

Empired Ltd

A Focus on Growth





A History of Growth

Plan to develop leading ANZ Digital Services company

- + Secure several large multi year contracts to drive organic growth
- + Focus on annuity revenue through managed services

Develop East Coast and NZ presence through acquisitions

Secure several large multi year contracts to underpin organic growth

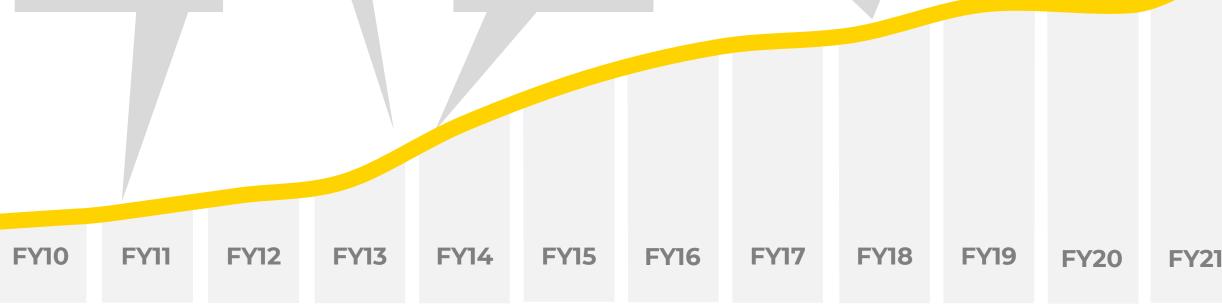
- + Main Roads \$48m
- + Rio Tinto \$50m
- + Rio Tinto \$20m
- + ENI \$10m
- + Horizon Power \$10m

Full integration of acquisitions

- + Development of systems and platforms
- + Portfolio sales model implemented
- + Industry aligned & solution led services

Secure largest deal in company's history with Western Power

- + Strong market presence and unique modern capability
- + H1 FY21 Sales up 35% PCP







ANZ Digital Powerhouse



Empired (ASX:EPD)

Modern Workplace & Security

Digital & Data

Business Applications

Cloud Platforms

Leveraged to growth segments of the market

Competitive Advantage

Digital Transformation to Digital Operations

Industry based software & solution accelerators

Deep end-end Microsoft Expertise

Unique

differentiation

International Reach

~1,000 people

Australia

New Zealand

USA

Sticky Predictable Revenue

Multi-year services contracts

High repeat revenue from long term clients

Recurring Software as a Service (SaaS) Revenue

Strong Growth Platform

Attractive market thematic

\$30B+ market

Extensive capability

Scalable platform

Scalable platform Long term value drivers

Double digit EPS growth FY21



Delivering on Performance

H1 FY21 Results

- + Revenue of \$90.3m, up 7%
- + EBITDA of \$16.2m, up 107%
- + EBITDA⁽¹⁾(ex JK) of \$11.3m, up 43%
- + NPAT of \$7.7m, up 284%
- + Operating cash flow of \$17.5m, up 59.3%
- + Net Cash (Debt) $^{(2)}$ \$6.9m, up from \$(4.4)m at 30 June 20
- + 1.5 cents unfranked interim dividend payable 15 March 2021

H1 Revenue of \$90.3m

up **7**%

H1 Net profit after tax of \$7.7m

up 284%

H1 Operating cash flow of \$17.5m

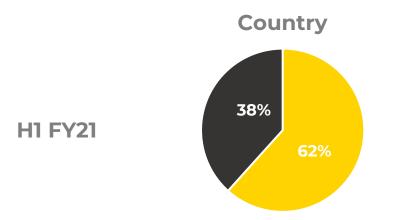
up 59.3%

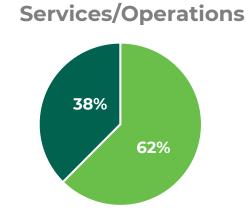


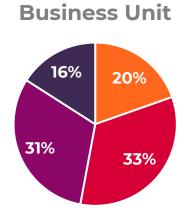
⁽¹⁾ EBITDA excludes \$4.9m in government Job Keeper (JK) subsidies

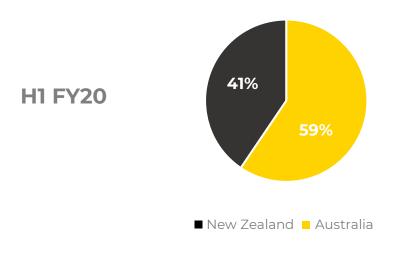
⁽²⁾ Net Cash and Net Debt excludes AASB16 Leases

