# FY22 FINANCIAL RESULTS









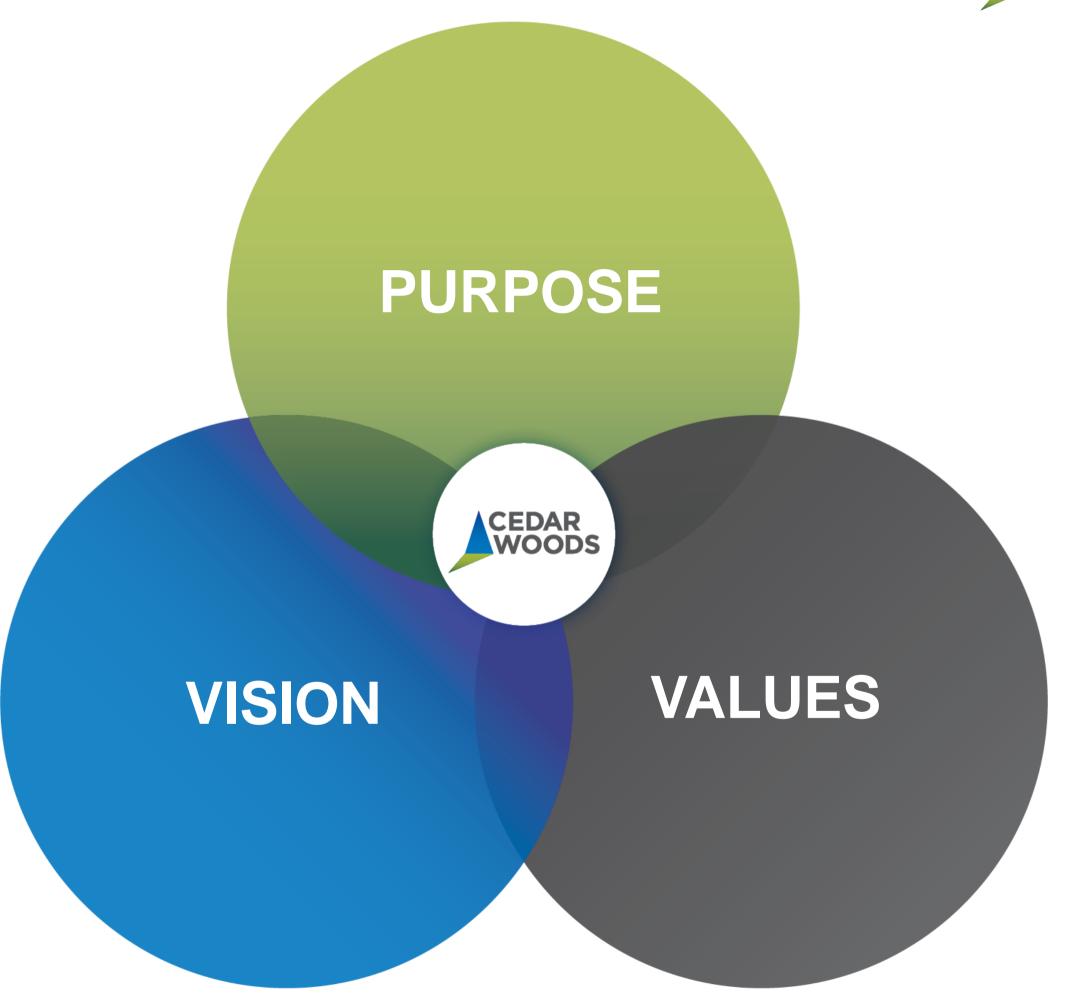




# PURPOSE, VISION & VALUES

Purpose, Vision &

Values inform every decision we make, guide our conduct internally & our relationships with our staff business partners, customers & investors





### **STRATEGY**

To grow our national project portfolio, diversified by geography, product type & price point, so that it continues to hold broad customer appeal & performs well in a range of market conditions



