# Powering the green transformation

121 Mining Investment Conference - Cape Town

**May 2022** 





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### **Compliance Statement**

Information contained in this presentation relating to financial forecasts, production targets, infrastructure, project execution, cost estimating, metallurgical test work, exploration results, Mineral Resource estimates, Ore Reserve estimates and studies are taken from the Company's ASX announcements dated 22 February 2016, 2 March 2017, 12 April 2017, 28 August 2017, 12 October 2017, 25 August 2021, 28 October 2021 and 29 April 2022. The ASX announcements are available to view on <a href="https://www.peakresources.com.au/asx-announcements/">https://www.peakresources.com.au/asx-announcements/</a>. The Company confirms that at this time it is not aware of any new information or data that materially affects the information included in the relevant announcement and that all material assumptions and technical parameters underpinning the estimates in the relevant announcement continue to apply and have not materially changed. The Company confirms that at this time the form and context in which the Competent Person's findings are presented have not been materially modified from the original market announcements. The Company also advises that it is undertaking a Bankable Feasibility Study Update and negotiating a Framework Agreement with the Government of Tanzania, and the outcome of one or both, may confirm new information or data that materially affects the information included in the relevant announcement.

The announcement of this presentation is authorised by the Managing Director.





# Global decarbonatisation builds momentum

# Commitments from COP26 will further expedite global transition to green energy



### Governments continue to pledge to emissions targets...

- 100+ countries have signed a pledge to reduce methane emissions by 30% by 2030
- 190 countries and organisations have committed to phasing out coal generated power
- 20 countries have committed to cease funding oil, coal and gas projects by the end of 2022. Five large public banks, including the European Investment Bank, have committed to the same pledge
- **30+ countries** and **dozens of states and cities**, have committed to the **phase-out** of the sale of new **internal combustion engine** (ICE) vehicles by 2035

### ...With growing funding for decarbonisation initiatives



Biden Administration has pledged **US\$555b** in incentives and investments aimed at the deployment of renewable energy and electric vehicles in the U.S



UK Government has committed to £3.2b in funding towards EV and offshore wind development plus £350m to its Automotive Transformation Fund



Canadian Government has committed **C\$964m** to support smart renewable energy and grid modernisation aimed at lowering emissions

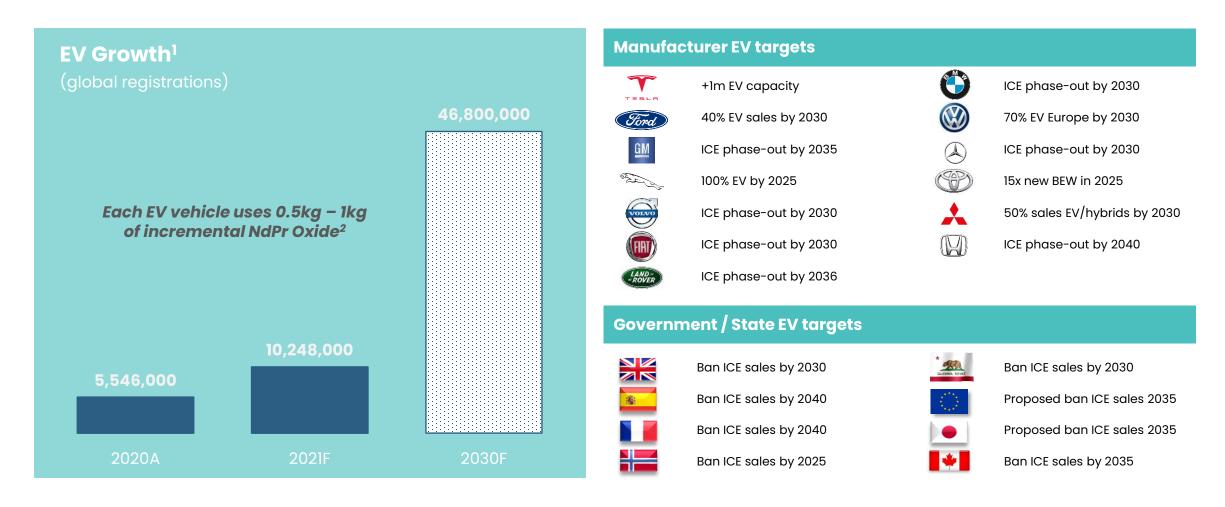


Japanese Government has committed to a **US\$17.6b** fund to assist ambitious green projects over the next decade



# EV market growth accelerates

# Governments and auto brands commit to the phase-out of ICE vehicles



# NdPr demand growth ... underpinned by EVs and wind turbines EVs and wind turbines both heavily reliant on permanent magnet motor technology



# Mass production of EVs has commenced...

### Behind each Battery is a Motor

- Over 90% of all EVs will be equipped with an NdFeB permanent magnet motor<sup>1</sup>
- Each EV consumes an incremental ~1kg of NdPr Oxide
- EVs anticipated to grow at a CAGR of 29% over the next five years
- Hydrogen vehicles also reliant on permanent magnet motor technology
- Hydrogen vehicles also anticipated to grow at a CAGR of 11% through to 2025<sup>2</sup>

