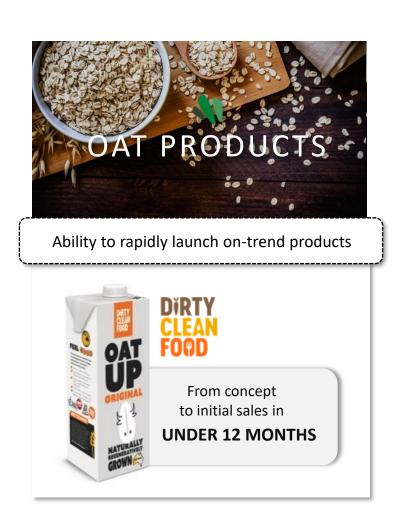
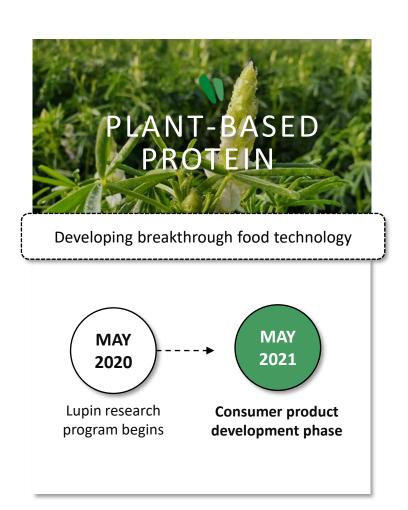


### **COMPANY SNAPSHOT**



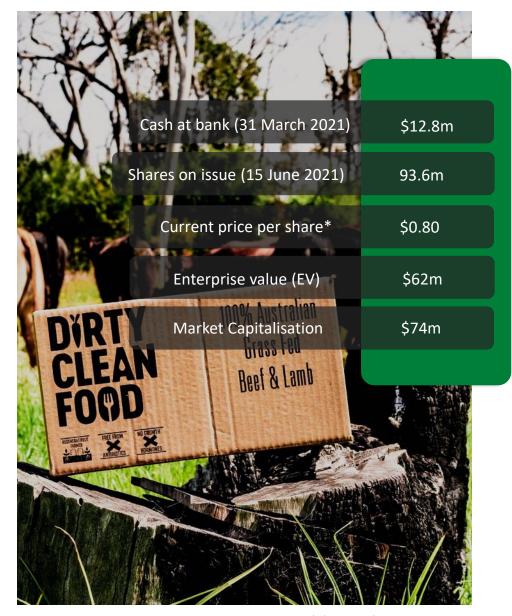




PENETRATING THE LARGEST AND FASTEST GROWING FOOD & BEVERAGE MARKETS

## CORPORATE & CAPITAL STRUCTURE

- **\lambda** Loyal and committed shareholder base
- Current Top 20 hold ~65% of issued capital
- Highly motivated Board and Executive Team with financial, branding and farming expertise
- 7 consecutive quarters of growth during COVID-19 pandemic
- Recently attracted new institutional investors with experience in impact and plant-based protein sector



\* Share price close @ 30 June 2021

## PLANT-BASED PROTEIN IS SURGING

### **PARTNERSHIPS**

Global food companies are partnering with plant-based protein companies to create products



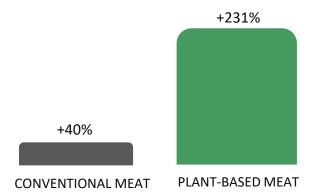
9 of the 10 largest U.S. meat companies launched, bought, or collaborated on a plant-based meat brand in 2019 <sup>1</sup>

WOA IS IN EARLY STAGE DISCUSSIONS
WITH GLOBAL FOOD COMPANIES

### **CONSUMER DEMAND**

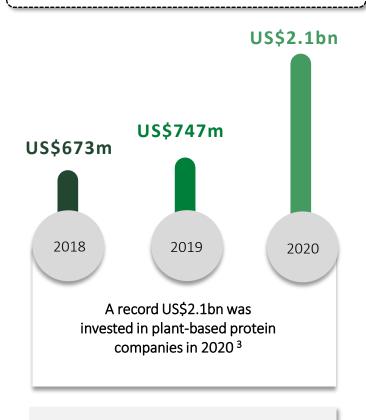
Greater interest in health and climate change are driving uptake

YOY sales increase for the month of March 2020 <sup>2</sup>



OPPORTUNITY TO LAUNCH PRODUCTS INTO AN EXISTING AND GROWING MARKET

### **INCREASING INVESTMENT**



CURRENTLY EXPLORING
POTENTIAL JV PARTNERSHIPS

## HIGH QUALITY PEER GROUP

WOA has ambitions to replicate the success of our high quality peers in the plant-based sector