## Geography

Good geographic spread of well-located projects in 4 states



## **Product Type**

Range of housing lots, townhouses, apartments & commercial



### **Price Point**

Wide range of price points offered throughout the portfolio



### **HOW WE CREATE VALUE**



Disciplined approach to property acquisitions:

- Tactical & research-based decisions to identify projects
- Rigorous assessment & conservative assumptions
- Structure contracts to minimise risks & optimise returns



Research, design, planning & delivery:

- Sustainable designs that optimise quality, functionality & returns
- Collaborative approach with community & authorities
- Negotiate timely, value-adding approvals
- Structure contracts to minimise risks & manage construction closely



Integrated approach to optimise results:

- Positioning projects to maximise demand
- Pre-sell to underwrite projects
- Quality brands & marketing material
- Lead generation & sales conversion
- Customer nurturing & referrals



### STRATEGIC PRIORITIES

### Financial Strength

Optimising performance through disciplined capital management, a commercial focus, cost minimisation & maintaining a strong balance sheet



### **FY22 PROGRESS**

Continued support from our 3 banks with facilities increased & extended; Gearing in the middle of target range; Significant facility headroom & long secure tenure

### **Earnings Growth**

Pursuit of earnings growth is the key metric to achieve our primary objective of creating long-term value for our shareholders. This may be achieved organically, by mergers & acquisitions or through new business areas



## Maintained growth mindset to capitalise on well- priced sites - 5 sites acquired in FY22

### Operational Excellence

Being operationally strong & safe. Systems & technologies providing business advantage. Quality, sustainable projects. Progressive ESG positioning.



# Further systems integration delivered; New HR management system implemented; New capability in data analytics & reporting; Strong safety record; Minimum sustainability standards developed for projects

## High Performance Culture

Creating a progressive, high-spirited work environment with strong staff alignment to values & objectives, where top talent work collaboratively & high performance is rewarded



Strong culture serving as a form of advantage; staff surveys demonstrating high satisfaction levels; accountability & reward systems enhanced; new career management initiatives implemented



### **ESG**

- Continued implementation of revised ESG strategy & reporting in FY22
- Implementing initiatives to better understand carbon emissions & reduce climate impact of our projects & operations
- National relationship with Smith Family – financing the education of disadvantaged children
- Rewarding workplace with strong engagement & satisfaction scores
- Strong safety record in FY22



## First Carbon Footprint Mapping

completed in FY2022 for Greenhouse Gas Emissions.



Executive appointment boosts gender diversity.

### **Nest boxing programs**

at Ellendale and Glenside achieve diversity of resident fauna.



## Enhanced Flexible Working policy and new COVID vaccination policies

to protect staff and other stakeholders.



Cedar Woods and The Smith Family making a difference in the lives of disadvantaged children.



staff satisfaction in staff survey

### On-going digital transformation

achieves milestones in human resource management systems.





## Cloud strategy & e-contracts

implementation reduces carbon footprint.



MSCI gives Cedar Woods 'A' ESG rating.

Disclaime



### Car sharing, electric vehicle hire and charging stations

installed at 4 new apartment buildings.

We do what we say we'll do.

