



Fortescue
The New Force in Iron Ore

2014 Full year results

August 2014



Disclaimer

Important Notice

The purpose of this presentation is to provide general information about Fortescue Metals Group Limited ("Fortescue"). It is not recommended that any person makes any investment decision in relation to Fortescue based on this presentation.

This presentation contains certain statements which may constitute "forward-looking statements". Such statements are only predictions and are subject to inherent risks and uncertainties which could cause actual values, results, performance or achievements to differ materially from those expressed, implied or projected in any forward-looking statements.

No representation or warranty, express or implied, is made by Fortescue that the material contained in this presentation will be achieved or prove to be correct. Except for statutory liability which cannot be excluded, each of Fortescue, its officers, employees and advisers expressly disclaims any responsibility for the accuracy or completeness of the material contained in this presentation and excludes all liability whatsoever (including in negligence) for any loss or damage which may be suffered by any person as a consequence of any information in this presentation or any error or omission therefrom. Fortescue accepts no responsibility to update any person regarding any inaccuracy, omission or change in information in this presentation or any other information made available to a person nor any obligation to furnish the person with any further information.

Additional Information

This presentation should be read in conjunction with the Annual Financial Report as at 30 June 2014 and together with any announcements made by Fortescue in accordance with its continuous disclosure obligations arising under the *Corporations Act 2001*.

Any references to reserve and resources estimations should be read in conjunction with Fortescue's Mineral Resource and Ore Reserve Statement at 30 June 2014 as release to the Australian Securities Exchange on 20 August 2014.

All amounts within this presentation are stated in United States Dollars consistent with the Functional Currency of Fortescue Metals Group Limited. Tables contained within this presentation may contain immaterial rounding differences.



Fortescue Update

The journey continues



Building a world class company

Reliable and competitive supplier to Asia

- **First ore** 2008
- **400mt** shipped to date
- **155mtpa** production rate
- Large **growing resource** base
- Unique **culture**





FY14 in review

Delivering 155mtpa

 **124.2mt YTD**
38.7mt June Qtr

 **\$US3.1bn**
debt reduction

155mtpa
Annualised run rate

- ✓ Infrastructure complete
- ✓ Mines and processing facilities ramped up

 **US\$2.4bn**
cash on hand

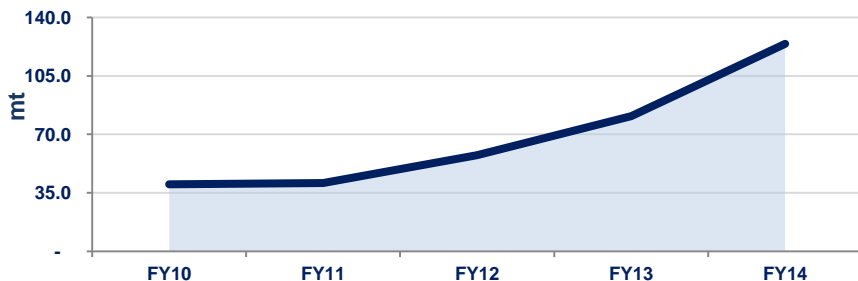
 **Costs 23%**
efficiency focus

Fortescue overview

Record operational performance delivers NPAT of US\$2.7bn and EBITDA* of US\$5.6bn

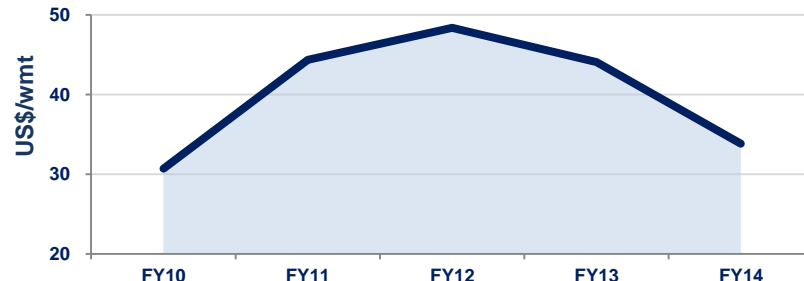
Volume

↑ 54%



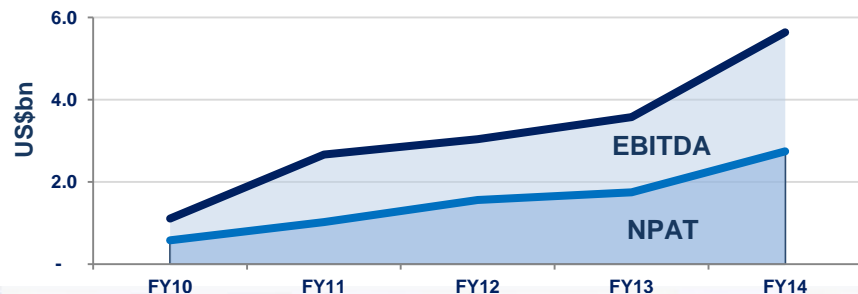
Costs

↓ 23%



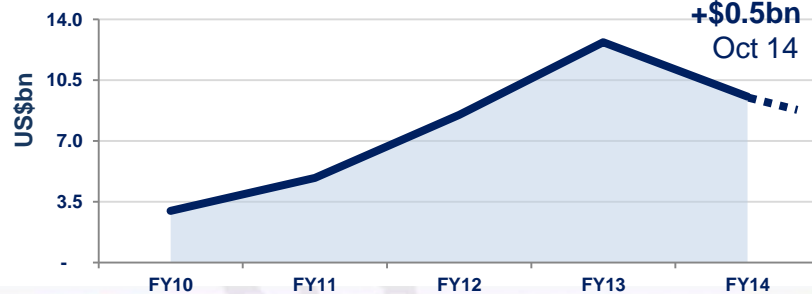
Earnings

↑ EBITDA 58% ↑ NPAT 57%



Debt

↓ US\$3.1bn



Building a world class company

World class infrastructure

- Over **10,000** jobs
- **5** mines; 5 processing plants
- **3** airports; 30,000 passengers/month
- **5 berths**; 75 ships/month
- **620km** rail; 45 locos, 3,384 ore cars





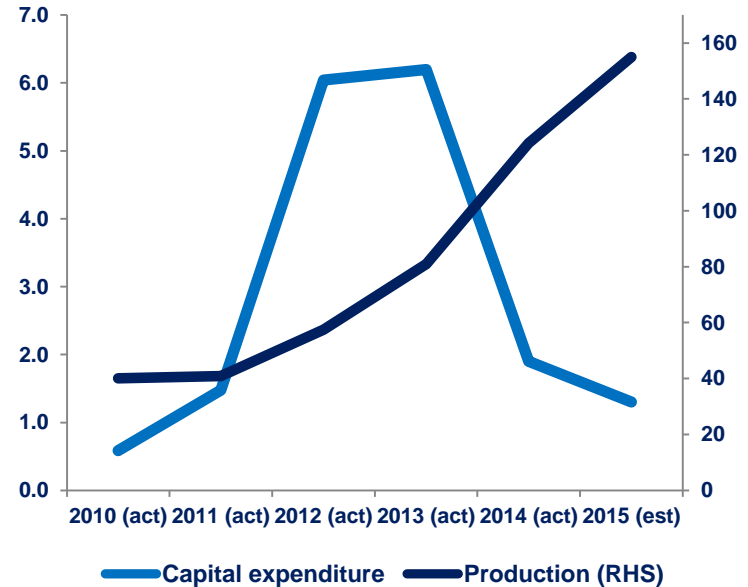
Foundation for the future



Disciplined capital management

Track record of debt repayment delivering investment grade metrics

- Increased **cashflow** and lower capex
- **US\$2-\$2.5bn** targeted additional repayments
 - Gearing ~40%
 - Net Debt to Equity ~50%
- Net debt (June 14) **US\$7.2bn**
- FY15 capital **US\$1.3bn**



