

# Montech Holdings Limited (ASX: MOQ)

Acquisitions and Business Update  
March 2016

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# MONTECH OVERVIEW

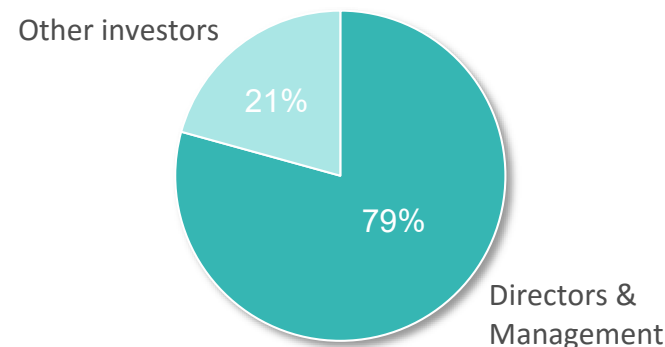
Strategy to develop, build and acquire complementary Cloud focussed technology businesses to capitalise on the emerging digital economy



- Management team with **proven track record**
- Cloud & IoT present a **big market opportunity**
- **MOQdigital** – cloud centric solutions and services offering clients applications, data, infrastructure and managed services
- Strong focus on **creating recurring revenue**
- Strategic focus on building an integrated cloud based services offering through **organic and acquisitive growth**

ASX	MOQ
52 Week Share Price	\$0.03 - \$0.05
Shares on Issue	1.08 billion
Market Cap	\$41 million

## Shareholders



# WELL CREDENTIALLED LEADERSHIP TEAM WITH A PROVEN TRACK RECORD



**David Shein**

Non-Exec Chairman

- Established Com Tech Communications and built it to revenues of \$700m, 1,400 employees (Acquired by Dimension Data, 2001)
- Chairman & founding investor of Macromatix (Sold to TPG Ventures, 2012). Invests in and mentors early stage technology companies, many of which have been successfully exited



**Nicki Page**

Exec Director / CEO

- 20+ years in IT in both UK and Australia as a Computer Scientist
- Background in Technical and Sales with companies such as KAZ Computing and Microsoft
- 2014 ARN Women in ICT Entrepreneur of the year



**Joe D'Addio**

Exec Director / COO

- 35+ years in IT prof. services, technology consulting, system and network engineering
- Held key management & director positions building and leading IT businesses with Com Tech Communications, Dimension Data and co-founded Technology Effect



**Scott McPherson**

Exec Director /  
Director Solutions

- 20+ years experience at Com Tech Communications, Dimension Data
- Started as a systems engineer, transitioned into a solutions architect and then into practice management. Co-founded Technology Effect



**Mick Badran**

CTO

- 20+ years experience, mastermind behind projects that have achieved global recognition and renowned for ability to architect innovative integration solutions. Co-founded Breeze
- Awarded as a Microsoft Most Valuable Professional (MVP) every year since 2005



**Matt Goggin**

Sales Director

- 20+ years of IT industry experience with a focus on sales and building knowledgeable and customer focused teams
- Previously at Com Tech Communications, Dimension Data and Technology Effect



**Ryan Millar**

Sales Director

- 15+ years senior leadership experience in the UK and Australia growing revenue in companies such as Hewlett Packard as well as leading and building start-up companies
- Previously in a regional role at HP Software leading their Asia Pacific Security Software business



**Jonathan Pager**

Non-Exec Director



**Michael Pollak**

Non-Exec Director



**Joseph Fridman**

Non-Exec Director

# CLOUD & IoT – A BIG OPPORTUNITY AS USERS, DEVICES, APPS AND DATA MULTIPLY

CLOUD & HYBRID SERVICES MARKET



Global Demand  
us\$**108bn**  
By 2017<sup>1</sup>

Australian Demand expected  
to **quadruple over five  
years** to  
**AUD\$4.55bn**  
By 2018<sup>2</sup>

## Cloud adoption drivers

- Increased flexibility, agility, speed and quality of service
- Scalability for keeping up with customer demands
- Cost efficiencies as businesses shift from Capex to Opex models
- An unprecedented amount of data is being created and businesses need to store, manage and harness this

