



FULL YEAR 2015 INVESTOR PRESENTATION

March 2016

# LatAm Autos Delivers Strong Results in its First Year of Operations



LatAm Autos is the leading dedicated online auto classifieds and content platform (ex Brazil) with operations in six countries across Latin America

"LatAm Autos an emerging giant...[the company] is rapidly growing to become the region's dominant player for auto classifieds"

Classified Intelligence Report Jan-16



2015 Key Metrics

#### Strong Cash Position: A\$ 20 m as at Jan-16



#### Revenue

A\$6.7 million

- +10% y-o-y<sup>2</sup>



2,586 monthly Dealers using LAA's Platforms +78%<sup>1</sup>





**Monthly Sessions** 

9.3 million +26%<sup>1</sup>



Monthly Unique Visits

5.5 million

+36%1



Monthly Leads

- ~142,000
- +136%1,3



Social Media Fans

- ~442,000
- $+90\%^{1}$



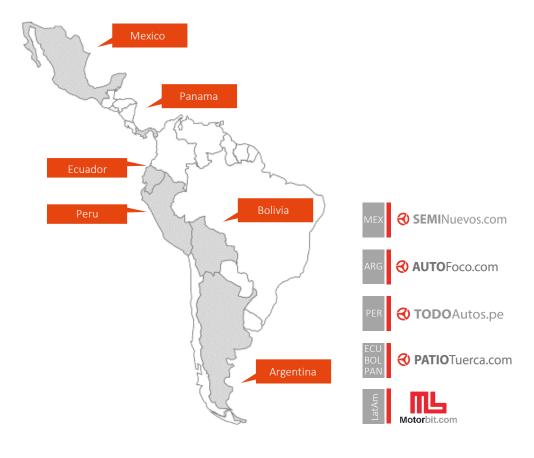
Listings

~184,900

+154%1



**Total Email** Subscribers 1.5 million<sup>1</sup>





Y-o-y growth as at 31-Jan-16. Except for revenue, January numbers used given industry's December seasonality

FY 2015 vs. FY 2014 proforma unaudited financials

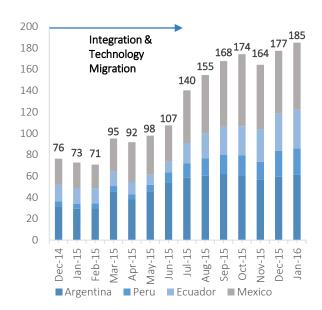
As at 31-Jan-16, measured since March only, the first month of reliable historical data for lead generation



#### 2015 was a tale of two halves:

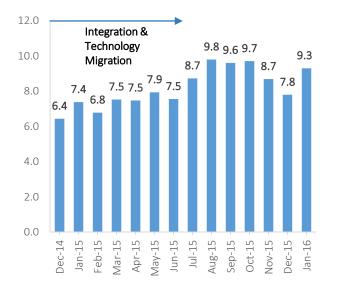
#### 1H integration and technology migration → 2H growth

#### 1 Vehicle listings ('000)<sup>1</sup>



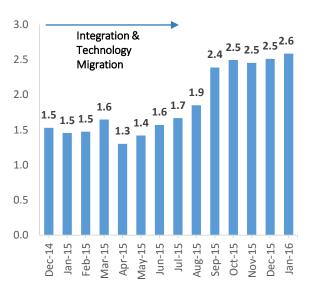
• Total listings have grown 154% y-o-y<sup>3</sup>

# 2 Website visits (million)<sup>2</sup>



 Website trafic has increased 26% y-o-y<sup>3</sup>

# 3 Dealers using LAA platforms ('000)



 Total dealer base has increased 78% y-o-y<sup>3</sup>



Ecuador includes traffic from Patiotuerca in Bolivia and Panama

<sup>.</sup> Sessions includes mobile App and YouTube traffic

<sup>3.</sup> As at 31-Jan-16

# Financial Performance Snapshot



# Total FY15 revenue of A\$6.7 was +10% on FY14 2H15 revenue increased +39% compared to 1H15, once technology integrations were complete