Ongoing projects

- **Targeted exploration** continues to increase resource base

- **AP5 berth** adds 15 – 20mtpa outload capacity

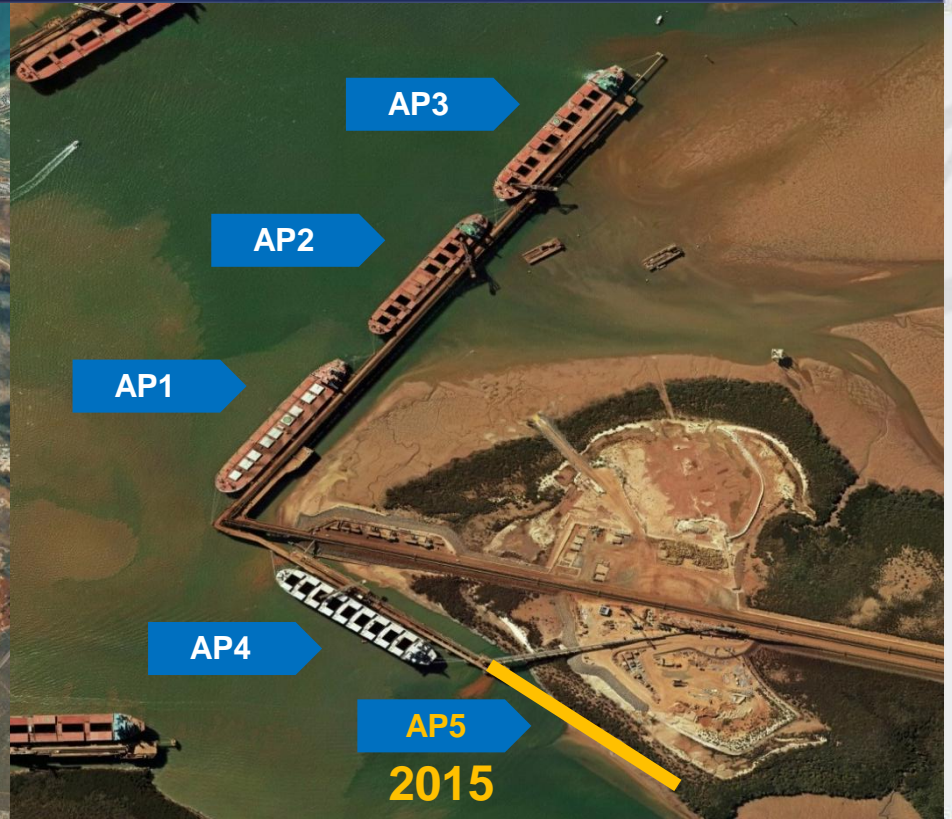
- **Detrital processing plant** adds 5mtpa capacity at Solomon

- **Autonomous haulage** increases operational cost efficiencies

- **Ship construction** 260k dwt ore carriers

Port – flexible design for future growth

Fifth berth under construction





Financials



Highlights

Record financial results

Revenue
US\$11.8bn  **45%**

C1 costs
US\$34/wmt  **23%**

EBITDA
US\$5.6bn  **58%**

NPAT
US\$2.7bn  **57%**

Debt re-paid
US\$3.1bn + **US\$0.5bn** committed

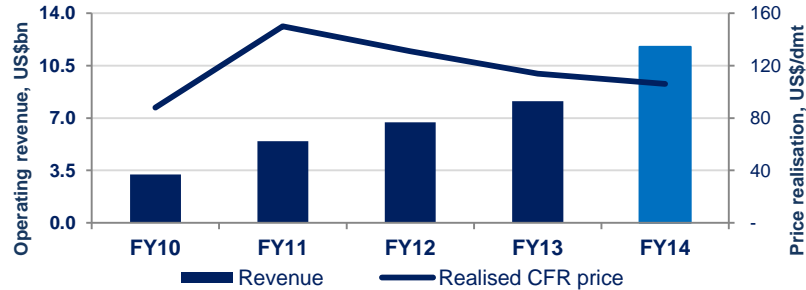
Interest savings
in excess of **US\$330m p.a.**

