

1H22 HIGHLIGHTS

- Remained COVID free
- TRIFR 2.25
- ROIC 23.9%
- Revenue \$1.4bn, down 12% pcp
- Underlying EBITDA \$156M, down 80% pcp
- Cash \$0.8bn



Mining Services

- 4 new contracts
- 3 renewals
- On track for FY22 guidance of 15-20% growth



Iron Ore

- Ashburton Hub signed HoA to develop Red Hill Iron Ore JV
- Port and rail sharing agreement with Hancock/Roy Hill
- Allocated Stanley Point Port Hedland berth 3 by WA Government



Lithium

- Non binding agreement with Albemarle (ALB)
- MRL to take possession of its 51% share of Mt Marion offtake
- · Wodgina restart approved
- Kemerton Train 1 nearing completion

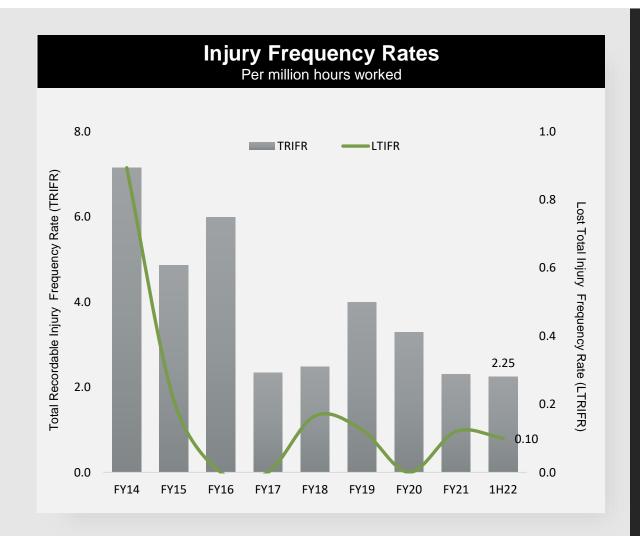


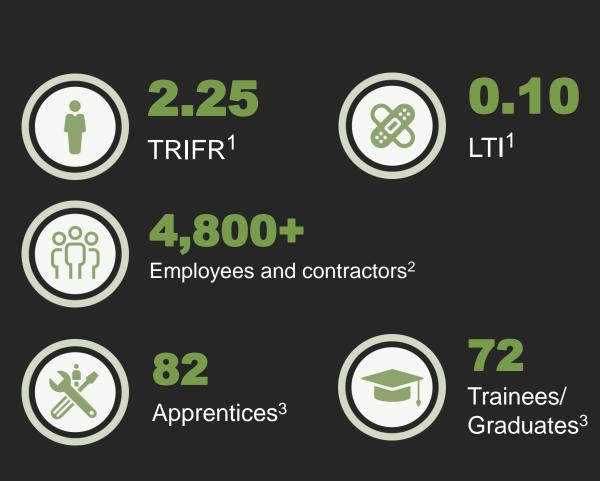
Gas

Significant Perth Basin gas discovery



1H22 SAFETY AND PEOPLE





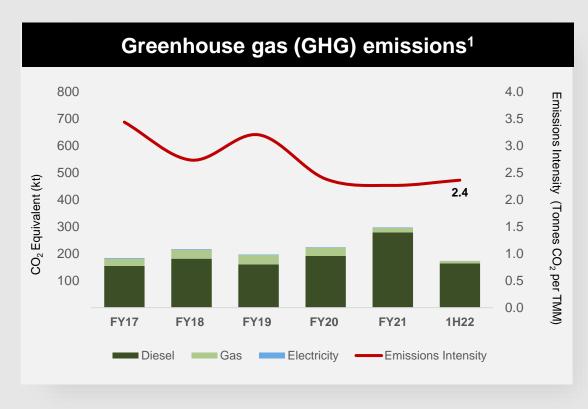


^{1.} Total Recordable Injury Frequency Rate calculations measure the total number of injuries (excluding first aid) per million hours worked as at 31 December 2021. Lost Time Injury Frequency Rate calculation measure the number of lost time injuries per million hours work as at 31 December 2021.

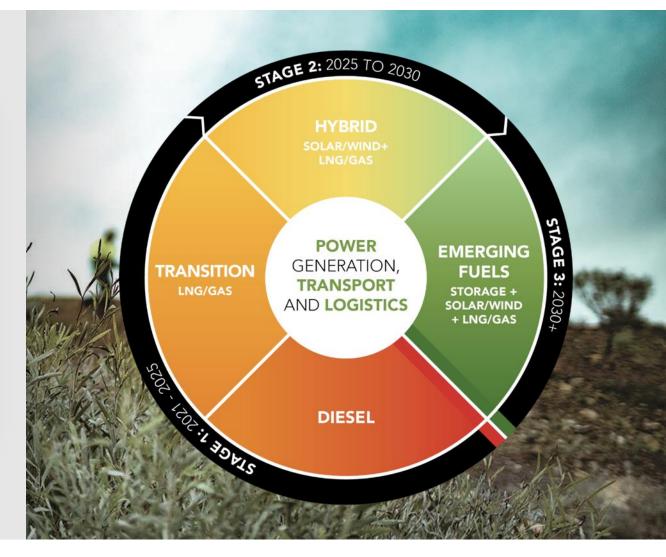
^{2.} Total employees and contractors as at 31 December 2021.

^{3.} As at 31 January 2022.

1H22 SUSTAINABILITY PERFORMANCE



Net zero emissions by 2050 in line with the Paris agreement





1H22 PERFORMANCE



MINING SERVICES

- Production volume 146Mt, up 18% pcp
- \$281M EBITDA up 20% pcp
- · Strong predictable result
- 4 new contracts
- 3 renewals
- 100% contract retention rate on renewal



IRON ORE

- · Largest and sharpest price decline in history
- Significant provisional pricing adjustments
- Yilgarn Hub:
 - TMM 31.8Mt, 5.2Mt produced, 4.4Mt shipped
 - Cost A\$104.2/t CFR
- Utah Point Hub:
 - TMM 26.3Mt, 5.4Mt produced, 5.4Mt shipped
 - Cost A\$96.3/t CFR



LITHIUM

- Mt Marion¹:
 - TMM 15.3Mt,198kdmt produced, 207kdmt shipped
 - Cost A\$732.4/dmt CFR
- Wodgina:
 - Restart underway
- Kemerton:
 - Train 1 mechanical completion in November