# 1 2014 vs. 2015 Revenues (A\$m) +22% 3.9 2.9 2.8

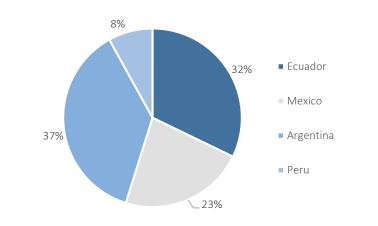
# 2 Revenue in Local Currency<sup>1</sup>

2H 2014

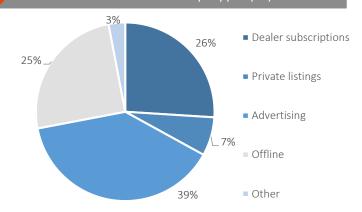
1H 2014

Revenue (m)	1H 2014	2H 2014	1H 2015	2H 2015	<b>Δ% 1</b> H	<b>Δ% 2</b> H	Δ% FY 15 vs. 14
Mexico	9.2	9.2	7.5	11.2	-19%	22%	2%
Argentina	9.0	8.4	8.1	9.4	-10%	12%	1%
Ecuador	0.6	0.9	0.6	1.0	7%	7%	7%
Peru	0.4	0.5	0.4	0.9	4%	85%	47%

## Revenue Breakdown by Country (%)<sup>1</sup>



#### 4 Revenue Breakdown by Type (%)





1H 2015

2H 2015

# LatAm Autos Ltd - Snapshot



#### LAA share trading since IPO



#### Key statistics

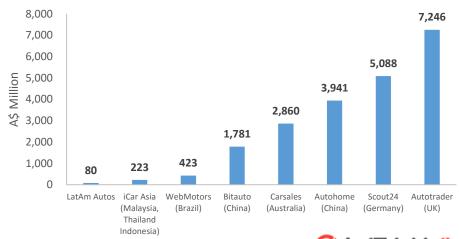
ASX code			
Share price (26-Feb-16) (\$A)			
52 week high/low (\$A)			
Issued capital (Shares)			
Market Capitalization (\$A)			
Net cash (31-Jan-16) (\$A)			
Enterprise Value (\$A)			
Average daily volume			

LAA
\$0.26
\$0.43/0.25
308.2m
\$80.1m
\$19.7m
\$60.4m
256k shares

#### Directors

Directors	
Tim Handley	<ul> <li>Co-Founder and Executive Chairman</li> <li>12 years entrepreneurial M&amp;A (Gresham &amp; UBS), equity and debt capital markets experience (including 7 years in Latin America)</li> </ul>
Michael Fitzpatrick	<ul> <li>Independent Non-Executive Director (NED)</li> <li>Founded Hastings Funds Management, NED Carnegie Wave Energy, Director at Infrastructure Capital Group, Chairman Pacific Group, Commissioner and Chairman of the Australian Football League</li> </ul>
Simon Clausen	<ul> <li>Independent Non-Executive Director (NED)</li> <li>Over 17 years experience in high growth technology businesses in both Australia and the United States</li> <li>Founder and CEO of PC Tools, founding investor and NED of freelancer.com</li> </ul>
Colin Galbraith	Independent Non-Executive Director (NED)     Special Advisor to Gresham Partners. Chairman of CARE     Australia, previously a Director of Commonwealth Bank of     Australia

