

Investor Presentation August 2014

# Strong 2<sup>nd</sup> Half Performance



		2 <sup>nd</sup> Half FY14	1 <sup>st</sup> Half FY14	Move
Revenue	\$m	175.9	155.8	+12.9%
EBITDA	\$m	29.9	21.7	+37.5%
EBIT	\$m	25.7	17.9	+43.6%
NPAT	\$m	14.3	9.9	+44.9%
EPS	Cps	3.38	2.30	+47.0%
DPS	Cps	2.00	2.00	+0.0%

#### Strong Second Half Improvement Driven by:

- Corporate store revenue (up 5.2% on 1H FY14) and EBITDA (up 27.3% on 1H) growth was strong
- Australian Personal Loan book up 19.3% on FY13 to \$109.2m, with strong online lending growth
- Australian Personal Loan EBITDA up 22.4% in 2H to \$21.3m
- Australian Cash Advance 2<sup>nd</sup> half EBITDA up 13.3% to \$5.1m (1HY EBITDA of \$4.5m)

# **FY2014 Results**



		FY 2014	FY 2013	Move
Revenue	\$m	331.7	272.7	+21.6%
EBITDA	\$m	51.6	57.0	-9.5%
EBIT	\$m	43.7	50.6	-13.6%
NPAT	\$m	24.2	32.9	-26.4%
EPS	Cps	5.67	8.09	-29.9%
DPS	Cps	4.00	4.00	+0%
Final dividend of \$0.02 per share (fully franked) payable on 30	September 20	014 to share holders on the r	egister at the close of business on	16 September 2014
Normalised EBITDA		FY 2014	FY 2013	Move
EBITDA	\$m	51.6	57.0	-9.5%
- Ausgroup provision	\$m	1.4	1.0	+35.8%
- Stamp duty on store acquisitions	\$m	1.8	0.0	-
- Green Light Auto (after minority interest)	\$m	1.0	0.0	-
- GST adjustment	\$m	1.1	0.0	-
EBITDA normalised	\$m	56.9	58.0	-1.9%

Refer to the full year 4E accounts to 30 June 2014 lodged with ASX on 21 August 2014 for detail

# **HY2014 Segment Results**



Divisional EBITDA	FY14	FY13	Move
Franchise Operations	6.63	6.39	+3.9%
Store Operations	15.62	9.10	+71.6%
Financial Services - Administration	10.41	14.20	-26.7%
Financial Services – Personal Loans	39.84	42.46	-6.2%
Green Light Auto (after minority)	(0.98)	0.00	0%
Total before head office costs	71.52	72.14	-0.9%
Corporate Head Office Costs	(19.91)	(15.11)	-31.8%
Total Divisional EBITDA	51.60	57.04	-9.5%

# **Business Model**

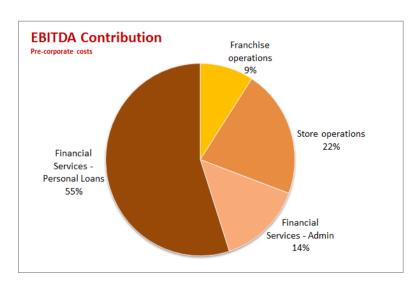


Corporate and Franchised Store retail network driving sales of financial services products

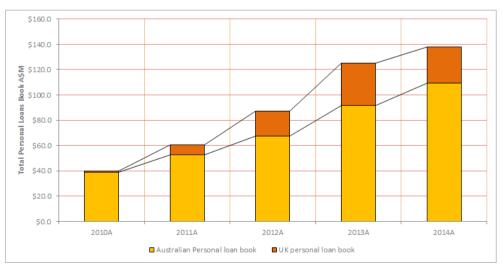
The major revenue segments are:

- Franchise operations
- Retail store operations and pawn-broking (company owned stores)
- Personal Finance cash advance and pay-day lending
- Personal Finance personal loans

