

CAPITAL RAISE INVESTOR PRESENTATION

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EQUITY RAISE OVERVIEW



EQUITY RAISING OVERVIEW

Size & Structure	Two Tranche Placement to raise approximately \$7.0 million (before costs) through the issue of approximately 43.8 million fully paid ordinary shares in the Company ("New Shares"), comprising: • Approximately 15.4 million New Shares under Tranche 1 to raise approximately \$2.5 million ("Tranche 1") pursuant to the Company's existing placement agrees by under ASX Listing Puls 7.1:
Size & Siluciole	 existing placement capacity under ASX Listing Rule 7.1; Approximately 28.4 million New Shares under Tranche 2 to raise approximately \$4.5 million ("Tranche 2") subject to shareholder approval to be sought at a Matrix General Meeting to be held by Mid-January 2022.
Pricing	 Offer price of A\$0.16 per New Share 11.1% discount to Matrix's last close of \$0.18 per share on 24 November 2021; and 15.8% discount to the 10-day VWAP of \$0.19 per share
Ranking	▶ New Shares issued under the Placement will rank equally with existing fully paid ordinary shares from their time of issue
Commitments	 Placement well supported by major existing shareholders, alongside the introduction of new institutional investors Board and Management intend to participate for \$253,000 in New Shares under Tranche 2, subject to shareholder approval
Joint Lead Managers	► Argonaut Securities Pty Ltd & Bell Potter Securities Ltd



EQUITY RAISING OVERVIEW

Use of Funds Raised		
Working Capital support for significant subsea buoyancy project opportunities	\$4.5m	
Working Capital support - coating sales and associated inventories	\$1.5m	
Advanced materials R&D and manufacturing process development	\$0.5m	
Costs for formal qualification process with key subsea customers	\$0.5m	
Total	\$7.0m	

Event	Date
Announcement of Placement	Monday, 29 November 2021
Settlement of Tranche One Placement	Monday, 6 December 2021
Expected date of ASX Quotation of Tranche One Placement Shares	Tuesday, 7 December 2021
Shareholder meeting to approve Tranche Two Placement	Mid-January 2022
Settlement and ASX Quotation of Tranche Two Placement Shares	Mid-January 2022

Pro Forma Capital Structure and Cash				
	Shares	Cash		
As at 31 Oct	102.3m	\$5.6m		
Tranche 1 Placement	15.4m	\$2.5m		
Tranche 2 Placement	28.4m	\$4.5m		
Total Post Completion of Tranche 1 & 2	146.1m	\$12.6m		

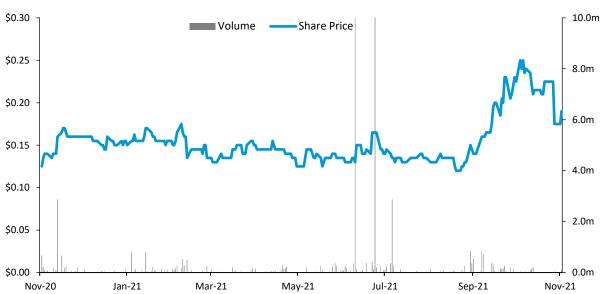


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COMPANY OVERVIEW

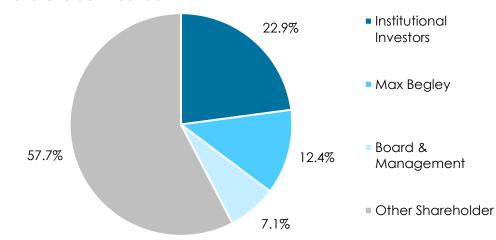
Share Price Performance (Last 12 Months)



Board & Management		
Peter Hood	Non-Executive Chairman	
Aaron Begley	Managing Director & CEO	
Steven Cole	Non-Executive Director	
Craig Duncan	Non-Executive Director	
Chris Sutherland	Non-Executive Director	
Brandan Cocks	Chief Financial Officer	

Pro-Forma Capital Structure (following completion of two-tranche placement) ²		
ASX Ticker	MCE	
Share Price (24 Nov 21)	\$0.18	
Shares on Issue ²	146.1m	
Market Capitalisation ²	\$26.3m	
Cash ^{1,2}	\$12.6m	
Debt	Nil	
Enterprise Value ²	\$13.7m	