# Transition to renewable power generation ...

### 200kg NdPr Oxide per 1 MW of wind generation capacity

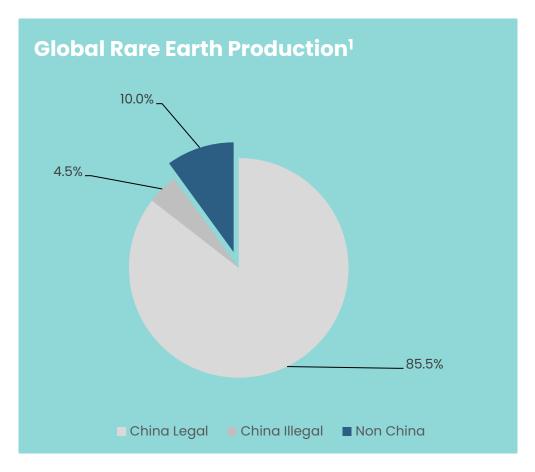
- Each direct drive wind turbine uses a permanent magnet motor that generates between 2-6MW of performance<sup>3</sup>
- Each megawatt requires approx. 200kg pure NdPr Oxide<sup>3</sup>
- Wind turbines anticipated to grow at a CAGR of 17% through to 2025<sup>1</sup>





# The need for diversity of supply

# Increasing international focus on the need for diversity of supply and supporting rare earths production outside of China



### **Need for Diversity of Supply ... Key Points**

- China's dominance in supply
- Strategic importance of rare earths
- Chinese consolidation three of China's largest rare earths companies have recently merged with further consolidation rumoured<sup>2</sup>
- Nexus with e-mobility and decarbonisation
- Increasing market tightness
- COVID-19 related supply disruptions
- Rising geo-political and trade tensions

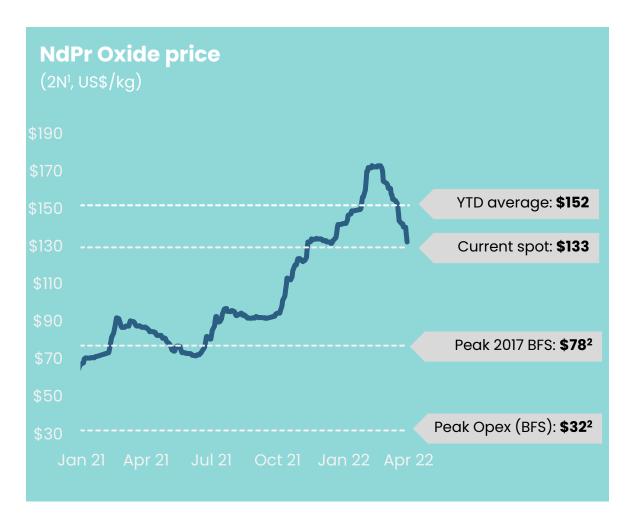
# International developments ... recent initiatives

- Australian Government "Resources Technology and Critical Minerals Processing National Manufacturing Priority" road map
- European Union European Commission President, Ursula von der Leyen, warning against over-reliance on China for rare earths
- United States President Biden issuing an executive order to review critical material supply chains including rare earths



# Global decarbonisation continues to drive NdPr price

Since December 2020, the spot price for NdPr Oxide has risen 106%



# Rising NdPr Oxide Prices ... Price Catalysts

- Depletion of Chinese domestic feedstock of rare earth ore
- Increasingly stringent environmental and mining standards within China
- 3. Growing crackdown of illegal mining within China
- Increased demand for NdFeB magnets resulting from growth in EV and green energy sectors
- Reduced rare earth exports from Myanmar as well as other global supply chain disruptions
- 6. Chinese rare earth consolidation (Formation of China Rare Earth Group Co. Ltd)



# A rapidly growing NdPr Oxide supply deficit

The NdPr Oxide market will require a major new project to come online each year over the next decade to meet growing demand

\$100

## Forecasted NdPr Oxide Supply-Demand Balance<sup>1</sup>



Forecasted NdPr Oxide deficit of 68tkpa by the year 2035...

20x Peak's planned NdPr Oxide production

# \$300 NdPr Oxide (us\$/kg) \$260 \$180 \$140

Forecasted NdPr Oxide price (base case) of US\$247/kg by the year 2035...

A 93% increase in price from today's spot price



# 2. Who we are

# Positioned to be the next integrated NdPr producer

A unique Tanzanian-UK opportunity to develop integrated world-class rare earth operations to support global decarbonisation



### Tanzania

# **Our Unique Positioning**

# **United Kingdom**



### Ngualla Rare Earth Mine and Flotation Plant

- One of the largest and highest grade undeveloped NdPr deposits
- ✓ High-grade of 4.80% REO Reserves
- √ +20 year life-of-mine
- ✓ High grade concentrate of 45% REO



### Integrated upstream-downstream strategy

- Tanzanian Cabinet approval of a Special Mining Licence application in July 2021
- Fully piloted flowsheet from Ore-to-NdPr Oxide
- Completed Bankable Feasibility Study with update underway
- + 20 year life-of-mine supported by Ore Reserve
- Ore Reserves account for less than 20% of Mineral Resource



### **Teesside Rare Earth Refinery**

- ✓ Strategic location
- √ Chemical processing experience
- ✓ "Plug and play" infrastructure solution
- Nameplate capacity
  - 9,900 11,600tpa of REO equiv.
  - incl. 3,000 3,500tpa of NdPr Oxide





Note: The Bankable Feasibility Study ("BFS") is reported in the Company's ASX announcements dated 12 April 2017, 28 August 2017, 12 October 2017. The BFS Update is reported in the ASX announcement dated 25 August 2021 and the Target Production Capacity Increase in the ASX announcement dated 28 October 2021. The technical information and Competent Persons Statements for the Ore Reserves and Mineral Resources are reported in the Company's ASX announcements dated 22 February 2016, 2 March 2017 and 12 April 2017. The Company advises that it is undertaking a BFS update and negotiating a Framework Agreement with the Government of Tanzania and the outcome of one or both may confirm new information that materially offsets the information in the relevant announcement

