

# AUSTRALIA'S LEADING REGENERATIVE FOOD, BEVERAGE & AGRICULTURE COMPANY

#### STRONG ESG PROFILE

Wide Open Agriculture is Australia's <u>leading</u> regenerative food, beverage and agriclture company with a strong focus on positive climate impact, biodiversity and large-scale landscape regeneration<sup>1</sup>.





#### **GROWING PORTFOLIO**

Developing and selling a number of Australia-first regenerative food and drink products into large and growing markets.

#### PROVEN INNOVATION MODEL

Proven in-house capability to rapidly develop, launch and generate sales for new products locally and globally.





## PARTICIPATING IN LEADING GLOBAL FOOD & DRINK TRENDS

Commercialising breakthrough technology to manufacture plant-based food and beverage products with verified competitive advantages.

(1) Wide Open Agriculture is the world's first publicly listed company with a 4 Returns framework – financial, natural, social and inspiration are enshrined in its constitution.

### FINANCIAL SUMMARY







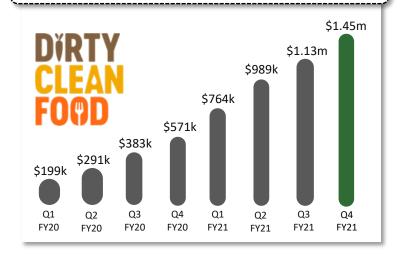


## PENETRATING THE LARGEST & FASTEST GROWING MARKETS

#### **HEALTH & WELLNESS**



Eight quarters of sustained growth



#### **PLANT-BASED MILKS**



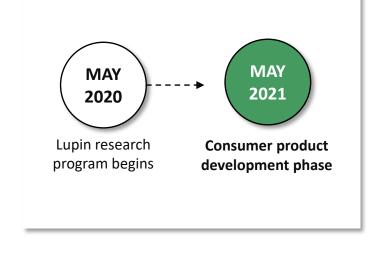
Ability to rapidly launch on-trend products



#### PLANT-BASED PROTEIN



Developing world-first breakthrough products



# FY 2021 WAS A TRANSFORMATIVE Achieved record revenue results despite the on-going YEAR

- Achieved **record revenue results** despite the on-going disruptions caused by COVID-19 within the food service sector, restaurants and cafes.
- Grew our revenue base while <u>simultaneously launching new products</u> and growing our brand across the health and wellness food category, a sector worth an estimated US\$764 billion in 2020 and growing to US\$1.1 trillion by 2027<sup>1.</sup>
- Expanded our presence in Australia (+25m population) and into South East Asian markets (676m population)<sup>2</sup>.
- Gained an initial foothold in the US\$2.5 billion plant-based milk sector, one of the fasting growing food and beverage markets globally<sup>3</sup>.
- Successfully developed a number of early stage plant-based product prototypes that are expected to add long term company value.
- Delivered exceptional year on year shareholder value (FY20 FY21).





## 198% YEAR ON YEAR REVENUE GROWTH

- Achieved record revenue of \$4,315,310 for FY 2021, marking a 198% increase over the previous financial year period.
- Resilient business model driven by the increasing demand from our fast-growing customer base seeking regenerative, ethical food and beverages.
- Sales momentum is anticipated to continue across FY 2022 and beyond, providing a robust revenue foundation to reach our ultimate goal of becoming profitable in the future.

### ATTRACTIVE VALUATION COMPARED TO PEERS





Cash at bank (30 June 2021)	\$12.9m
Shares on issue (30 June 2021)	107.6m
Current price per share*	\$0.78
Enterprise value (EV)	\$71m
Market Capitalisation	\$83m
Total funds raised in FY21 **	\$14.8m
Estimated institutions added to the register in FY21	8-10

