1H22 UNDERLYING PROFIT AND LOSS

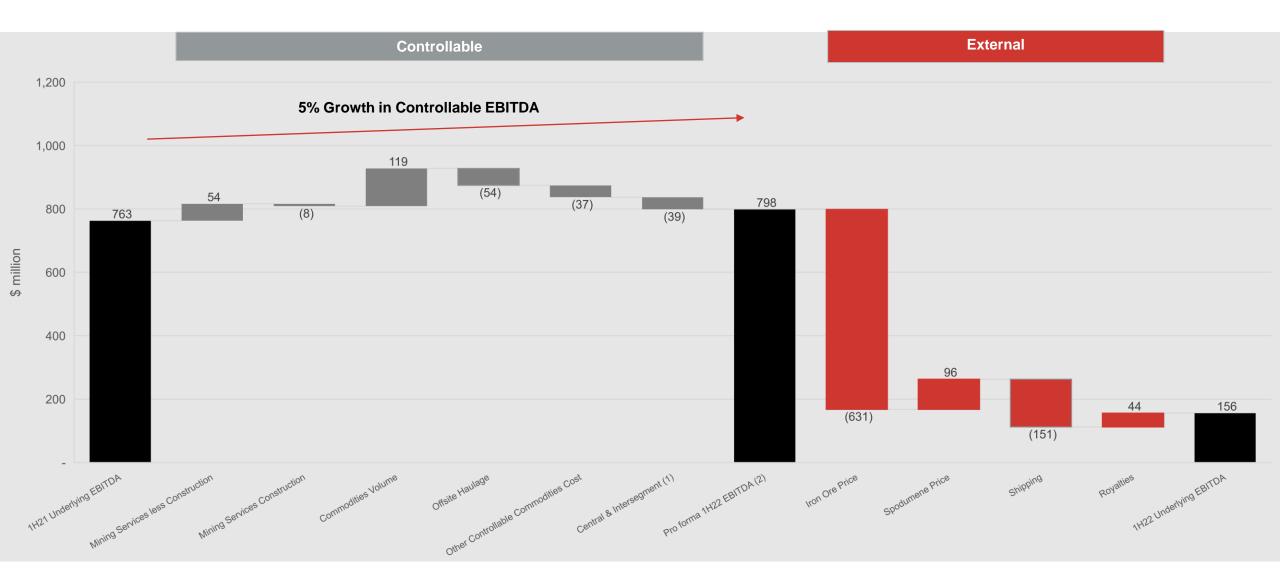
- Revenue of \$1.4bn down 12% on pcp and EBITDA of \$156M down 80% on pcp
- 1H22 Revenue and EBITDA driven by:
 - Significant reduction in iron ore revenue due to weakening Platts and wider discounts
 - Negative prior period revenue adjustment impact \$43M
 - Cost increases post mine gate for haulage \$54M and shipping \$151M on pcp
 - Partially offset by:
 - Strong iron ore shipments
 - Rebound in lithium prices
 - · Mining Services growth
- Depreciation and amortisation increased due to higher production in both Mining Services and Commodities

| Underlying Profit & Loss ¹ (\$ million) | 1H21 | 1H22 | Variance |
|--|-------|---------|----------|
| Revenue | 1,531 | 1,354 | (177) |
| Operating costs | (768) | (1,198) | (430) |
| Underlying EBITDA | 763 | 156 | (607) |
| Underlying EBITDA margin (%) | 50% | 12% | (38%) |
| Depreciation and amortisation | (104) | (162) | (59) |
| Underlying EBIT | 659 | (6) | (665) |
| Underlying EBIT margin (%) | 43% | (0%) | (44%) |
| Net finance costs | (43) | (46) | (2) |
| Underlying PBT | 616 | (52) | (668) |
| Tax | (186) | 16 | 202 |
| Effective tax rate (%) | 30% | 31% | 1% |
| Underlying NPAT | 430 | (36) | (466) |
| Underlying NPAT margin (%) | 28% | (3%) | (31%) |



^{1.} In order to provide additional insight into the performance of the business, the Group uses non-IFRS measures such as underlying EBITDA. Reconciliations to IFRS measures are provided in Note 2 of the financial statements.

1H21 TO 1H22 UNDERLYING EBITDA





^{1.} Central (\$19M) and Intersegment (\$20M).

^{2. 1}H22 Underlying EBITDA excluding the impact of commodity prices, shipping and royalties.

1H22 CASH FLOW

- Cash conversion impacted by outflow in working capital reflecting the significant fall in iron ore prices and provisional pricing adjustments
- Tax paid of \$159M in relation to FY21
- Capex of \$403M in 1H22 (detail in next slide)
- Dividends paid of \$324M off the back of a record FY21 performance
- Net investments and acquisitions primarily comprise:
 - \$200M acquisition of RHIOJV tenements for the Ashburton Hub
 - \$326M divestment of Pilbara Minerals shareholding

| Cash Flow (\$ million) | 1H21 | 1H22 | Variance |
|--|-------|-------|----------|
| Underlying EBITDA | 763 | 156 | (607) |
| Movement in working capital | (108) | (78) | 31 |
| Net cash flow from operating activities before financing and tax | 654 | 78 | (576) |
| Net interest paid | (40) | (40) | - |
| Tax paid | (99) | (159) | (60) |
| Operating cash flow | 516 | (120) | (636) |
| Capex | (351) | (403) | (52) |
| Operating cash flow less capex | 165 | (524) | (689) |
| Dividends paid | (141) | (324) | (183) |
| Net investments and acquisitions ¹ | (8) | 118 | 126 |
| Amounts advanced | (11) | 11 | 22 |
| Net change in borrowings | (49) | (70) | (22) |
| Tax paid on Wodgina disposal ² | (333) | - | 333 |
| Unrealised FX | (49) | 9 | 58 |
| Other | 17 | (11) | (28) |
| Movement in cash and cash equivalents | (408) | (791) | (383) |



^{1.} Investments include acquisition of RHIOJV tenements (\$200M) which is included within 'Payments for exploration and evaluation' in the cash flow statement, payment for financial assets of (\$8M) and net proceeds from divestment of Pilbara Minerals (ASX: PLS) \$326M.