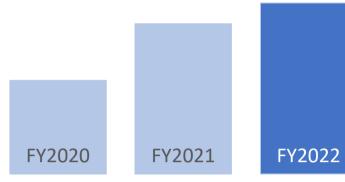




### FY22 SUMMARY

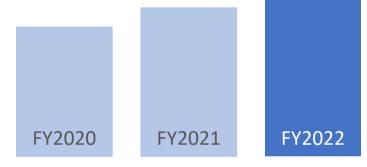
NET PROFIT AFTER TAX

\$37.4m



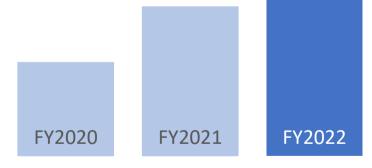
TOTAL REVENUE

\$333.0m



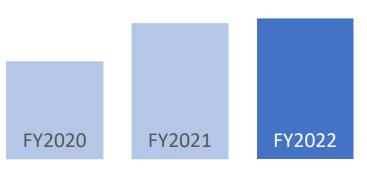
EARNINGS PER SHARE

45.7c



FULL YEAR DIVIDENDS

27.5c



NET SALES



PRESALE CONTRACTS



**SETTLEMENTS** 



RETURN ON EQUITY



8.9%

Above FY22 target return

Lots / homes / offices settled



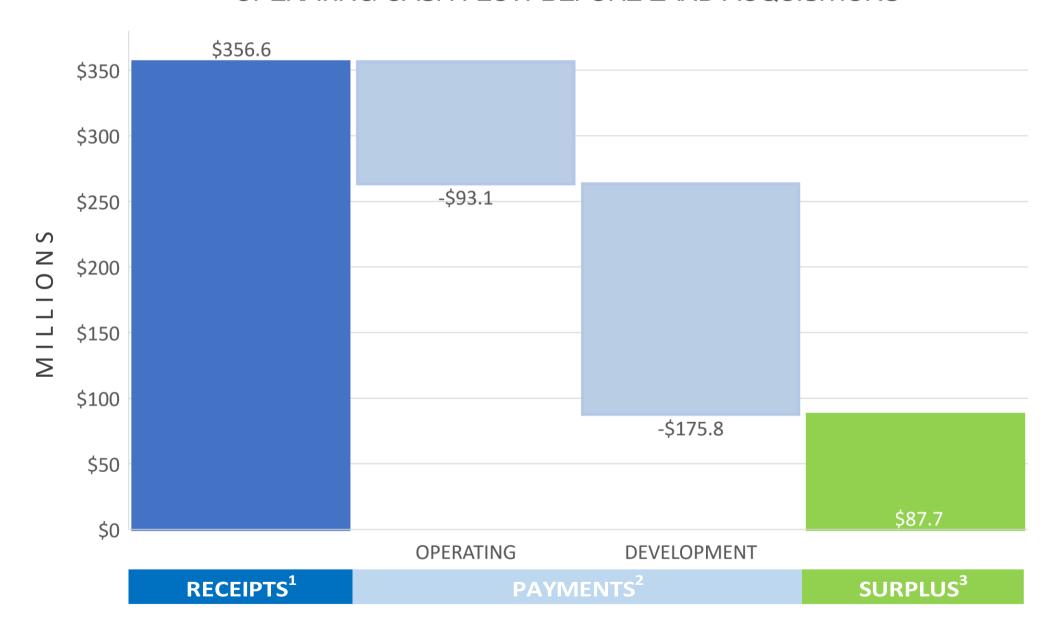
## **BALANCE SHEET**

	30 Jun 2022	30 Jun 2021
Total assets (book value)	\$779.8m	\$651.8m
Net assets (equity)	\$421.2m	\$400.4m
Net tangible assets per share (book value not market value)	\$5.13	\$4.92
Net bank debt	\$198.7m	\$113.3m
Net bank debt to total tangible assets (less cash)	25.6%	17.6%
Net bank debt to equity	47.2%	28.3%
Finance facilities	\$330.0m	\$235.0m
Finance facilities headroom	\$87.8m	\$94.0m
Interest cover (annual)	9.1x	12.1x



### **CASH FLOW**

#### OPERATING CASH FLOW BEFORE LAND ACQUISITIONS



- 1. Receipts include receipts from customers (incl. GST), interest received and other income.
- 2. Operating payments include payments to suppliers & employees (incl. GST), borrowing costs and income taxes. Development payments include construction of housing lots, homes and offices.
- 3. Surplus represents operating surplus before acquisitions of new land.