Total FY14 dividends
A\$0.20 / share fully franked

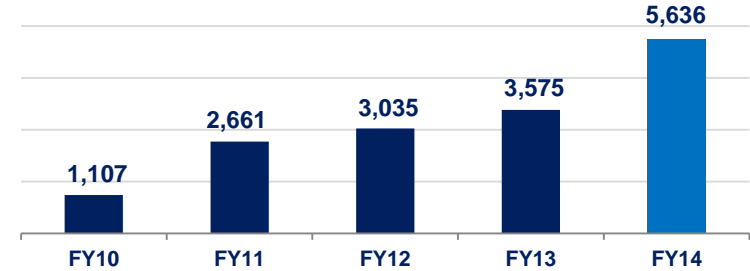
Earning growth

Strong financial results reflect operational performance

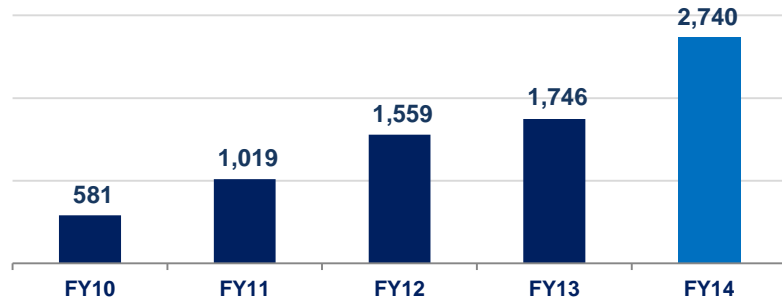
Revenue and price realisation



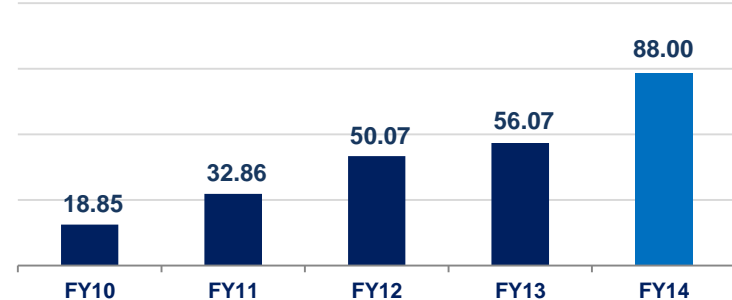
EBITDA, US\$ millions



Net profit after tax, US\$ millions

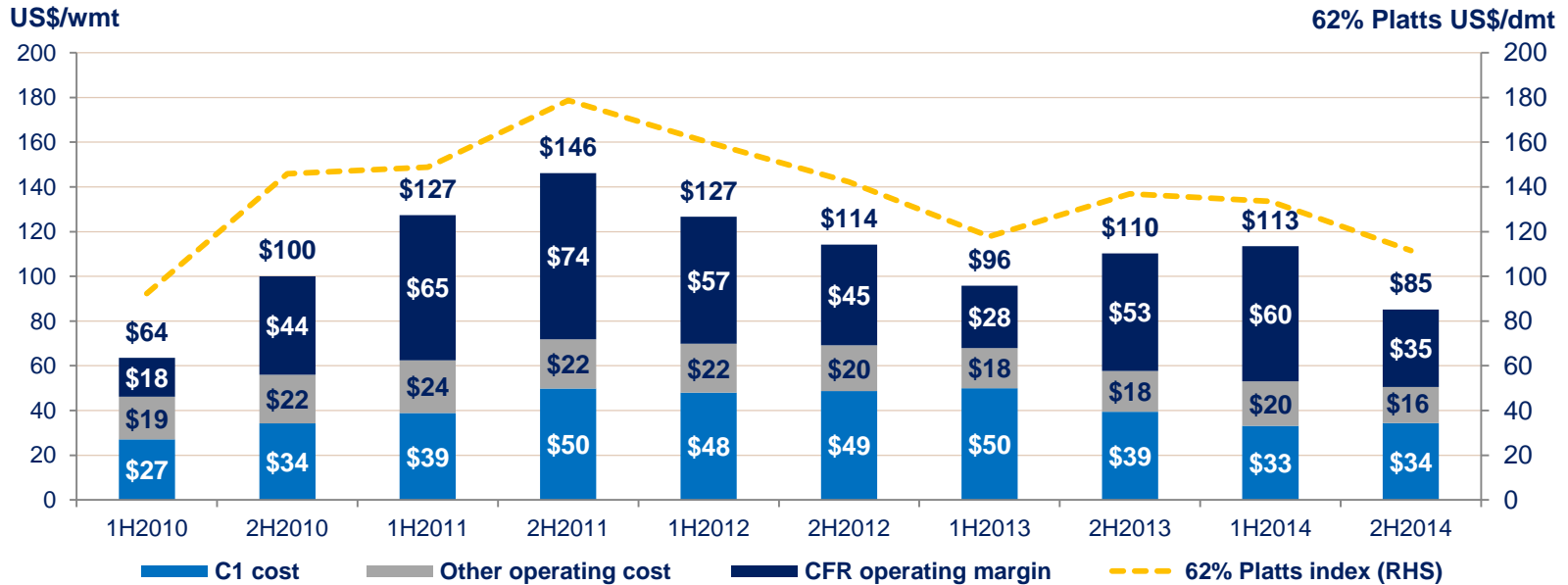


Basic earning per share, US cents



Operating margins

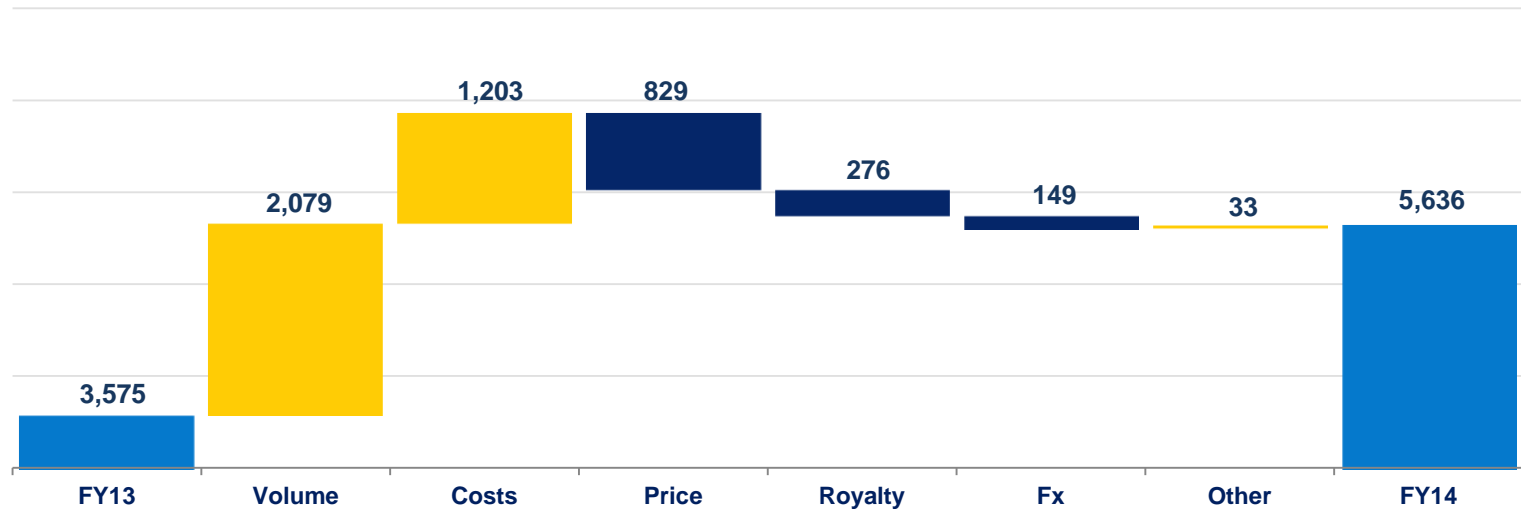
Solid operating margins maintained



- Total delivered cost **US\$52/wmt** (US\$56/dmt) in FY14
- C1 guidance of **US\$31-32/wmt** in FY15

EBITDA

Ramp-up of operations and sustained cost savings deliver record financial results



- Increased shipments - **record production**

↑ 54%

- Continued focus on **production costs** C1 \$34/wmt

↓ 23%

Production costs

35% reduction generating ~ US\$2.6bn lower costs

Driving down the global cost curve

FY12  \$48

CB and CC1 operations

58mt production @ SR 4.3 with 2 OPF's + 3 Berths

FY13  \$44

CC2, Hamersley line, Firetail, CB WFE

80mt production @ SR 3.9 from 4 OPF's + 3 Berths

FY14  \$34

AP4, Kings Valley, ITCS, 5 OPF's + 4 Berths

124mt production @ SR 2.9 from 5 OPF's + 4 Berths
155mtpa run rate achieved

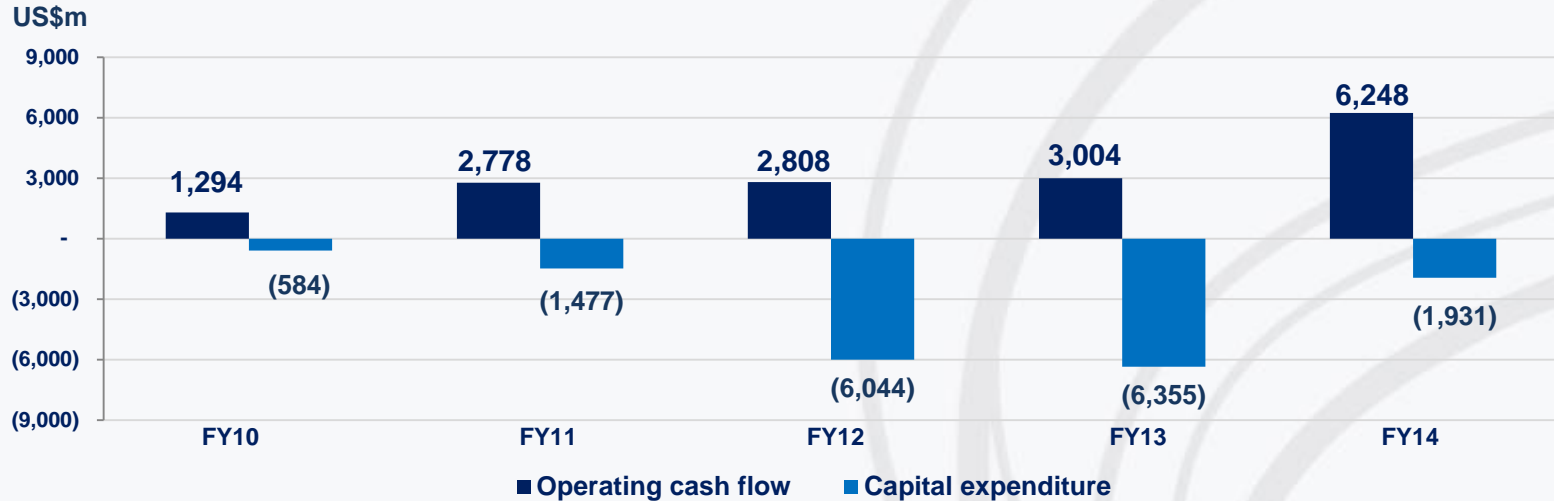
FY15  \$31-32

Full operation capacity achieved + AP5 in March 2015

155 -160mt, SR maintained + efficiency focus

Cashflow FY14

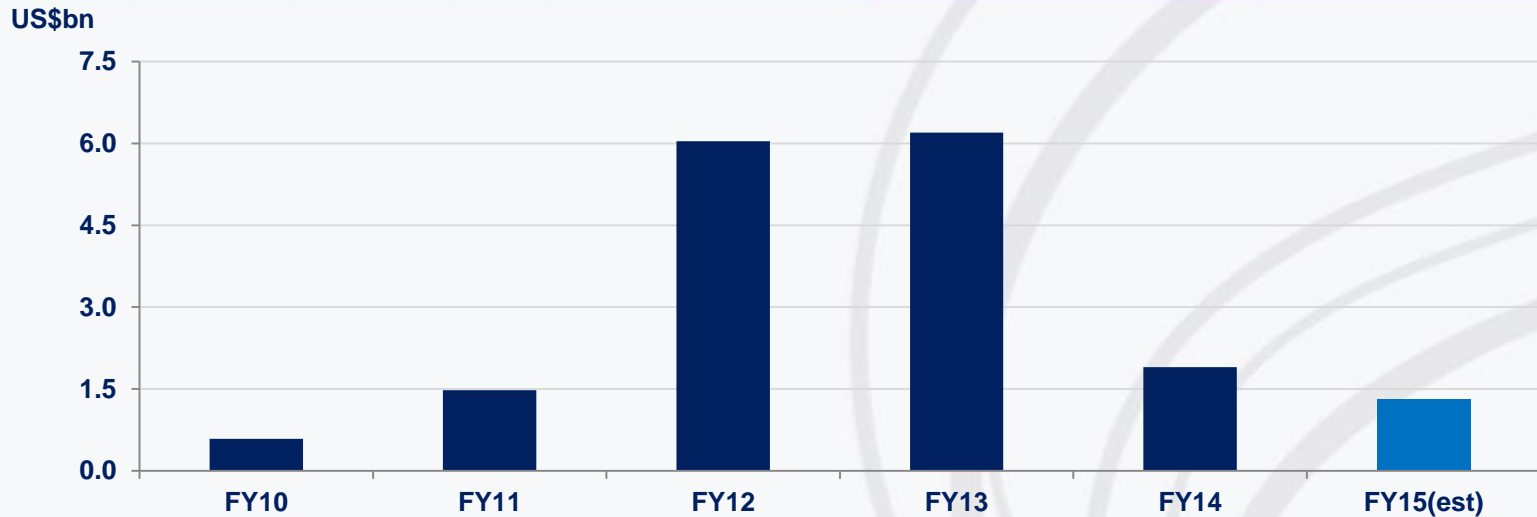
Record net free cash flow US\$4.3bn



- Increased production **volumes** and **lower costs** improve operating cash flows
- T155 **expansion complete**