1H22 CAPITAL EXPENDITURE

1H22 Capex of \$403M includes:

- Commodities growth capex of \$66M including:
 - Completion of Wonmunna development
 - Development of Lucky Bay Garnet project¹
 - Natural gas drilling programs in the Perth Basin
- Investment to support new external Mining Services contract wins
- Ashburton Hub development primarily relating to exploration activities and feasibility studies
- Investment in Central including new head office, technology and new distribution centre

| Capex (\$ million) | 1H22 |
|---------------------------|------|
| Commodities | 66 |
| Mining Services | 26 |
| Ashburton Hub development | 36 |
| Corp Office & Other | 75 |
| Total Growth Capex | 203 |
| Deferred stripping | 97 |
| Commodities | 69 |
| Mining Services | 32 |
| Other | 3 |
| Total Sustaining Capex | 200 |
| Total Capex | 403 |



1H22 SUMMARY BALANCE SHEET

- Closing cash of \$0.8bn
- Increase in inventories primarily from reclassification of Wodgina stockpiles from non-current to current
- · Decrease in receivables from lower iron ore prices
- Decrease in payables from lower royalties given the fall in iron ore prices
- Non-current payables reflects the consideration payable on first commercial shipment from the RHIOJV tenements
- Exploration and mine development increased primarily from acquisition of the RHIOJV tenements and deferred stripping expenditure

| Summary Balance Sheet (\$ million) | FY21 | 1H22 | Variance |
|---|---------|---------|----------|
| Inventories | 123 | 192 | 70 |
| Trade and other receivables | 331 | 199 | (133) |
| Trade and other payables | (582) | (445) | 137 |
| Other | (41) | (38) | 3 |
| Net working capital | (169) | (92) | 77 |
| Non-current inventory | 62 | 26 | (36) |
| Non-current receivables | 653 | 653 | (1) |
| Non-current payables | - | (198) | (198) |
| Financial assets and equity accounted investments | 388 | 177 | (211) |
| Property, plant and equipment | 1,825 | 2,052 | 228 |
| Intangibles | 37 | 36 | (1) |
| Exploration and mine development | 726 | 1,257 | 531 |
| Non-current provisions | (195) | (190) | 5 |
| Net tax balances | (361) | (210) | 151 |
| Capital employed | 2,966 | 3,512 | 546 |
| Cash and cash equivalents | 1,542 | 751 | (791) |
| Borrowings | (1,262) | (1,333) | (71) |
| Net (debt) / cash | 280 | (582) | (862) |
| Net assets | 3,246 | 2,930 | (316) |





LOCKED IN GROWTH NEXT 5 YEARS

LOCKED IN GROWTH FROM TIER 1 ASSETS IN THE WORLD'S BEST MINING JURISDICTION WITH TIER 1 CLIENTS AND JV PARTNERS



Mining Services

Expect to average 15-20% yoy growth over next 5 years



Iron Ore

- · Transition to low cost, long life mines
- Add 30Mtpa from Ashburton Hub within 2 years
- Add 20Mtpa from Pilbara Hub within 5 years
- Sustainable through commodity price cycles



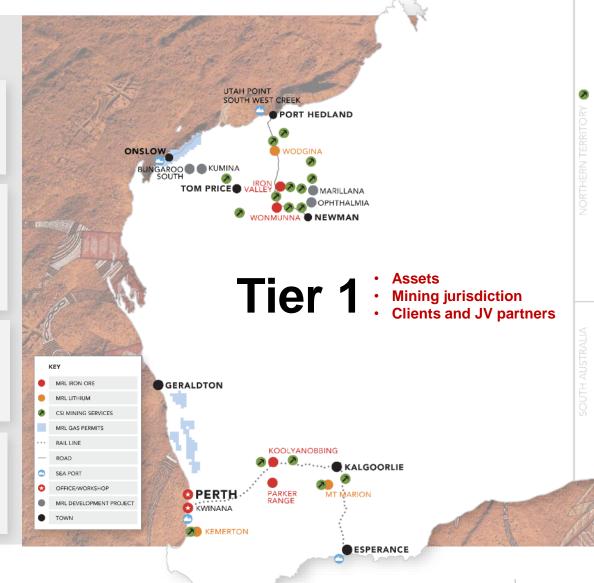
Lithium

- Two of the world's largest hard rock deposits
- Targeting over 100ktpa¹ of lithium hydroxide within 5 years



Gas

- · Significant gas discovery in Perth Basin
- Explore and grow reserves across Perth and onshore Carnarvon Basins
- Low cost, secure supply to MRL businesses, JV partners and clients





MINING SERVICES GROWTH

SUSTAINABLE GROWTH BY OWNING AND OPERATING SIGNIFICANT INFRASTRUCTURE DELIVERING PREDICTABLE LONG TERM CASH FLOW

Locked in 15-20% growth over next 5 years via:

- 1) Growth with Tier 1 clients
 - Expect 10-15% pa growth over next 3 years
- 2) Growth with significant JV partners

Ashburton Iron Ore Hub

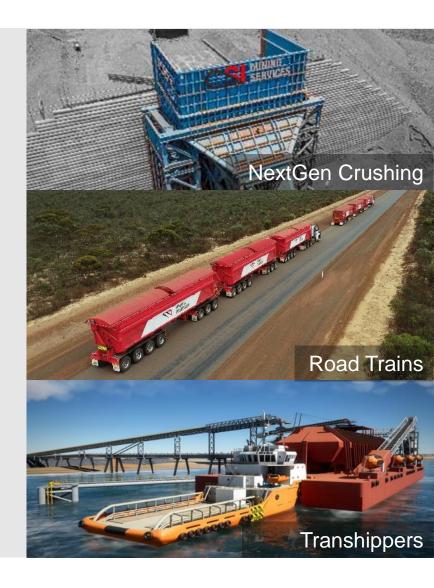
- Stage 1: Life of mine contracts with Baowu, AMCI and POSCO
 - 30Mtpa Crushing NextGen
 - 30Mtpa Haulage road trains 320t each
 - 30Mtpa Shiploading 4x20kt transhipper capacity

Pilbara Iron Ore Hub

- Life of mine supply chain contract with Brockman JV 20Mtpa mine gate to port
 - Private haul road 320t road trains
 - MRL/Hancock rail and port JV

Wodgina Lithium

• Life of mine crushing and camp services contracts with Albemarle





IRON ORE GROWTH

LOCKED IN LARGE, LOW-COST, LONG-LIFE PROJECTS WITH STRONG JOINT VENTURE PARTNERS

ASHBURTON HUB

Stage 1 – 30Mtpa, +30 year mine life, Fe 57.5%

- Heads of Agreement with APIJV partners
- MRL has FID approval subject to APIJV partners agreement
- MRL has commenced long-lead items procurement