#### Valuations of online auto classifieds businesses globally



**(1) LATAMAUTOS** 

# Important Milestones During 2015















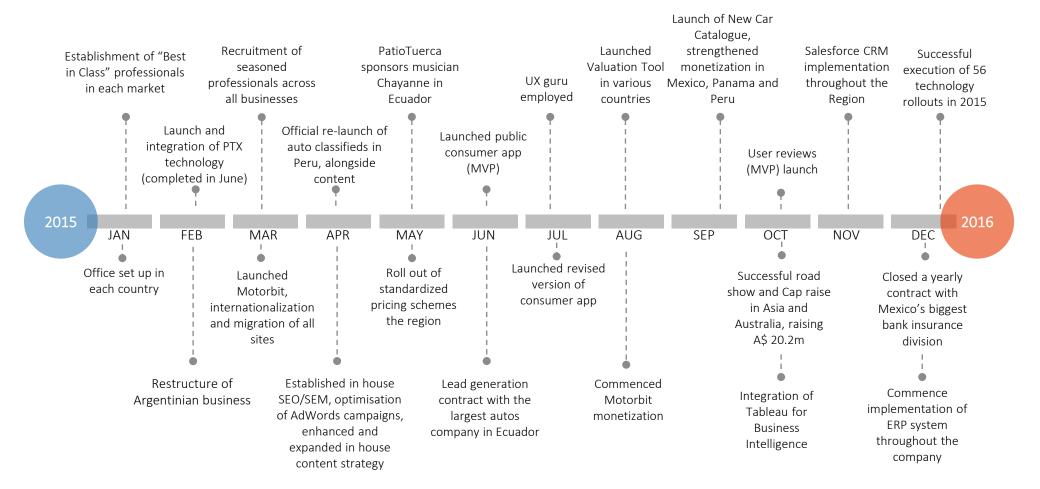




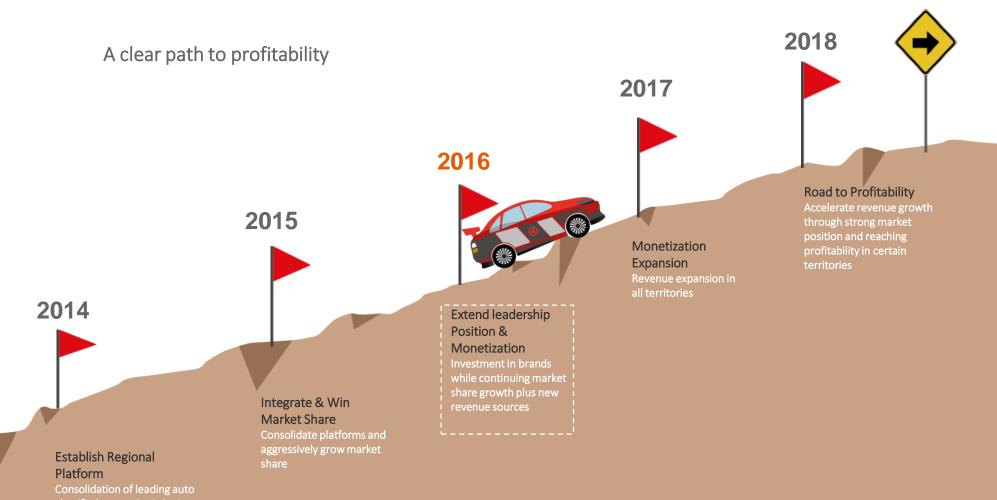








# **BUSINESS OVERVIEW**

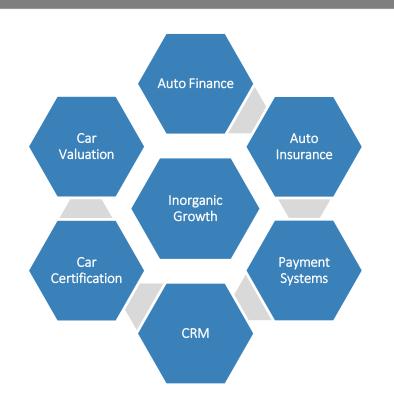




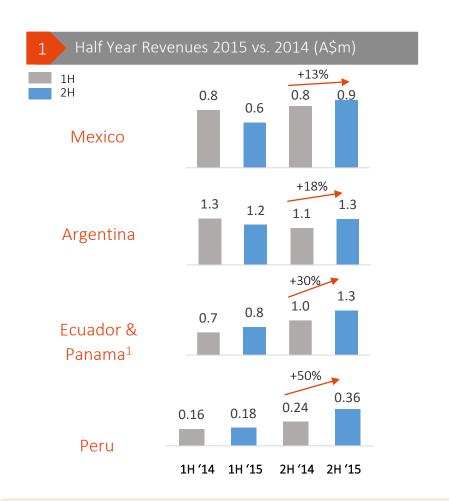
#### **Current Revenue Streams**

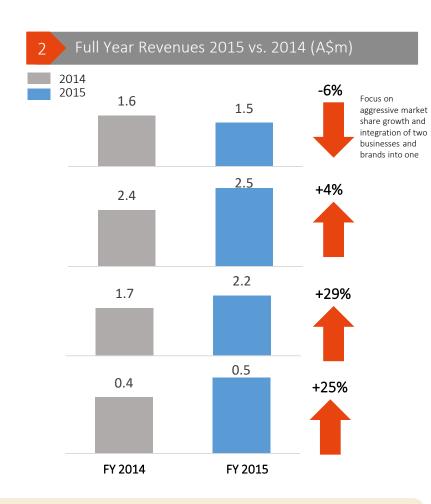
#### **Automotive Dealers Private Listings** Subscription service • Listing fees Advertising Depth products Lead generation Depth products **General Advertising** Offline Classifieds + Content Display banners • Magazine revenue Content and premium Advertising through content generation Motorbit content • Communication tools webpage Listing fees

#### Revenue Streams 2016 Onwards









- 1H 2015 was focused on integrating operations and migrating technology to a new and unified platform
- In 2H 2015, LAA accelerated its leading market positions with revenue increasing 22% versus p.c.p. overall



<sup>2014</sup> figures are unaudited proforma financials, for comparison purposes only and were calculated assuming all businesses owned 100% throughout 2014

Includes revenues from interest gains in Australia









# LatAm Autos' Latin American-based management team has unrivalled experience in founding, developing and monetising dominant online classifieds businesses in Latin America

Jorge Me	ijía Ribadeneira <i>CEO</i>	<ul> <li>Experienced Latin America digital media executive with 15 years' experience</li> <li>Founder of multitrabajos.com, Ecuador's foremost jobs search engine, acquired by Navent (Tiger Global)</li> <li>Led the successful acquisition of five different Latin American based online classified sites as Regional Vice President of Navent</li> <li>As Founder &amp; CEO of Grupo Centrico, founded Evaluar.com (Latin America's leading HR evaluation company) and Seguros123.com (online insurance comparison portal), as well as the successful acquisition and integration of PatioTuerca.com and Vive1.com</li> </ul>