## Internet of Things (IoT) adoption drivers

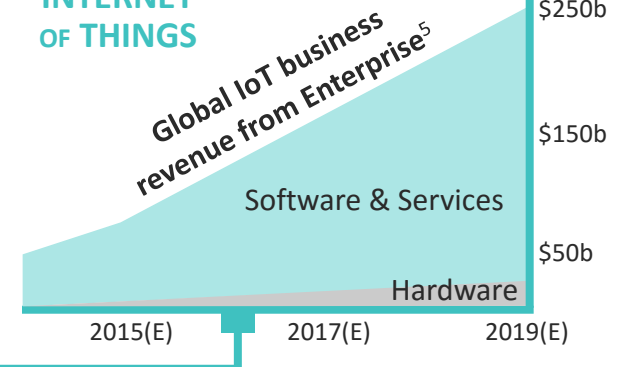
- Improved customer experience
- Reduced time to market
- Supply chain and logistics
- Reduced costs
- Increased employee productivity

**90%** of IoT services  
revenue will be generated  
by enterprise, not  
consumer<sup>3</sup>

**\$14 trillion**

Est. value of the global IoT  
market by 2022<sup>4</sup>

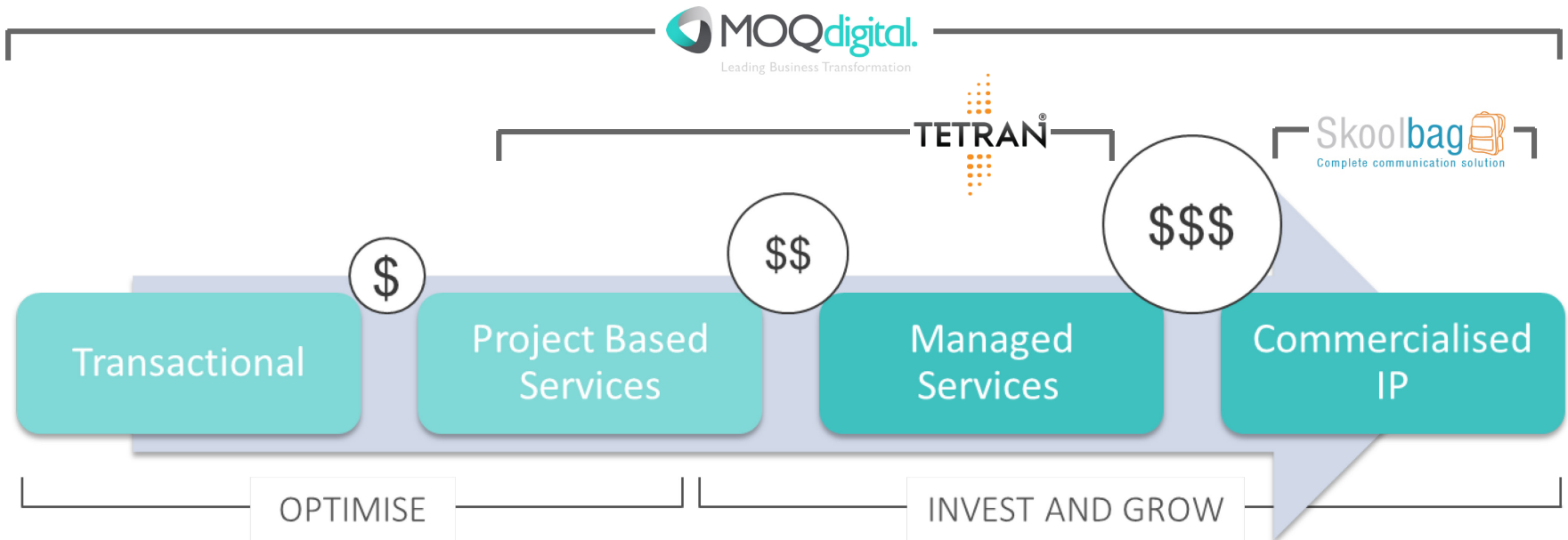
INTERNET  
OF THINGS



Sources: 1. IDC, Successful Cloud Partners 2.0, 2014; 2. Frost & Sullivan, as reported in Rust Report of 27 October 2014; 3. Deloitte TMT Predictions 2015; 4. Cisco; 5. BI Intelligence Estimates

# AGREEMENTS TO ACQUIRE TETRAN AND SKOOLBAG

*Transitioning along the 'Cloud Services Value Chain'*



## STRATEGIC RATIONALE:

- ✓ Propel Montech's cloud, managed services and commercialised IP growth strategy
- ✓ Acquisitions are immediately earnings per share accretive (assuming no synergies)
- ✓ Majority of revenue is recurring

# AGREEMENT TO ACQUIRE 100% OF TETRAN GROUP



## Company Overview

Founded in 2006, TETRAN offers managed IT services and professional services with over 90 employees across offices in Australia, New Zealand, Singapore and a Centre of Excellence (CoE) in Sri Lanka.

