

FY2021 H1 Results



26 February 2021
Paddy Gregg, Chief Executive Officer
Greg Jason, Chief Financial Officer



Financial Headlines FY2021 H1



CHANGE FROM PCP

• Revenue	\$840 m	[19%]	↓
• EBIT	\$70.5 m	18%	↑
• NPAT	\$52.4 m	29%	↑
• Interim Dividend	4 ¢ per share	33%	↑
• Operating Cash Flow	\$93.5 m	\$71.4 m	↑
• Net Cash ¹	\$260.2 m	\$(12.2) m	↓

1. Excludes the notional debt of the CCPB 9 & 10 leasing program

FY2021 H1 Key Facts



\$840 M

REVENUE



\$2.9 B

ORDER BOOK



38

SHIPS UNDER
CONSTRUCTION
OR SCHEDULED



10

SHIPS
DELIVERED



5,800

EMPLOYEES



8

SERVICE CENTRES



**6 SHIPYARDS
IN 5 COUNTRIES**



33

VESSELS UNDER
SUSTAINMENT
CONTRACTS

FY2021 H1 Financials



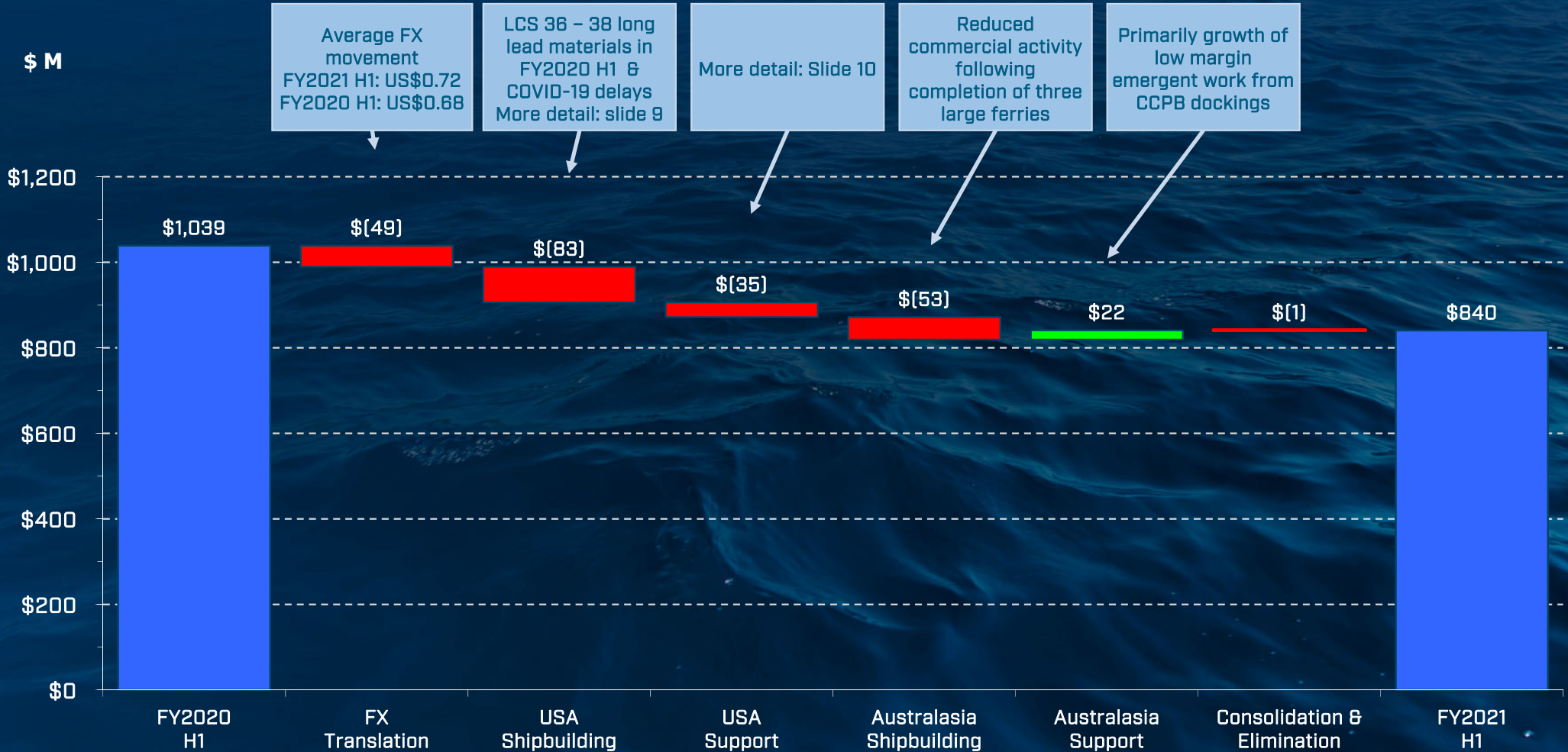
Earnings