	eth Bannan under and CFO	<ul> <li>Eleven years M&amp;A, capital markets and financial management experience (including five years in LatAm)</li> <li>Prior to LatAm Autos, Director of Chestnut Partners, a South American corporate finance firm based in Sao Paulo, Brazil</li> <li>Former head of corporate finance for the investment company that owns one of Brazil's largest online property classifieds</li> <li>Previously at KPMG Corporate Finance and Rabobank in Australia</li> <li>Substantial operational and advisory experience with online classified companies in numerous LatAm markets</li> </ul>
Arie	el Cilento <i>COO</i>	<ul> <li>Prior to joining LatAm Autos, Ariel was the Mexican country manager for Dridco, one of Latin America's leading digital media companies with online classifieds for autos, jobs and real estate, where he was responsible for the start-up and development of Dridco in Mexico.</li> <li>Since setting up the business in 2009, revenues grew to US\$4.5m in 2013 and the business achieved a consolidated audience of more than 5.5m visits per month.</li> <li>Prior to Dridco Ariel was the Vice President and Country Manager for Bumeran.com, a leading online employment classifieds business in Latin America.</li> </ul>
Jacob	oo Moreno <i>CTO</i>	<ul> <li>Responsible for LatAm Autos' technology platform across all geographies</li> <li>Recognised as one of the leading tech entrepreneurs in Ecuador, Jacobo Moreno was the CTO of Grupo Centrico, responsible for the development of four unique product lines, R&amp;D, user experience, and new product development</li> <li>Founder of PatioTuerca.com, the largest car classified portal in Ecuador, Bolivia and Panama</li> <li>Also founded and managed Vive1.com, one of Ecuador's leading real-estate portals</li> </ul>
Jose	Luis Checa CBO	<ul> <li>Responsible for the development and control of the operations of LatAm Autos</li> <li>Economist and lawyer with 15 years of experience in the banking industry</li> <li>Managed finance and administrative departments for Ecuador's largest bank, Banco Pichincha</li> <li>Led important mergers and acquisitions in Ecuador and Latin America</li> </ul>