## AUSTRALIAN SWEET LUPIN

WOA <u>has developed</u> a novel lupin-based protein that is being used to create alternative food products in large existing markets



### **PLANT-BASED MEAT**





Developing an oat milk enhanced with lupin protein

### **NON-DAIRY MILK**





Developing noodles, pasta, yoghurt and cheese

### PLANT-BASED SNACKS









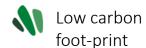


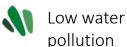
## NOVEL PLANT-BASED PROTEIN

### **AUSTRALIAN SWEET LUPIN**

Current market valued at AUD~\$200mill with 96% consumed by livestock and 60% of global supply produced in Western Australia.<sup>1</sup>

### **ECO-FRIENDLY**







Critical to regenerative farming systems

### **NUTRITION BENEFITS**



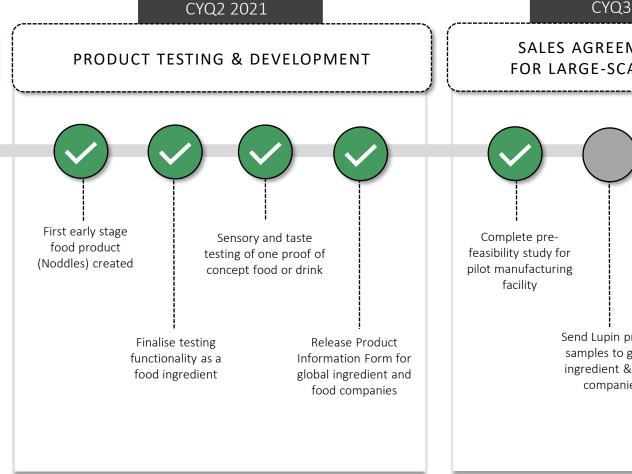


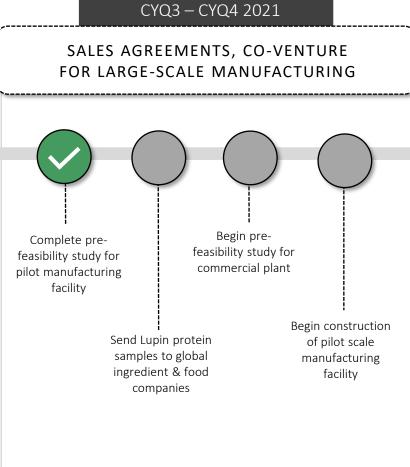




# ADVANCING RAPIDLY TOWARDS COMMERCIAL PRODUCTS

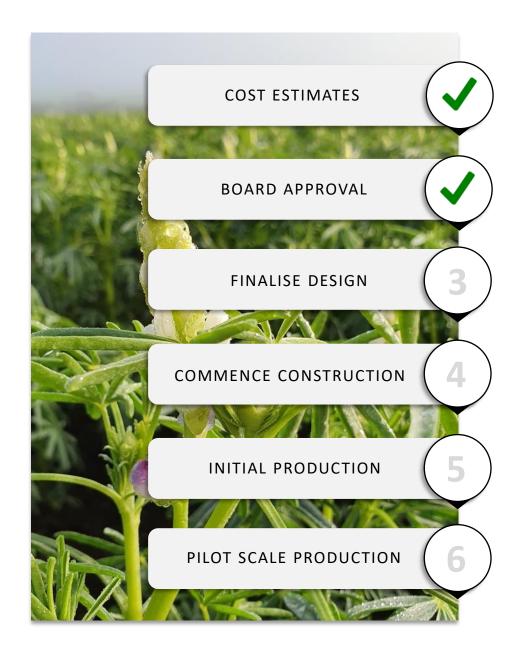
## PROCESS OPTIMISATION & REFINEMENT OF TECHNOLOGY Research Food-grade lupin protein program begins produced at pilot-scale **Encouraging preliminary** results and refined production process





## DEVELOPING A PILOT-SCALE LUPIN PROTEIN PRODUCTION FACILITY

- Commenced development of an in-house, pilot Modified Lupin Protein manufacturing facility in WA that will unlock the follow benefits;
  - Refining the process to increase the quality of the Modified Lupin Protein
  - Generate **critical data** to enhance future scalability into commercial production
  - **Produce commercial samples** for local and global ingredient and food companies with a focus on building long-term commercial partnerships
  - Suppling initial quantities of Lupin for creation of new products under WOA's food brand, Dirty Clean Food to create products for sale in Australian and Asian markets



# THE LUPIN COMMERCIAL OPPORTUNITY



## VERIFIED SUPPLY CHAIN & MANUFACTURING

Position as global innovator and supplier of modified Australian Sweet Lupin



### DIRTY CLEAN FOOD



## SUPPLY OTHER BRANDS WITH PROTEIN TVP, CONCENTRATE & ISOLATE

Sign supply agreements with established plant-based protein brands and offer lupin as the key ingredient.