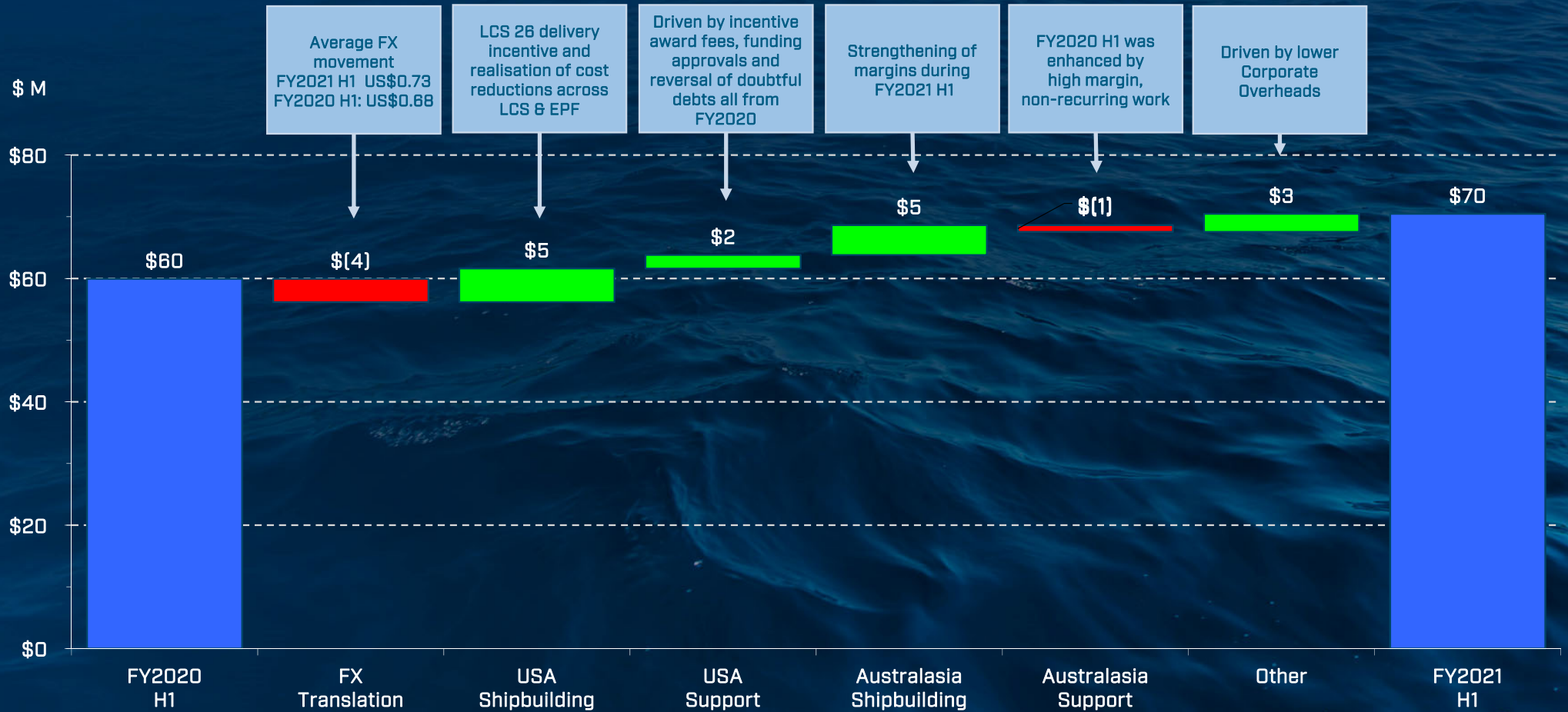
\$ m	FY2021 H1	FY2020 H1	Change	%	
Revenue	\$ 840.3	\$ 1,038.8	\$ [198.4]	[19%]	▪ Lower revenue driven by FX and lower throughput (More detail: Slide 6)
EBITDA	92.4	84.4	8.0	10%	
EBIT	70.5	59.9	10.5	18%	▪ Higher EBIT driven by: <ul style="list-style-type: none"> • Strength of USA and Australasia margin • Negative impact of reduced throughput and FX headwinds • More detail: Slide 7
NPAT	52.4	40.8	11.7	29%	
EPS (cps)	14.6	11.5	3.2	28%	
ETR ¹	22%	29%	[7%]		▪ FY2021 H1 ETR key components (subject to full year calculation) <ul style="list-style-type: none"> • ~ Half to be settled in cash • ~ Half to be offset with R&D credits • ETR benefited from recognition of carry forward losses in Australia • Underlying rate still 25 – 30%