## Motorbit.com - Latin America's First Regional Automotive Content Platform

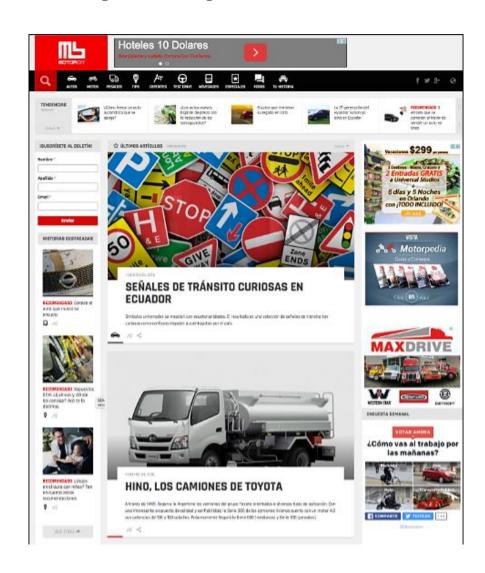


#### Motorbit gained popularity in the LatAm region boosting sessions

- LatAm Autos launched the first regional automotive content platform in Latin America, motorbit.com
- Based on success of LatAm Autos' Peru site todoautos.pe
  - Spanish, with Latin perspective
  - New cars
  - Automotive technologies

#### **BENEFITS**

- Brand leadership as LatAm Autos strengthens its position as the expert in Latin American car content
- Strong traffic generator & long tail SEO traffic to feed through to classifieds sites
- Additional revenue stream for the entire region
- Become the "go to" authority for recognition in the auto sector
- Facilitate programmatic advertising through the monitoring of user behaviour and trends



### LatAm Autos – Financial Overview



P&L (A\$ '000)	FY 2014	FY 2015
Revenue	950	6,677
Operating expenses	(4,279)	(18,925)
EBITDA	(3,329)	(12,248)
Less Non-Recurring Opex		
- Expenses Related to Severances		900
- Expenses Related to Issue of Shares		556
- Other Non-Recurring Opex		50
Underlying EBITDA	(3,329)	(10,742)
Cash Flow (A\$ '000)	FY 2015	
Cash inflows from operations	6,861	
Cash outflows from operations	(16,734)	
Net operating cash flows	(9,873)	
Cash position as at 31-Dec-15	18,361	

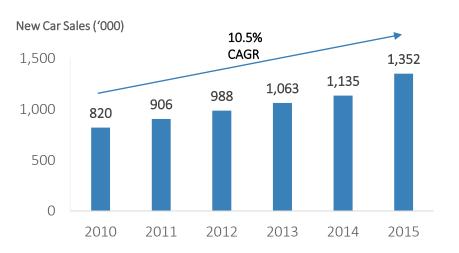
- Statutory revenue for 2014 is calculated on a part year contribution basis from when the five companies were acquired from September until December 2014
- Revenue for 2015 corresponds to the full 12 month period. LAA fully owned all of the businesses for the entirety of 2015
  - Operating expenses include:
    - marketing expenses of A\$5.5m
    - personnel expenses (share based payments, severances, salaries and social benefits) of A\$7.9m
    - admin expenses of A\$4.6m
- Strong cash flow generation and robust balance sheet
- LAA raised A\$ 20.2m in November 2015:
  - A\$ 18.0m in November 2015
  - A\$ 2.2m in January 2016 (Director tranche)
- Cash balance as at 31 January 2016 was A\$19.7m







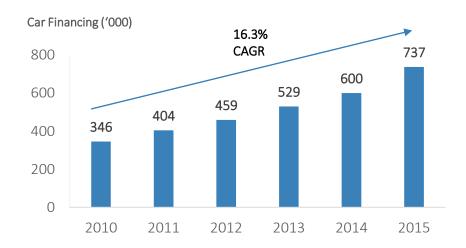
#### Mexico Light Vehicle New Car Sales Growing Strongly<sup>1</sup>