# 2021 Performance ... momentum building

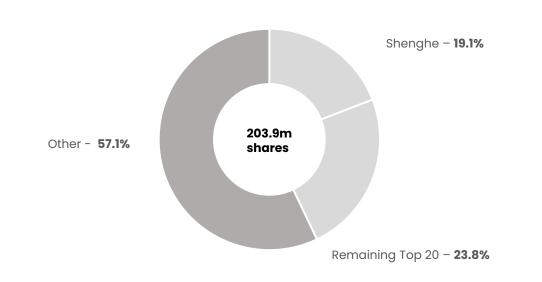
Share price has appreciated 88% over the last 18 months as positive progress continues to be made in advancing the Ngualla-Teesside Project

### Share Price Performance



Share Price Metrics	
Current share price:	A\$0.67/sh
YTD share price average:	A\$0.77/sh
52-week range:	A\$0.61-A\$1.55/sh

# Ownership and Capitalisation

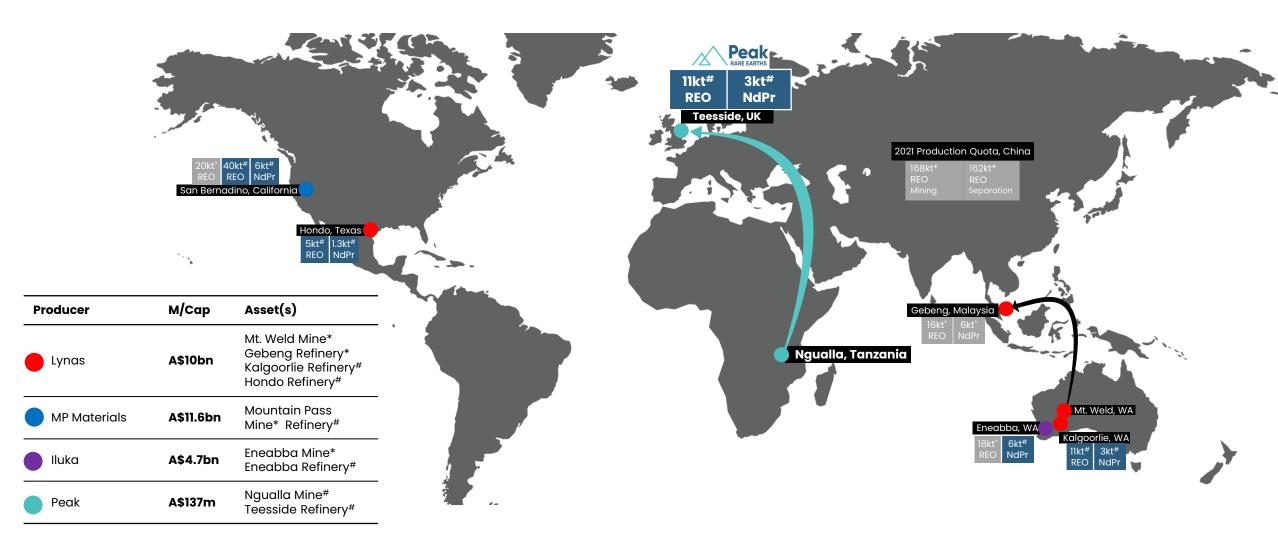


Capitalisation	
Market Capitalisation:	A\$137m
Cash:	A\$13m
Debt:	-



# Peak is amongst the next wave of rare earth producers

# The Ngualla-Teesside project positioned for Asian and European markets





# Peak's investment thesis

# Differentiated rare earth exposure...world class high-grade deposit with de-risked integrated strategy

1.	Compelling NdPr / market outlook	<ul> <li>Strong nexus to global decarbonisation initiatives</li> <li>Rapid growth in EV and wind turbines</li> <li>Increasing prices and market tightness</li> </ul>
2.	World class high-grade deposit <sup>1</sup>	<ul> <li>High grade (4.8% TREO) with low radionuclides and acid consuming elements</li> <li>+20 year mine life (based on Reserves)</li> <li>Low opex and capex intensity</li> </ul>
3.	Vertically integrated	<ul> <li>Integrated operation from Ore-to-NdPr Oxide</li> <li>Optimised margins across value-chain</li> <li>Reduced reliance on Chinese refiners</li> </ul>
4.	"Plug & Play" refinery solution <sup>2</sup>	<ul> <li>Strategic location with 250-year lease</li> <li>Proximity to infrastructure and utilities</li> <li>Benefits from "Freeport" status</li> </ul>
5.	De-risked execution strategy <sup>1,3</sup> and compelling value	<ul> <li>SML approved by Tanzanian Cabinet with all key approvals in place</li> <li>Flowsheet based on extensive pilot plant work</li> <li>Robust BFS completed in 2017 with BFS update underway</li> <li>Supporting robust economics and returns</li> </ul>
6.	Experienced Board and Management	<ul> <li>Well-rounded and experienced Board</li> <li>Management team with extensive international and African mining, marketing and rare earth expertise</li> </ul>



# World-class project ... Ngualla is large scale and high-grade

Large high-grade Reserves and Resources supporting a low cost and potentially multi-generation project



Location:	Tanzania (~1,000km west of Dar es Salaam and ~150km from Mbeya)
Geology:	Weathered carbonatite with a high-grade bastnasite-rich zone, low in acid consuming elements and radionuclides
Ore Reserves:	18.5Mt grading 4.80% REO for 887kt REO
Mineral Resources:	214.4Mt grading 2.15% REO for 4.61Mt REO
Life of Mine:	+20 years (covering only Ore Reserves)
Mining:	Open Pit with low strip ratio of 1.77
ROM Throughput:	800ktpa dry ore
Annual Production:	37.2ktpa of concentrate (45% TREO grade)
Environmental Certificate:	Received March 2017
Mining Licence:	SML application approved by Tanzanian Cabinet



