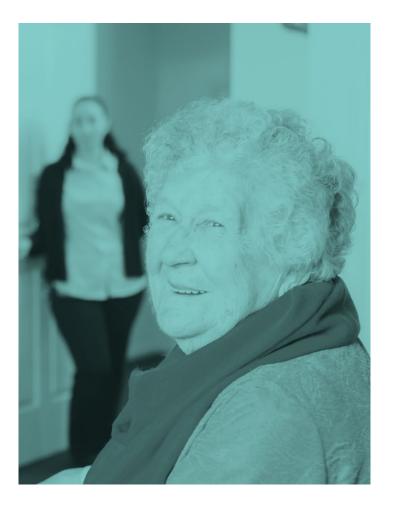
FY15 13.6c (220.6%)

**NPAT** 

> \$56m FY15 \$44.6m (125.6%)

**EBITDA** 

> \$95m FY15 \$69.7m (136.3%)





<sup>1.</sup> FY16 guidance is consistent with the information disclosed in the Prospectus lodged 3 Dec 2014.

<sup>2.</sup> EPS calculated based on weighted average ordinary shares outstanding during the period and takes into account issuance of shares as part of initial public offering Dec 2014.

<sup>3.</sup> Intention to payout up to 100% of NPAT consistent with the information disclosed in the Prospectus lodged 3 Dec 2014.

#### **CONTENTS**

#### **FINANCIAL PERFORMANCE**

- 1.1 Income Statement(Pro Forma / Statutory)
- 1.2 Maximising Revenue to Improve Margins
- 1.3 Conservative Accommodation Index
- 1.4 Cash Flow Statement(Pro Forma / Statutory)
- 1.5 Statement of Financial Position
- 1.6 Strong Balance Sheet

#### **DELIVERING GROWTH**

- 2.1 Medium Term Growth Strategy
- 2.2 New Single Site Acquisitions
- 2.3 Networks Substantially Established
- 2.4 Policy Reform
- 2.5 Development Capability for Future Growth
- 2.6 Medium Term Greenfield Strategy
- 2.7 Short Term Brownfield Strategy
- 2.8 Execution of Medium Term Growth Strategy

#### **SUMMARY**

Highlights 1H FY16 Outlook 2H FY16 Guidance FY16

#### **APPENDIX**

- A Kennedy Health Care Overview
- B Statutory to Proforma Reconciliations
- C Disclaimer





# SECTION 1

# FINANCIAL PERFORMANCE



#### 1.1 INCOME STATEMENT

	Pro Forma Actual²	Pro Forma Actual²	Pro Forma Forecast <sup>1</sup>	Statutory Actual⁵	Statutory Actual⁵
\$ million	1H FY15	1H FY16	1H FY16	1H FY15	1H FY16
Basic subsidy	87.6	135.8	115.5	80.5	135.8
Other government income	9.6	9.0	5.2	8.2	9.0
Resident contributions	38.5	50.4	46.6	34.9	50.4
Other income	1.8	1.0	1.5	1.1	1.0
Total revenue	137.5	196.2	168.8	124.7	196.2
Staff costs	(79.4)	(119.4)	(98.0)	(74.9)	(119.8)
Other operating costs	(25.1)	(37.1)	(28.9)	(50.0)	(43.8)
Total operating costs	(104.5)	(156.5)	(126.9)	(124.9)	(163.6)
EBITDA <sup>3</sup>	33.0	39.7	41.9	(0.2)	32.6
Depreciation and amortisation	(4.5)	(5.7)	(4.7)	(3.9)	(5.7)
EBIT <sup>4</sup>	28.5	34.0	37.2	(4.1)	26.9
Net interest <sup>6</sup>	0.0	(1.2)	0.4	(31.0)	(1.2)
Net profit (loss) before tax	28.5	32.8	37.6	(35.1)	25.7
Income tax expense	(8.6)	(9.8)	(11.3)	2.3	(8.8)
Net profit (loss) after tax	19.9	23.0	26.3	(32.8)	16.9
Earnings (loss) per share (cents)	11.0	12.8	14.5	(40.1)	9.4

<sup>1.</sup> Pro Forma Forecast Financial Information is consistent with the information disclosed in the Prospectus lodged 3 Dec 2014.