#### Growing Number of Passenger Cars in Use<sup>2</sup>



#### Auto Financing in Mexico Increased 23% in 2015<sup>1</sup>



# LatAm Autos' Largest Market is Poised for a Consumer Boom and Digital Market Expansion



- "Total media ad investments will rise faster in Latin America than in any other region worldwide through 2019, according to the latest eMarketer forecast of ad spending around the world"
- "Peru is also home to the fifth-biggest internet user market in Latin America"
- "Argentina's Internet Ad Spending rose 62.5% during 2014"
- "Digital ad spending in Mexico is set to rise by double-digit rates through at least 2019"

BCG ·

- "Mexico is poised for a takeoff in consumer spending, powered by millions of households entering the middle class by 2020 and high optimism about the future"
- "Years of economic stability are translating into bullishness over the future among surveyed consumers" [Mexico]



Source: AMDA (Asociación Mexican de Distribuidores de Automotores)

<sup>2.</sup> OICA, 2014 and 2015 extrapolated using each country's GDP growth

# **Summary Market Opportunity**





Macro Trends

- LAA is exposed to a huge population, ten times larger than Australia
- GDP per capita in most of LAA's markets is driving high growth in passenger vehicles ownership
- Total vehicles per capita very low versus Australia and USA



Connectivity

- LAA offers a large population of internet users, around six times that of Australia's
- Smartphone and internet penetration are at an early stage, acceleration of internet penetration expected to be much faster than developed markets due to accessibility of mobile devices



Used Car Market

- In 2015, LAA estimated total used car market size reached A\$13.1 billion
- Carsales.com in Australia currently captures 10 to 12% of all used car market related income<sup>1</sup>



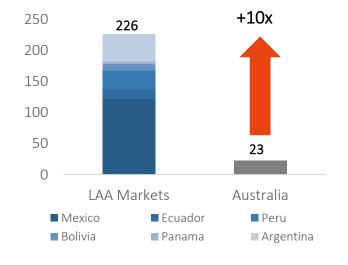
Advertising Market

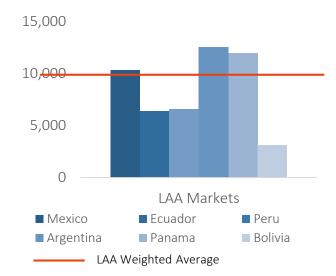
- LAA is exposed to a regional automotive advertising market of A\$ ~1.8 billion, the fastest growing advertising market in the world
- 17 out of the top 100 companies in the world by advertising expenditure are auto companies<sup>2</sup>
- Carsales.com in Australia currently has around 18% of market share in online automotive advertising<sup>1</sup>

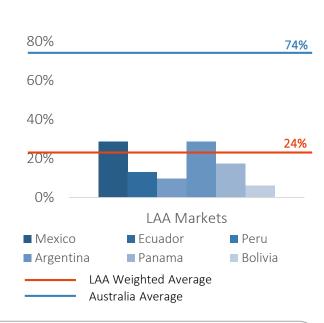








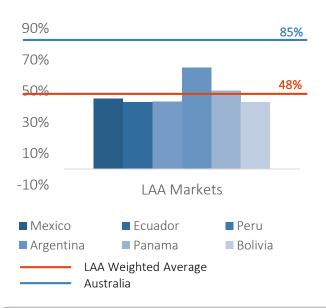


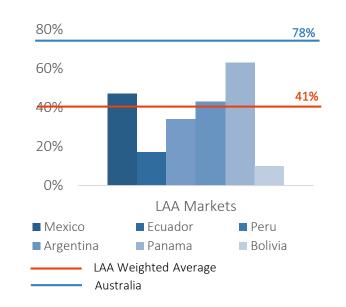


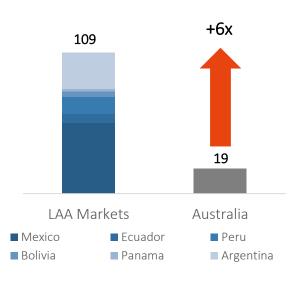
- Population in the countries in which LatAm Autos operates is around 10x larger than Australia's population
- LAA's weighted average GDP per Capita of ~US\$ 10,000 is double the US\$5,000 threshold that indicates an economy's vehicle ownership enters a high growth stage<sup>1</sup>
- Low car penetration in LAA's markets (24%) offers huge room for expansion compared to Australia's (74%)