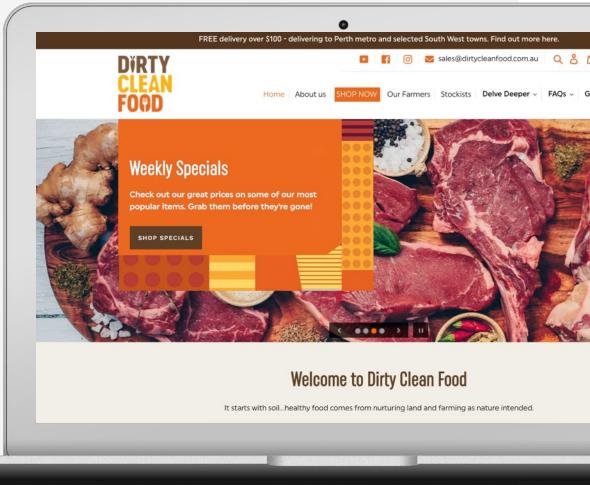
# DIRTY GAINED CLEAN MOMENTUM

- Dirty Clean Food continued to establish itself as Australia's leading regenerative and ethical food brand.
- Sales regularly increased by <u>double-digit percentage rates</u> in every channel during the last four quarters
- Growth was particularly strong across the online and wholesale / food service channels, which each grew as the brand captured market share in beef, lamb and oat milk in Western Australia.
- Successfully expanded our presence with initial sales secured in South Australia, New South Wales and Victoria along with Singapore.
- Growth demonstrates that our regenerative and ethical food platform is deeply aligned with shifting consumer preferences.

# WE EXPANDED OUR CORE PRODUCT RANGE

WOA increased its offering to gain exposure to high growth food and beverage categories;

- Carbon neutral oat milk
- Regenerative meals-to-go
- Grass-fed, regenerative lamb
- ♠ Pasture-raised pork
- Pasture-raised poultry
- Plant-based desserts
- **\lambda** Local and seasonal fruit and vegetables



## **OATUP LAUNCH HAS BEEN A SUCCESS**

action to

- No Dirty Clean Food's OatUP went from concept to initial sales in <u>under 12 months</u>, highlighting our ability to rapidly launch on-trend products.
- OatUP was certified "Carbon Neutral" by Australian Government-backed initiative, Climate Active.
- This certification positions OatUP as the world's first regenerative "Carbon Neutral" oat milk and is set be become a major point of difference for shoppers globally.
- Feedback surrounding taste from customers, cafes and distributors has been extremely positive.



## **OATUP AVAILABLE IN 200+ OUTLETS**



product now available in more than 200 cafés and retail locations in South

Australia and Western Australia.<sup>1</sup>

Initial sales secured in the South Australian market via OatUP's prime distributor in this market, Ultimate Fine Foods, with positive initial uptake.<sup>1</sup>

**SOUTH AUSTRALIA** 

South Wales and Victoria.<sup>2</sup>

# FOCUSED ON PLANT-BASED CATEGORIES WITH AUD\$100B+ FORECAST SIZE BY 2025

PLANT-BASED SNACKS | PLANT-BASED PROTEIN PLANT-BASED MEAT PLANT BASED MILK Category NATURALLY **Products** BURGER, SAUSAGE, NOODLES, YOGHURT, PROTEIN ENRICHED OAT MILK PROTEIN POWDER **CHICKEN & MINCE CHEESE & MAYONNAISE** OAT MILK Regenerative Oats + Novel Lupin Protein Ingredient **Novel Lupin Protein** Regenerative Oats **Novel Lupin Protein** Novel Lupin Protein US\$38 billion by 2024 1 US\$38 billion by 2024 1 US\$28 billion by 2025 2 US\$73 billion by 2028<sup>3</sup> US\$36bn by 2028 4 Market size Development Product concept -On Sale Now Under development Under development Under development Phase Q3 CY21 Worlds first regenerative High protein content allows Competitive LOW GI & ALMOST FREE OF GLUTEN & NON-GMO Carbon Neutral Oat Milk the product to out position Advantage **PHYTOESTROGEN** AND LOW FAT soy, dairy, almond and traditional oat milk REGENERATIVE HIGH IN PROTEIN REGENERATIVE IOW CARBON