MineCo

- JV Partners: Baowu, AMCI and POSCO
- MRL appointed manager of Red Hill Iron JV January 2022

InfraCo

• Haul road, port facilities, transhipper berths

Capex: A\$2.4 – \$2.55bn **Opex:** A\$30-35 per wmt¹

Timeline

- 2 year development
- Expected final investment decision from JV partners June 2022
- First ore targeted December 2023 to March 2024





IRON ORE GROWTH

LOCKED IN LARGE, LOW-COST, LONG-LIFE PROJECTS WITH STRONG JOINT VENTURE PARTNERS

PILBARA HUB

>20Mtpa, +30 year mine life, Fe 60.5%

MineCo

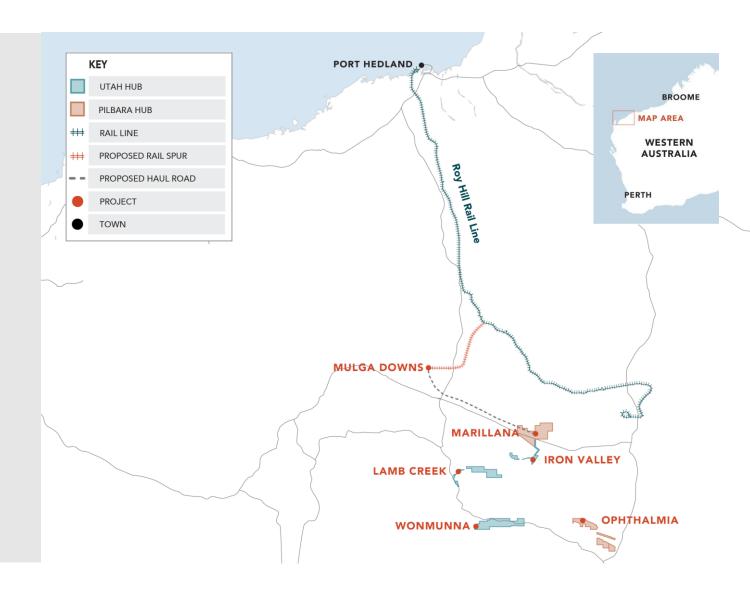
- JV Partner: Brockman Mining (ASX: BCK)
- MRL to manage

InfraCo

- Haul road from Marillana to Mulga Downs
- MRL/Hancock/Roy Hill JV shared rail and port access
- Stanley Point berth 3 approved by WA Government

Timeline

• 2 year approvals + 2 year development





LITHIUM GROWTH

Top 5 global lithium producer

Best mining jurisdiction in the world

• Stable high quality government

Two hard rock mines

- Long life
- Significant exploration upside

Hydroxide conversion

With two of the best JV Partners

ALB MRL JV

Non-binding agreement with Albemarle (ALB) to expand the Joint Venture¹ **WODGINA SPODUMENE (ALB/MRL 50/50)**

- Ownership change from 60/40 (ALB/MRL) to 50/50
- MRL to manage and operate Wodgina

KEMERTON HYDROXIDE (ALB/MRL 60/40)

- Ownership of Kemerton Train 1 and 2 remains 60/40 (ALB/MRL)
- Greenbushes spodumene to feed Kemerton

OFFSHORE CONVERSION (ALB/MRL 50/50)

- Hydroxide plants funded jointly in proportion
- Albemarle to operate and responsible for marketing and sales

MT MARION

- MRL has taken control of spodumene offtake from February 2022
- Toll treating agreement with Ganfeng in China
- Seven month term from 1 February 2022 with extension option
- First hydroxide sales expected May 2022







MT MARION LITHIUM GROWTH

COMMENCING LITHIUM HYDROXIDE SALES AT WORLD CLASS LITHIUM MINE WITH A TIER 1 PARTNER

MT MARION (50/50 JV WITH GANFENG)

Current production – 450-475ktpa¹

Two studies underway to grow spodumene production

- Yield enhancement
 - Crushing and processing upgrades to change graduation
 - Targeting 10-15% increase
- Contact Ore treatment
 - · Waste/Ore contact has a basalt zone
 - · Plant upgrade to remove basalt
 - Targeting 10-15% increase

Exploration

- 80% of tenure unexplored
- Drilling program commenced 2 drill rigs





1. 100% basis

ALB MRL JV LITHIUM GROWTH



COMMENCING LITHIUM HYDROXIDE SALES AT WORLD CLASS LITHIUM MINE WITH A TIER 1 PARTNER

WODGINA SPODUMENE

- Train 1 restart well advanced first concentrate expected April 2022
- Train 1 capacity 250ktpa¹
- Train 2 and 3 capacity 500ktpa¹ restart in line with market demand

KEMERTON HYDROXIDE

- Train 1 capacity 25ktpa¹ first sales expected late 2022
- Train 2 capacity 25ktpa¹ mechanical completion expected third quarter 2022

OFFSHORE HYDROXIDE

Develop sufficient capacity to consume all Wodgina spodumene

MRL targeting 100ktpa² hydroxide conversion in 5 years

GAS GROWTH

LARGEST ACREAGE HOLDER IN ONSHORE PERTH¹

AND CARNARVON BASINS²

Lockyer Deep Gas Discovery

- Drilled September 2021 Perth Basin total depth 4,274 metres
- Significant gas discovery
- Production testing expected to commence March 2022 timing delayed by COVID

Growth Plan

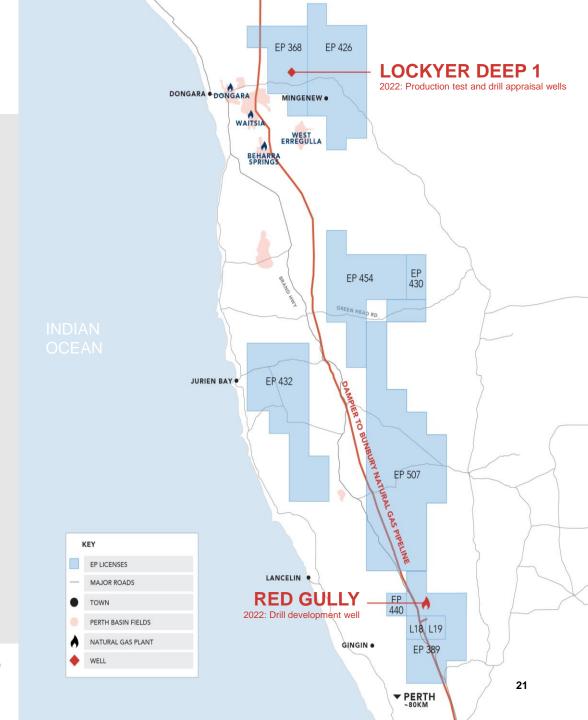
Self-sufficient in delivering gas to MRL, JV partners and clients