<sup>3.</sup> Earnings before Interest, Tax, Depreciation and Amortisation ("EBITDA") has been prepared consistent with the basis set out in the Prospectus lodged 3 Dec 2014.

<sup>4.</sup> Earnings before Interest and Tax ('EBIT") has been prepared consistent with the basis set out in the Prospectus lodged 3 Dec 2014.

<sup>2.</sup> Pro Forma Actual are unaudited and have been prepared consistent with the basis set out in the Prospectus lodged 5. Statutory Actual Financial Information are unaudited and is consistent with the information disclosed in the Prospectus lodged 3 Dec 2014.

<sup>6. 1</sup>H FY15 net interest includes one-off establishment costs relating to Mezzanine debt and bank debt facility increase on purchase of Padman Group were written off on repayment of both the debt and facility from the initial offering proceeds in Dec 2014.

#### 1.2 MAXIMISING REVENUE TO IMPROVE MARGINS

• Successful integration drives superior returns in c. 18 months

		Actual	Actual	Actual	CAGR
		1H FY15	2H FY15	1H FY16	
Composition	Operating place days	565,505	661,078	793,219	18.4%
	- mature <sup>1</sup>	538,107	529,413	531,024	$(0.7\%)^2$
	- transitional <sup>1</sup>	27,398	131,665	262,195	209.4%
	- transitional proportion %	4.8%	19.9%	33.1%	
Volume	Occupied bed days (average)	93.4%	93.8%	94.2%	0.4%
	- mature	93.1%	94.2%	96.3%	1.7%
	- transitional*	94.8%	93.2%	90.1%	
Price	ACFI per occupied bed days (average)	\$165.99	\$174.19	\$181.70	4.6%
	- mature	\$166.52	\$177.58	\$184.36	5.2%
	- transitional*	\$151.41	\$160.07	\$175.80	7.8%

#### 2H FY16:

Operating place days > 1,000,000

Composition: 52.5% mature

47.5% transitional

#### FY17:

Operating place days<sup>3</sup> > 2,100,000

Composition<sup>4</sup>: 68.4% mature

31.6% transitional



<sup>1.</sup> Mature homes owned for >12 months at start of financial year; Transitional homes owned for <12 months.



<sup>2. 54</sup> beds at Mudgeeraba were closed for redevelopment.

<sup>3.</sup> Estimated operating place days based on portfolio at 30 Jun 2016.

<sup>4.</sup> As at 1 Jul 2017.

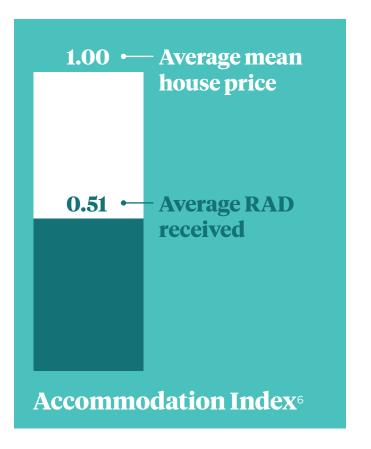
#### 1.3 CONSERVATIVE ACCOMMODATION INDEX

#### **Overall**

BOND/RAD	1H FY15 Actual¹	1H FY16 Actual <sup>1</sup>
Value (\$)	364,728,371	551,177,834
Quantity	1,580	2,765
Penetration	46.8%	59.6%

#### **Payment Preferences 1H FY16**

Number of new residents	386	
Payment Preference		
RAD only	336	87.0%
DAP only	19	4.9%
Combination	31	8.1%
Average Accommodation Charge (\$)		
RAD only <sup>2</sup>	368,943	
DAP only <sup>3</sup>	229,922	
Combination <sup>4</sup>	324,987	
Average Equivalent Lump Sum <sup>5</sup> (\$)	358,570	



<sup>6.</sup> A measure of overall quality of the product in the competitive environment. Calculated by average equivalent lump sum received between Jul 2014 to Dec 2015 divided by average mean house price (source: RealEstate.com, Dec 2015) for Estia's portfolio of care facilities.



<sup>1.</sup> Actual are unaudited and have been prepared consistent with the basis set out in the Prospectus lodged 3 Dec 2014.

<sup>2.</sup> RAD only: Total Refundable Accommodation Deposit (RAD) paid divided number of residents agreed to pay RAD only.