Shareholder Breakdown²



^{1. \$3.6}m restricted cash (security over Henderson facility

^{2.} Before costs, pro-forma subject to completion of Capital Raising, refer A\$X release titled "Matrix successfully completes \$7 million capital raise to support growth amid resurgent oil & gas market" dated 29 November 2021



MATRIX COMPANY UPDATE



POSITIONED TO GROW



- FY 21 Covid impacted revenue \$17.6m (FY20: \$27.4m)
- Flow on impact of weak oil price and COVID-19 abruptly emerged in 2H FY20
- Strong prospective revenue pipeline anticipated to deliver improved financial performance amidst sector rebound
- Focused financial management
 - \$7.2m cash1
 - · Nil trade or term debt



- Strategic pivot to brownfields opex and expansion into local resources sector
- Coatings Technology business continues to grow inline with expectations
- New drilling riser buoyancy contracts and SURF orders contributed to >50% of FY21 revenue
- Maintained production capability for traditional oil & gas market
- Woodside, Newcrest & WA Govt. contracts
- Demonstrative capability to develop materials' science and advanced manufacturing solutions



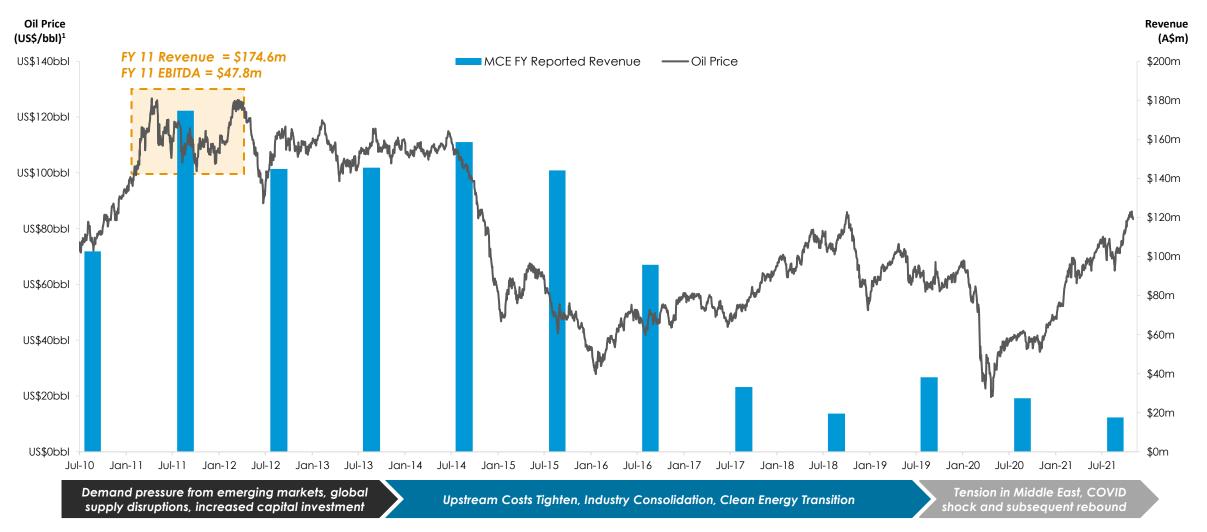
- Offshore oil & gas markets recovering strongly with oil price +U\$\$80/bbl² and strongest capex pipeline since 2012/13
- Continued growth in Coating Technologies business
- New drilling riser buoyancy and LGS contracts contacts
- Well positioned to capture active tender pipeline in subsea and SURF markets
- Strong momentum to deliver significant revenue growth in FY22
- New exposure to stable and recurring revenue streams

As at 30 June 2021 - \$3.6m restricted cash (security over Henderson facility)

^{2.} Source: Bloomberg, 26 Nov 2021



REVENUE EXPOSURE TO REBOUNDING OIL PRICE



1. Source: Bloomber

STRATEGY THREE BUSINESS PILLARS

Leveraging oil & gas capability and expertise in materials science and advanced manufacturing to build sustainable revenue in energy and resources



SUBSEA BUOYANCY

Traditional oil & gas market deepwater drilling, subsea & SURF and well construction products