Capital expenditure

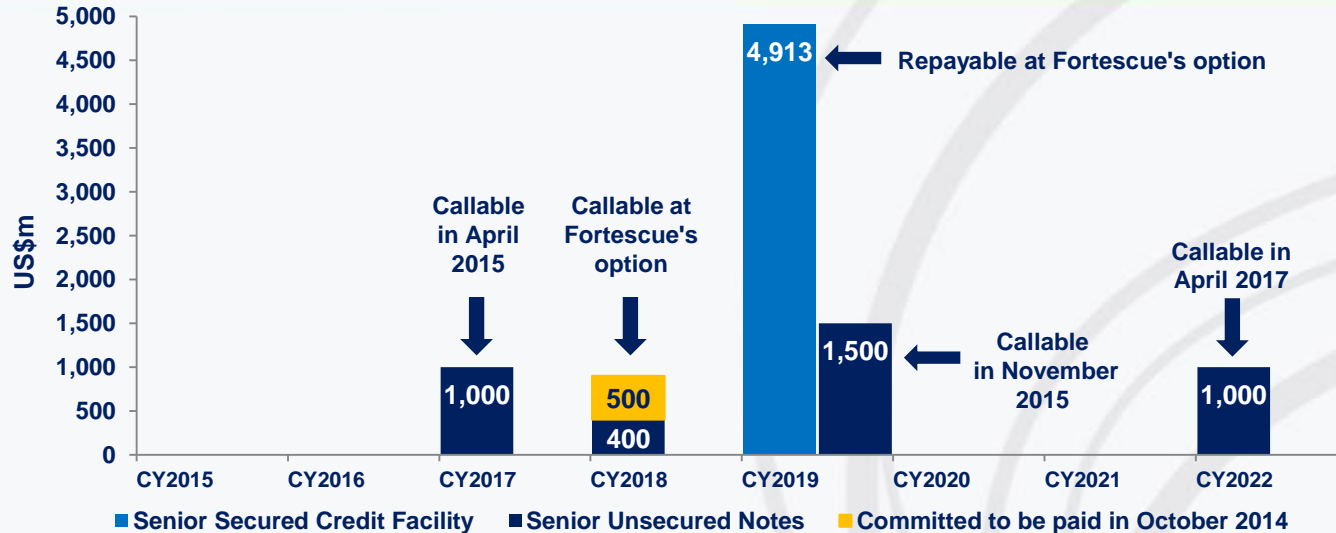
Significant reduction in expenditure as expansion complete



- FY15 capital **US\$1.3bn**
- Depreciation and amortisation ~\$8.50/t

US\$3.1bn re-paid + US\$0.5bn committed

Flexibility to enables further repayments and re-financing

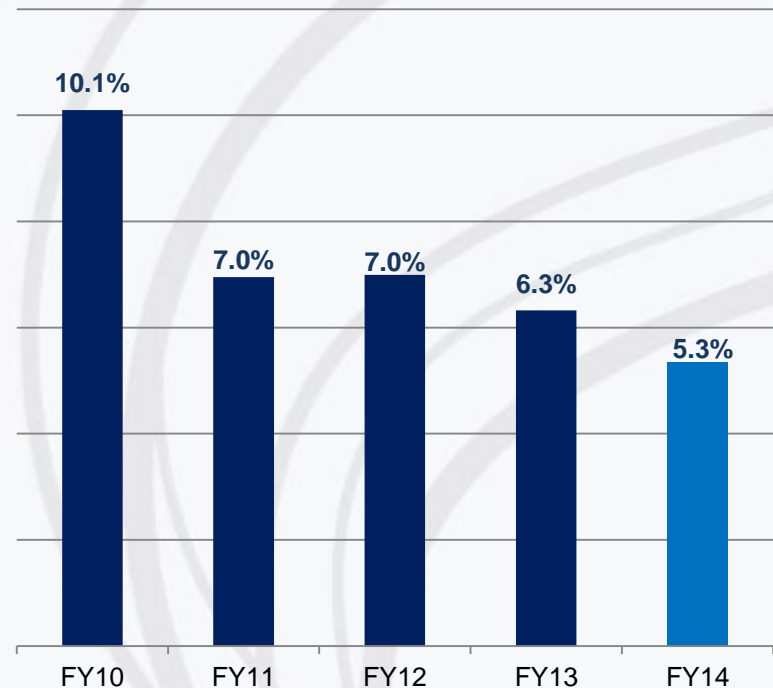


Current ratings	Corporate	Term Loan	Notes
Moody's	Ba1/Stable	Baa3	Ba2
S&P	BB/Positive	BBB-	BB-
Fitch	BB+/Stable	BBB-	BB+

Cost of borrowings

Focus on debt reduction lowering interest costs

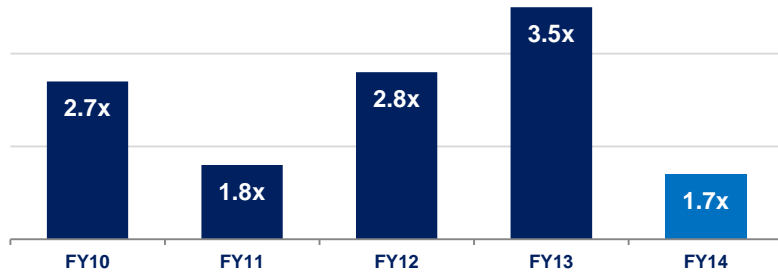
- Cost of borrowings **reduced** to 5.3%*
- Debt repayments **US\$3.1bn** + **US\$0.5bn** committed in Oct 14
- Intention to re-pay additional **US\$0.5bn** to **US\$1.0bn** in FY15
- Debt reductions + refinancing reduce borrowing costs by **US\$330m p.a.**



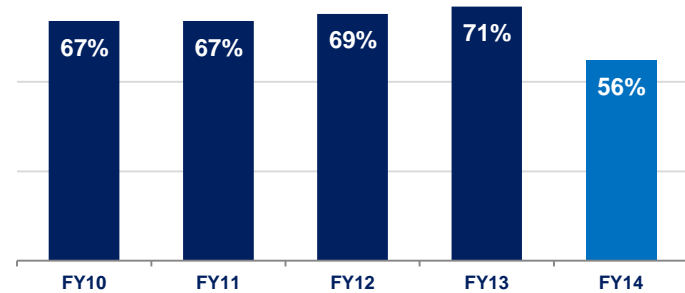
Key credit metrics

Moving towards investment grade metrics

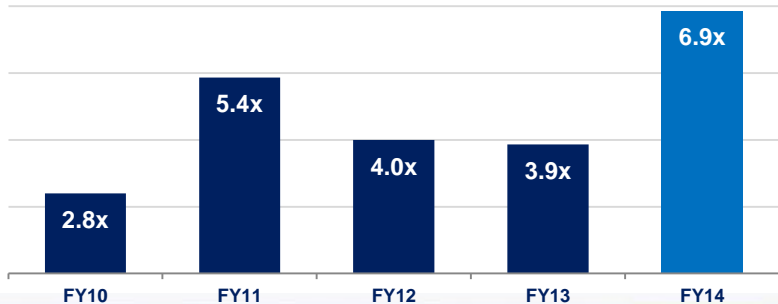
Debt to EBITDA



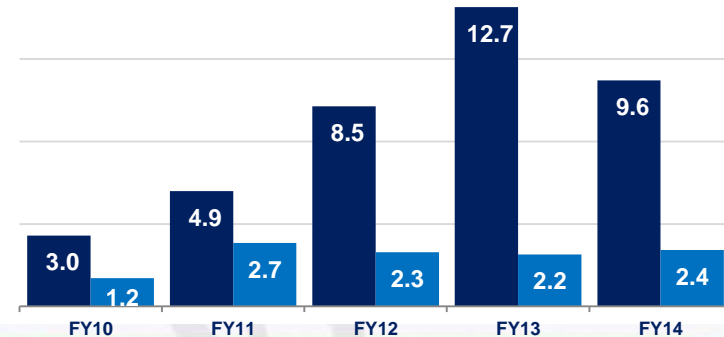
Gearing: Debt / (Debt+Equity)