1. Effective Tax Rate (Income Tax Expense / PBT)

Group revenue movement



Group EBIT movement



Segment breakdown



FY2021 H1

\$ m	Concept	Ships	Support	Other	Total
USA	Revenue	\$ 553.9	\$ 87.7	\$ -	\$ 641.6
	EBIT	56.5	13.0	(0.1)	69.4
	EBIT Margin %	10.2%	14.8%	-	10.8%
Australasia	Revenue	\$ 153.2	\$ 52.7	\$ -	\$ 205.9
	EBIT	9.8	2.2	-	12.0
	EBIT Margin %	6.4%	4.1%	-	5.8%

FY2020 H1

\$m	Concept	Ships	Support	Other	Total
USA	Revenue	\$ 675.1	\$ 129.5	\$ -	\$ 804.6
	EBIT	54.8	12.2	(1.5)	65.6
	EBIT Margin %	8.1%	9.4%	-	8.1%
Australasia	Revenue	\$ 209.9	\$ 30.8	\$ -	\$ 240.7
	EBIT	4.9	3.3	-	8.2
	EBIT Margin %	2.4%	10.6%	-	3.4%

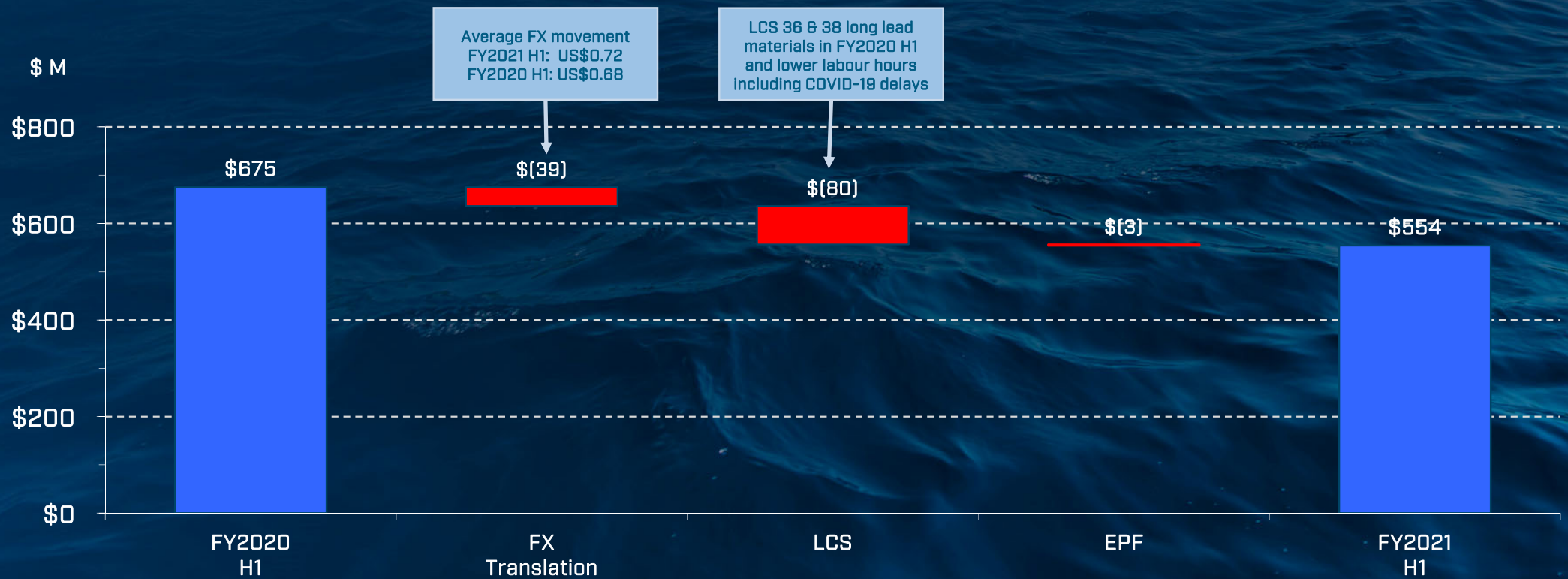
USA:

- FX impact on revenue \$(45) m
- FX impact on EBIT \$(4) m
- Shipbuilding margin reflects incentives and strong performance as milestones achieved
- More detail regarding Support revenue contraction and high margin is explained on slides 10 & 11