- Cyclical upswing post COVID and oil price recovery
- Leverage plant and available capacity
- Focus: Brazil, Malaysia, USA



CORROSION TECHNOLOGIES

Growing anti-corrosion coating, application equipment and technical services

- Sustainable maintenance and OPEX revenue: Woodside, Inpex, Alcoa and Rio Tinto
- Local resource sector
- Focus: Brownfields OPEX and sustainment
- Growth: Other composite solutions for corrosion



ADVANCED MATERIALS

Emerging high tech composite material solutions

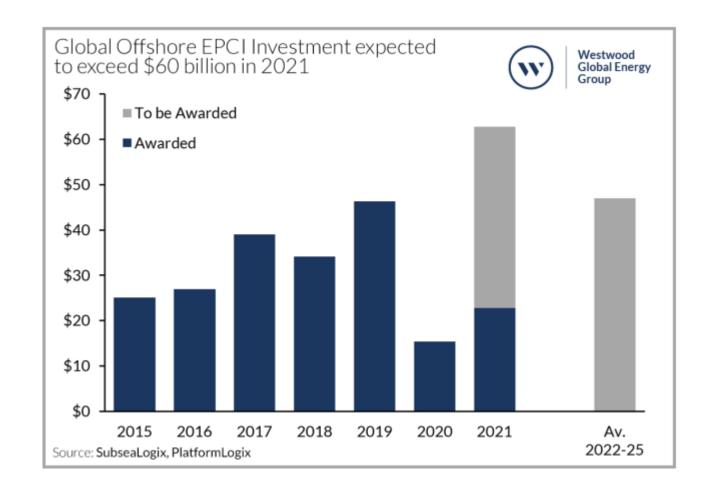
- Local resource sector
- Focus: LNG, Iron Ore, Gold, Battery Minerals.
- Lighter, Stronger, Corrosion Free



MACRO TRENDS

- Engineering, Procurement, Construction and Installation (EPCI) Investment
 - Strongest since 2013
 - Expected to reach US\$63.1b in 2021
 - New discoveries remain essential in near to mid-term
- Offshore spend gaining momentum
- Clean Energy Transition
 - Net-zero by 2050
 - Reinvention of customer base
 - Blue / Green H₂





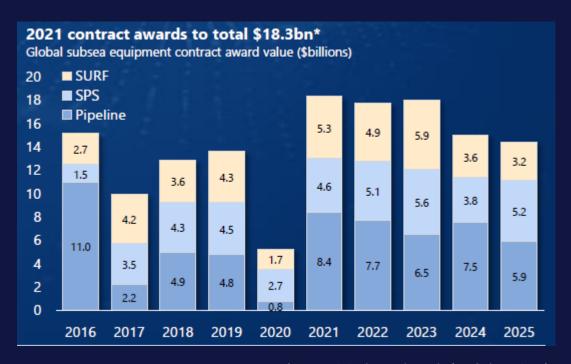




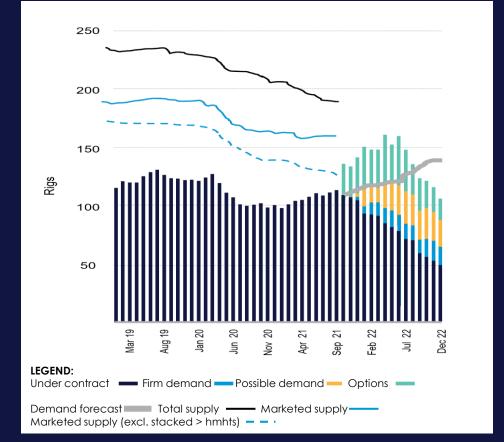
DRILLING RIG COUNT

- Substantial increase in rig count
- Back to 2018 levels & growing to 130+ rigs, level not seen since 2016

GLOBAL SUBSEA SPEND STEPPING UP



Source: Westwood Analysis – SubseaLogix





OUR PRODUCTS

- World's largest drilling riser buoyancy manufacturer
- Manufacturer of Matrix LGS VIV and drag reduction buoyancy system
- SURF buoyancy used in subsea production risers and flowlines
- Increasing market share in the SURF market using the same processes and technologies as drilling riser buoyancy





OUR CLIENT BASE

- Over 20 years experience
- More than \$1b of oil & gas goods and services delivered across the world in the last 12 years