Interest coverage: EBITDA / Interest



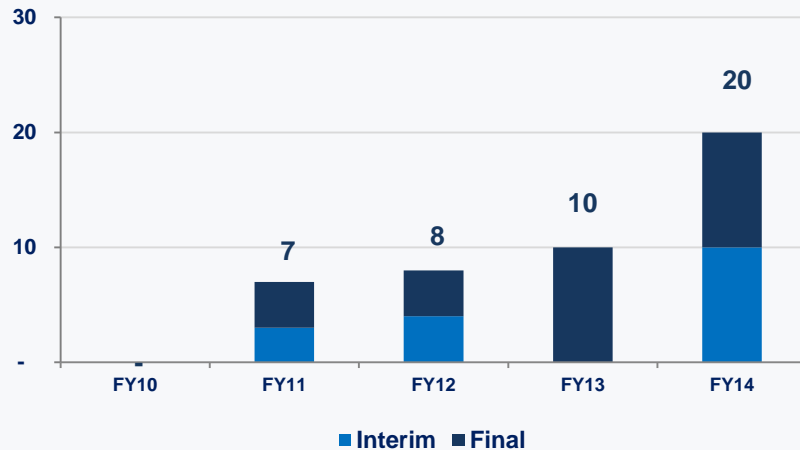
Cash and debt (US\$bn)



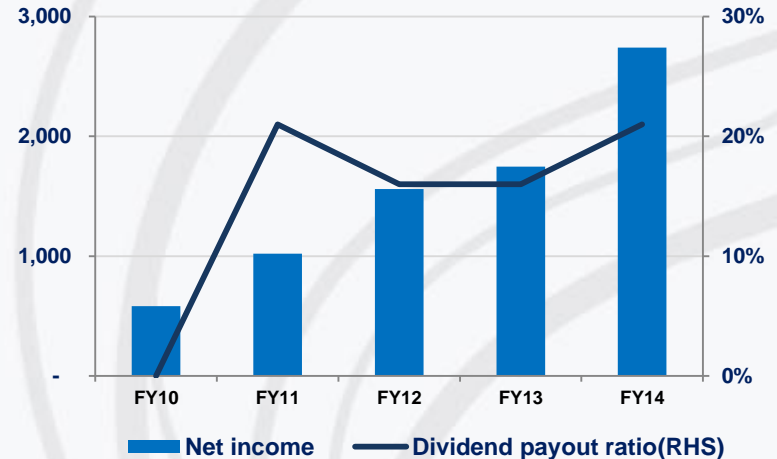
Dividends

Fully franked A\$0.20 dividend for FY14

Dividends, AUD cents per share



Dividend payout ratio, %



- Modest dividends – **focus on debt reduction**
- Increased dividends reflect **improved financial** performance
- Moving towards dividend payout ratio of **30 to 40%**



Market



China's growth cities

200m people to urbanise by 2020

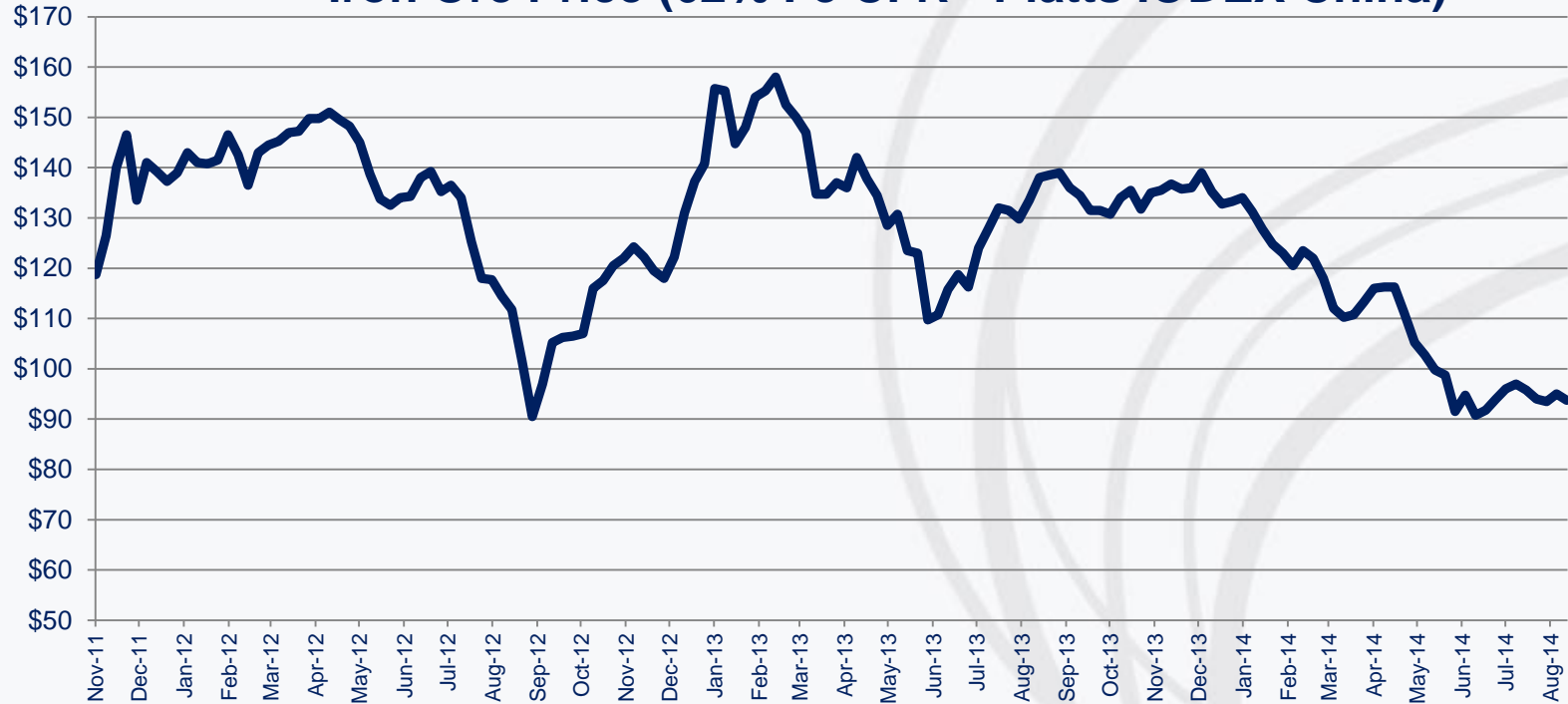
- **GDP doubled** in 6 years
- China has just reached **steel consumption** levels of a developed country
- **Record** daily **steel production** 2.3mt
- Iron ore imports **+20%** YTD