Australasia:

- Revenue contraction as projected with delivery of ferries from Australia
- Continued trend of shipbuilding margin improvement from FY2020 H1 & H2
- Support volume increased with low margin emergent work
- FY2020 H1 Support margin was enhanced by high margin, non-recurring work

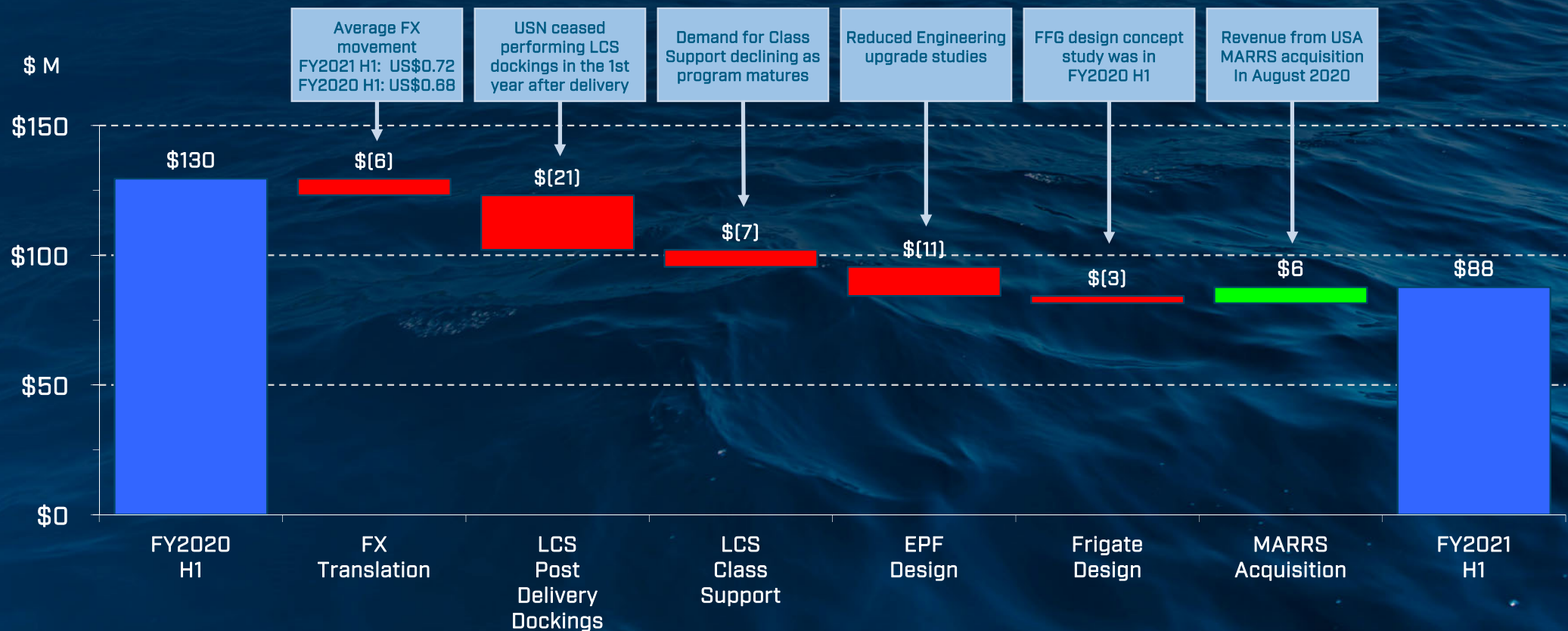
USA Shipbuilding Revenue



USA Support Revenue



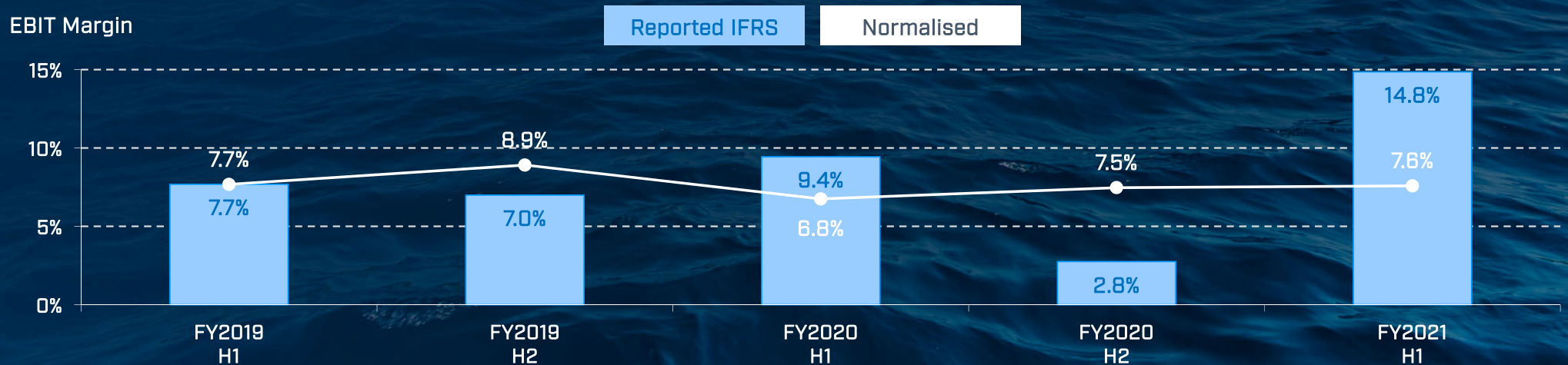
Admission to the panel of west coast sustainment execution contract providers (SEC West) and a dry dock in San Diego is sought to permanently grow US support earnings



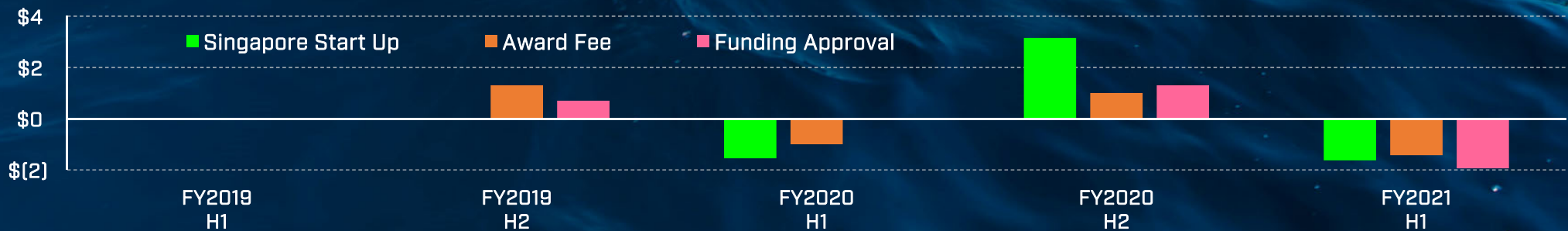
Support Margin USA



Reported IFRS margin is volatile due to the timing of incentive award fees, government funding approvals and Singapore start-up projects, normalised EBIT margin is in the 6.8% - 8.9% band



USD M Revenue & EBIT Normalisation (Zero sum)



Cash flow



\$ m	FY2021 H1	FY2020 H1	Change
Operating	\$ 93.5	\$ 22.1	\$ 71.4
Investing			
Sustaining	\$ [10.8]	\$ [7.1]	\$ [3.8]
Enhancing	[42.8]	[2.4]	[40.4]
Financing			
Debt	\$ [7.3]	\$ [0.0]	\$ [7.3]
Loan origination	[0.0]	-	[0.0]
Lease principal	[4.1]	[2.7]	[1.4]
Dividends	[16.9]	[10.3]	[6.5]