KEY CLIENTS





































OUR CAPACITY

- \$130m investment
- 85,000 m² (22,000 m² covered) in Australian Marine Complex, Henderson WA
- World's largest syntactic foam plant in the world
 - Nameplate capacity 18,000 buoyancy "parts" per year (plant historically produced up to \$180m in a year)
 - Full capacity retained
- Largest deep water hyperbaric test facility in the Southern Hemisphere







TARGETED PROJECTS

- Regional projects:
 - ✓ Scarborough
 - ✓ Barossa
 - ✓ Dorado
- Global projects: Petrobras deep water developments; Exxon South America; West Africa Deepwater developments

OUR SURF PIPELINE (TOTAL = \$176M)





CORROSION TECHNOLOGIES

Growing anti-corrosion coating, application equipment and technical services

LOCAL RESOURCES SECTOR

- LNG
- Brownfield developments
- Operational maintenance

STRONG PERFORMANCE

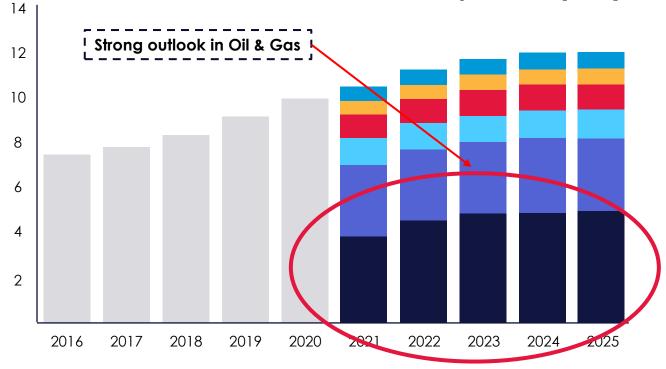
- From standing start \$6m in revenue in last 6 months
- Sustainable, recurring revenue

KEY TECHNOLOGIES

- Humidur® Coatings
- Composite Repairs
- Equipment
- Roto lining: "Thermoplastic lining"



Total Maintenance Spend in Australia by Sector (A\$B)



Source: BIS Oxford Economics, ABS (June 2021)

Legend:





ADVANCED MATERIALS

Emerging high tech composite material solutions

LOCAL RESOURCES SECTOR

- Iron ore
- Gold
- Battery minerals
- LNG

KEY CLIENTS

- Woodside Energy Technologies
- Newcrest Mining
- Active discussions with other major resource companies









KEY TECHNOLOGIES

- Carbon fibre
- Thermoplastic composites
- Syntactic foam

LIGHTER | STRONGER | CORROSION FREE

- Steel replacement in mining: ore handling, extraction and processing
- Entry to exciting market opportunity

LONG TRACK RECORD OF PRODUCT DEVELOPMENT



PROBLEM

SOLUTION

Inconsistency and durability

Matrix Drilling Riser Buoyancy Modules --- 1999 -----

Development pathway established 2005

API 16F

2008

Expansion of Malaga facility

2011

Henderson facility opened

MATRIX SALES: A\$1bn

- World's largest syntactic foam plant
- +50% global market share

To reduce coefficient of friction to go further

Well Construction Products

· 2010

Development pathway established

1 2011

Max-R product launch

2011

First sales in North America 2011

Global distribution

MATRIX SALES: A\$80m

 Max-R Revolution Centralizers: world depth record

High costs of customised buoyancy

IsoBlox SURF

2013

Development pathway established

2014

Largest syntactic buoy built using IsoBlox

2015

World's largest syntactic installation buoy

2016

US Navy Buoy MATRIX SALES: A\$30m

• Standardized building block buoyancy system

Downtime with high currents

Matrix LGS

2015

Development pathway established

2015

Scale testing and trials in Canada 2016

First deployment of LGS in the Gulf of Mexico, USA Extension of LGS

technology with first pipeline deployment

MATRIX SALES: A\$15m

- 3 current deployments
- Default for riser extensions

SUMMARY

- Offshore Oil & Gas Capex is rebounding strongly
- Increased reach into the growing subsea production sector whilst maintaining deep water drilling capability
- Sustainable revenue base via LNG & resources sector
- Key agreements in energy and resources sectors building momentum in diversification strategy