- Strong liquidity position
- Strong operating cash flow produced by the business before acquisitions (\$87.7m in FY22)
- Undrawn facility headroom of \$87.8m
- Excess of current assets over current liabilities of \$74.0m
- Invested \$153.5m in new land acquisitions in FY22 funded by operating cashflow & corporate finance facility





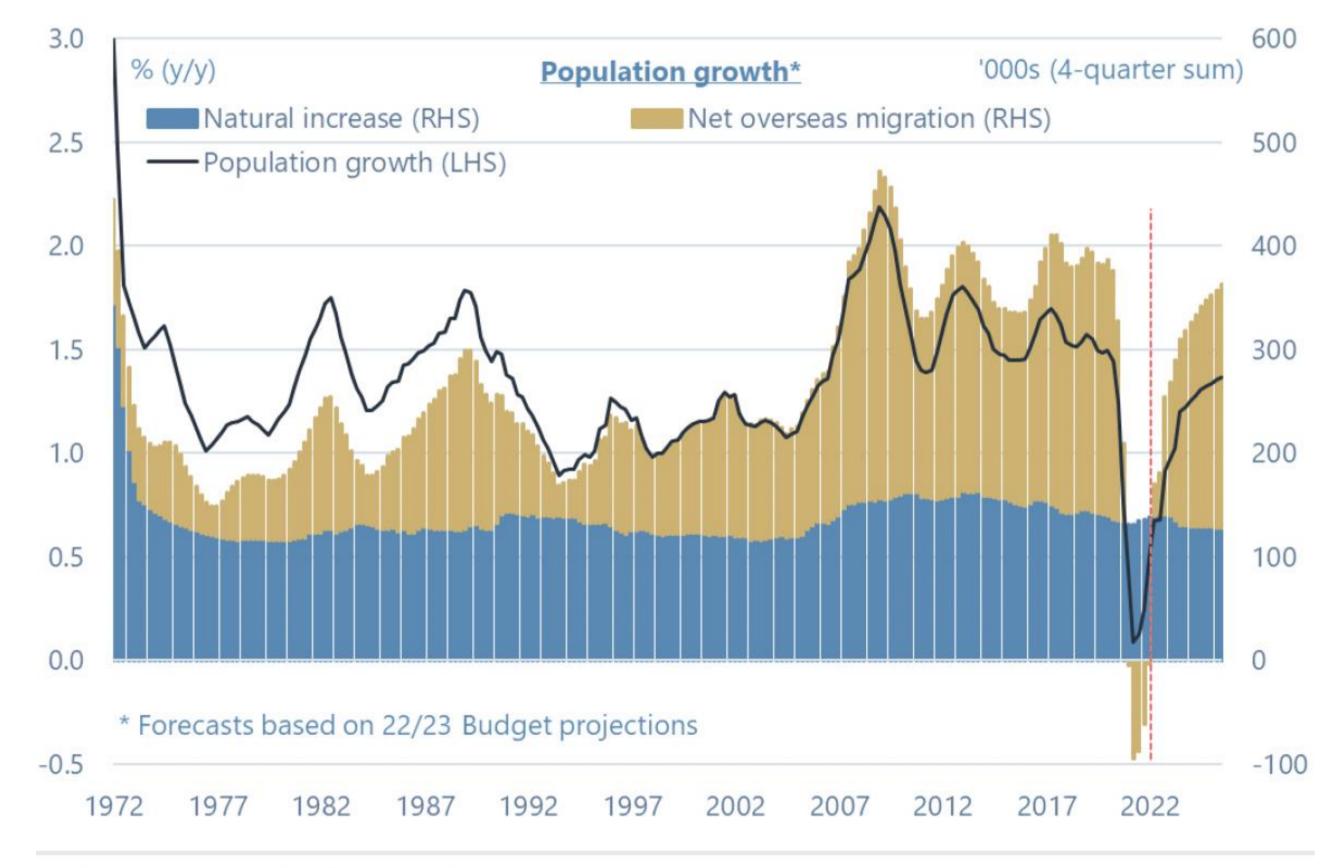
# NEW HOUSING SECTOR CONDITIONS

- Sound fundamentals record low unemployment, population growing, supply constrained
- Rising interest rates & inflationary pressures are currently impacting demand with lower sales volumes in Q4 FY22 & the potential for this to persist over FY23 in some states
- Households are in a strong position to weather interest rate increases due to job security, wage growth & savings
- The more affordable markets of WA, SA & Qld are expected to outperform NSW & Vic.
- Investor demand to remain strong, driven by low supply of rental stock & rapidly rising rents
- Limited supply of new housing across most product types & jurisdictions is likely to put a floor on values & volumes & resulting in a short downcycle, all else being equal.
- New dwelling commencements already dropping, mainly due to construction delays & cost rises, including industry wide project deferrals, especially apartments.
- FY22 saw the construction sector deliver significantly on the sales generated from the stimulus, paving the way for improved conditions for the construction sector in 2023.
- Strong population growth is expected as government responds to nationwide skills shortages. Immigration & worker numbers are expected to be increased & brought forward by Government in response.



# POPULATION GROWTH

- 60% of Australia's population growth comes from net overseas migration (NOM) providing a tailwind for new housing as it returns
- NOM was ~240k pa pre covid, generating significant housing demand
- September Federal Jobs & Skills Summit likely to result in improved migration settings in response to labour shortages.



