



Managing Director's AGM Presentation

SSH GROUP LIMITED - 25 NOVEMBER 2021

SSH Group acknowledges the Australian Aboriginal and Torres Strait Islander peoples of this nation.

We acknowledge the traditional custodians of the lands on which our company is located and where we conduct our business.

We pay our respects to ancestors and Elders, past and present.

SSH Group is committed to honouring Australian Aboriginal and Torres Strait Islander peoples' unique cultural and spiritual relationships to the land, waters and seas and their rich contribution to society.

SSH Group provides

- ▶ *Safety,*
- ▶ *People, and*
- ▶ *Equipment*

*to Australian industries,
projects, and communities.*

► BUSINESS OVERVIEW

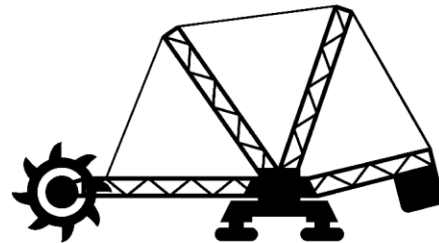
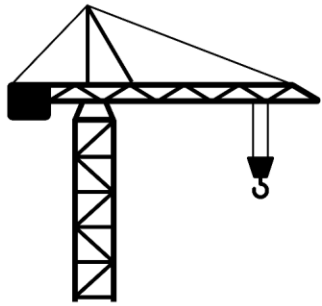
Operating Divisions:



Client Portfolios:

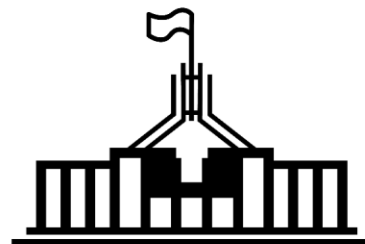
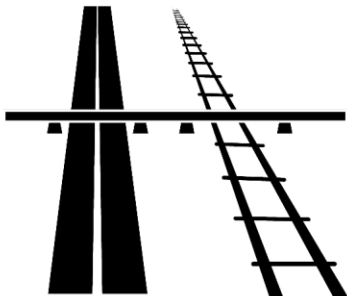
Construction

Resources



Civil

Government



Purpose:

To improve outcomes for Australian projects and communities

Values:

- Integrity
- Excellence
- Care
- Service

People:

With a workforce of more than 800+ workers



Origins:

Founded in Australia and headquartered in Perth, WA



SSH Group delivers products and services through three Operating Divisions

SSH
Safety



SSH
People



SSH
Equipment



The Safety Division delivers a broad range of safety services including security, site and facility safety, road safety, and associated services for the construction, civil, resources, and government portfolios.

Crisis Support Services



Security Services



Road Safety Services



The People Division delivers a broad range of workforce management services including labour hire recruitment, placement, and associated services for the construction, civil, and resources portfolios.

Labour Hire



Recruitment



Placement



The Equipment Division delivers a range of safety and site-essential equipment on long-term and short-term hire for the construction, civil, resources, and government portfolios to supplement on the services delivered by the Safety Division.

Security Equipment



Fleet Vehicles



Safety Equipment





Bruce Lane
NON-EXECUTIVE CHAIRMAN



Daniel Cowley-Cooper
MANAGING DIRECTOR



Stefan Finney
COO AND EXECUTIVE DIRECTOR



Matthew Thomson
CHIEF FINANCIAL OFFICER



Matthew Foy
COMPANY SECRETARY



The Site Services Holdings group of companies





SITE SERVICES HOLDINGS GROUP OF COMPANIES

The Site Services Holdings group of companies was well-positioned to take advantage of a significant increase in demand for people and services across the state of Western Australia through FY21.

This positioning was achieved through increased diversification of service offerings, implementation of senior management resources focused on the development of the business, and the restructuring of operational support elements within the business for increased resilience, flexibility, and scalability.

REVENUE



EBITDA



PBT





SITE SERVICES HOLDINGS GROUP OF COMPANIES

OUR CUSTOMERS



Customers
Serviced



New Customers
Onboarded FY21



1,504,337
Billable Hours

OUR PEOPLE



Fulltime
Equivalent
Workforce



Lost-Time
Incidents

**Site Services Holdings
FY21**

Revenue	EBITDA
\$70.5M	\$2.4M

**SSH Group
FY22 – Q1**

Revenue	Cash
\$25.0M	\$6.5M

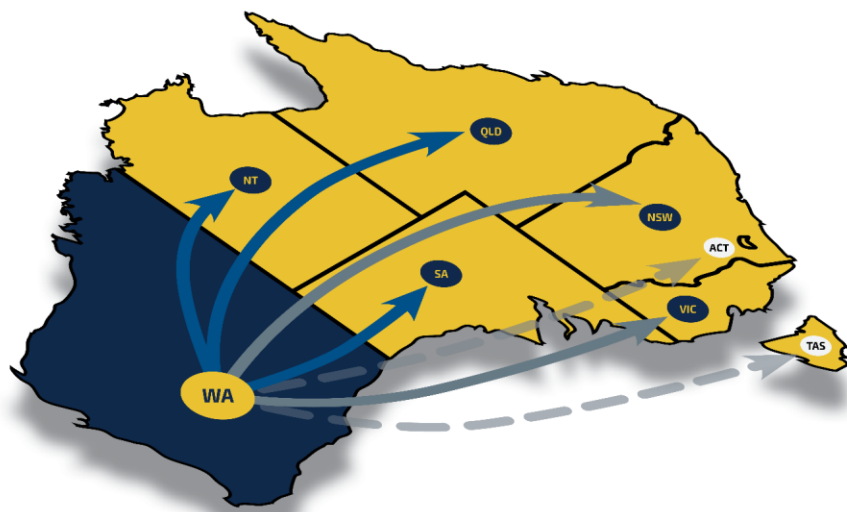
Market Capitalisation[*]	\$15,556,944
Share Price[*]	\$0.26
Shares on Issue	59,834,399

^{*} As reported by ASX at 24 Nov 2021

SSH Group has:

- ▶ **Strong ongoing growth within Western Australia**
- ▶ **Long-term key clients**
- ▶ **Strong portfolio of current and past work.**

Interstate Expansion



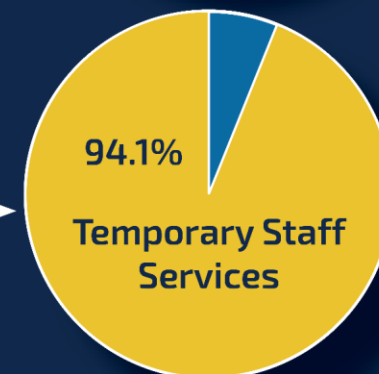
Interstate licensing
underway for the Safety
and People Divisions to
facilitate expansion

Organic Growth

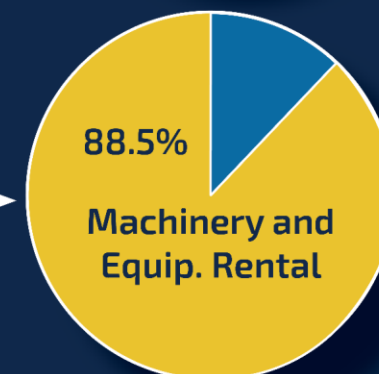
\$6.09 Billion
of fragmented
value within
the operating
market



\$29.69 Billion
of fragmented
value within
the operating
market



\$3.52 Billion
of fragmented
value within
the operating
market





Targeted Acquisition



New Offerings





SSH
Group

Thank you for attending...

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