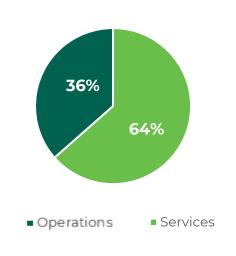
Revenue Breakdown

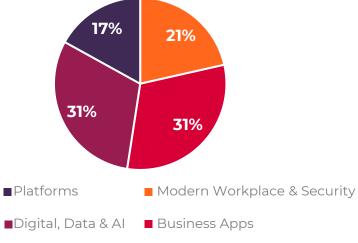
















Strategic Highlights

- + Successfully transitioned in \$60m+ Western Power
 Infrastructure Managed Services contract, expect increased
 H2 contribution
- + Secured Western Power Systems Integrator contract with no contribution in H1 ramping up in H2
- + Empired top 4 accounts on track to contribute > \$50m in FY21 and growing
- + H1 actual sales up 34% pcp
- + Sales Pipeline up 45% pcp





A powerful partner

Microsoft is the largest software company in the world with a market cap of circa US\$1.7 Trillion

Generating US\$143 Billion in Revenue up 15%

Supporting tens of millions of clients globally transition to the intelligent cloud

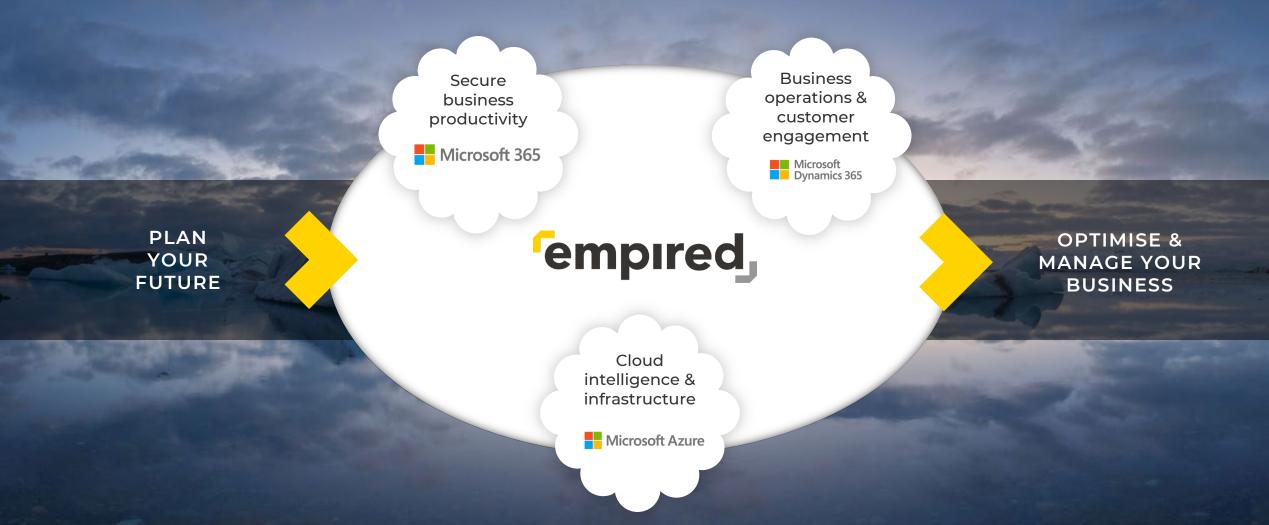
Empired's unique position

Local market expertise & agility

Deep capability across the entire Microsoft platform

Extensive capacity c1,000 MS cloud professionals

The connected clouds



BRINGING THE CONNECTED MICROSOFT CLOUDS TOGETHER TO HELP YOU CREATE BETTER BUSINESS

Our Microsoft credentials

Microsoft

Microsoft

Partner

Azure Expert MSP









WE EARN OUR EXPERT STATUS

Through our expertise, insight and innovation, we create the best outcomes for our customers.



Microsoft Partner



Gold Cloud Platform Gold Enterprise Mobility Management Gold Windows and Devices Gold Security



Content Services Partner Program Charter Member

Microsoft Partner



Gold Messaging
Gold Communications
Gold Collaboration and Content
Gold Cloud Productivity

Microsoft Partner

Microsoft

Gold DevOps Gold Application Development Gold Application Integration

Microsoft Partner

Microsoft

Gold Enterprise Resource Planning Gold Project and Portfolio Management Gold Small and Midmarket Cloud Solutions Gold Cloud Business Applications