TETRAN has long-term relationships with predominantly mid-market customers across a range of industries in Australia (Sydney HQ), New Zealand, Singapore, Japan, London and New York.

## Highlights

- Well developed IT managed services offering translating into a high proportion of recurring revenues
- Experienced leadership team with a combined 80+ years of experience
- International footprint with 24x7 operations
- Cross industry customer base

## Selected Customers

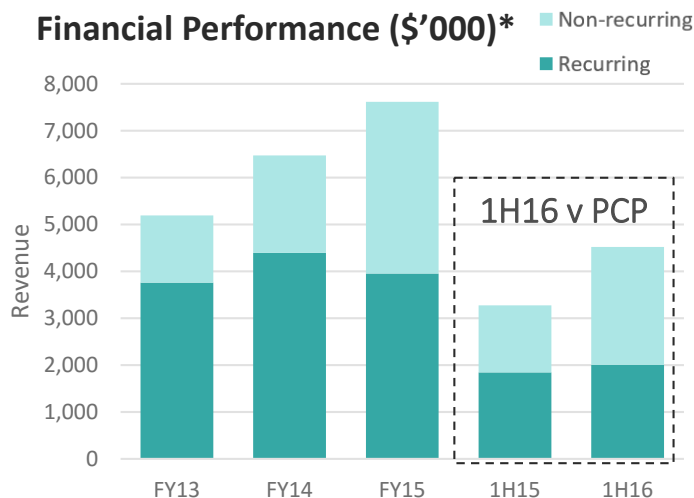


## Technology Partners



# TETRA ACQUISITION OVERVIEW

## Financial Performance (\$'000)\*



EBITDA	401	696	1,065	349	528
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\*Note:

- Unaudited, normalised for market salaries
- FY15 reflects more conservative policy on recurring revenue classification and normalisation for market salaries

## Strategic fit for MOQ

- Strong cultural fit
- Increased geographical reach and 24x7 managed services capabilities
- 20% Revenue CAGR (FY13-15)
- Revenue synergies through enhanced capabilities and merged client bases
- Improved positioning to secure larger & multi-national clients
- Sri Lanka CoE provides highly skilled resources at an attractive labour cost (and hence improved margins)
- Cost synergies through consolidation and optimisation of services
- Complementary technology partner relationships

## Deal metrics

- Purchase consideration \$9m (\$4m in cash plus 142,857,143 in MOQ shares). The deal also includes a performance based hurdle to enable the owners to earn up to a maximum 28,571,429 MOQ shares, scaled if FY16 EBITDA exceeds \$1.65m
- Earnings accretive deal with budgeted FY16 EBITDA multiple expected to be circa 6x before synergies
- Key management committed to a long term future with MOQ with CEO of TETRA to join Montech Board.
- Completion expected April 2016



# AGREEMENT TO ACQUIRE 100% OF SKOOLBAG



## Company Overview

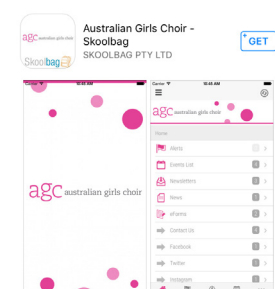
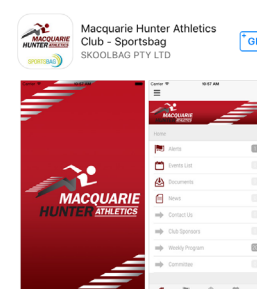
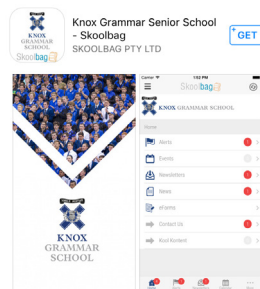
Skoolbag is a NSW based technology company providing software-as-a-service (SaaS) solutions to educational institutions, child care centres and sports clubs.