REGENERATIVE

**CROP** 

**FOOTPRINT** 

# PILOT-SCALE LUPIN PROTEIN FACILITY

- WOA is developing an <u>in-house</u>, pilot Modified Lupin Protein manufacturing facility in WA.
- The facility will allow WOA to develop plant-based proteins with unique techno-functionality for a range of food products for both Dirty Clean Food and future strategic partners.
- The pilot plant will build on existing IP, <u>enhance opportunities for strategic partnerships</u> and produce food grade quantities of Modified Lupin Protein to generate initial revenues.
- Opportunity to explore application of patented technology for other plant-based inputs including regenerative pulses grown in Australia.
- Capital expenditure of AUD\$1.6 million is fully funded.





#### **TOPLINE**

# FY2022 OUTLOOK

# #1 INTRODUCING NEW, HIGH MARGIN PRODUCTS TO EXPAND RANGE

Advance development and launch new product variations across Australia and South East Asia.



AVAILABLE FOR PURCHASE NOW







1L FLAVOR EXTENSION (LAUNCH Q2 FY22)



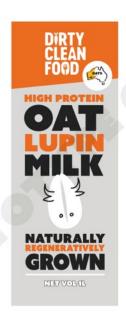
READY TO DRINK

<u>COFFEE</u> OAT MILK
(LAUNCH Q2 FY22)

READY TO DRINK

CHOCOLATE OAT MILK

(LAUNCH Q3 FY22)



PRODUCT CONCEPT (Q2 FY22)

> LAUNCH (Q3-4 FY22)

Timings are estimates only and subject to change

# #2 POSITION AS LEADER IN THE PLANT-BASED SECTOR

- Transition into manufacturing after completing development of our pilot scale Lupin processing facility.
- Leverage our world class research and development team to create new products across fast-growing plant-based categories with a focus on oat milk and lupin protein.
- Market and launch new products under the Dirty Clean Food brand.
- Partner with well established plant-based protein brands and offer lupin with high gelation properties as the key ingredient.
- Engage with global food and ingredient manufacturers who can develop and launch their own products globally using our Lupin with high gelation properties.











# #3 SCALE DIRTY THE CLEAN BRAND FOOD

- Utilise the Dirty Clean Food digital platform to launch new product lines into scaled, distribution networks across Australia and Asia.
- **Grow distribution partners** in Australia and South East Asia.
- Implement above and below the line marketing campaigns for key products.
- Enable new and existing customers to shop faster and increase total basket value.
- <u>Continue to build customer loyalty</u> and expand delivery service.

## 4# FOCUS ON REGENERATIVE **FARMING & BUILDING NET CARBON** ZERO MANUFACTURING CAPABILITIES

#### SUPPORTING LARGE-SCALE UPTAKE OF REGENERATIVE FARMING PRACTICES

Hectares under influence (ie. DCF suppliers)

**DEC 19** 

3.300

**JUNE 21** 

Hectares under direct management

**DEC 19** 90

**JUNE 21** 300

2ha = AFL football oval

## Wide Open Agriculture

**INCREASING ACCESS TO PLANT BASED FOODS & DRINKS** 



Launched OatUP with more products being developed



Developing breakthrough Lupin protein products



Investing in local plant-based manufacturing

**ELIMINATING FOOD WASTE** 

13,789

We ensure full utilisation of beef and lamb



We use local manufacturing for oat rolling

REDUCING CO, EMISSIONS FROM **VEHICLES & REFRIGERATION** 



### INVESTMENT HIGHLIGHTS

#### **RESILIENT & GROWING**

Diversified food and agriculture business with a focus on tackling areas to reduce climate change and biodiversity loss.



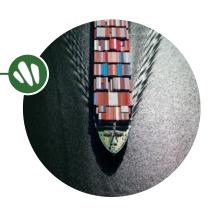


#### **POSITIONED TO WIN**

Strong pipeline of highly competitive products targeting the the #1 global food trend, plant-based foods and beverages.