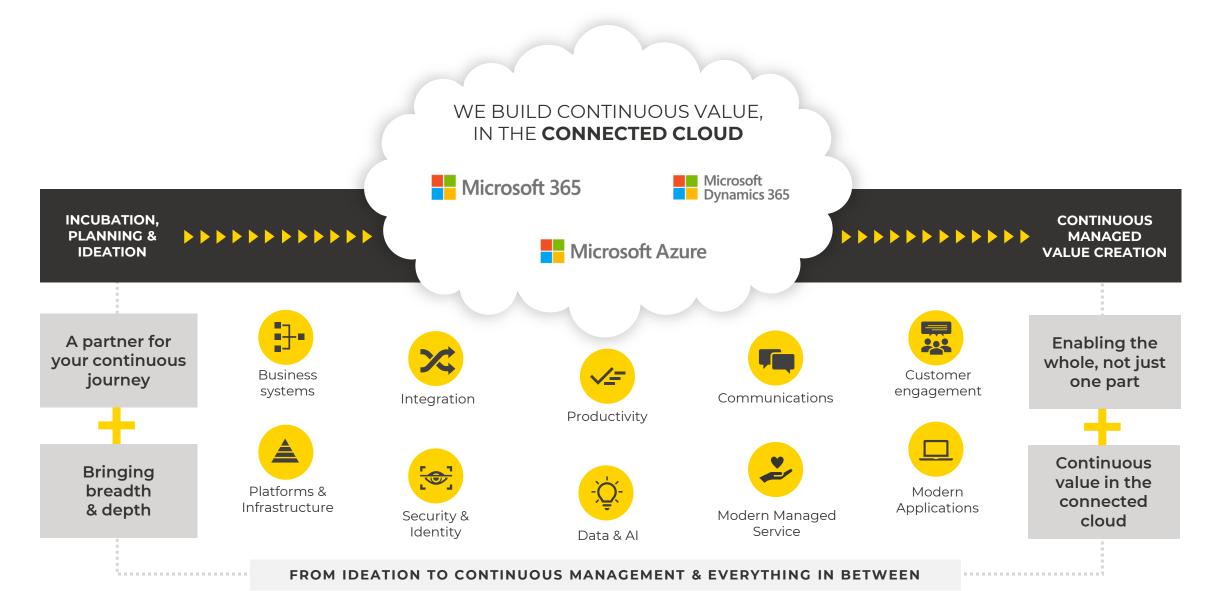
Microsoft Partner

Microsoft

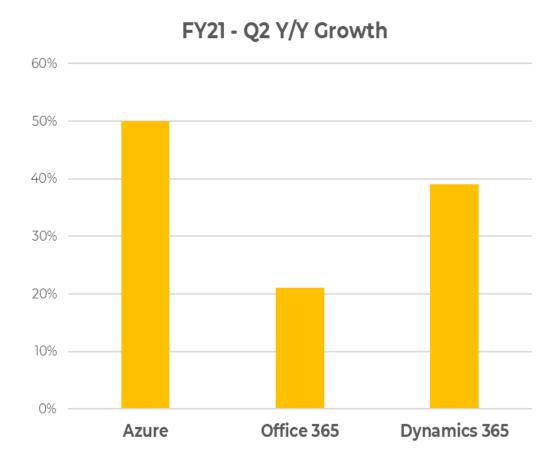
Gold Data Analytics Gold Data Platform Gold Datacenter



Our value proposition across the connected clouds



Connected Clouds driving Microsoft's performance



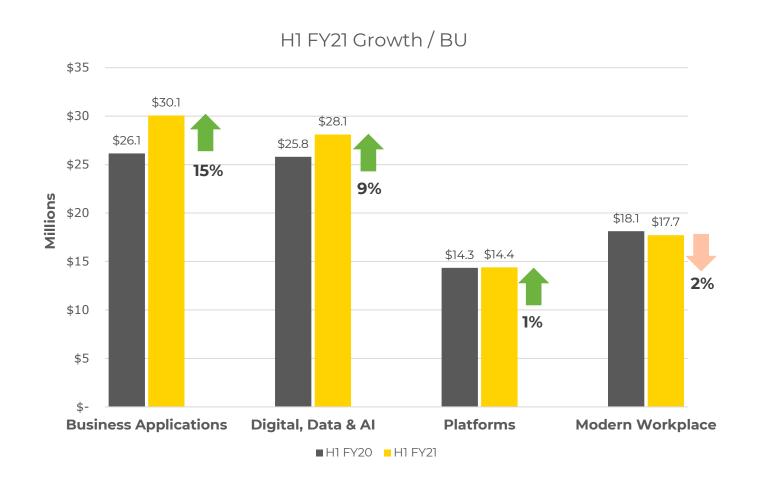
- Microsoft is consistently delivering sustainable year on year growth across its core cloud offerings
- The adoption of these products and services is generating material longterm demand for Microsoft services partners and systems integrators
- With over a 1,000 Microsoft professionals Empired is uniquely positioned across the three Microsoft connected clouds to capture significant revenue growth across the ANZ region
- Building Microsoft capabilities remains a key growth strategy for many of the large global systems integrators