Exploration

- Perth Basin:
 - Drill up to 6 wells in next 2 years
 - Aim to bring Red Gully production facility back online within next 2 years
- Northern Carnarvon Basin:
 - · Planning to drill 2 wells within next 12 months



- 1. Energy Resources Limited (ERL), a wholly owned subsidiary of MRL, is operator of the EP368 Joint Venture between ERL (80%) and Norwest Energy NL (20%) (ASX: NWE)
- 2. Carnarvon Basin is a Joint Venture between ERL (50%) and Buru Energy NL (50%) (ASX: BRU)



FY22 GUIDANCE

| | Yilgarn Hub | Utah Point Hub | Mt Marion | Wodgina | Kemerton | | | |
|---|---------------------|----------------|----------------------|---------------------------------------|--------------------|--|--|--|
| Commodity | Iron ore | Iron ore | Spodumene | Spodumene | Lithium hydroxide | | | |
| Ownership | 100% | 100% | 50% 40% ⁵ | | 40% | | | |
| Exports ^{1,2} | 8.0 to 8.5Mt | 10.5 to 11Mt | 450 to 475kt | Restart with first production Q4 FY22 | Under construction | | | |
| Costs ³ | \$96-\$104/t | \$80-88/t | \$570-\$615/t | Not applicable | Not applicable | | | |
| Mining Services Mining Services volumes 275-290Mt (increase 15-20%) | | | | | | | | |
| Capex | \$750M ⁴ | | | | | | | |

Increased shipping costs makes up 94% of the cost increase at Utah Point Hub, and 40% of the cost increase for Yilgarn Hub and Mt Marion



- 1. Exports expected to be weighted to second half 2022
- 2. Yilgarn Hub exports expected to be 100% fines product. Utah Point Hub exports expected to be 80% fines product
- 3. AUD CFR Costs excluding impact of royalties
- 4. Refer to the appendix for detailed FY22 capital expenditure guidance
- 5. Subject to non binding letter agreement see slide 18





RECONCILIATION OF NON-IFRS FINANCIAL INFORMATION

| Reconciliation of Non-IFRS Financial Information (\$ million) | 1H21 | 2H21 | FY21 | 1H22 |
|---|-------|-------|-------|-------|
| Total Revenue | 1,531 | 2,203 | 3,733 | 1,354 |
| Underlying EBITDA | 763 | 1,138 | 1,901 | 156 |
| Depreciation and amortisation | (104) | (154) | (258) | (162) |
| Underlying EBIT | 659 | 984 | 1,643 | (6) |
| Interest income | 6 | 4 | 10 | 4 |
| Finance costs | (49) | (47) | (96) | (50) |
| Underlying PBT | 616 | 941 | 1,557 | (52) |
| Adjusted tax | (186) | (268) | (454) | 16 |
| Underlying NPAT | 430 | 673 | 1,103 | (36) |
| Items excluded from underlying earnings (net of tax) ¹ | 90 | 75 | 165 | 56 |
| Statutory NPAT | 519 | 748 | 1,268 | 20 |



FY22 CAPITAL EXPENDITURE GUIDANCE

| CAPEX (\$ million) | FY22 |
|---------------------------|------|
| Commodities | 176 |
| Mining Services | 68 |
| Ashburton Hub development | 62 |
| Corp Office and Other | 124 |
| Total Growth Capex | 430 |
| Deferred Stripping | 162 |
| Commodities | 102 |
| Mining Services | 50 |
| Central and Other | 7 |
| Total Sustaining Capex | 320 |
| Total Capex ¹ | 750 |



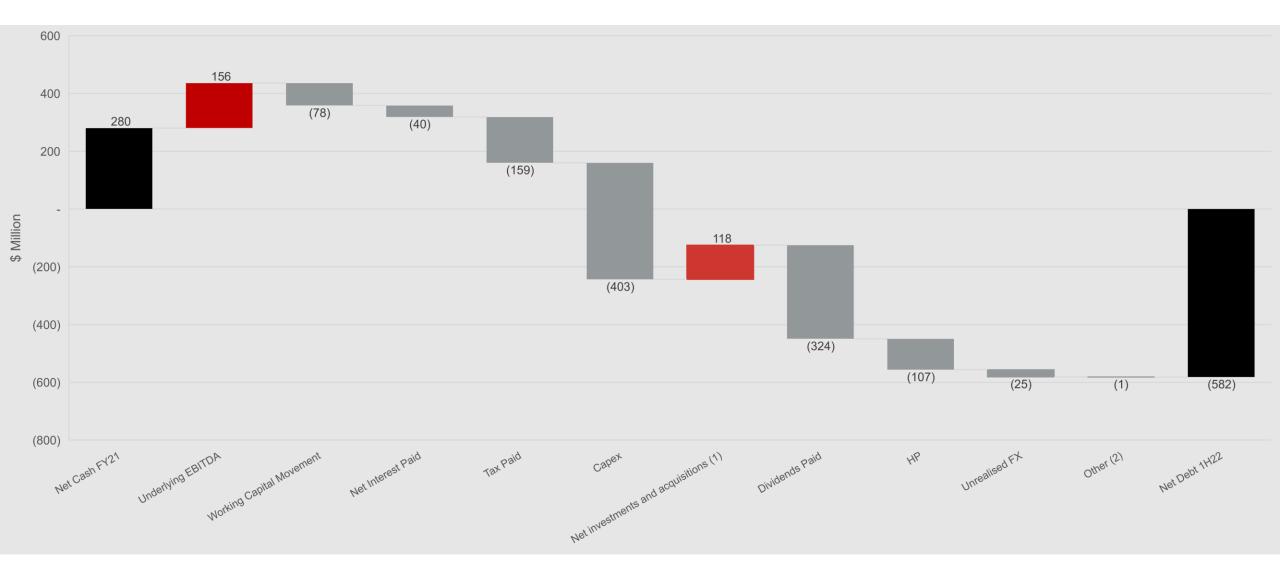
OPERATING SEGMENTS

- Mining Services revenue and EBITDA growth in 1H22 was driven by additional volumes at Utah Point Hub and new external contracts won during the year
- Margins were impacted by lower volumes across the Yilgarn supply chain, as well as higher parts and labour costs, but overall in line with FY21 at 27%
- Commodities in 1H22 was significantly impacted by weaker iron ore prices and widening discounts, despite a growth in volumes
- Costs for centralised services are allocated to projects monthly based on usage and are included in the Mining Services and Commodities segments. Unallocated costs remain in Central and has increased on pcp to support the growth in the business
- Inter-segment EBITDA represents Mining Services EBITDA earned on MRL's commodity projects where the underlying commodity has not yet been sold, which has increased with the growth in the Commodities volumes