# World-class project ... Ngualla's multi-commodity potential

# Subject to further exploration there is potential for Ngualla to become a multicommodity project

# Fluorspar

- Occurs in the North-East of deposit
- Strikes as high as c.35% Fluorite to date
- Uses chemical, metallurgical and ceramic processes



# Niobium

- Occurs in the North-East of deposit
- Strikes c.1% Nb<sub>2</sub>O<sub>3</sub> to date
- Uses high strength steel alloys and in super conducting materials



# Phosphate

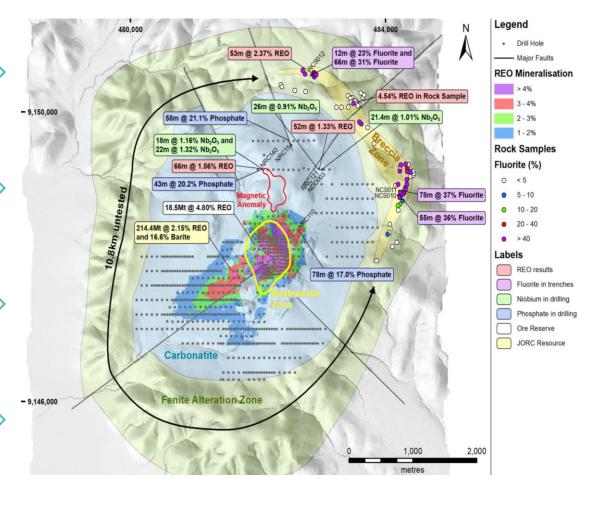
- Occurs in the North-East of deposit
- Strikes c.20% Phosphate to date
- Uses key component of fertilisers





- Occurs within same mineralisation zone as rare earth project – Weathered Bastnaesite contains c.40% BaSO<sub>4</sub>
- Uses petroleum drilling







# Vertically integrated ... from Ore-to-NdPr Oxide

# Strategically and financially compelling approach to optimising the value chain



# 1 ) Optimised supply chain

- Reduced supply chain risks with total control over refinery feed
- Removes reliance upon Chinese oxide refinery / tolling solutions
- Ability to further optimise integrated system for any changes in market conditions

# 2 Enhanced value

- Greater value capture of contained RE metal in producing refined oxides
- Ability to expand mine and refinery in the future to unlock additional revenue streams (export of concentrate, tolling of 3<sup>rd</sup> party concentrate)

# 3 Unlocking of strategic partners and funding opportunities

 Unlocks strategic partners i.e. partnership, offtake and funding opportunities aimed at supporting the development of ex-Chinese supply chains



# Tanzania ... an established and rapidly expanding mining jurisdiction

# Mining sector to play a critical role in the Government achieving its stated growth targets

# Tanzania – Mining Industry Snapshot

- Highly prospective for a range of different commodities including precious metals, graphite and rare earths. Fourth largest gold producer in Africa
- Government has publicly stated its intention to grow the mining sector to be 10% of GDP by 2025 (currently 3.5%)
- Significant momentum under President Hassan with six Special Mining Licences (SML) granted in 2021
- Government has also recently signed a Host Government Agreement supporting the \$3.5b East African Crude Oil Pipeline
- BHP has recently entered Tanzania following its US\$100m earn-in agreement over the Kabanga Nickel Project<sup>1</sup>



# **Recent SML grants within Tanzania**

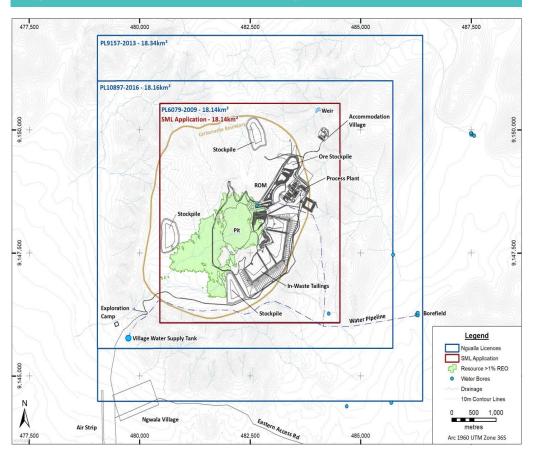
Company	Commodity	SML Grant
<b>Kabanga Nickel<sup>1</sup></b> (Kabanga Project)	Nickel / Copper / Cobalt	3 November 2021
<b>OreCorp</b> (Nyanzaga Project)	Gold	13 December 2021
Black Rock Mining (Mahenge Project)	Graphite	13 December 2021
<b>Strandline</b> (Fugoni Project)	Mineral Sands	13 December 2021
<b>Petra Diamonds</b> (Williamson Mine)	Diamonds	13 December 2021



# De-risked execution... Special Mining Licence application approved

# The SML application has been approved by the Tanzanian Cabinet

# Ngualla ... SML and remaining PL



# **Ngualla SML ... Specifics**

- SML application approved by Tanzanian Cabinet
- Exclusive rights to mine over 18.14km² area
- To be issued to PR NG Minerals Ltd ("PR NG"), a 100% Peak subsidiary
- PR NG to transfer the SML to a newly incorporated entity to be owned beneficially
  - 84% by Peak and 16% by the Tanzanian Government
- Remaining Prospecting Licences ("PL") to be retained by PR NG

### **Next steps:**

- Newco Constitution & Shareholders' Agreement are in a near final form
- Formal grant SML and execution of Framework Agreement