Iron ore price volatility

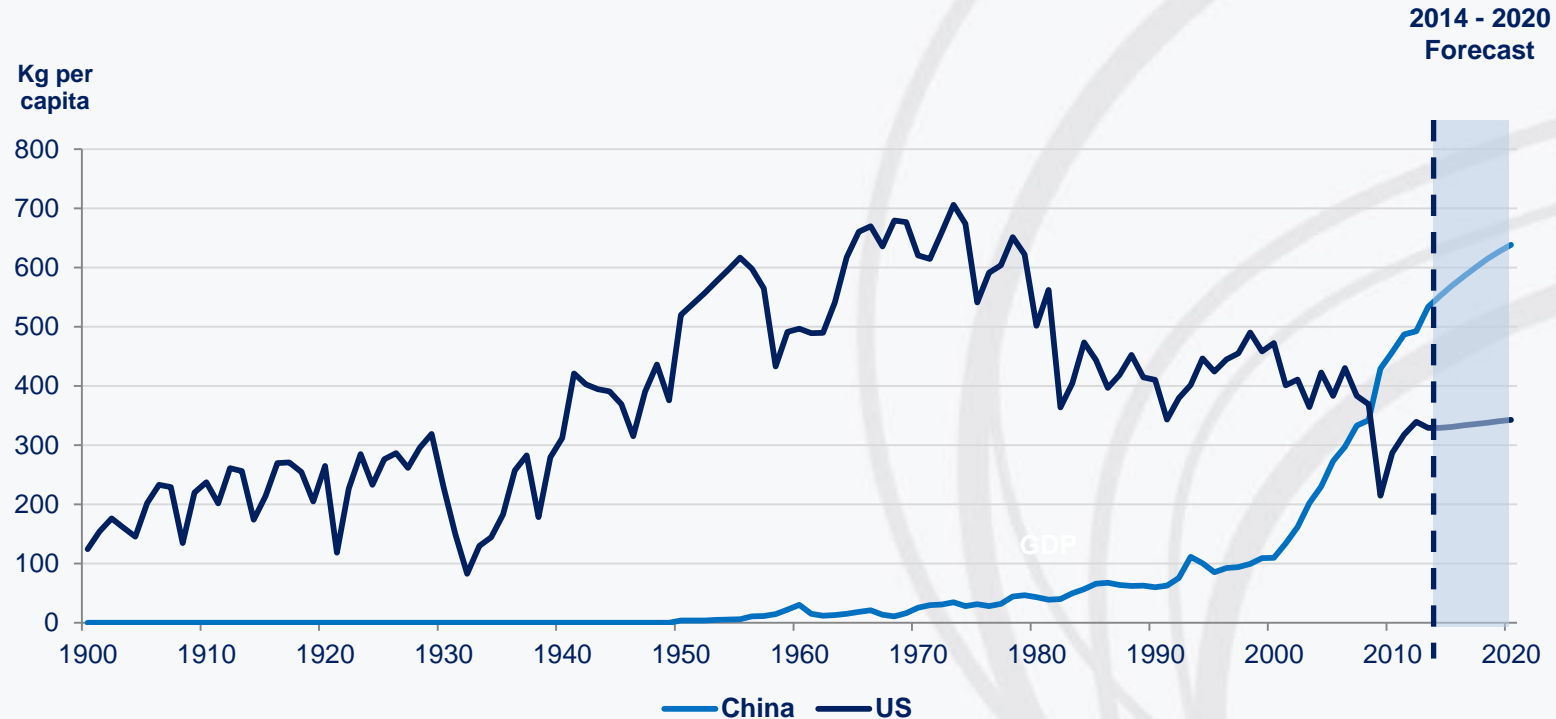
Realisations at 85–90% as supply re-balances and products transition

Iron Ore Price (62% Fe CFR - Platts IODEX China)