FX differences	[36.4]	[0.7]	[35.7]
Net Cash Flow	\$ [24.8]	\$ [1.1]	\$ [23.7]

Cash	Dec 2020	Jun 2020	Change
Cash @ bank	\$ 371.9	\$ 396.7	\$ [24.8]
Net cash¹	\$ 260.2	\$ 272.4	\$ [12.2]

Operating:

- Strong EBITDA conversion

Investing:

- Enhancing capital expenditure includes BSE, MARRS, Philippines dry dock acquisitions and new ERP

Financing:

- Immediately repaid BSE debt upon acquisition
- 5 cps dividends net of dividend reinvestment program

Closing cash:

- Strong closing cash position
- Supports 4 cps interim dividend
- Cash position necessary to support major programs (e.g. US steel capability, San Diego dry dock, Subic Bay)

1. Excludes the notional debt of the CCPB 9 & 10 leasing program

Financial Outlook



FY2021 Revenue guidance \$1.65 B reduced from \$1.8 B @ USD / AUD 0.77

- Negative impact of AUD appreciation on translation
- Lower USA Support revenues
- COVID-19 delays shifting revenue into FY2022

FY2021 EBIT guidance \$125 M maintained @ USD / AUD 0.77

- USA shipbuilding margin improvement (efficiency and risk mitigation)
- USA Support margin improvement from revenues related to FY2020
- Negative impact of AUD appreciation on translation