Skoolbag is well-known for its 'Skoolbag platform' that enables schools to communicate with parents through a personalised smart phone/web application.

## Highlights

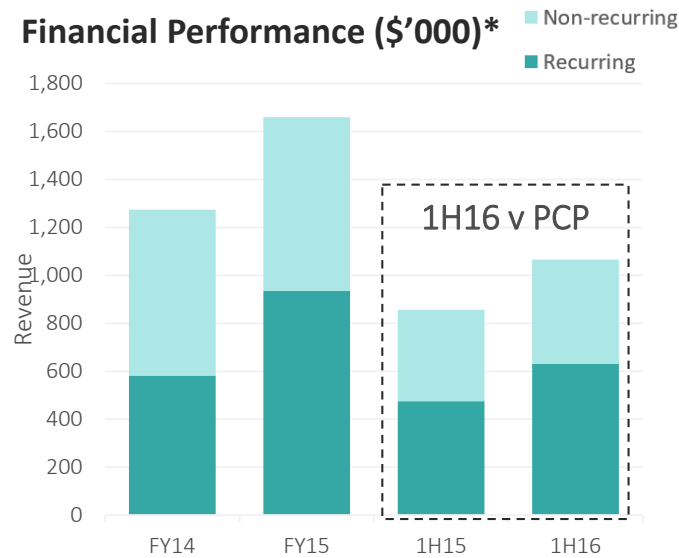
- Market-leading product provides a compelling development/distribution platform
- Strong reputation and customer satisfaction
- Used by over 2,500 institutions across Australia and overseas
- Over 1 million end users
- Subscription fee revenue model
- With MOQdigital applications development capability, broad opportunities to develop the platform domestically and internationally

## Selected Customers



# SKOOLBAG ACQUISITION OVERVIEW

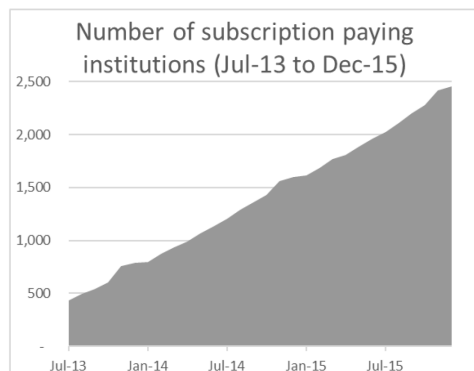
## Financial Performance (\$'000)\*



EBITDA	263	632	355	546
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\*Note:

- Unaudited and based on company's existing revenue recognition basis
- EBITDA Normalised for market salaries