#### **EBITDA**



#### **Personal Loan Books**



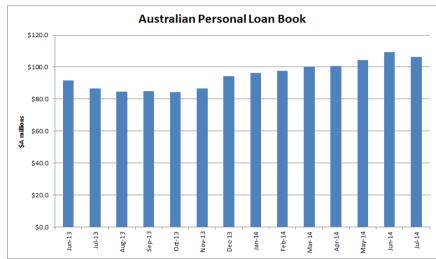
# **FY2014 Overview**

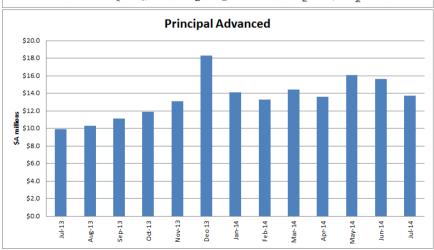


- Strong recovery experienced in the second half. This upward trend should continue into FY15 as lending in Australia for both the personal and cash advance loans products continues to grow
- The personal loan book in Australia grew by 19%, from \$91.5m as at 31 Dec 2013 to \$109.2m as at 30 Jun 2014
- The growth of the online personal loan business in Australia continues to be very strong with the value of loans written totalling \$48.7m for the period, up 81% on the previous corresponding period and 43,728 loans made
- Online Cash Advance loans strong, with value written up by 373% to \$7.1m
- Corporate store network in the Australia has seen EBITDA grow by 71.6% to \$15.6m over FY13
- Transition to new regulatory regime impacted margins due to rate caps. Bad debts on the Australian Personal Loan book increased to 6.6% due to higher levels of bad debts from customers classified under the protected earnings amount classification. The Company has been addressing these issues
- Carboodle growth continued with an increase in new leases of 53% to 807 vehicles

## **Australian Personal Loan Book**

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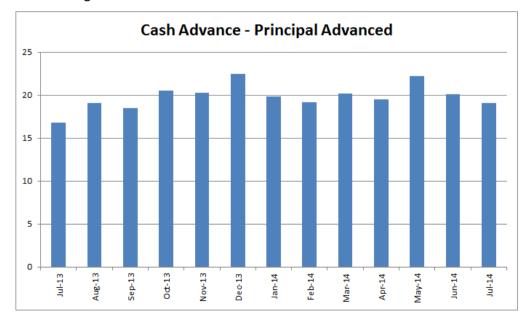
- 30 June 2014 Loan Book \$109.2m, up 19.3% on FY13
- 124,853 active customers
- Produced EBITDA of \$38.7m (2013: \$40.7m)
- Bad debt percentage of principal written off to principal advanced increased to 6.6% from 5.6% (1H FY14).
   Impacted by new the micro-credit regulatory regime. CCV is working on improving collection procedures
- The Second half improvement has been driven by our customers becoming more familiar with the documentation required to meet the new micro-credit regulatory requirements and strong growth in the online lending platform
- Online loans up 81% on pcp. Totalled \$48.7m

# **Australian Cash Advance**



#### **Improved Second Half EBITDA Contribution**

- Second half EBITDA contribution of \$5.1m, up 13.3% on 1H FY14 contribution of \$4.5m
- Margin per loan decreased as a result of implementing the new rate cap required by the new regulatory regime
- Total principal loaned increased by 1.3% on pcp to \$238.8m
- Average loan amount increased from \$341 to \$413 and total customers increased by 15% to 535,738



### **Online Loan Growth**

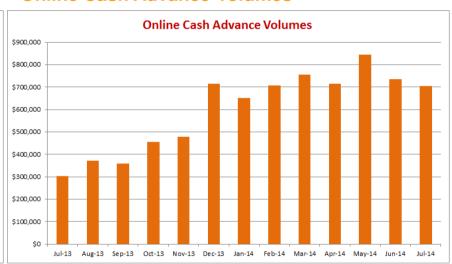


#### Very strong online loan growth following launch of mobile phone/ tablet application

#### **Online Personal Loan Volumes**

# S7.00 \$6.00 \$5.00 \$2.00 \$0.00 Jul-13 Aug-13 Sep-13 Oct-13 Nov-13 Dec-13 Jan-14 Feb-14 Mar-14 Apr-14 May-14 Jun-14 Jul-14

#### **Online Cash Advance Volumes**



Average loan \$1,114

60% new customers

Average Ioan \$402

54% new customers

# **Regulatory Environments**



#### Cash Converters has significant experience operating in a number of regulatory regimes

#### **United Kingdom – Regulatory Environment**

The Financial Conduct Authority (FCA) released a discussion paper on 15 July 2014 in which they propose to introduce a rate cap on high-cost, short-term credit, effective from 2 January 2015. The discussion paper proposes the following:

- A rate cap of 0.8% of the outstanding daily balance
- A £15 cap on default fees
- 100% total cost of credit cap

Industry participants have until 1 September to respond to the discussion paper.