FY2022 baseline Revenue currently \$1.4 B @ USD / AUD 0.77

- Includes contracted shipbuilding + EPF 15 (appropriated but not awarded) + Support revenue at FY2021 H1 run rate
- New shipbuilding contract awards would be additive

USA H2 Outlook - Beyond LCS



- Defense Production Act Contract defined for the Mobile shipyard expansion, enabling steel vessel construction
- US Coast Guard Offshore Patrol Cutter (OPC) Detailed Design and Construction RFP released
- Autonomous EPF conversion contract appropriated in USA Government 2021 Budget
- EPF 15 appropriated (again)
- LCS Planned Maintenance Activity - Singapore
- Next Generation Logistic Ship (NGLS) - Industry Study RFP
- Sustainment Execution Contract (SEC) East Admission (East Coast of USA)
- LUSV concept design
- OPC RFP Submission May (Award expected Q2 2022)
- Light Amphibious Warship (LAW) Design Contract
- Sustainment Execution Contract (SEC) West Admission (West Coast of USA)

USCG OPC



LCS PMA
Singapore

Next Generation Logistic Ship (NGLS)



Strategic Outlook



1. LCS transition and COVID-19 impact (increased cost, commissioning & delivery disruption, and commercial ferry markets) are a challenge
2. Strong balance sheet and investing for future growth
3. Future work opportunities across ships / systems / support
 - I. US programmes
 - II. Philippines OPV
 - III. Autonomous capability
 - IV. Commonwealth of Australia Force Structure Plan
 - V. Spirits of Tasmania replacement
4. Systems Strategy
 - I. Digital shipyard
 - II. Technology development
5. Capability to deliver steel & aluminium shipbuilding and sustainment in commercial & defence sectors

Business Overview



Ships in construction

as at 31 Dec 2020

Defence



Littoral Combat Ship (LCS)
US Navy
 LCS 26 delivered
 LCS 28, 30, 32 and 34
 under construction



Expeditionary Fast Transport (EPF)
US Navy
 EPF 12 delivered
 EPF 13 under construction



Guardian Class Patrol Boat (GCPB)
Commonwealth of Australia
 Hull 527 and 529 delivered
 Hull 528 awaiting delivery
 Hull 530, 531, 532, 533, 534 under
 construction



Austal Patrol 58
Trinidad and Tobago Coast Guard
 Hull 398 and 399 under construction



Cape Class Patrol Boat (CCPB)
Royal Australian Navy
 Hull 811, 812, 813 under construction



Austal has launched the first of two 58 metre Cape-class Patrol Boats (Hull 398) for the Trinidad and Tobago Coast Guard.

Commercial



42m Passenger Ferry
Xidao Dazhou Tourism Co Ltd
 AL005 and AL006 under
 construction



42m Passenger Ferry
Shenzhen Airport
 AL010 under construction



42m Passenger Ferry
Blue Sea Jet
 AL009 delivered



41m Passenger Ferry
SGTM
 Hull 424 under construction



71m Passenger Ferry
Beibi Gulf
 AL008 delivered



83m Passenger Ferry
JR Kyushu Jet Ferry
 Hull 396 delivered



94m Passenger and Vehicle Ferry
**National Infrastructure
 Development Company (NIDCO)**
 Hull 397 delivered



109m Passenger and Vehicle Ferry
Fjord Line
 Hull 419 awaiting delivery



115m Passenger Ferry
Molslinjen
 Hull 423 under construction



117m Passenger and Vehicle Ferry
Fred Olsen S.A
 Hull 394 delivered
 Hull 395 under construction



Defence Support is a key strategic focus and targeted for growth as more vessels are delivered



Operational Highlights USA



- EPF and LCS programs continue to perform well.
- Delivered EPF 12 (September) and LCS 26 (December).
- EPF 15 appropriated (again).
- Modifications being incorporated into EPF 14 to add enhanced medical capability including:
 - Habitability modifications
 - V22 Osprey landing capability
 - Small boat handling
- Facility expansion adding steel manufacturing capability is underway and operational May 2022
- Unmanned surface vessels continue to be a priority for the USN and also for Austal.
 - \$50M appropriated to convert an EPF into an autonomous vessel
 - Austal is executing on a concept design contract for Large Unmanned Surface Vessel (LUSV)
- Completed the acquisition of waterfront land, buildings and 22 kilotonne capacity dry dock in Mobile (September) supporting our long-term growth strategy for the construction and support businesses. The Austal West Campus (AWC) is fully operational supporting vessel launches and repair projects