<sup>3.</sup> DAP only: Total Daily Accommodation Payments agreed divided by number of residents agreed to pay DAP only.

<sup>4.</sup> Combination: (Value of RAD paid plus Value of DAP agreed) divided by number of residents agreed to pay combination.

<sup>5.</sup> Average Equivalent Lump Sum: (Total RADs agreed plus Total DAPs agreed) divided (number of RADs agreed plus number of DAP agreed).

# 1.4 CASH FLOW STATEMENT

	Pro Forma Actual <sup>2</sup>	Pro Forma Actual <sup>2</sup>	Pro Forma Forecast <sup>1</sup>
\$ million	1H FY15	1H FY16	1H FY16
EBITDA	33.0	39.7	41.9
Change in net working capital	13.2	17.6	0.0
Non-cash items in EBITDA	2.3	(1.8)	(1.9)
Net cash flows from operations	48.5	55.5	40.0
Net accommodation bond / RAD related cash flows	30.7	33.8	8.2
Maintenance capital expenditure	(3.3)	(8.1)	(1.8)
Net cash flows from operations, before investment, interest, tax and financing activities	75.9	81.2	46.4
Acquisitions	(71.4)	(129.3)	0.0
Developments	(2.5)	(10.3)	(3.6)
Net cash flows before interest, tax and financing activities	2.0	(58.4)	42.8
Net interest paid	0.0	(1.2)	0.4
Income tax paid	(8.6)	(5.4)	(11.3)
Proceeds from debt facility	0.0	92.3	0.0
Net cash flow before dividends	(6.6)	27.3	31.9
Dividends	(0.0)	(22.2)	(23.0)
Net cash flows	(6.6)	5.1	8.9



<sup>1.</sup> Pro Forma Forecast Financial Information is consistent with the information disclosed in the Prospectus lodged 3 Dec 2014.

<sup>2.</sup> Pro Forma Actual are unaudited and have been prepared consistent with the basis set out in the Prospectus lodged 3 Dec 2014.

# 1.4 CASH FLOW STATEMENT

	Statutory Actual <sup>1</sup>	Statutory Actual <sup>1</sup>
\$ million	1H FY15	1H FY16
EBITDA	(0.2)	32.6
Change in net working capital	13.2	19.8
Non-cash items in EBITDA	1.0	(2.4)
Net cash flows from operations	14.0	50.0
Net accommodation bond / RAD related cash flows	30.7	33.8
Maintenance capital expenditure	(3.3)	(8.1)
Net cash flows from operations, before investment, interest, tax and financing activities	41.4	75.7
Acquisitions	(380.3)	(129.3)
Developments	(2.5)	(10.3)
Net cash flows before interest, tax and financing activities	(341.4)	(63.9)
Net interest paid	(30.9)	(1.2)
Income tax paid	0.0	(5.4)
Proceeds from the Offer, net of transaction costs <sup>2</sup>	521.2	0.0
Net debt proceeds (repayment)	(115.5)	92.3
Net cash flow before dividends	33.4	21.8
Dividends	0.0	(22.2)
Net cash flows	33.4	(0.4)



<sup>1.</sup> Statutory Actual are unaudited and have been prepared consistent with the basis set out in the Prospectus lodged 3 Dec 2014.

<sup>2.</sup> Estia Health bought back 33.4m shares, reducing the total number of shares outstanding to 180.9m.

# 1.5 STATEMENT OF FINANCIAL POSITION

Statutory statement of financial position	Statutory Actual <sup>2</sup>	Statutory Actual <sup>1</sup>
\$ million	FY15	1H FY16
Current assets		
Cash and cash equivalents	46.2	45.8
Trade and other receivables	10.8	14.4
Other current assets	3.0	11.0
Total current assets	60.0	71.2
Property, plant and equipment	416.8	517.4
Goodwill	565.6	632.9
Other intangible assets	104.3	124.7
Total non current assets	1,086.7	1,275.0
Total assets	1,146.7	1,346.2
Current liabilities		
Trade and other payables	19.6	19.1
Accommodation bonds / RADs	471.1	551.2
Provisions	21.2	26.5
Current tax payable	5.5	6.5
Income received in advance	0.0	24.0
Borrowings	54.2	0.0
Total current liabilities	571.6	627.3
Provisions	2.0	2.4
Deferred tax liabilities	9.2	11.1
Borrowings	0.0	146.5
Other liabilities	0.0	0.2
Total non current liabilities	11.2	160.2
Total liabilities	582.8	787.5
Net Assets	563.9	558.7