- Internet and smartphone penetration in LAA's markets are at an early stage compared to Australia's, accelerated growth is expected to close the gap in the following years
- LAA has a population of internet users of around six times greater than Australia's



# Peer Operating Stats Comparison



LatAm Autos trades at a 81% discount to WebMotors average broker valuation and at a 64% discount to iCar Asia's market capitalisation

3	LATAMAUT	TOS
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Countries	Mexico, Argentina, Ecuador, Peru, Panama, Bolivia	Malaysia, Thailand, Indonesia	Brazil	Australia
Number of Languages	1	3	1	1
Combined Population 2015 (m)	226	354	204	23
Financial Year 2015 Revenue (A\$m)	6.7	6.3 <sup>2</sup>	39.5 <sup>2</sup>	235.4 <sup>2</sup>
Current Listings ('000) <sup>3</sup>	185	400	276.6	225.6
Unique Monthly Visits (m) <sup>4</sup>	5.5	5.3	7.7	3.2
Auto Advertising Market Size (US\$m) <sup>5</sup>	~1,200	~1,900	~2,000	~1,100
Weighted Average annual growth rate of passenger cars in use (CAGR)	7.3%	8.1%	6.9%	2.4%
Weighted Average Internet Penetration	48%	39%	58%	85%
Weighted Average GDP per Capita 2014 (A\$)	13,968	6,726	16,499	89,747
Market Cap/Equity value (A\$m) <sup>6</sup>	\$80.1	\$223.1	\$423m <sup>7</sup>	\$2,860
Enterprise Value (A\$m) <sup>6</sup>	\$60.4	\$179.5	\$341m <sup>7</sup>	\$2,970

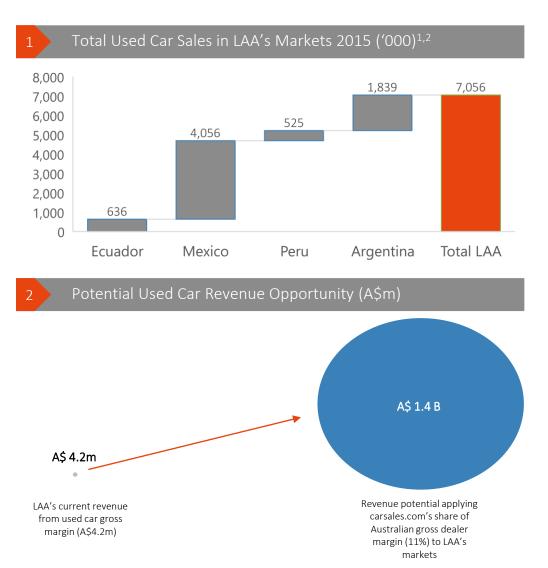
Sources: CIA Factbook, Statista, eMarketer, World Bank, Internet World Stats, OICA

Note: 1. For primary Australian market only. 2. Source: Car Sales 2015FY Presentation 3. Listings for LAA as at Jan-16, as at Dec-15 for WebMotors, 2015 Revenue for ICQ Jan-16 Press release, Jan-16 for Carsales. 4. As at Jan-16 for LAA, Dec-15 for WebMotors, Jan-15 for ICQ, Carsales: includes Motoring.com.au traffic (Company media release Apr-15) and Carsales.com.au traffic (31-dec-15 half year results presentation), excludes traffic from international sites. 5. Based on global average of 10% of total media spend. 6. As at 26-Feb-16 except for Webmotors, Carsales valuation includes its international businesses 7. Based on an average of broker valuations grossed up to 100% value (Ord Minnett, Deutsche Bank, Morgan Stanley, Commsec). (USD/AUD 0.69)