#### **Australia**– Regulatory Environment

Consumer Credit and Corporations Legislation Amendment (Enhancements) Act 2012 passed by the House of Representatives and the Senate. Provisions effective from 1 July 2013. In summary, the provisions apply to all the micro lending engaged in by Cash Converters:

- Definition of small amount credit contracts (SACC) Term of at least 16 days. Not exceeding 1 year. Amount not exceeding \$2,000
- Fees and charges An establishment fee capped at 20% of loan amount. A monthly fee of 4% can be charged
- A 200% total cap on what can be recovered from a borrower
- For Centrelink dependent consumers the amount of loan repayments is capped at 20% of their income

## **Carboodle**



Carboodle was established as Green Light Auto Group Pty Ltd ("GLA") in 2010. Cash Converters holds an 80% equity interest in GLA. GLA produced an EBITDA loss of \$978,648 after minorities for the period

Carboodle is a licensed motor vehicle dealer providing customers who don't have access to main stream credit with a reliable and well maintained car (retail and commercial)

Carboodle provides late model vehicles to its customers via a four year lease term including most running costs (insurance, maintenance, registration, roadside assistance etc) for a weekly payment

GLA has been successful in securing \$40 million of funding to cover 80% of the purchase price of vehicles going forward with Fortress, a USA based lender

#### **Trading Highlights**

- Active leases increased by 52.8% over the financial year to 807 (FY13: 528)
- Forward contracted lease payments increased to \$25.6m (FY13: \$21.2m)
- Total revenue for FY14 of \$8.7m (FY13: \$5.5m)

# The Outlook



- Strong second half performance following the first half impact of the new regulatory regime in Australia
- A significant part of loan volume growth has come from our online platforms as our technology enhancements allow loan applications to be made from mobile phones and tablets
- Australian corporate stores have performed very well and with the recent acquisition of 3 stores in Queensland we
  expect to see further growth in profit contribution from the corporate store network in FY15. Further store acquisitions are
  being assessed
- Over the next 6 months we expect to see the loan books continuing to grow and GLA to move into profit



# **Appendices**

# **Financial Performance**

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	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Revenue	\$18.6	\$22.6	\$46.0	\$74.4	\$94.8	\$126.1	\$186.4	\$234.4	\$272.7	\$331.7
Revenue Growth		21.6%	103.2%	61.8%	27.4%	33.0%	47.9%	25.8%	16.3%	21.69
EBITDA	\$5.3	\$6.9	\$17.7	\$23.4	\$25.6	\$33.8	\$43.2	\$48.1	\$57.0	\$51.0
EBITDA Growth		30.6%	157.8%	32.6%	9.2%	31.9%	27.9%	11.3%	18.6%	-9.59
EBIT	\$4.7	\$6.3	\$16.9	\$22.6	\$24.4	\$32.2	\$40.3	\$43.8	\$50.6	\$43.
EBIT Growth		35.0%	167.9%	33.4%	8.3%	31.8%	25.1%	8.7%	15.5%	-13.69
NPAT	\$3.1	\$4.3	\$11.6	\$15.2	\$16.2	\$21.6	\$27.7	\$29.4	\$32.9	\$24.
NPAT Growth		38.9%	173.0%	30.5%	6.5%	33.8%	28.1%	6.1%	11.8%	-26.49
EPS	\$0.023	\$0.029	\$0.051	\$0.061	\$0.068	\$0.066	\$0.073	\$0.078	\$0.081	\$0.05
DPS	\$0.010	\$0.018	\$0.030	\$0.030	\$0.030	\$0.030	\$0.035	\$0.035	\$0.040	\$0.040
Payout ratio	44.2%	60.8%	58.4%	49.0%	44.3%	45.5%	47.9%	44.9%	49.4%	70.49
EBITDA margin	28.2%	30.3%	38.4%	31.5%	27.0%	26.8%	23.2%	20.5%	20.9%	15.69
EBIT margin	25.1%	27.9%	36.8%	30.3%	25.8%	25.6%	21.6%	18.7%	18.5%	13.2
NPAT margin	16.5%	18.8%	25.3%	20.4%	17.1%	17.2%	14.9%	12.5%	12.1%	7.3