# Peak's FWA ... optionality around future refinery development

# Proposed terms enable the development of Teesside and optionality around a future in-country refinery

# Tanzania Refinery Development... Proposed Terms

- Right to export beneficiated rare earth concentrate from the Ngualla Project that will enable Teesside Refinery to be progressed
- Funding a future independent study of the technical, economic and environmental feasibility of constructing a refinery in Tanzania
- If the independent study determines that a rare refinery in Tanzania is feasible, then Peak would be required to construct a rare earth refinery in Tanzania once the Teesside Refinery capital and funding costs have been recouped
- If a feasibility study determines that a refinery is infeasible (from a technical, economic or environmental perspective), Peak would not be required to construct an additional refinery in Tanzania
- A higher royalty being payable to the Tanzanian Government for any Tanzanian sourced concentrate refined offshore
- Peak seeks to provide employment and training opportunities for Tanzanian nationals at the Teesside Refinery

# Future Refinery Development ... Potential Options

1

### Extraction of other rare earth minerals at Ngualla:

- Teesside continues to refine weathered bastnaesite ore
- In-country refinery processes other rare earth minerals at Ngualla e.g. monazite, un-weathered bastnaesite (light rare earths) and/or apatite (heavy rare earths)

2

### **Tolling operation:**

 Repurpose the Teesside Refinery as a third-party tolling facility that refines third party concentrate while in-country refinery processes Ngualla concentrate

3

### Additional mining operation to supply Teesside:

 Acquisition and development of other upstream rare earth projects to provide feedstock for the Teesside refinery



# "Plug & Play" solution ... UK-Teesside Refinery

# Strategic location with existing infrastructure and utilities and access to competitively priced reagents

Lo	71.3		m.
	 	10	1110

Wilton Int. Teesside Industrial zone in Tees Valley N-E England

### Port:

Within 3 km of Teesport deepwater port

Teesport 3rd largest UK port by volume

Other Infrastructure:

Road, rail, air and sea connections

### **Utilities:**

Access to competitively priced chemicals/reagents, water disposal & treatment facilities

Workforce & **Government Support:**  Power generated on-site

**Lease Agreement:** 

- Experienced and skilled workforce
- Strong community and government support

- Size 19ha site
- Term 250 years
- Rent nominal "peppercorn" payment

**Planning Permission:** 

Granted by regional council Implemented in April 2021

"Freeport Status"

**Status:** 

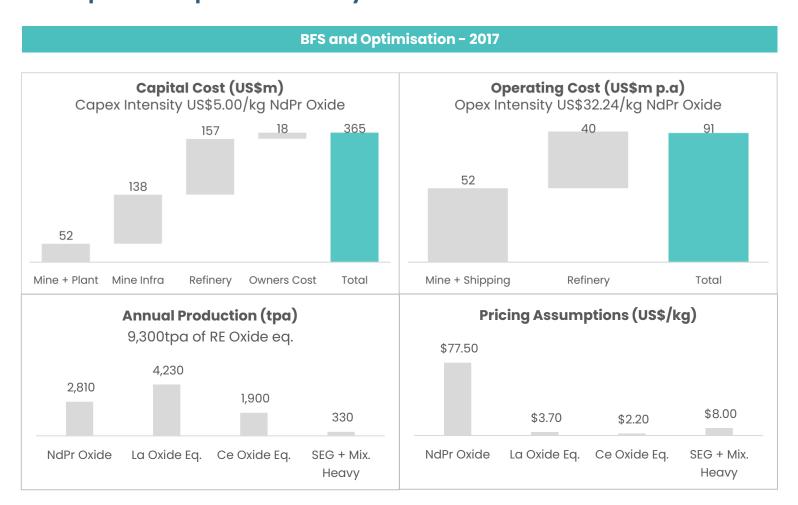
Tax, planning and customs benefits





# Compelling value proposition ... original BFS and optimisation

Large scale, high-grade deposit with a long mine life and low opex and capex intensity. Final BFS Update expected in July 2022



Financial Dashboard: BFS and Optimisation 2017		
Metric Post tax & Pre tax & Royalties Royalties		
IRR	22%	26%
NPV <sub>8%</sub>	US\$614m	US\$914m

Ngualla Project Metrics		
Metric	2017 BFS	2021 BFS Update Target
LOM	26 years	20 years
Av. Grade	4.8% REO	4.8% REO
Strip Ratio (x)	1.77x	1.77x
Av. Throughput	711ktpa	800ktpa
Av. REO Concentrate	32.7ktpa	37.2ktpa
Av. Production (REO eq.)	9.3ktpa	9.9 – 11.6ktpa
NdPr Production	2.8ktpa	3.0 – 3.5ktpa



# Compelling value proposition ... value upside relative to peers

Peak contains the highest grade and largest resource endowment of all rare earth developers and low radionuclides, whilst also trading at a significant multiples discount





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# 3. Upcoming Milestones

# Framework Agreement update

# Significant de-risking and major milestones achieved

# 1 Our Objectives

- Peak is targeting a mutually beneficial
   Framework Agreement that supports:
  - robust returns to Peak shareholders
  - attractive long-term project and export financing
  - delivers long-term and sustainable benefits to the community and Tanzania



# 2 Status

- Managing Director recently spent ten weeks in-country progressing Framework Agreement
- Significant progress in finalising key terms
- Government review and consultation process underway around proposed terms
- FWA will be signed and SML issued following official sign-off from Ministry
- See Slide 20 for further commentary



# Key team members



# NON-EXECUTIVE DIRECTOR: HON. ABDULLAH MWINYI

- Member of Tanzanian Parliament since 2007.
- · Chairman of Swala Oil and Gas (Tanzania) Plc
- Lawyer by profession
- LLB, LLM



### **COUNTRY MANAGER: ISMAIL DIWANI**

- Background in accounting, government relations and administration
- Commenced with Peak in 2015
- B.BusAdmin, CPA (Tanzania)