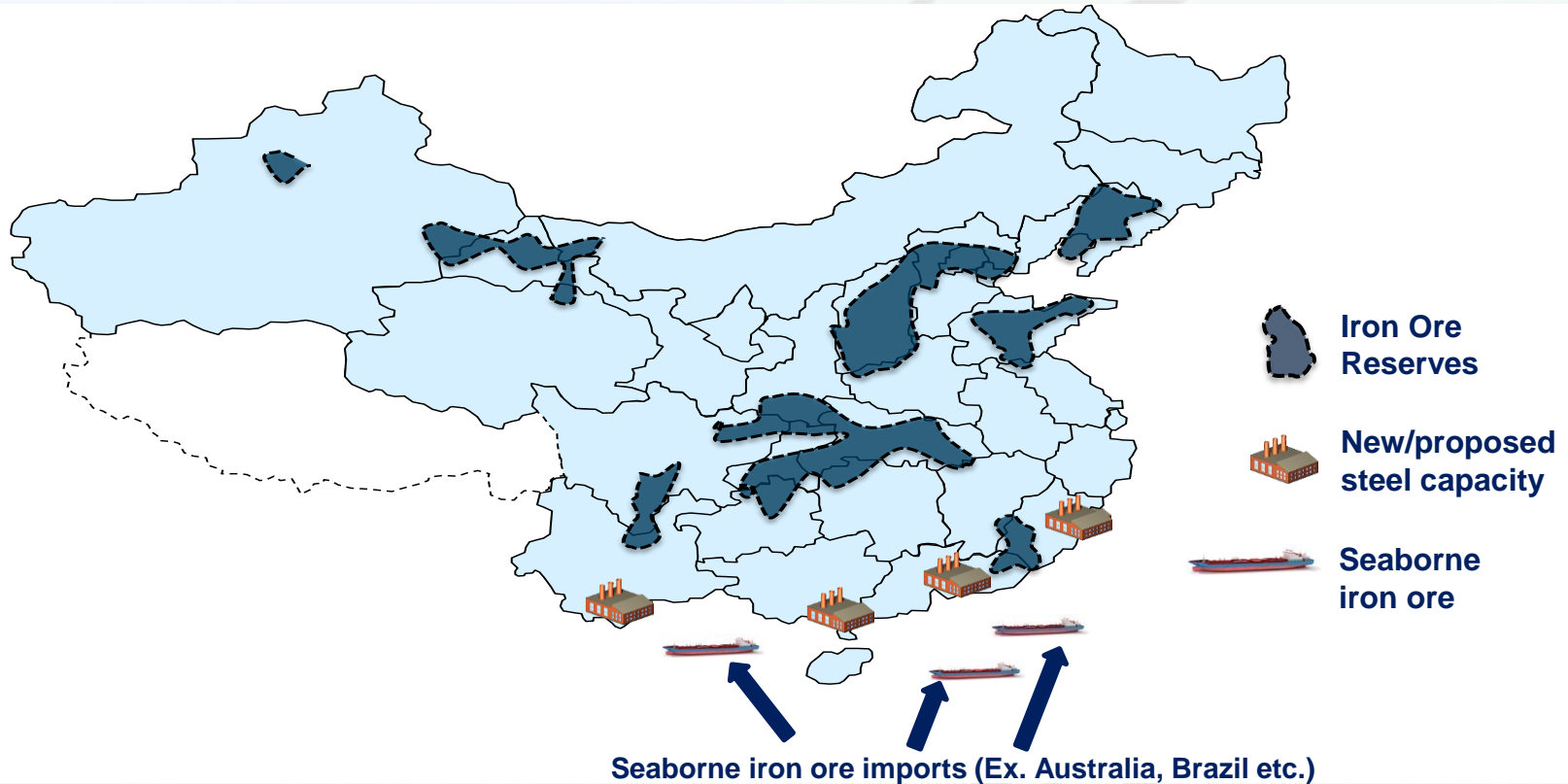
Steel consumption per capita

China has only just reached levels of consumption of a developed country



Demand for seaborne supply

New coastal steel capacity moving away from domestic iron ore





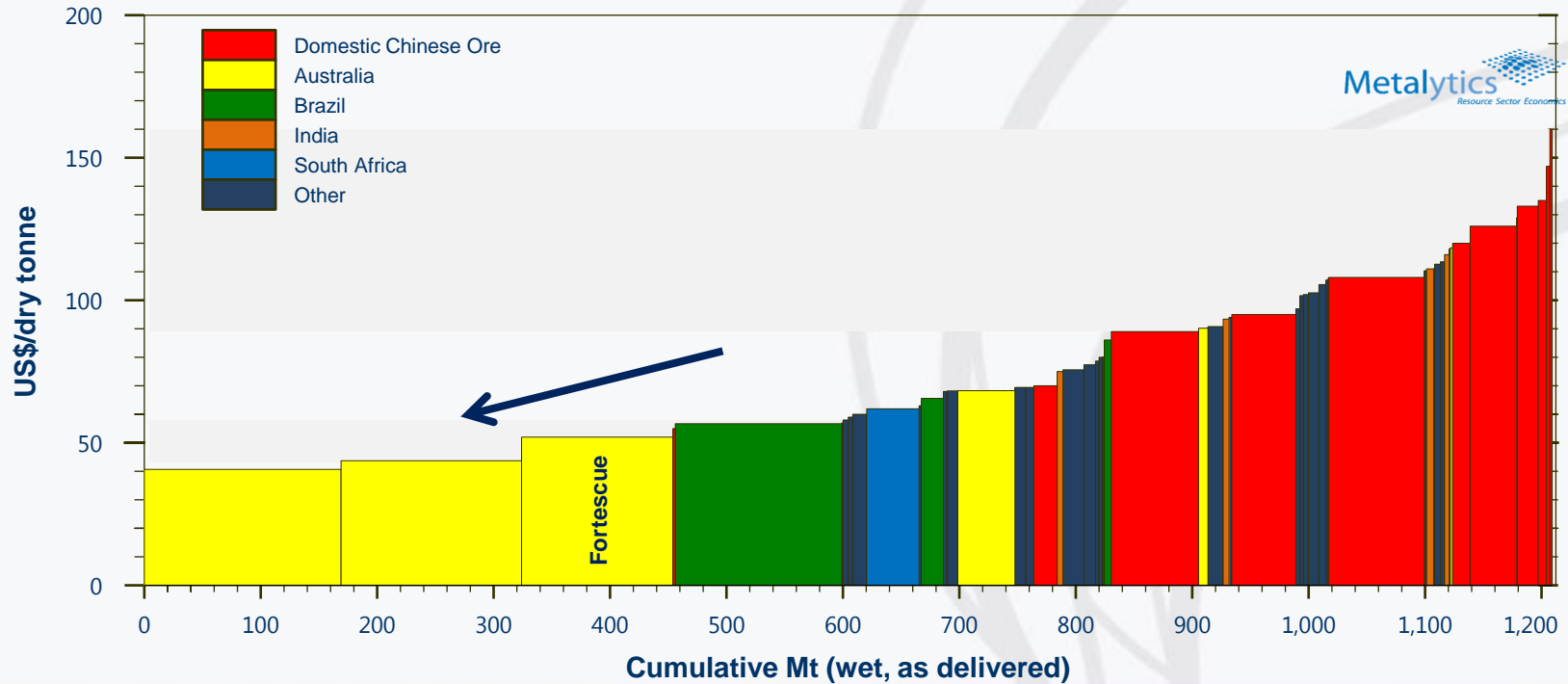
Clear strategy



Moving down the global cost curve

Targeting bottom quartile

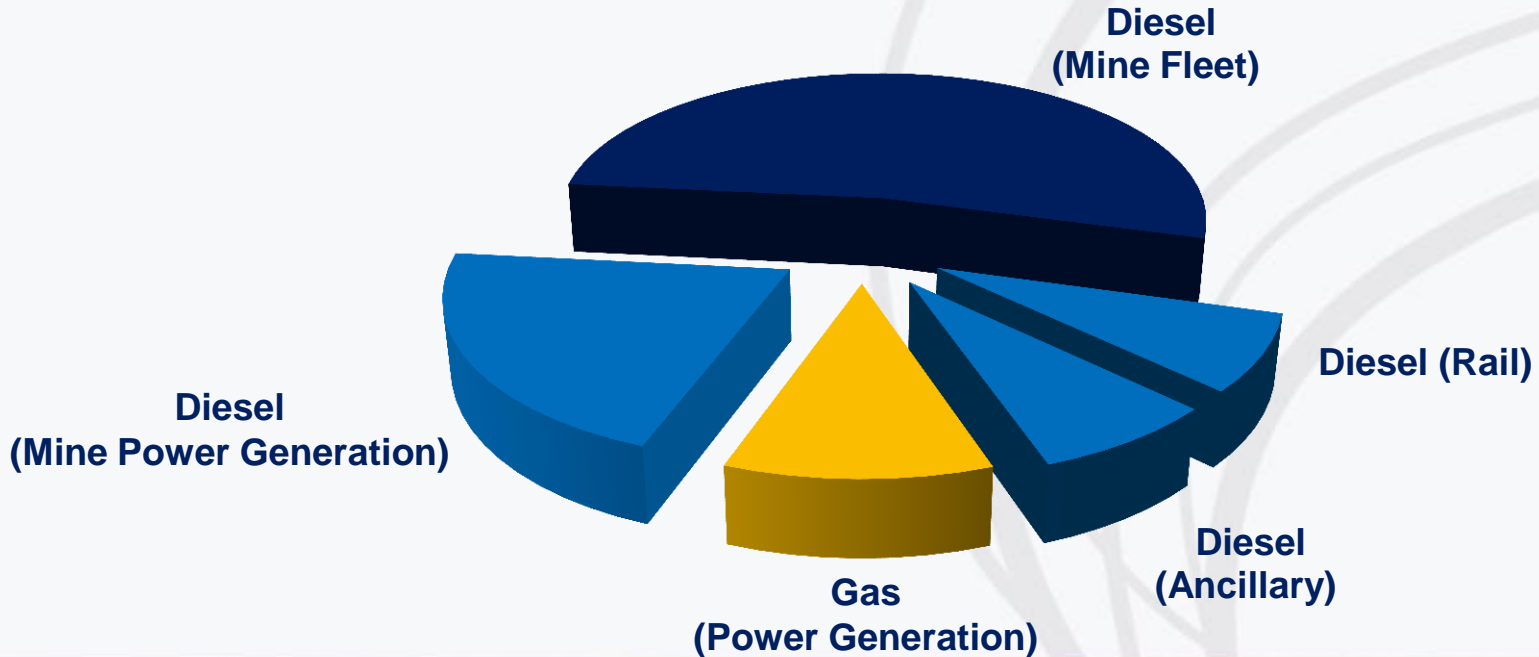
China Iron Ore Supply CFR Costs – May 2014 (including royalties and freight)



Significant reliance on diesel fuel

Driven by remote power and mobile fleet consumption

Total energy spend >US\$800 million



Fortescue River gas pipeline

Stage 1 – to Solomon Hub



Competitive energy powering the future

Unlocking Australia's energy advantage

- Transparent Retention Leases enforce “**Use it or lose it**” policy
- **Competitively priced** energy for our economy
- **Reducing** carbon **emissions**
- Gross State Product **+\$2.5 billion** in 2020