# Market Opportunity – Used Car Revenue Potential





#### **Used Car Sales Market Opportunity (Revenue)**

	2015
Used Car Sales in LAA's Markets ('000) <sup>2</sup>	7,056
Average Car Price (A\$)³	\$16,171
Total Transaction Value (A\$ Billion)	\$114.1
Average Used Car Margin (8%-15%) <sup>4</sup>	11.5%
Annual Used Car Market Margin (A\$B)	\$13.1
LAA used car related revenue (A\$m)	\$4.2 <sup>5</sup>
LAA revenue potential assuming LAA reaches same share of gross dealer margins as carsales.com.au in Australia (10-12%)	A\$1.3 B to A\$1.6 B

New car sales source: For Argentina - ADEFA, AMDA - Mexico, OICA - Peru, Bolivia and Ecuador (2H 2015 was forecasted by LAA) and ADAP - Panama

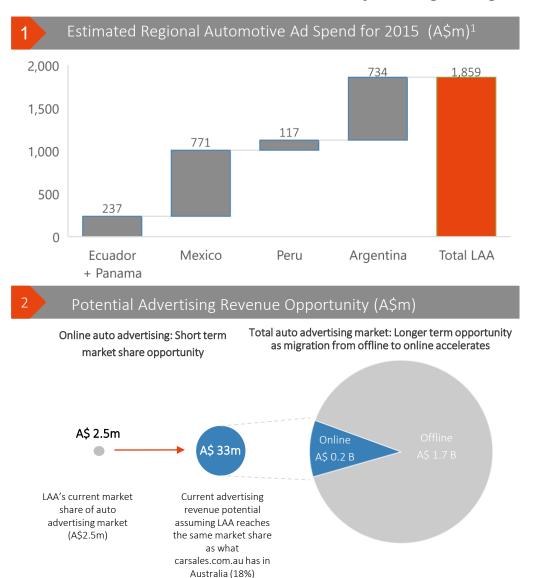
- . Ecuador's used car sales, include Bolivia and Panama's
- Used car sales calculated as 3 used cars per each new car sold
- . Based on weighted average of LAA's listings
- . Based on industry LAA estimates from customer surveys
- 5. Includes revenues from subscriptions to dealers, private listings, autofoco magazine and other
- i. iCar Asia's 1H 2015 Investor Presentation (CarSales.com owns 20.2% of iCar Asia)



# Market Opportunity – Advertising Revenue Potential



#### "Latin America has the fastest-growing Ad Market" – eMarketer 2015



#### **Advertising Market Opportunity**

	2015
LAA's Total Regional Ad Spend (A\$m)	18,597
Total Regional Automotive Ad Spend (A\$m)	1,859
Online Share of Ad Spend <sup>2</sup>	10%
Total Current Regional Automotive Online Ad Spend (A\$m)	186
LAA's Ad Revenue (A\$m)	\$2.5
LAA revenue potential based on CarSales.com (AU) current market share @ 18% <sup>3</sup>	A\$33m

Sources: Statista and eMarketer. FX rate (USD:AUD - 0.69)

- 1. Automotive Advertising: 10% of total Advertising (industry average)
- 2. Frost & Sullivan Report
- 3. iCar Asia's 1H 2015 Investor Presentation (CarSales.com owns 20.2% of iCar Asia)







#### China

- Autohome
- BitAuto



- WebMotors
- iCarros





- Autotrader
- Cars.com



Autotrader ;

#### **Australia**

Carsales



Trademe

# Investment phase

#### 1. Early stage

Build traffic and inventory through freemium model

#### 2a. Leadership in classified

Top-of-mind awareness via brand investment

#### 2b. Improving monetization

Expand monetization by building and maintaining market leadership

#### Established phase

#### 3. Cementing leadership

Bringing revenue share close to traffic share

# 4. Exploring adjacent models

Driving monetization further up by exploring adjacent business models





LatAm Autos trades at a 78% discount to its closest peer iCarAsia and at a 34% discount to early stage peer group average