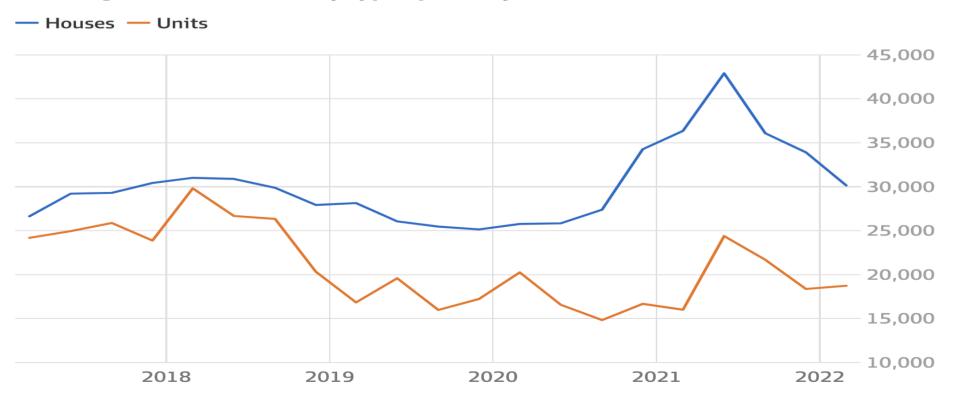
Source: ABS, Australian Government



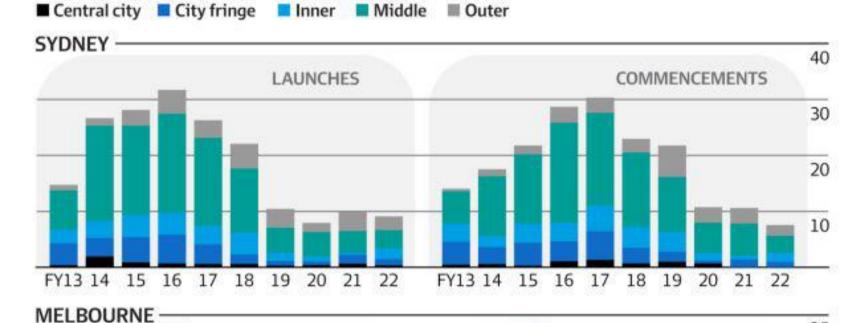
### **NEW HOUSING SUPPLY CONSTRAINTS**

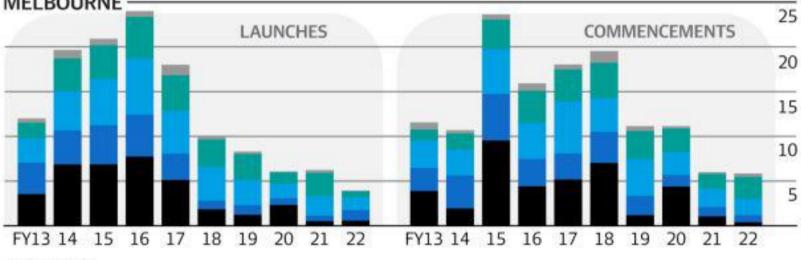
- Dwelling commencements Q1 CY22 (49,017) reflected an 11% drop in standalone houses
- Many approved projects aren't being delivered due to construction sector capacity limitations & costs
- Development finance availability is also restricting supply
- Rental vacancy rates nationally at very low levels, & still dropping
- As population growth returns & investor demand remains high, supply shortfalls across most product types & geographies are considered likely
- Those with supply that are ready in 2023 are expected to benefit
- Apartments & townhouses especially expected to perform