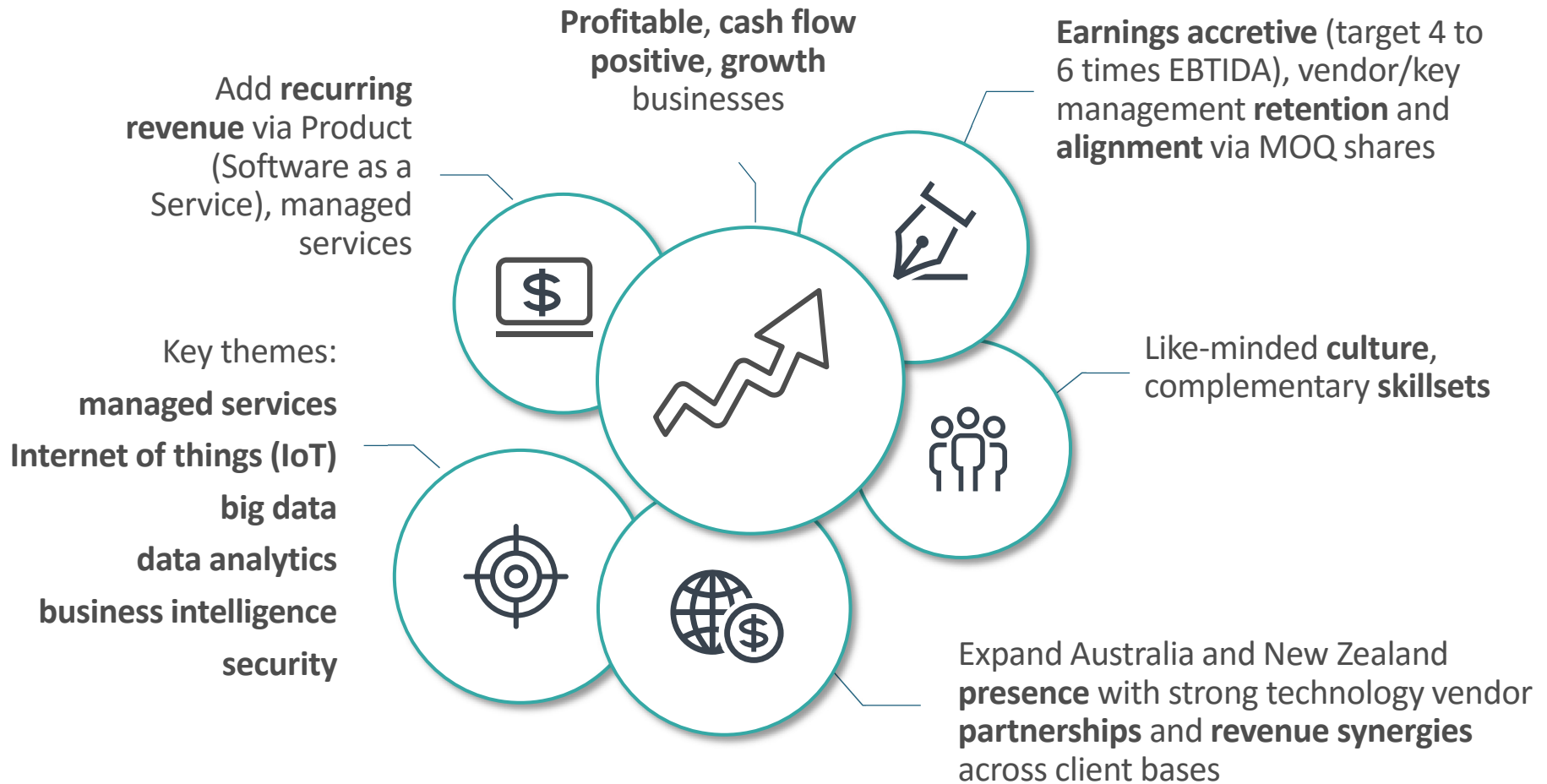
## Strategic fit for MOQ

- Leading technology product in Education sector – MOQdigital's largest industry sector
- 30% Revenue CAGR (FY14-15)
- MOQdigital to add value via IT capability, product development, relationships and leadership team experience
- Distribution opportunity spreading across 2,500+ clients and over 1 million users
- Aligned focus on growing recurring subscription revenues - 60% and growing
- Entrenched product with c.20% school penetration in Australia (skewed to NSW with opportunity to increase penetration geographically)

## Deal metrics

- Purchase consideration \$3m in cash. The deal includes performance based hurdles to enable the owners to earn up to a further 37,500,000 in MOQ shares per year for each of FY16 and FY17, based on achieving subscription revenue, customer acquisition and EBIT hurdles in FY16 and FY17 respectively
- Earnings accretive deal with budgeted FY16 EBITDA multiple expected to be less than 4x
- Completion expected March 2016

# MONTECH REMAINS ACQUISITIVE



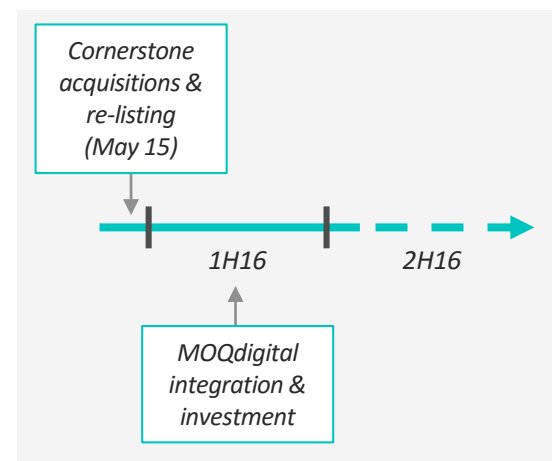
**MOQdigital provides innovative solutions across data, applications and systems**