#### **NATIONAL & GLOBAL EXPANSION**

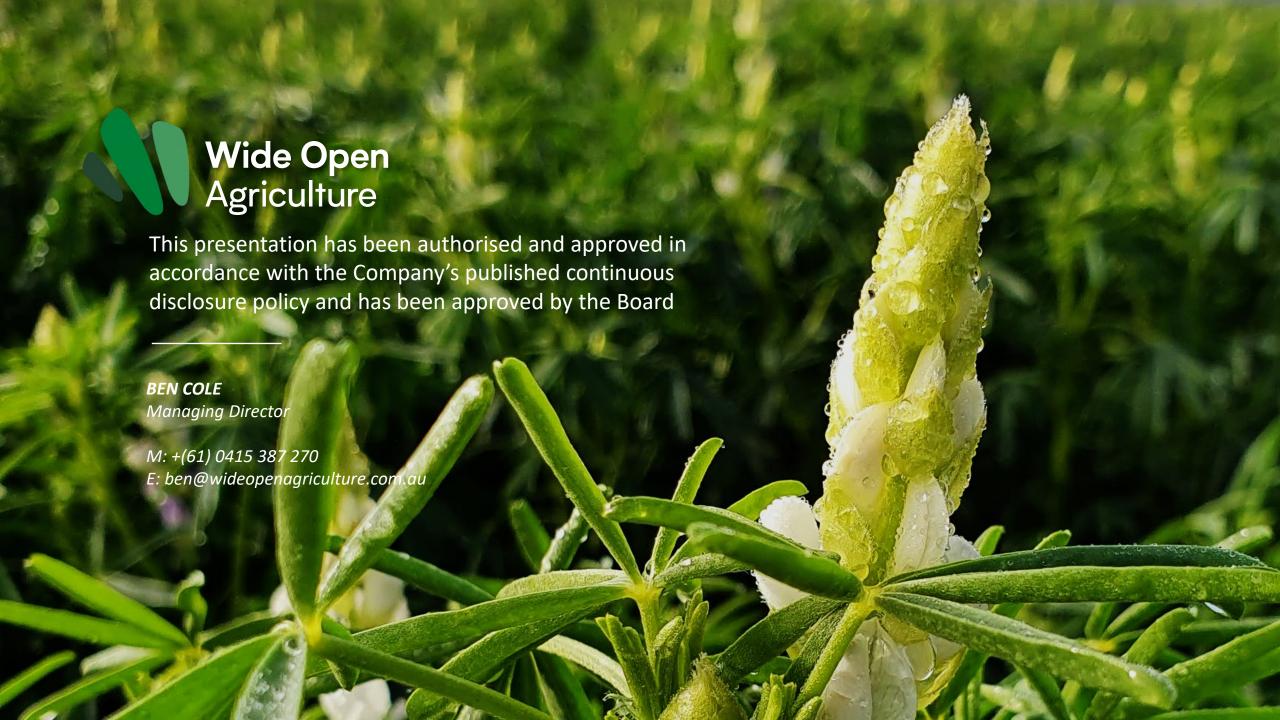
Proven ability to grow revenue with the strategy and resources in place to continue scaling the business.





## ONLY ASX LISTED REGENERATIVE INVESTMENT

The only listed ASX company which can provide investors with exposure to the plant-based food and beverage sector with proven ESG credentials.



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#### **SOURCES**

- 1 According to Meet & Livestock Australia the gross value of Australia rattle and calf production (including live cattle exports) in 2017–18 was \$11.4 billion. Lamb According to Meet & Livestock Australia , the domestic expenditure was estimated at around \$2.2 billion on lamb and \$47 million on mutton in 2017–18<sup>(6)</sup>.
- 2 Non-dairy Milk IBISWorld estimates non-dairy milk market being \$165.8m 2028-19. Cereals Just-Food.com estimates the Australian breakfast cereals market had total revenues of \$1,334.0m in 2018, representing a compound annual growth rate (CAGR) of 4.5% between 2014 and 2018. Snack Bars Mordorintelligence estimates the Australian snack bar market is expected to reach USD 760 million by 2025, witnessing a CAGR of 4.38%.
- 3 Research and Markets 2019 Plant-based protein market by type