Operational Highlights Australasia



- We have delivered five vessels despite supply chain and global mobility COVID-19 challenges
- H1 ship deliveries: 2x Guardian class and 3x ferries (Fred Olsen 1, JRK, and T&T Ferry)
- Commercial ferry market continues to be subdued due to COVID-19
- BSE acquisition completed as part of Cairns sustainment strategy
- Dry dock purchase for launching vessels in The Philippines
- Philippines Navy OPV progressing. Next step will be Government to Government agreement signing
- Volta electric ship concept released
- Continued investment in new designs and R&D, particularly digital systems
- Updating software - (ERP / PLM / 3D CAD) moving towards digital shipyard
- Profitability of Australasia continues to improve as predicted
- Potential to invest in Henderson as part of COA Force Structure Plan
- Appointment of Chief Digital Officer and smooth transition of new Chief Operating Officer - Australasia



Austal Australia launched the first of two 58 metre Cape Class Patrol Boats for the Trinidad and Tobago Coast Guard in Henderson, Western Australia during FY2021 H1. The two vessels are the first export sales of the proven Cape-Class Patrol Boat design operated by the Australian Border Force and Royal Australian Navy.

Sustainment reaching new heights in Cairns



Austal Australia has expanded the company's sustainment footprint in Australia with the acquisition of BSE Maritime Services in Cairns and Brisbane, Queensland.

Additional capability now includes slipways in both locations and the Pacific's largest mobile boat hoist; 1,120 tonne lift, 17.5m beam, 6m draft, 75m length.

Austal Australia currently sustains the Guardian-class Patrol Boats and Cape-class Patrol Boats (1-10) in Cairns.

Austal is currently tendering for the RAN's Regional Maintenance Provider (North east) Project.

Spirit of Tasmania

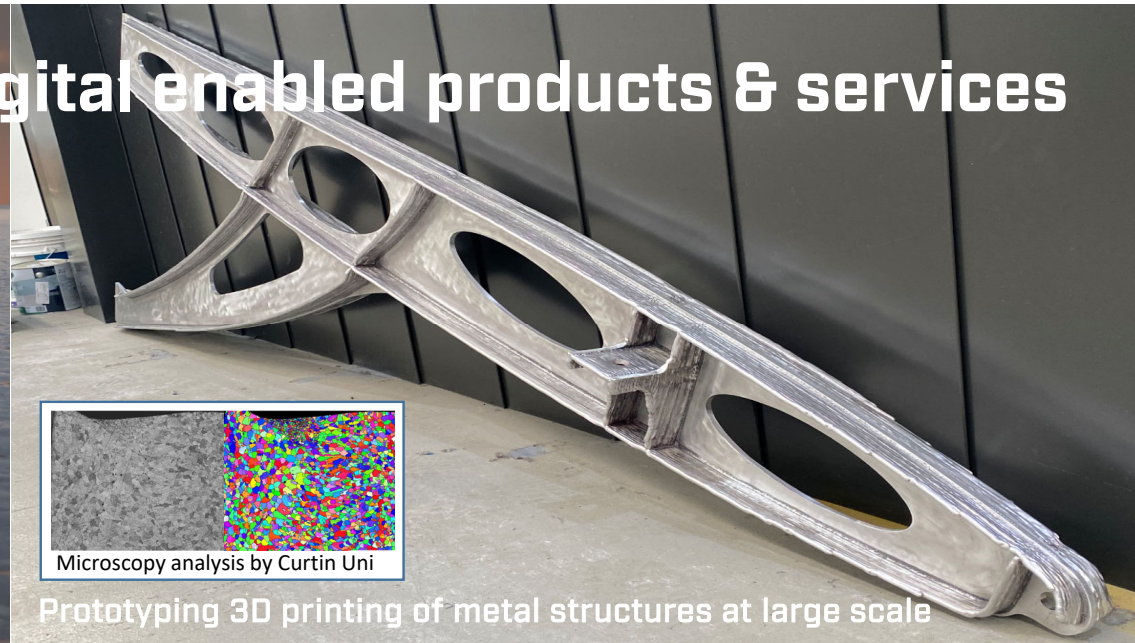


Austral was invited to submit a formal proposal for increasing Australian content for the construction of 2 x 'Spirit of Tasmania' Bass Strait Ferries