#### Dwelling commencements by type, quarterly



#### Number of residential apartment launches and commencements ('000s)







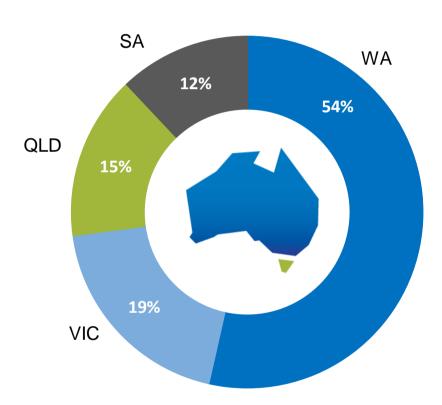




### DIVERSIFIED BY LOCATION & PRODUCT

### **PORTFOLIO BY LOCATION**

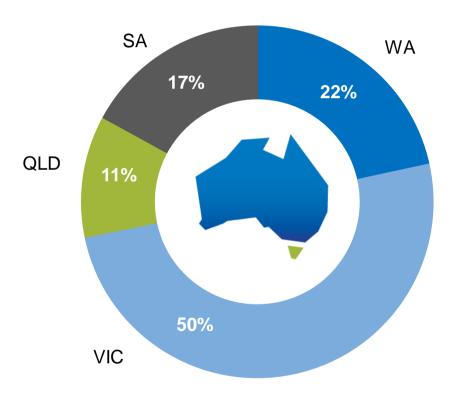
# lots/homes/offices



State	Lots/Units *	%
WA	5,513	54%
VIC	1,997	19%
QLD	1,557	15%
SA	1,240	12%
Total	10,307	100%

### **PRESALES BY LOCATION**

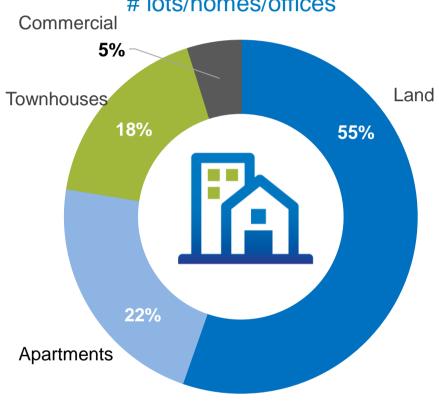
# lots/homes/offices



State	Lots/Units	%
WA	259	22%
VIC	602	50%
QLD	134	11%
SA	204	17%
Total	1,199	100%

### **PRESALES BY PRODUCT TYPE**

# lots/homes/offices



Product	Lots/Units	%
Land	664	55%
Apartments	266	22%
Townhouses	211	18%
Commercial	58	5%
Total	1,199	100%

<sup>\*</sup> Does not include 17ha of land at Williams Landing Town Centre or conditional acquisitions