### SENIOR ADVISER: PATRICK RUTABANZIBA

- · Country Chair of PanAfrican Energy Tanzania Ltd
- Former Permanent Secretary, Minister of Energy & Minerals
- B.Sc (Chemical Engineering), M.Sc (Chemical Engineering)



# Technical progress ... BFS Update

# A team with a track-record in the development and optimisation of African and international mining and rare-earth projects

# 1 BFS Update

- Significant historical technical studies:
  - extensive pilot plant testwork
  - BFS April 2017
  - internal optimisation study August 2017
- Objectives of BFS Update:
  - update opex / capex
  - change flotation collector and shorter access road
  - further optimisation progress

# 2 Progress and next steps

- BFS Update being led by Wood Group
- Internal team bolstered by senior hires
- Positive progress with respect to testwork on flotation collector and assessment of alternative access road
- Team identified further opportunity to optimize project by expanding mill capacity from 711ktpa to 800ktpa
- Targeting completion through July

# Key team members



### **HEAD OF OPERATIONS: LELLO GALASSI**

- 20+ years managing and developing large international mining projects
- Previous roles with Sabina Gold & Silver, ICL, Rio Tinto, Freeport McMoran and Phelps Dodge
- MSAE, Aerospace Engineering & Computational Fluid Dynamics



### **HEAD OF TECHNICAL SERVICES: MARK GODFREY**

- 40+ years metallurgical experience across numerous large mining companies
- Extensive experience in feasibility studies, pilot plant test work, flow sheet optimisation and project commissioning
- BSc (Chemical Engineering)



### **CONSULTING METALLURGIST: GAVIN BEER**

- 30+ years technical and operational experience across rare earth and critical metal sectors
- Previously GM, Metallurgy for Peak between 2015 and 2017,
- BSc Extractive Metallurgy



# Commercial update

# Close alignment of ongoing offtake negotiations with financing initiatives

# 1 > Offtake strategy

- · Strong momentum in Japan with support from a dedicated marketing agent
- Progress also being made in Korea and Europe
- MOU's covering approximately 70% of Peak's annual production are in the final stages of discussion – will provide framework for binding Supply Agreements

# 2 Funding initiatives

- Financial adviser engaged in February
- Significant progress with respect to:
  - financial model
  - debt information memorandum
  - early engagement with Export Credit Agencies (ECA), Development Banks and Commercial Banks
- Indicative financing structure:
  - two-trance structure (Tanzania & UK)
  - target debt gearing 60 70%
- Offtake discussions being aligned to potential ECA financing support

# Key team members



### **HEAD OF MARKETING: ANDREA CORNWELL**

- 25+ years marketing experience across numerous commodities
- Most recently VP Marketing for South 32, based in Singapore
- Prior roles with Vale, Anglo American, Shell and BHP
- B IntBus, MBA



# GENERAL MANAGER – CORPORATE DEVELOPMENT AND FINANCE: MATTHEW HORGAN

- 10 years at Alcoa across a variety of technical and commercial roles
- Most recently at M&A advisory firm Azure Capital
- B Eng, Chemical (Hons), MBA, GAICD



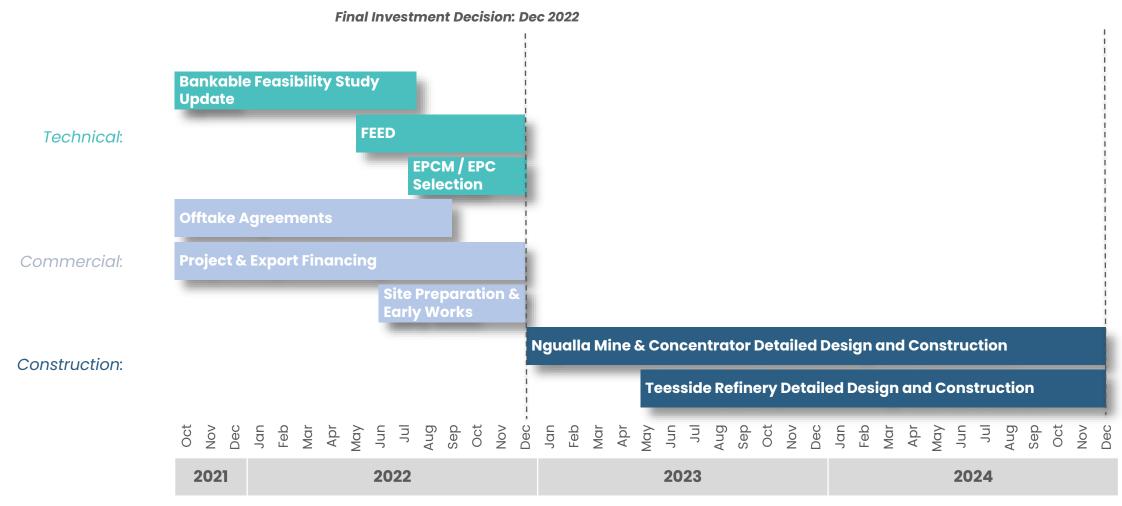
### **COMPANY SECRETARY & CFO: PHILIP RUNDELL**

- 30+ years accounting experience and 10+ years secretarial and compliance experience
- Former Partner at Coopers & Lybrand (now PwC) and Director at Ferrier Hodgson
- B.Com, CA



# **Execution and indicative timeline**

Construction is currently targeted to commence by the end of December 2022





# Looking forward ... potential growth options

Multi-commodity potential at Ngualla and scope for third party tolling and downstream expansion at Teesside

**Monazite Concentrate Commodity Adjacencies Heavy Rare Earths** Ngualla Ngualla contains significant Peak has identified heavy rare The Naualla deposit is highly monazite mineralisation within its earth rich apatite mineralisation prospective for a range of within the Northern region of the commodities including niobium, Southern Rare Earth Zone which could support a direct Ngualla deposit including fluorspar and phosphate concentrate export operation Dysprosium and SEG