| Operating Segments (\$ million) | 1H21 Revenue | 1H21 Underlying EBITDA | 1H21 Margin | 1H22 Revenue | 1H22 Underlying EBITDA | 1H22 Margin |
|------------------------------------|------------------------|-------------------------------------|-----------------------|-----------------|-------------------------------------|-----------------------|
| Mining Services ¹ | 784 | 235 | 30% | 1,052 | 281 | 27% |
| Commodities | 1,266 | 571 | 45% | 1,026 | (43) | (4%) |
| Central | - | (26) | | - | (45) | |
| Inter-segment | (520) | (18) | | (724) | (38) | |
| MRL Group | 1,531 | 763 | 50% | 1,354 | 156 | 12% |



1H22 NET DEBT WATERFALL





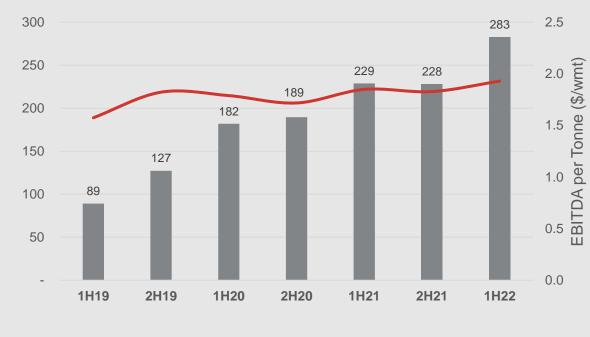
^{1.} Net investments and acquisitions comprises of (\$200M) acquisition of RHIOJV tenement, (\$8M) acquisition of shares and \$326M proceeds from sale of PLS shares.

Other comprises of purchase of shares under employee share plans (\$17M); other non-cash movement in borrowings (\$1M); reduction in JV loan outstanding \$11M and proceeds from disposal of PPE | 28

MINING SERVICES FY19 TO FY21 PERFORMANCE



Mining Services less Construction EBITDA³



Mining Services less Construction EBITDA (\$M)

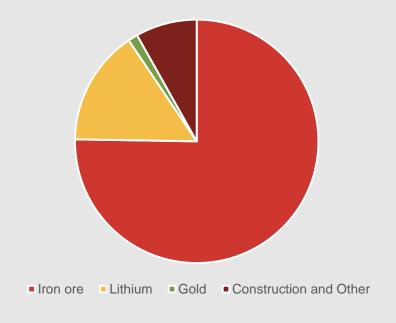
EBITDA per Tonne (\$/wmt)



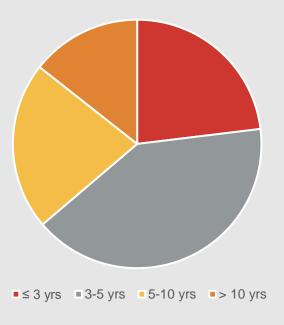
- 1. Mining Services production-related contract tonnes are based upon TMM, crushed, processed, transported and other logistical services.
- 2. CAGR since 1H19 calculated as the CAGR for the successive 6-month periods from 1H19 to 1H22 multiplied by 2.
- 3. Mining Services less construction EBITDA reflects MRL's annuity style production-related earnings.

MINING SERVICES KEY BUSINESS METRICS

REVENUE^{1,2} BY COMMODITY



REVENUE¹ BY LENGTH OF CONTRACT





^{1. 1}H22 Mining Services segment revenue (external and inter-segment)

^{2.} MRL's Mining Services contract rates are not linked to commodity prices. There are no commodity price related revenues in the Mining Services segment.

COMMODITIES SEGMENTS

Iron Ore

- Record exports of 9.9Mt, up 25% due to growth at Utah Point Hub
- Significant decrease in Platts index and widening discounts has resulted in lower Revenue and EBITDA

Lithium

- EBITDA of \$61M, up \$66M
- At Mt Marion, a rebound in the lithium market translated to higher lithium prices, which was offset by slightly lower yields during the year, resulting in EBITDA of \$67M
- Wodgina incurred costs of (\$6M) in care and maintenance

| Commodities Segment (\$ million) | 1H21 Revenue | 1H21 Underlying EBITDA | 1H21 Margin | 1H22 Revenue | 1H22 Underlying EBITDA | 1H22 Margin |
|--|-----------------|-------------------------------------|-----------------------|-----------------|-------------------------------------|-----------------------|
| Iron Ore | 1,219 | 582 | 48% | 883 | (104) | (12%) |
| Lithium | 47 | (5) | (10%) | 143 | 61 | 43% |
| Other | - | (6) | | - | - | |
| Commodities | 1,266 | 571 | 45% | 1,026 | (43) | (4%) |

| Commodity Exports | 1H20 | 2H20 | 1H21 | 2H21 | 1H22 |
|--------------------------|-------|-------|-------|-------|-------|
| Iron Ore (kwmt) | 6,748 | 7,326 | 7,913 | 9,361 | 9,857 |
| Lithium Spodumene (kdmt) | 188 | 206 | 203 | 282 | 207 |