H1 FY21 Microsoft Performance and Results https://www.microsoft.com/en-us/Investor/earnings/FY-2021-Q2/press-release-webcast



Translating into growth for Empired

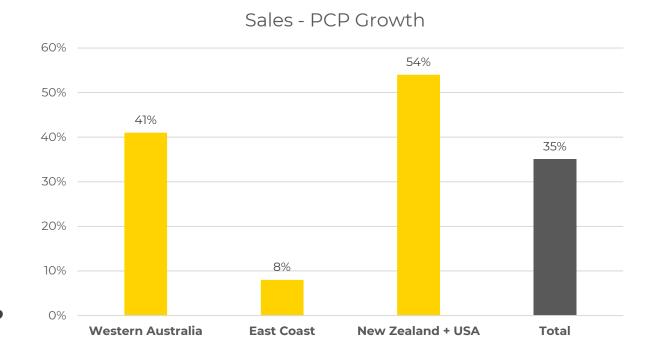
- + Strong Business Applications growth forecast to further strengthen in H2 with an outstanding pipeline of material contract opportunities and an increasing team size
- Digital, Data & Al growth forecast to increase into H2 with the new Western Power SI contract announced November 20 commencing ramp up in H2 (no contribution H1)
- Platforms growth will accelerate in H2 as Western Power managed services contract further expands
- Modern Workplace forecast to remain flat in H2





Combined with strong sales

- + Record sales results in H1 with 35% growth on PCP
- + Outstanding performance across Western Australia and NZ driven through demand for Business Applications and Digital Solutions
- + Strong demand being generated from our strategic and government clients
- + Australian East Coast had a number of key deals slip in Q2 and is forecasting a record Q3 and H2 sales result
- + Australian East Coast Sales pipeline up 116% on PCP



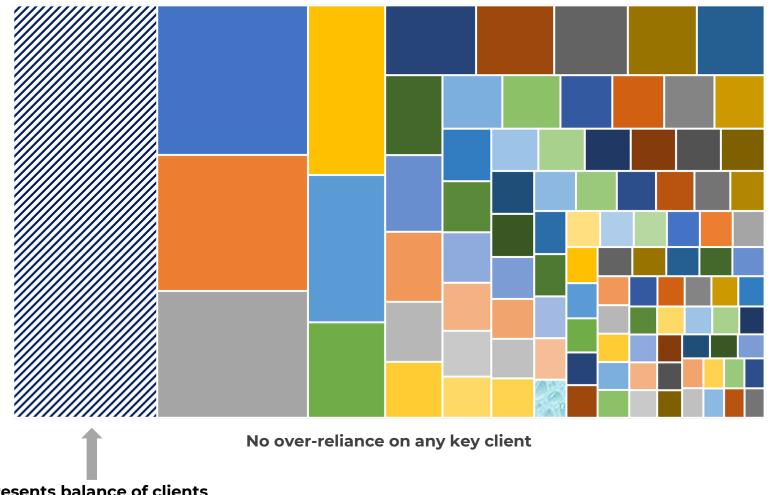
Sales are the first 12 months revenue of a sales order received in the reported period



Plus enviable client growth opportunity

Revenue diversity – balance of clients

- Top 4 clients on track to contribute approximately \$50m in FY21
- Excellent client diversity with a large number of multi-million dollar clients below our top 4
- Key clients continuing to grow with Empired through expanded services
- Latest Client Net Promoter Score (NPS) of +43



Represents balance of clients



Outlook & Forecasts

- + Demand for digital solutions accelerating
- + Tightening labour market
- + Technology industry consolidation happening at pace
- + Clients seeking long-term full-service partners

- + Focus on client partnerships
- + Leverage our breadth of service capability and solution IP
- + Invest in our people ensuring high levels of retention and engagement
- + Capitalise on unique growth opportunity

- + Full year revenue growth to be stronger than H1 revenue growth
- + H2 EBITDA forecast to be greater than H1 ex JK
- + Strong full year EBITDA to operating cash flow conversion
- + Increase in Net Cash
- + Expect to declare a final dividend
- + Dividend policy to pay out 30% to 40%, moving to a pay-out ratio in excess of 50% in the medium term

MARKET

RESPONSE

RESULTS



For further information contact – Russell Baskerville MD & CEO

This document has been approved by the Board of Directors