Statutory statement of financial position (cont'd)	Statutory Actual <sup>2</sup>	Statutory Actual <sup>1</sup>
\$ million	FY15	1H FY16
Shareholders' equity		
Contributed equity	600.8	603.2
Reserves	0.1	(24.4)
Retained earnings	(37.0)	(20.1)
Total shareholders' equity	563.9	558.7





<sup>1. 1</sup>H FY16 Statutory Actual are unaudited and have been prepared consistent with the basis set out in the Prospectus lodged 3 Dec 2014.

<sup>2.</sup> FY15 Statutory Actual are audited and have been prepared consistent with the basis set out in the Prospectus lodged 3 Dec 2014.

# 1.6 STRONG BALANCE SHEET

	Facility A	Facility B	Facility C	Total
\$ million	Core debt / bullet revolving	Working capital / bullet revolving \$50m	Accordion / bullet revolving	
Available <sup>1</sup>	130.0	50.0	150.0	333.0
Drawdown <sup>2</sup>	(130.0)	(16.5)	(80.0)	(226.5)
Undrawn	0.0	33.5	70.0	103.5



Actual 31 Dec 2015	
Net debt	\$100.7m
Leverage	1.2x
Available debt for growth	\$70.0m
Available debt for liquidity	\$33.5m

Forecast Leverage	
30 Jun 2016 <sup>3</sup>	<2.5x
30 Jun 2017 <sup>3</sup>	<1.5x



<sup>1.</sup> Based on Syndicated Facility Agreement amended 8 Feb 16.

<sup>2.</sup> As at 8 Feb 16.

<sup>3.</sup> Based on forecast cash flows for facilities owned at 1H FY16 and to be completed in 2H FY16, as announced to date.