# Tolling of 3<sup>rd</sup> Party Concentrate

Expansion of the Teesside refinery and subsequent tolling and/or offtake of 3<sup>rd</sup> party rare earth concentrate

### **Downstream Development**

Further downstream integration into Rare Earth supply chain including development of alloy and/or magnet facilities

# **Rare Earth Recycling**

Development of a Rare Earth recycling facility which extracts metal content from used magnets and other electrical components



Teesside



# Tanzania ... open for business

# Tanzania a growingly developed nation and one of the fastest growing economies in the world

# Tanzania is a growingly developed nation...

- Population of ~60million (second largest in East Africa)
- GDP in 2020 of US\$62b
- Economic Freedom score of 61.3 (8th highest in Africa)2
- Unemployment rate of ~2%
- Democratic government system newly appointed president Samia Suluhu
   Hassan the first ever female president of Tanzania
- Government is aiming to transform country to middle income status by 2025

# Tanzania is an emerging global economy ...

- Fastest growing economy in Africa in 2020 and also one of the fastest globally
- Ranked 7<sup>th</sup> most attractive place to do business within Africa (2018 RMB Investment Attractiveness ratings)<sup>3</sup>
- Dar es Salaam Port a key port for trade within East Africa
- Strong business ties with Western economies US\$1.5b in FDI investment from the United States in 2019 (the single largest investment by the US in East Africa)





# **Appendix - Board of Directors**

# Broad mix of technical, commercial, governance, legal and Tanzanian experience



### **NON-EXECUTIVE CHAIRMAN: TONY PEARSON**

- Experienced natural resources executive and company director
- Chair of ASX-listed Cellnet, Trustee of the Royal Botanic Gardens & Domain Trust and a Non-Executive Director of ASX-listed Xanadu and Communicare Inc.
- B.Com, Accounting and Finance



### NON-EXECUTIVE DIRECTOR: HON, ABDULLAH MWINYI

- Member of Tanzanian Parliament since 2007, and previously a Member of the East African Legislative Assembly (2007 – 2017)
- · Chairman of Swala Oil and Gas (Tanzania) Plc
- Lawyer by profession and a founder of the firm Asyla Attorneys
- LLB, LLM



### **MANAGING DIRECTOR: BARDIN DAVIS**

- 20+ years investment banking and corporate experience in mining and energy sectors
- Former roles include CFO of UPC/AC Renewables Australia, Head of Resources & Energy Group, Asia-Pacific for HSBC and Head of Metals and Mining Asia for Macquarie Capital
- BAg Econ (1st Class Hons), GradDipAcc, MAppFin, GAICD



### NON-EXECUTIVE DIRECTOR: GILES STAPLETON

- Experienced barrister with significant experience across corporate, commercial, property, equity and family law
- Prior experience in banking, property and funds management, including role as Head of Investment Management at Valad
   Property Group where Giles was responsible for a \$900m fund
- LLB (Hons)



### NON-EXECUTIVE DIRECTOR: GISELLE COLLINS

- Deep experience across audit, risk, governance and compliance
- Chair of Larrakia Darwin Hotel and a Non-Executive Director of Hotel Property Investments, Cooper Energy and Generation Life and a Trustee of the Royal Botanic Gardens & Domain Trust
- BA Econ, GradDipAppFin, Chartered Accountant (CAANZ), GAICD



# Appendix - management team

# International and African mining, development, commercial, marketing and rare earth expertise



### **COMPANY SECRETARY & CFO: PHILIP RUNDELL**

- 30+ years accounting experience and 10+ years secretarial and compliance experience
- Former Partner at Coopers & Lybrand (now PwC) and Director at Ferrier Hodgson
- B.Com, CA



### **HEAD OF MARKETING: ANDREA CORNWELL**

- 25+ years marketing experience across numerous commodities
- Most recently VP Marketing for South 32, based in Singapore
- Prior roles with Vale, Anglo American, Shell and BHP
- B IntBus, MBA



### **HEAD OF OPERATIONS: LELLO GALASSI**

- 20+ years managing and developing large international mining projects in the Democratic Republic of Congo, Guinea, South Africa, Chile, Guyana, Spain, Australia & Canada
- Previous roles with Sabina Gold & Silver, ICL, Rio Tinto, Freeport McMoran and Phelps Dodge
- MSAE, Aerospace Engineering & Computational Fluid Dynamics



### **CONSULTING METALLURGIST: GAVIN BEER**

- 30+ years technical and operational experience across rare earth and critical metal sectors
- Previously GM, Metallurgy for Peak between 2015 and 2017, where he was responsible for development and optimisation of current refinery flowsheet
- BSc Extractive Metallurgy



### **HEAD OF TECHNICAL SERVICES: MARK GODFREY**

- 40+ years metallurgical experience across numerous large mining companies including Glencore, Newcrest, MMG, Rio Tinto and BHP
- Extensive experience in feasibility studies, pilot plant test work, flow sheet optimisation and project commissioning
- BSc (Chemical Engineering)