Visit [\*moqdigital.com.au/what-we-do/\*](http://moqdigital.com.au/what-we-do/) for a detailed description of our solutions and services

## Investment in key areas of the business including:

- Tech Effect and Breeze merged and rebranded as 'MOQdigital'
- Moved to a larger QLD office
- Key hires - General Manager Finance, NSW Sales Director, NSW Sales BDM, Business Development Manager (M&A Capability), NSW & QLD Solution Architects and consultants
- Established NSW Optimised Platforms Practice and QLD Application Integration and Development Practice - combined offer has improved conversion rates
- Selected as one of Microsoft's Key Strategic IoT Partners
- Invested in Managed Services offering and enhanced existing 'application integration' solution – IoT Central
- Distribution Agreements for Business Intelligence (Panorama) and Security (Proficio) offerings
- Arranged working capital facility of 1.5m (undrawn) to fund growth
- Agreements to acquire TETRAN and Skoolbag

**A number of these strategic investments have been made to build out business infrastructure and sales capability to support and absorb not just the first two acquisitions (Technology Effect and Breeze), but future acquisitions (including TETRAN and Skoolbag) in line with Montech's focused acquisition strategy.**



# GROUP KEY FINANCIAL METRICS

Financial Summary \$'000	FY15 <sup>1</sup>	1H15	1H16	Variance
<u>MOQdigital<sup>1</sup></u>				
<b>Revenue</b>	<b>29,676</b>	<b>15,452</b>	<b>16,959</b>	<b>10%</b>
Recurring Revenue	2,717	1,271	1,883	48%
Technology Sales	16,801	8,891	10,049	13%
Professional Services	10,158	5,290	4,895	-7%
Other	-	-	132	-
<b>Gross Margin</b>	<b>6,267</b>	<b>3,025</b>	<b>2,782</b>	<b>-8%</b>
<b>Underlying EBITDA<sup>2</sup></b>	<b>2,329</b>	<b>1,155</b>	<b>366</b>	<b>-68%</b>
<u>Pro-forma MOQ Group</u>				
<b>Group Overheads</b>	<b>1,280</b>	<b>455</b>	<b>161</b>	<b>-73%</b>
<b>Group EBITDA</b>	<b>1,049</b>	<b>700</b>	<b>205</b>	<b>-72%</b>
<b>Reported profit before tax<sup>3</sup></b>	<b>NA</b>	<b>NA</b>	<b>164</b>	<b>-</b>

## Notes:

1. Pro-forma figures for FY15. Only one month of the FY15 P&L (being June 15) and the 1H16 figures have been subject to audit. Excludes FY15 goodwill impairment from June 15 acquisitions of Tech Effect and Breeze
2. Normalised for one-off merger and transaction related expenditure of \$200k in FY15
3. Not comparable to prior periods

## 1H16 in context

- Significant investment in brand, sales, finance, infrastructure, IP & products, systems and M&A capability
- Strong first half revenue growth and pipeline showing early benefits from investment to date
- Recurring revenue up 48% on PCP
- Professional Services revenue/GP impacted by integration costs and diverted focus
- Two professional services projects resulted in large credit note of \$280k - implemented new governance process to prevent similar issues reoccurring
- Technology sales includes mainly high-end equipment sold as part of integrated solutions with an average GM of 17%
- Reviewed in excess of 50 acquisition opportunities. Identified and progressed the TETRAN and Skoolbag transactions (now binding). For the first six months to 31 December 2015, the transactions represent combined additional revenues of \$5.5m (50% recurring) and normalised EBITDA of \$1.1m for the half year

# SUMMARY OF BUSINESS UPDATE

- Leadership team with a proven track record of building technology businesses
- Cloud & IoT services is a big market opportunity
- MOQdigital – offers applications, data, infrastructure and managed services that enables mid-market enterprises and government to shift their infrastructure and applications to the cloud
  - Alliance with Tier 1 vendors
  - Diversified across industry sectors
  - Focus on creating recurring revenue
- Agreements to acquire 100% of TETRAN and Skoolbag
  - Earnings accretive acquisitions
  - Add recurring revenue via managed services and subscription (SaaS)
  - Adds geographic, product and skills capability

\*Source: Telsyte, IDC, BI Intelligence



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