# SECTION 2

# **DELIVERING GROWTH**



# 2.1 MEDIUM TERM GROWTH STRATEGY\*

# FY 2020

# Acquisition

SINGLE SITES: 500 - 1,000 places per annum

#### GROUP:

one+ medium/large group in period

# Organic

BROWNFIELD: 300+ places in period

#### GREENFIELD: 500 - 1,000 places in period

# Towards 10,000 places

Scale to deliver greater network synergies

#### 2.2 NEW SINGLE SITE ACQUISITIONS

New acquisitions 195 (+36) operating places

#### **Tea Gardens**

**NSW: Great Lakes network** (+36 places to open in Q4 FY16)

# **Bendigo**

**VIC: Regional network** 

#### Benalla

**VIC: Regional network** 

# FY16 acquisitions

1,920 Total places<sup>1</sup>

\$450.4m Gross price

\$342.8m Net price<sup>6</sup>

\$42.3m Projected EBITDA<sup>2</sup>

\$2.8m Maintenance capex<sup>3</sup>

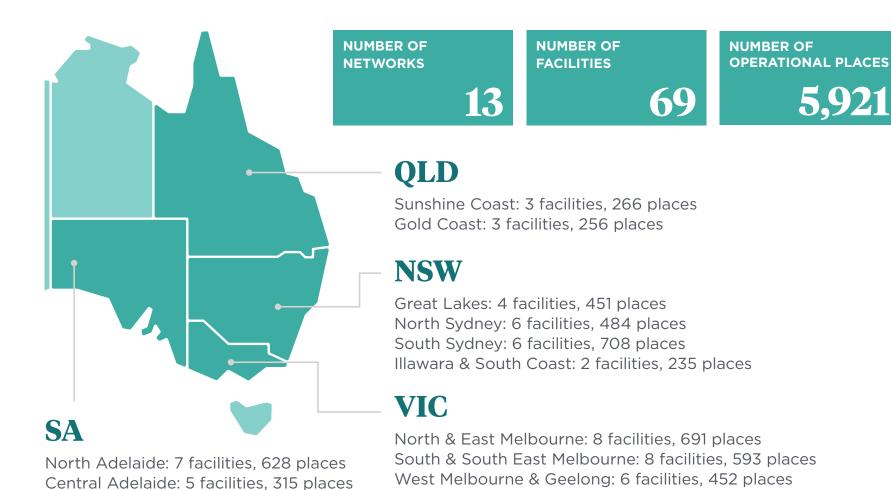
\$154.6m One-off RAD uplift<sup>4</sup>

**ROCE** > 19%



- 1. Acquisitions in FY16.
- 2. EBITDA at maturity within 2 years.
- 3. Maintenance capex based on \$1,500 per place.
- 4. RAD uplift projected to be achieved within 2.5 years.
- 5. ROCE = (Projected EBITDA maintenance capex) / (net capital employed one-off RAD uplift).
- 6. Net price = net capital employed = gross price less assumed liabilities (i.e. RADs/Bonds).

#### 2.3 NETWORKS SUBSTANTIALLY ESTABLISHED\*





South Adelaide: 5 facilities, 396 places

\* Forecast position at end FY16, 30 Jun 2016.

Estia Health

Regional: 6 facilities, 446 places

#### 2.4 POLICY REFORM

"Currently Government runs a centralised planning system which determines how many residential care beds are available in any area in Australia."

"We should allow service providers to make business decisions about where to build a residential care service; and then allow them to attract customers through price and service."

- Government signalling of potential supply side changes
- Great news to build network concentration
- Supports strategy of switching from acquisition-led to growth through development

#### The Honourable Sussan Ley MP

Minister for Aged Care | Minister for Sport | Minister for Health **The National Press Club, Canberra** 28 Oct 2015





#### 2.5 DEVELOPMENT CAPABILITY FOR FUTURE GROWTH



#### **Mark Kennedy**

Former Managing Director of Kennedy Health Care Group, Mark has more than 16 years' experience in the Aged Care industry. Throughout this time, he has specialised in the acquisition, design, development and construction of Aged Care Facilities, most notably the award winning Kilbride Aged Care, and recently opened Bexley Park Aged Care. Mark has degrees in both Construction Management and Law from UNSW.

#### **Peter Hamilton**

Previously, Peter was GM Property and Capital Works at HammondCare for 7 years, where he led all capital works projects, including the refurbishment and upgrade of existing residential aged care facilities and hospitals. He has 35 years' experience in a range of executive management roles in aged care, construction and finance sectors across Australia, the UK and South Africa.





# 2.6 MEDIUM TERM GREENFIELD STRATEGY





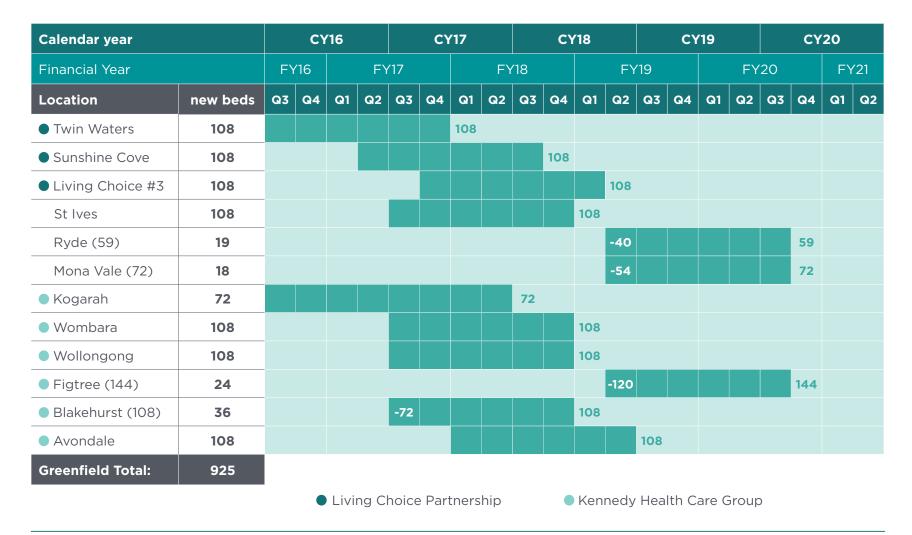








#### 2.6 MEDIUM TERM GREENFIELD STRATEGY\*





# 2.7 SHORT TERM BROWNFIELD STRATEGY













# 2.7 SHORT TERM BROWNFIELD STRATEGY\*

Calendar year		CY16			CY17				
Financial Year		F١	/16	FY17		FY18			
Location	new beds	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Craigmore	10			10					
Kadina	9			9					
Gold Coast	54			54					
Mudgeeraba	36			36					
Nambour	8						8		
Southport (72)	12			-60				72	
Aldgate	14							14	
Burton	28								28
Epping NSW	10								10
Brownfield Total:	181								



#### 2.8 EXECUTION OF MEDIUM TERM GROWTH STRATEGY

Switching from acquisition-led to growth through development.