COMMODITIES UTAH POINT HUB IRON ORE

- 5.4Mt exported in 1H22, 24% lump. Lower lump proportion is due to Wonmunna ore, which has a lower lump to fines ratio, making up a higher proportion of the Utah Point Hub exports
- Revenue per tonne lower due to weaker Platts index and widening discounts
- Realisations reduced mainly due to widening discounts and the negative impact of finalisations of prior period shipments
- CFR cost per tonne lower than FY21 due to lower royalties associated with a weaker Platts index, offsetting the higher shipping costs

| | Utah Point Hub | | 1H20 | 2H20 | FY20 | 1H21 | 2H21 | FY21 | 1H22 |
|------------------|--------------------------|----------|-------|-------|-------|-------|-------|-------|-------|
| | Exports | kwmt | 1,305 | 1,417 | 2,723 | 1,415 | 1,727 | 3,142 | 1,295 |
| | Fe grade | % | 59.6% | 59.2% | 59.4% | 58.5% | 58.8% | 58.7% | 58.3% |
| Lump | Moisture | % | 6.0% | 6.5% | 6.2% | 5.2% | 7.5% | 6.5% | 7.5% |
| Ē | Revenue | \$/wmt | 128.8 | 123.2 | 125.9 | 150.7 | 220.2 | 188.9 | 100.6 |
| | Revenue | US\$/dmt | 93.6 | 87.1 | 90.3 | 115.2 | 183.3 | 151.5 | 79.8 |
| | Realisation ¹ | % | 99% | 96% | 97% | 92% | 99% | 96% | 58% |
| | Exports | kwmt | 2,285 | 1,688 | 3,973 | 1,519 | 2,108 | 3,627 | 4,141 |
| | Fe grade | % | 58.3% | 58.7% | 58.4% | 57.5% | 57.8% | 57.7% | 57.8% |
| Fines | Moisture | % | 9.0% | 10.9% | 9.8% | 9.2% | 11.5% | 10.5% | 11.2% |
| Ë | Revenue | \$/wmt | 80.7 | 100.3 | 89.1 | 154.2 | 180.2 | 169.3 | 86.8 |
| | Revenue | US\$/dmt | 60.7 | 74.4 | 66.4 | 122.8 | 157.0 | 141.9 | 71.1 |
| | Realisation ¹ | % | 64% | 82% | 71% | 98% | 85% | 90% | 52% |
| | Exports | kwmt | 3,590 | 3,106 | 6,696 | 2,934 | 3,835 | 6,769 | 5,436 |
| age | Revenue | \$/wmt | 98.2 | 110.8 | 104.0 | 152.5 | 198.2 | 178.4 | 90.1 |
| avel | Revenue | US\$/dmt | 72.6 | 80.2 | 76.1 | 119.2 | 168.8 | 146.4 | 73.2 |
| Weighted average | Realisation ¹ | % | 77% | 88% | 82% | 95% | 92% | 95% | 54% |
| Weig | CFR Cost | \$/wmt | 77.3 | 84.4 | 80.6 | 87.4 | 107.9 | 99.0 | 96.3 |
| | EBITDA | \$/wmt | 20.9 | 26.3 | 23.4 | 65.1 | 90.4 | 79.4 | (6.3) |



COMMODITIES YILGARN HUB IRON ORE

- 4.4Mt exported in 1H22 with the removal of high cost tonnes from production in response to the rapid decline in Platts index and widening discounts
- Revenue per tonne lower due to weaker Platts index and widening discounts
- Realisations reduced due to the widening discounts, conversion to all-in-fines, and the negative impact of finalisations of prior period shipments
- CFR cost per tonne increased in 1H22 primarily due to continued increases in shipping and haulage costs

| | Yilgarn Hub | | 1H20 | 2H20 | FY20 | 1H21 | 2H21 | FY21 | 1H22 |
|------------------|--------------------------|----------|-------|-------|-------|-------|-------|--------|--------|
| | Exports | kwmt | 1,135 | 1,824 | 2,959 | 1,874 | 603 | 2,477 | - |
| | Fe grade | % | 59.7% | 59.2% | 59.4% | 57.8% | 57.5% | 57.7% | - |
| ď | Moisture | % | 3.2% | 3.7% | 3.5% | 4.7% | 4.1% | 4.6% | - |
| Lump | Revenue | \$/wmt | 117.1 | 129.7 | 124.9 | 157.7 | 224.8 | 174.0 | - |
| | Revenue | US\$/dmt | 82.8 | 88.6 | 86.8 | 119.6 | 180.9 | 134.9 | - |
| | Realisation ¹ | % | 87% | 97 % | 93% | 95% | 99% | 96% | - |
| | Exports | kwmt | 2,023 | 2,396 | 4,419 | 3,105 | 4,923 | 8,028 | 4,421 |
| | Fe grade | % | 59.0% | 58.6% | 58.8% | 56.9% | 56.9% | 56.9% | 56.8% |
| Fines | Moisture | % | 4.5% | 5.2% | 4.9% | 6.7% | 5.7% | 6.1% | 5.2% |
| Ë | Revenue | \$/wmt | 104.1 | 115.1 | 110.1 | 153.4 | 191.3 | 176.7 | 89.1 |
| | Revenue | US\$/dmt | 74.6 | 79.9 | 77.7 | 118.9 | 156.5 | 140.6 | 68.0 |
| | Realisation ¹ | % | 79% | 88% | 84% | 94% | 85% | 91% | 50% |
| | Exports | kwmt | 3,158 | 4,221 | 7,378 | 4,979 | 5,526 | 10,505 | 4,421 |
| rage | Revenue | \$/wmt | 108.8 | 121.4 | 116.0 | 155.0 | 195.0 | 176.1 | 89.1 |
| Ave | Revenue | US\$/dmt | 77.6 | 83.6 | 81.3 | 119.2 | 159.2 | 139.2 | 68.0 |
| hted | Realisation ¹ | % | 82% | 92% | 87% | 95% | 87% | 90% | 50% |
| Weighted Average | CFR Cost | \$/wmt | 73.6 | 71.1 | 72.1 | 76.5 | 84.8 | 80.9 | 104.2 |
| | EBITDA | \$/wmt | 35.2 | 50.4 | 43.9 | 78.5 | 110.2 | 95.2 | (15.1) |