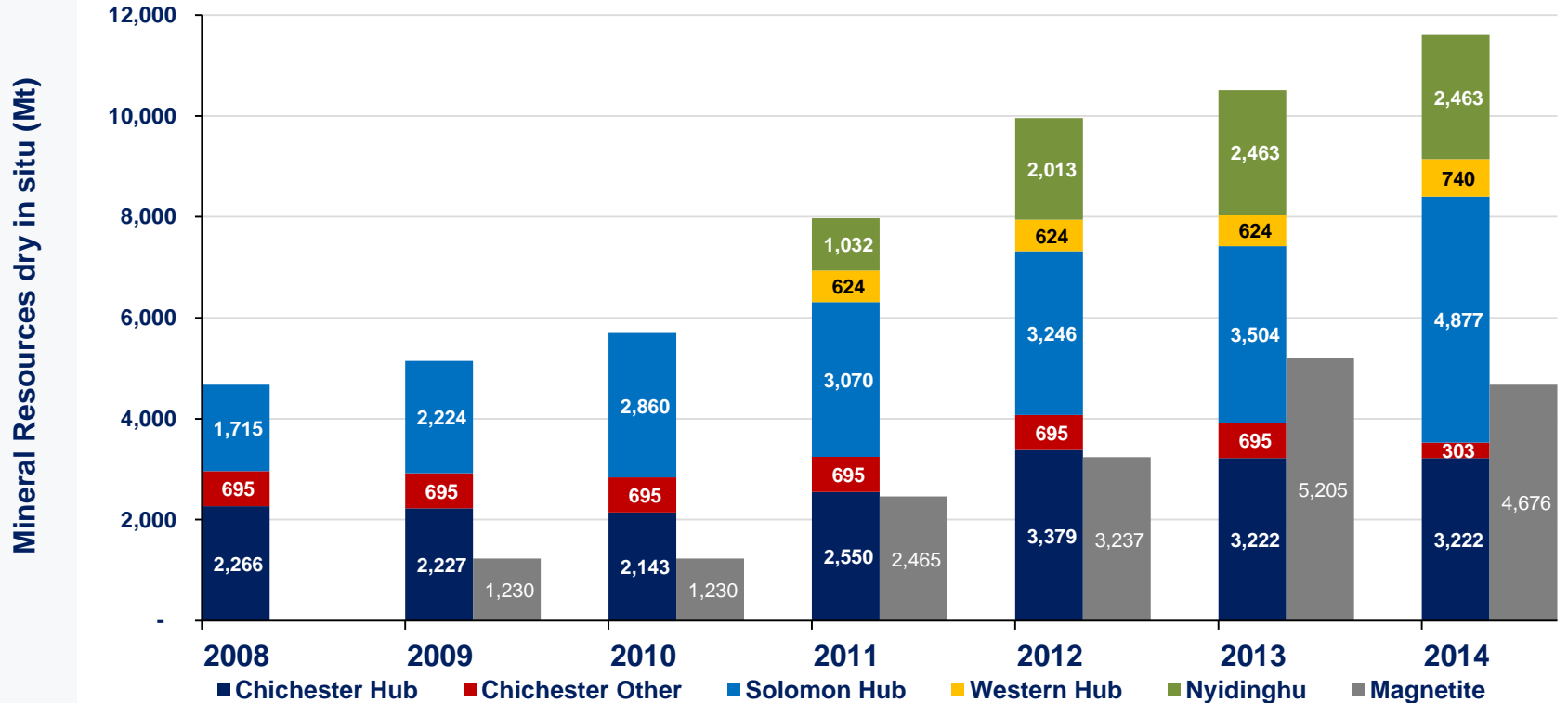


Reserves and resources



Resource portfolio supports asset base

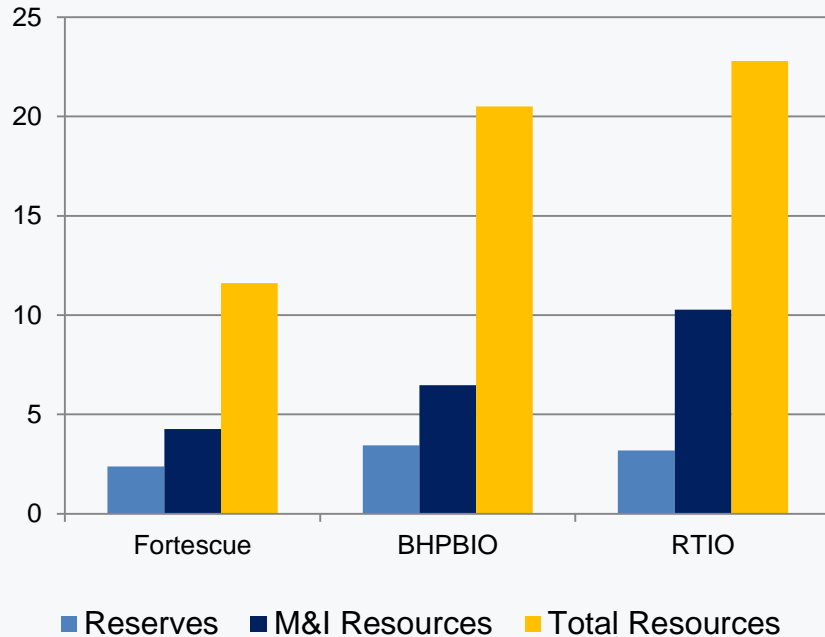
Drilling as required and extend through near mine exploration



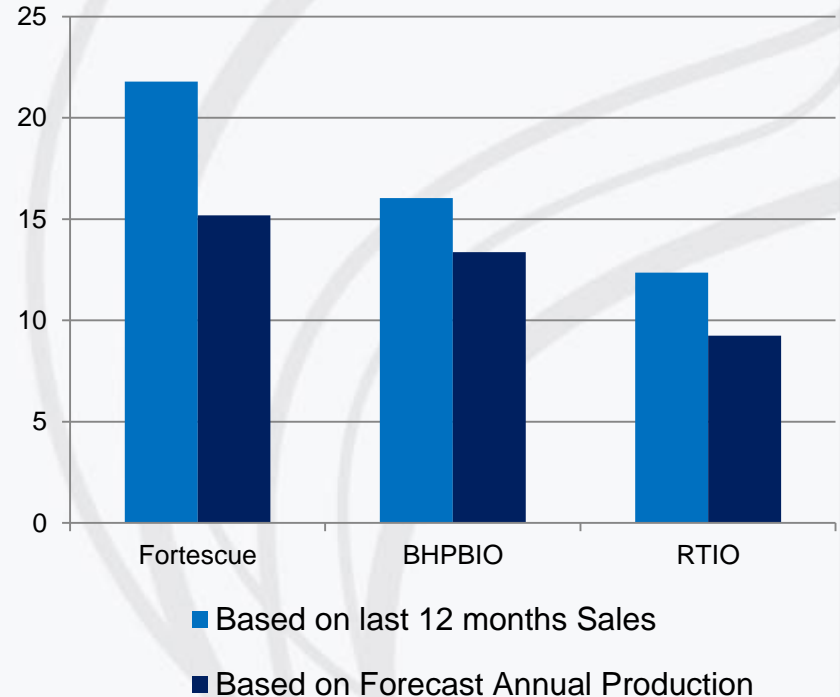
Mine lives based on current reserves

Fortescue mine lives compare favourably

Reserve and Resource Tonnages (dry)



Ore Reserve Life (Years)



Hematite reserves

Reserve base supports extended operations

	Million Tonnes*	Fe %
Cloudbreak	500	57.6
Christmas Creek	970	57.3
Chichester Total	1,470	57.4
Firetail	174	58.7
Kings Valley	729	56.9
Solomon Total	903	57.2
Fortescue Total	2,373	57.3

* Product tonnes on a dry tonne basis

- Focused **exploration** programs
- Significant **reserve** lives
- Chichester **single** ore body, **transferable** between CB + CC
- Significant **BID prospectivity** at:
 - Mt MacLeod (Solomon)
 - Fredricks (Solomon)
 - Kutayi (Chichesters)



Supporting our local community



VTEC

Creating opportunities through training and employment

1,100

Aboriginal employees

12%

Aboriginal people in
Fortescue workforce

\$1.5bn+

Contracts to Aboriginal
companies and JV's

VTEC

Training Centres

Roebourne,
South Hedland



Building our economy

Unlocking the potential of WA's North West

15,000
employed

AU\$800m*
wages p.a.

AU\$2.1bn
taxes and royalties p.a.

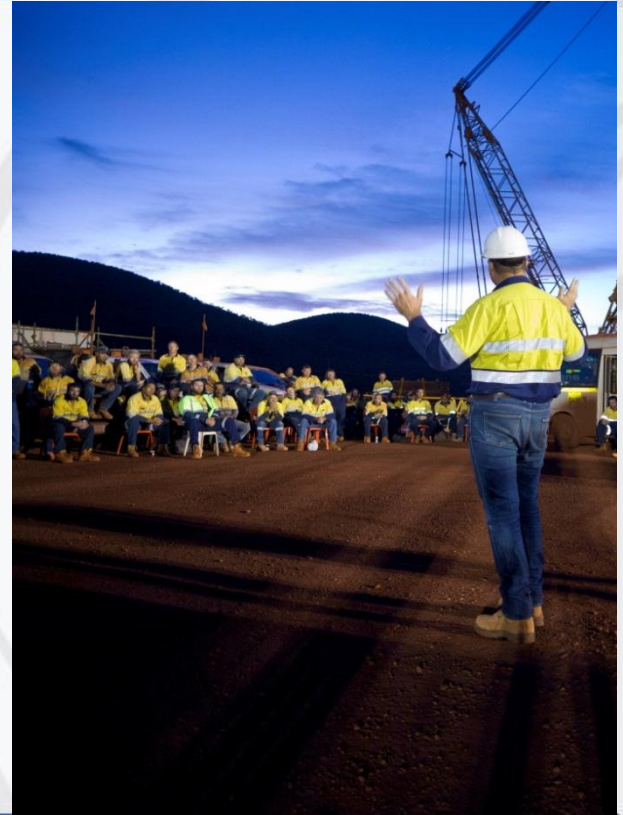
AU\$490m
localised spend FY14



Delivering on targets

Focused on shareholder value

- **155mt** production rate **achieved**
- Committed to debt reduction – initial **gearing target 40%**
- Moving towards **dividend payout ratio** of **30% - 40%** once the gearing target is achieved
- Early work to secure strategic options with **high value opportunities**





Fortescue

The New Force in Iron Ore

Sign up to alerts online: www.fmgi.com.au

Proudly supporting:

GENERATIONONE



Proudly supporting:



Glossary

Definition of non-IFRS terms

NPAT = net profit after income tax

EBITDA = profit before income tax adjusted for depreciation and amortisation, asset write offs, exploration, development and other write-offs, net finance costs and gain or loss on refinancing

Debt = Current and non-current borrowings and financial liabilities

Net debt = debt + cash and cash equivalents

Gearing = debt / (debt + equity)

C1 = costs of mining, processing, rail and port per wet metric tonne

Total delivered costs = C1 + shipping, royalties and administration costs

Free cash flow = operating cash flow – capital expenditure

Return on equity = profit for the year after income tax divided by total equity

Interest coverage = EBITDA / interest expense

Reconciliation of EBITDA to IFRS items

	2014 US\$m	2013 US\$m
Profit before income tax	3,913	2,466
Finance income	(21)	(33)
Finance expenses	741	586
Gain on refinancing	-	(23)
Depreciation and amortisation	965	463
Impairment	22	71
Exploration, development and other	16	45
EBITDA	5,636	3,575

Earnings per share (EPS) = profit for the year after income tax divided by undiluted weighted average ordinary shares.

Non IFRS information disclosed in this presentation has not been subject to audit.

dmt = dry metric tonne

wmt = wet metric tonne

mtpa = million tonnes per annum