Current plans deliver 7,027 places. **FY17 FY15 FY16 FY18 FY19 FY20** Acquisition SINGLE SITES: 500 - 1,000 places 1,124 867 per annum **GROUP: one+ medium/large group** 959 in period **Organic BROWNFIELD: 300+ places** 57 124 ? in period GREENFIELD: 500 - 1,000 places (72)288 434 275 in period **Total operating places** 5,921 at 30 Jun 2016 **FY2020 TARGET** 10,000



# SECTION 3

# SUMMARY



#### HIGHLIGHTS 1H FY161

- Exceptional year-on-year growth
- Ongoing optimisation of recently acquired homes

\$196.2m

1H FY15 \$137.5m (142.7%)

\$39.7m

1H FY15 \$33.0m (120.3%)

\$23.0m

1H FY15 \$19.9m (115.6%)

12.8c

1H FY15 11.0c (116.4%)

12.8c DIVIDEND PER SHARE

1H FY15 n/a

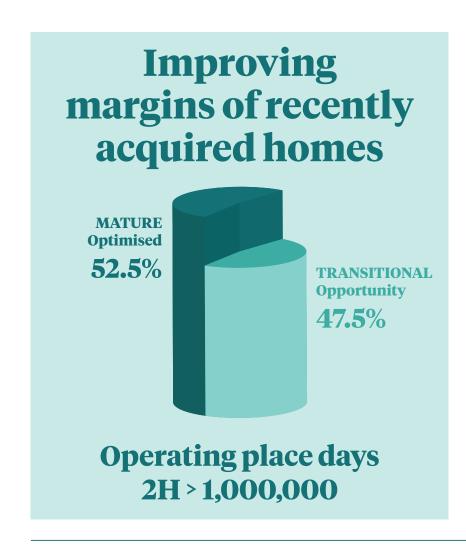
\$33.8m
NET RAD RECEIPTS

1H FY15 \$30.7m (110.1%)





#### **OUTLOOK 2H FY16**











## **DEVELOPMENT**

> 1,100 Net new beds (456 from Kennedy)



\* Estimated operating places at 30 Jun 2016

Estia Health

## GUIDANCE FY161

**EPS**<sup>2</sup>

> 30c FY15 24.5c (122.4%)

**DIVIDEND**<sup>3</sup>

> 30c

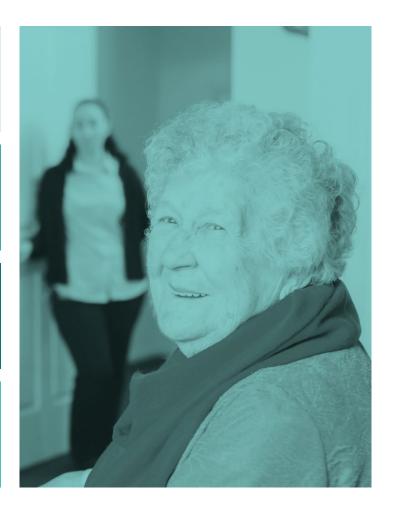
FY15 13.6c (220.6%)

**NPAT** 

> \$56m FY15 \$44.6m (125.6%)

**EBITDA** 

> \$95m FY15 \$69.7m (136.3%)





<sup>1.</sup> FY16 guidance is consistent with the information disclosed in the Prospectus lodged 3 Dec 2014.

<sup>2.</sup> EPS calculated based on weighted average ordinary shares outstanding during the period and takes into account issuance of shares as part of initial public offering Dec 2014.

<sup>3.</sup> Intention to payout up to 100% of NPAT consistent with the information disclosed in the Prospectus lodged 3 Dec 2014.