COMMODITIES IRON ORE REALISATIONS





COMMODITIES MT MARION LITHIUM

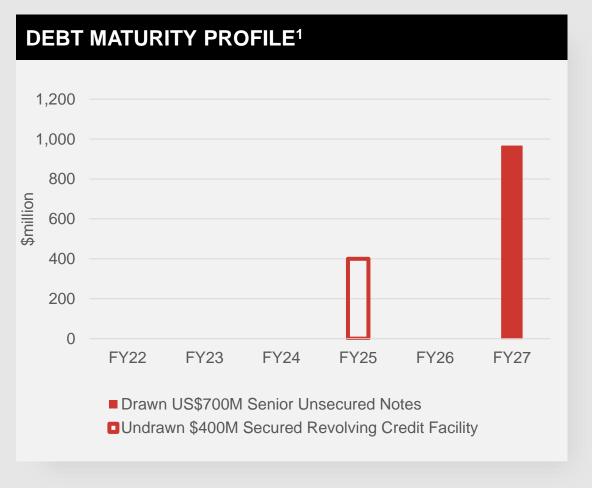
- 1H22 spodumene concentrate exports of 207kdmt, 55% high grade
- Temporary lower high grade product mix and lower yields due to feed of low grade stockpiles in 1H22 to supplement lower ore mined as a result of Covid-19 driven manning constraints and opening up new pit areas
- Improved lithium prices in 1H22 resulted in an increase in revenue per tonne
- CFR cost per tonne higher in 1H22 due to reduced yields, continued increases in shipping costs and higher royalties associated with improved lithium prices

| | Mt Marion Lithium | | 1H20 | 2H20 | FY20 | 1H21 | 2H21 | FY21 | 1H22 |
|---------------------|---------------------------------|--------|-------|-------|-------|-------|-------|-------|---------|
| Weighted Average | Exports (at 100%) | kdmt | 188 | 206 | 394 | 203 | 282 | 485 | 207 |
| | High Grade Product contribution | % | 66% | 63% | 64% | 76% | 66% | 70% | 55% |
| | Revenue | \$/dmt | 695.6 | 546.2 | 617.5 | 458.8 | 590.5 | 535.4 | 1,384.7 |
| § § | CFR Cost | \$/dmt | 521.1 | 553.8 | 538.2 | 457.4 | 540.5 | 505.8 | 732.4 |
| | EBITDA | \$/dmt | 174.5 | (7.6) | 79.3 | 1.4 | 50.0 | 29.7 | 652.2 |



CREDIT METRICS AND DEBT MATURITY PROFILE

| CREDIT METRICS | FY21 | 1H22 |
|---|----------|--------|
| Cash and equivalents | \$1,542M | \$751M |
| Net debt/(cash) | (\$280M) | \$582M |
| Net gearing | (9%) | 17% |
| Gross gearing | 28% | 31% |
| Net debt/(cash) to Underlying EBITDA ² | (0.1x) | 0.4x |
| Gross debt to Underlying EBITDA ² | 0.7x | 1.0x |
| Underlying EBITDA to net interest ² | 22.2x | 14.7x |
| Underlying EBITDA to gross interest ² | 19.8x | 13.4x |





^{1.} Excluding capital repayments on hire purchase arrangements.

^{2.} On rolling 12-month basis.

GLOSSARY

| 1H, 2H, FY | First half, second half, full year |
|---------------|--|
| \$ | Australian dollar |
| US\$ | United States dollar |
| bn | Billion |
| CAGR | Compound annual growth rate |
| CFR | Cost and freight rate |
| CFR cost | Operating costs of mining, processing, rail/road haulage, port, freight and royalties, including mining infrastructure service agreements with MRL Group entities, direct administration costs, and apportionment of corporate and centralised overheads |
| dmt | Dry metric tonnes |
| EPS | Earnings per share |
| Gross debt | Total borrowings and finance lease liabilities |
| Gross gearing | Gross debt / (gross debt + equity) |
| k | Thousand |
| LTIFR | Lost Time Injury Frequency Rate |

| М | Million |
|-------------------|--|
| Net debt / (cash) | Gross debt less cash and cash equivalents |
| рср | Prior corresponding period |
| ROIC | Return on invested capital |
| T or t | Wet metric tonnes unless otherwise stated |
| тмм | Total Material Mined |
| TRIFR | Total Recordable Injury Frequency Rate per million hours worked |
| TSR | Total Shareholder Return being CAGR in gain from change in share price plus dividends paid |
| Underlying EBIT | Earnings Before Interest and Tax adjusted for impact of one- off, non-operating gains or losses |
| Underlying EBITDA | Earnings Before Interest, Tax, Depreciation and Amortisation adjusted for impact of one-off, non-operating gains or losses |
| Underlying PBT | Profit Before Tax adjusted for impact of one-off, non-operating gains or losses |
| Underlying NPAT | Net Profit After Tax adjusted for after tax impact of one-off, |
| | non-operating gains or losses |



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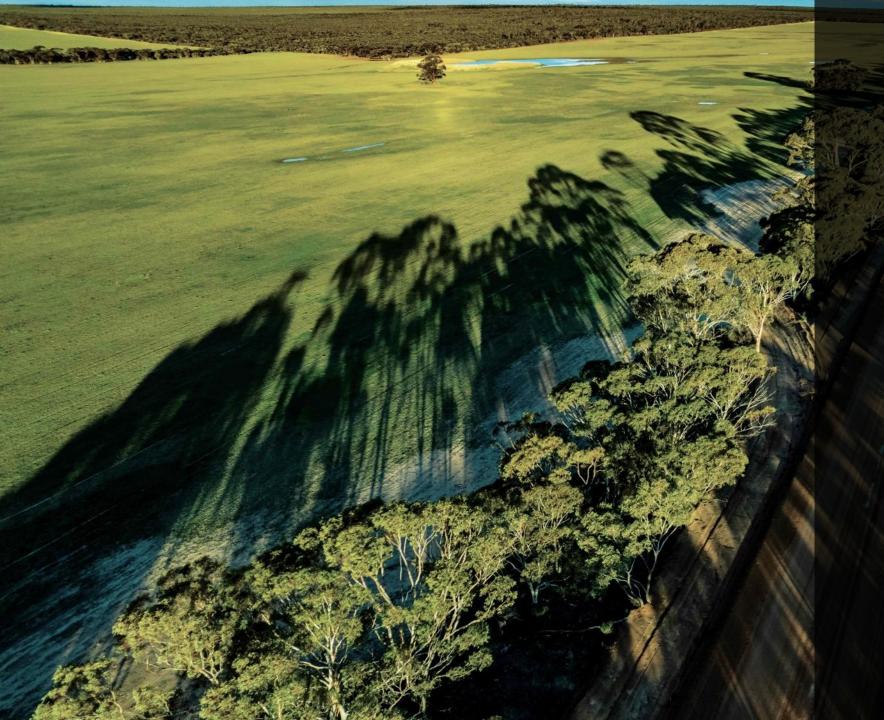
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