Austal has a growing range of digital enabled products & services



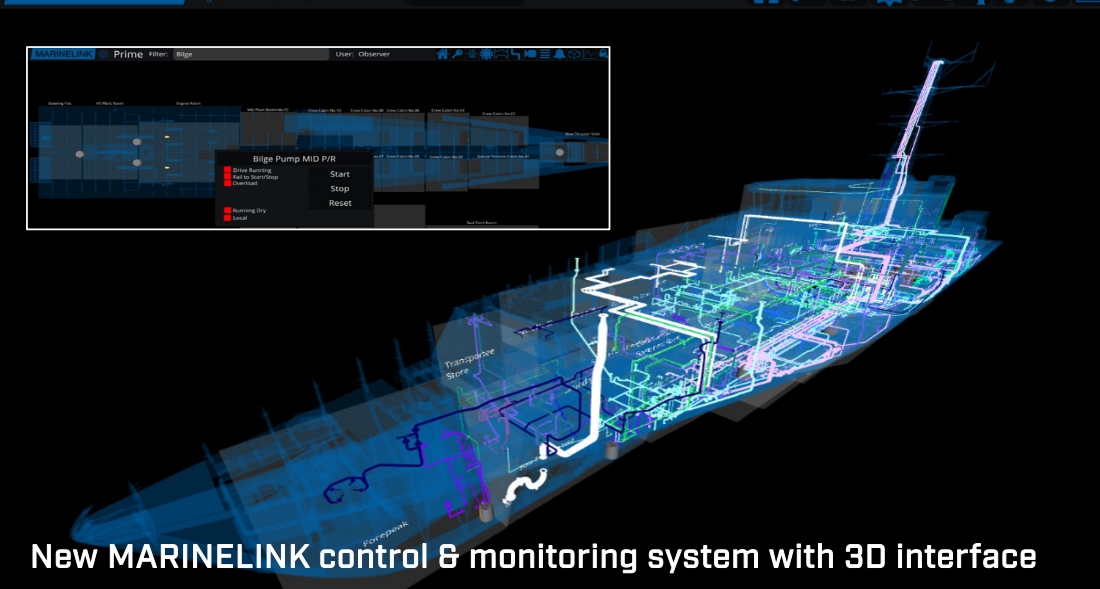
New Volta family of battery-electric fast ferries now market ready



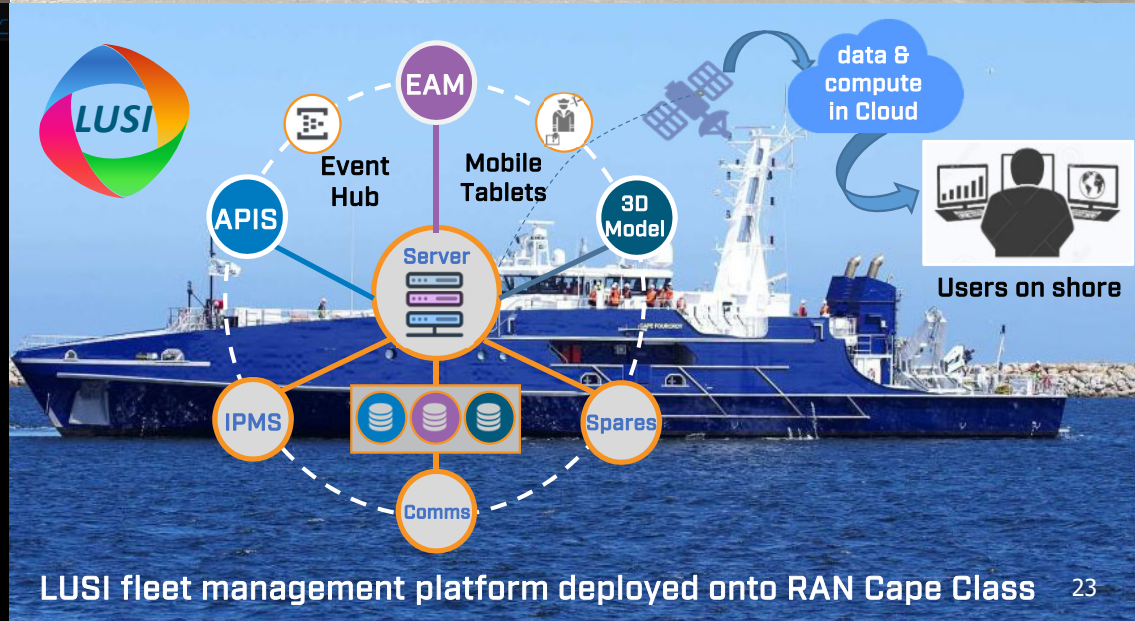
Microscopy analysis by Curtin Uni

Prototyping 3D printing of metal structures at large scale

MARINELINK Prime Filter: All User: Observer



New MARINELINK control & monitoring system with 3D interface



LUSI fleet management platform deployed onto RAN Cape Class 23

Disclaimer

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