# **APPENDIX**



#### APPENDIX A: KENNEDY HEALTH CARE OVERVIEW

Kennedy Health Care was established in 1969 by the late William Kennedy and remains a family owned and managed business

More than

# 45 years experience

in managing, acquiring and developing facilities

Kennedy Health Care's head office is based in the Kogarah CBD and its operating model is focused on providing central support for the delivery of quality care, compliance and health and safety outcomes within individual facilities. Kennedy Health Care's portfolio of eight operational aged care facilities are located in metropolitan areas of NSW (two of which are located with retirement villages)

- 3 facilities located in South East Sydney
- 4 facilities located in South West Sydney
- 1 facility located in Wollongong

The Portfolio comprises

959

operational places

making Kennedy Health Care one of the largest private sector operators in Australia

#### 456 new places Greenfield

Kogarah +72 places

Blakehurst +36 places (108)

Wombara +108 places

Wollongong +108 places

Avondale +108 places

Figtree +24 places (144)



#### APPENDIX B: STATUTORY TO PROFORMA RECONCILIATIONS

Reconciliation of statutory NPAT to Pro Forma NPAT	Actual <sup>1</sup>
\$ million	1H FY16
Statutory net profit after tax	16.9
Stamp duty and transaction related acquisition costs	6.9
Income tax expense differential	(1.0)
Other (e.g. one off) costs	0.2
Pro Forma net profit after tax	23.0

Reconciliation of statutory cash flows to Pro Forma cash flows	Actual <sup>1</sup>	
\$ million	1H FY16	
Statutory net cash flows	(0.4)	
EBITDA adjustments	5.3	
Other (e.g. one off) costs	0.2	
Pro forma net cash flows	5.1	



#### APPENDIX C: DISCLAIMER

#### Reliance on third party information

This Presentation may contain information that has been derived from publicly available sources that have not been independently verified. No representation or warranty is made as to the accuracy, completeness or reliability of the information. No responsibility, warranty or liability is accepted by the Company, its officers, employees, agents or contractors for any errors, misstatements in or omissions from this Presentation.

#### Presentation is a summary only

This Presentation is information in a summary form only and does not purport to be complete. It should be read in conjunction with the Company's Condensed Consolidated Financial Report for the half-year ended 31 December 2014. Any information or opinions expressed in this Presentation are subject to change without notice and the Company is not under any obligation to update or keep current the information contained within this Presentation.

#### Not investment advice

This Presentation is not intended and should not be considered to be the giving of investment advice by the Company or any of its shareholders, Directors, officers, agents, employees or advisers. The information provided in this Presentation has been prepared without taking into account the recipient's investment objectives, financial circumstances or particular needs. Each party to whom this Presentation is made available must make its own independent assessment of the Company after making such investigations and taking such advice as may be deemed necessary.

#### No offer of securities

Nothing in this Presentation should be construed as either an offer to sell or a solicitation of an offer to buy or sell Company securities in any jurisdiction.

#### Forward looking statements

This Presentation may include forward-looking statements. Although the Company believes the expectations expressed in such forward-looking statements are based on reasonable assumptions, these statements are not guarantees or predictions of future performance, and involve both known and unknown risks, uncertainties and other factors, many of which are beyond the Company's control. As a result, actual results or developments may differ materially from those expressed in the statements contained in this Presentation. Investors are cautioned that statements contained in this Presentation are not guarantees or projections of future performance and actual results or developments may differ materially from those projected in forward-looking statements.

#### **No liability**

To the maximum extent permitted by law, neither the Company nor its related bodies corporate, Directors, employees or agents, nor any other person, accepts any liability, including without limitation any liability arising from fault or negligence, for any direct, indirect or consequential loss arising from the use of this Presentation or its contents or otherwise arising in connection with it.

#### Disclosure of non-IFRS financial information

Throughout this presentation, there are occasions where financial information is presented not in accordance with accounting standards. There are a number of reasons why the Company has chosen to do this including: to maintain a consistency of disclosure across reporting periods; to demonstrate key financial indicators in a comparable way to how the market assesses the performance of the Company; to demonstrate the impact that significant one-off items have had on Company performance. Where Company earnings have been distorted by significant items Management have used their discretion in highlighting these. These items are non-recurring in nature and considered to be outside the normal course of business. Unaudited numbers used throughout are labelled accordingly.