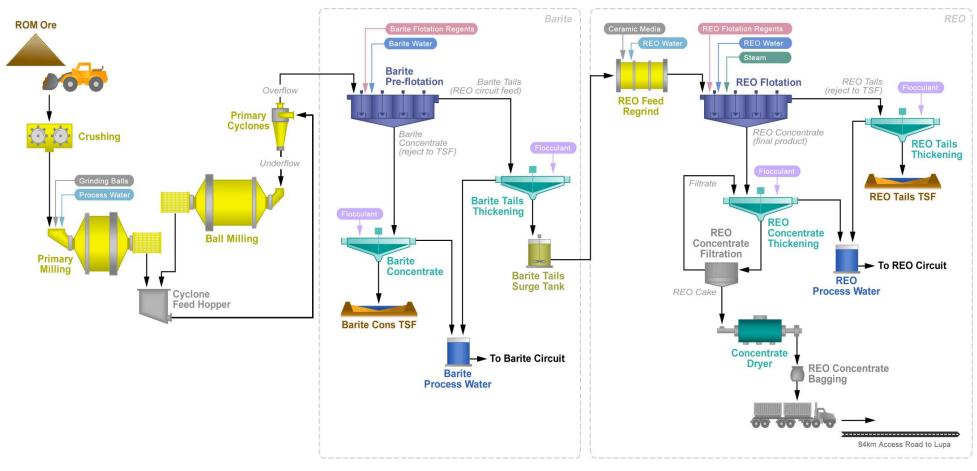
### **COUNTRY MANAGER: ISMAIL DIWANI**

- Background in accounting, government relations and administration
- Commenced with Peak in 2015, and has held several regulatory, commercial and leadership roles
- B.BusAdmin, CPA (Tanzania)



# Appendix - Ngualla schematic flowsheet

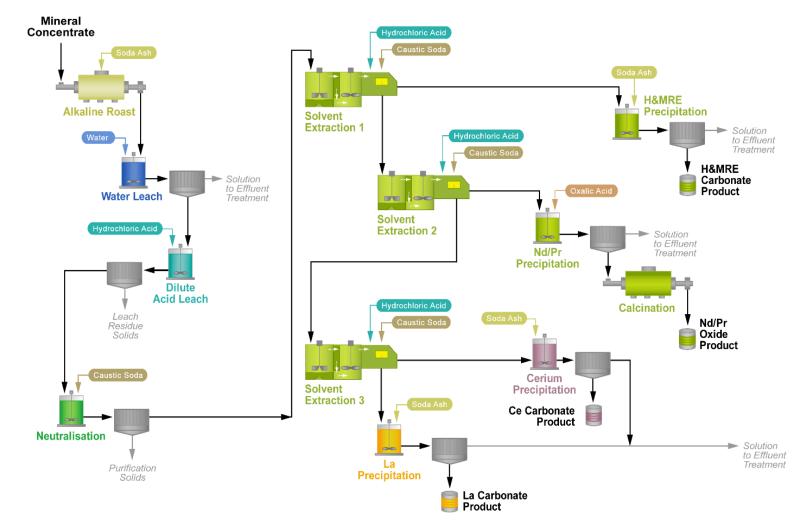
High-grade reserves, minimal blasting required, low strip ratio (1.78 LOM), barite pre-float, REO flotation and production of a 45% high-grade concentrate





# Appendix - Teesside Refinery schematic flowsheet

Alkali roast followed by solvent extraction... benefits from a high-grade concentrate, low levels of radionuclides and acid consuming elements and avoids the environmental impacts of acid baking





# Appendix - peer positioning Information Sources

### **Radionuclides**

Company	Update
Vital Metals	n/a
Ionic Rare Earths	https://ionicre.com.au/wp-content/uploads/post/210303.pdf
RareX	https://www.rarex.com.au/post/high-neodymium-praseodymium-enrichment-confirmed-at-cummins-range-rare-earths-project
Hastings Technology	https://www.epa.wa.gov.au/sites/default/files/Referral_Documentation/Hastings%20APPENDIX%205-6.pdf
Pensana	https://www.asx.com.au/asxpdf/20140124/pdf/42m93lvmv1kv4q.pdf (previous asset owner, Rift Valley Resources)
Arafura	https://www.arultd.com/images/NEW_RADIATION_FACT_SHEET.pdf

### **Ore Reserves & Mineral Resources**

Company	<b>Update</b>
Vital Metals	https://vitalmetals.com.au/resources/
Ionic Rare Earths	https://ionicre.com.au/wp-content/uploads/post/210303.pdf
RareX	https://www.rarex.com.au/post/rarex-delivers-major-resource-upgrade-at-cumminsrange-rare-earths-project-wa
Hastings Technology	https://hastingstechmetals.com/projects/yangibana/yangibana-jorc-resource/
Pensana	https://pensana.co.uk/wp-content/uploads/2020/09/longonjo-mineral-resource-estimate-upgraded-14-Sept-2020.pdf
Arafura	https://www.arultd.com/projects/nolans.html



# Appendix - peer positioning Information Sources

### Shares on Issue

Company	Update
Vital Metals	https://wcsecure.weblink.com.au/pdf/VML/02431215.pdf
Ionic Rare Earths	https://wcsecure.weblink.com.au/pdf/IXR/02407706.pdf
RareX	https://wcsecure.weblink.com.au/pdf/REE/02436325.pdf
Hastings Technology	https://www.investi.com.au/api/announcements/has/1b153a11-7f7.pdf
Pensana	https://pensana.co.uk/shareholder-information/
Arafura	https://wcsecure.weblink.com.au/pdf/ARU/02448843.pdf

### **Financials**

Company	Update
Vital Metals	https://wcsecure.weblink.com.au/pdf/VML/02444810.pdf
Ionic Rare Earths	https://wcsecure.weblink.com.au/pdf/IXR/02443925.pdf
RareX	https://wcsecure.weblink.com.au/pdf/REE/02444773.pdf
Hastings Technology	https://www.investi.com.au/api/announcements/has/0625762a-53d.pdf
Pensana	https://pensana.co.uk/wp-content/uploads/2021/11/Pensana_AR_Final.docx.pdf
Arafura	https://wcsecure.weblink.com.au/pdf/ARU/02442292.pdf



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