Food manufactures can then develop and launch their own products globally.



### LAUNCH RETAIL PRODUCTS

Develop, launch and market plantbased protein products under the **Dirty Clean Food brand.** 

Offer products to customers across our fully operational direct-to-consumer online portal, retail and distribution network.

## THE OAT MILK MARKET





DAIRY CONSUMPTION IN AUSTRALIA IS

## **2 BILLION LITRES**

PLANT-BASED CONSUMPTION IN AUSTRALIA IS 7% AND 14% IN THE US.

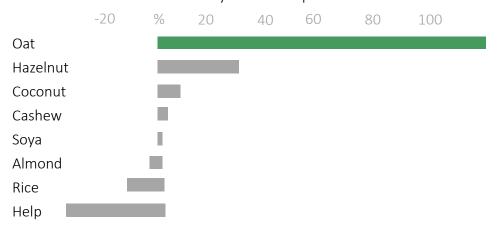


### \$3.7BN GLOBAL MARKET

The global oat milk market was estimated at USD 3.7 billion in 2019 and is expected to grow at a compound annual growth rate (CAGR) of 9.8% from 2020 to 2027.<sup>2</sup>

### SALES OUTPACING OTHER ALTERNATIVE MILK <sup>2</sup>

Oat milk sales grew by 108% in the year to 30 January while more established almond and soya milk sales plateaued



Grand View Research (1) Nielsen: UK Data (2)

## UNDERTAKING A GLOBAL ROLL-OUT



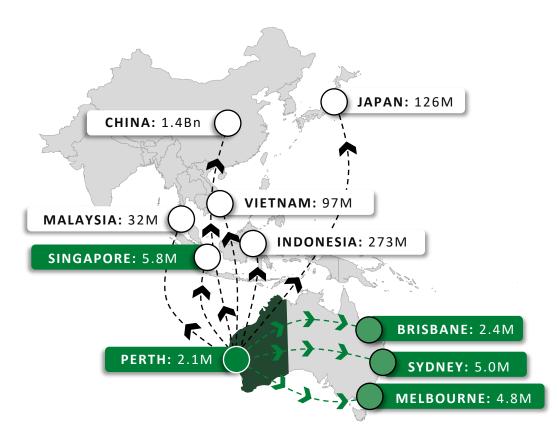
CY 2022

Commercial

production

## OATUP SALES ARE ACCELERATING

- OatUP now available in **more than 150 cafés** and retail locations in South Australia and Western Australia
- Consolidating and **growing local market share** in WA with support from specialty distributor European Foods
- Received an initial OatUP purchase order from food and drink distribution company The Market Grocer, for sales into New South Wales (NSW)
- Initial sales secured in the South Australian market via OatUP's prime distributor in this market, Ultimate Fine Foods, with positive initial uptake
- Active engagement with distributors to accelerate the launch of OatUP internationally, having recently achieved initial sales into Singapore
- Advanced stage discussions with a high-profile distribution group that will potentially enable national retail distribution across Australia



Australian population figures – population.net.au | Asia population figures – Worldmeter Dates are only estimates are are subject to change

## **IMPACT & CARBON TRACKING**





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#### **SOURCES**

- 1 According to Meet & Livestock Australia the gross value of Australia rattle and calf production (including live cattle exports) in 2017–18 was \$11.4 billion. Lamb According to Meet & Livestock Australia , the domestic expenditure was estimated at around \$2.2 billion on lamb and \$47 million on mutton in 2017–18<sup>(6)</sup>.
- 2 Non-dairy Milk IBISWorld estimates non-dairy milk market being \$165.8m 2028-19. Cereals Just-Food.com estimates the Australian breakfast cereals market had total revenues of \$1,334.0m in 2018, representing a compound annual growth rate (CAGR) of 4.5% between 2014 and 2018. Snack Bars Mordorintelligence estimates the Australian snack bar market is expected to reach USD 760 million by 2025, witnessing a CAGR of 4.38%.
- 3 Research and Markets 2019 Plant-based protein market by type