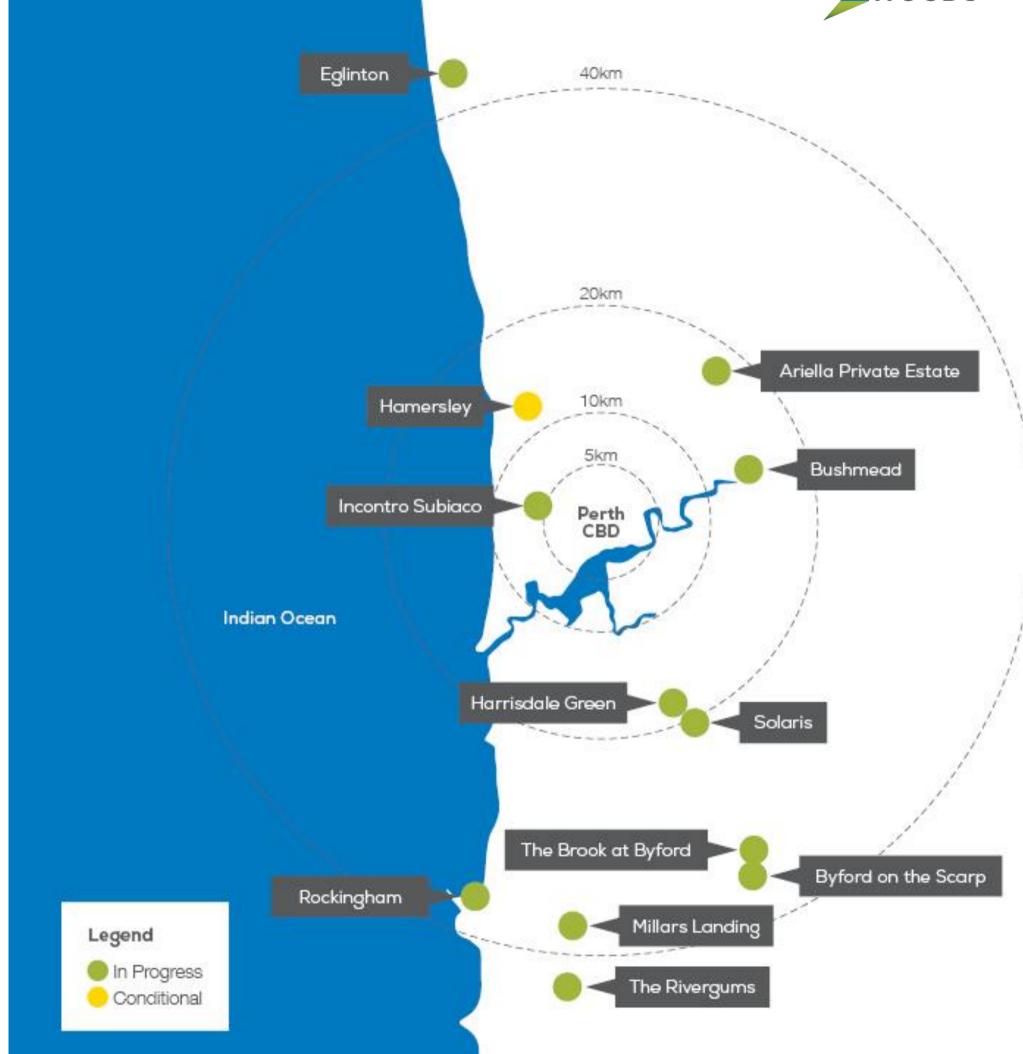
## WESTERN AUSTRALIA



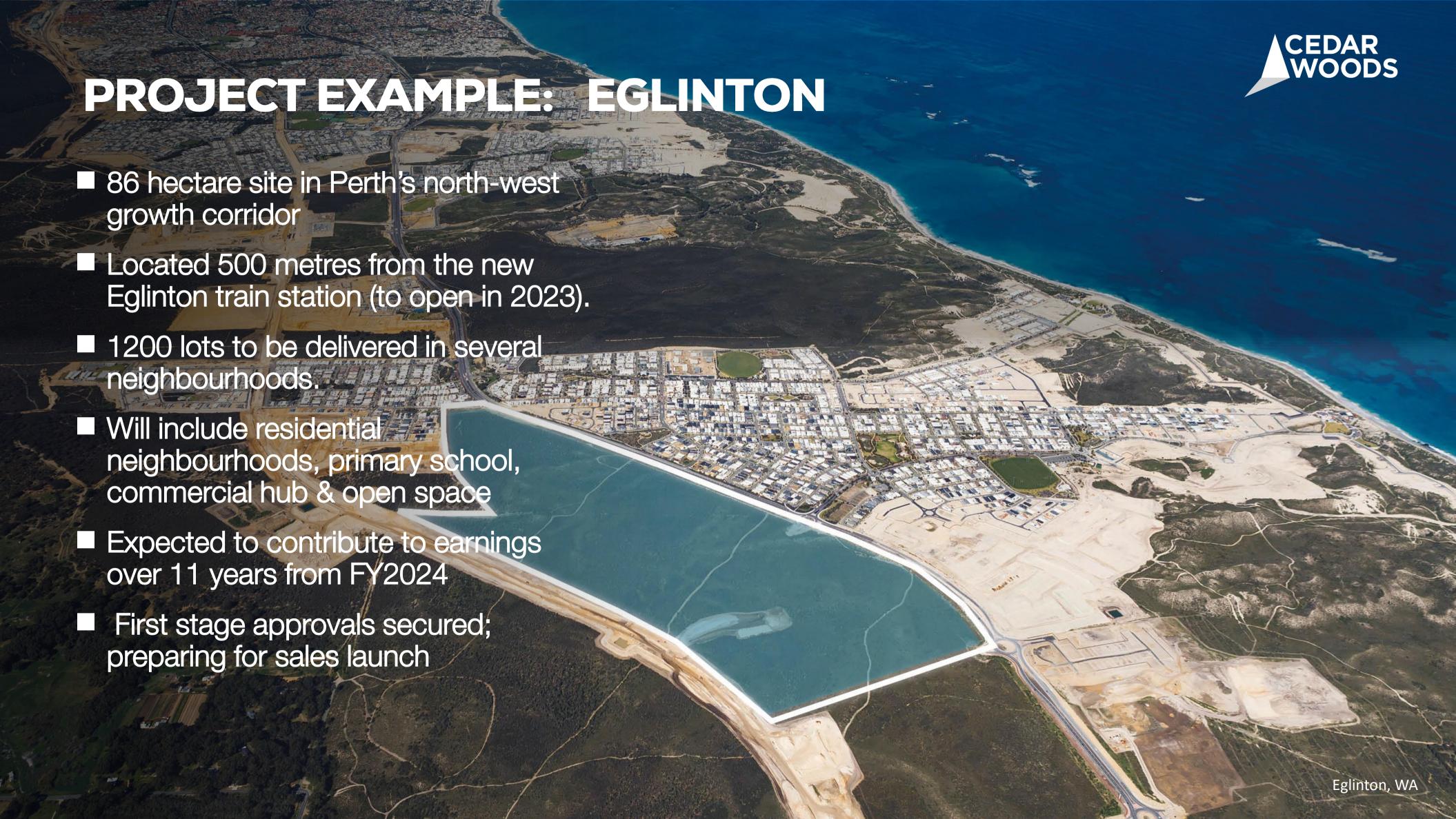
#### CEDAR WOODS

## WESTERN AUSTRALIA

- 13 projects, more than 5,500 lots / dwellings
- Projects catering for a range of buyer types
- Land subdivision, townhouses & apartments
- 3 new projects secured -Rockingham, Eglington & Henley Brook as extension of Ariella Private Estate.
- Price growth low to moderate across various estates
- Sales slowed towards the end of the FY











### **VICTORIA**

- 11 projects (Currently 4 at Williams Landing)
- More than 1,900 lots / dwellings / offices + 17 hectares of commercial / apartment sites
- Land subdivision, townhouses, apartments & commercial projects
- Range of price points and buyer types
- Strong enquiry and sales across Victorian land projects in FY22
- Increased pipeline with recent Clara Place and Southbank acquisitions



## WOODS PROJECT EXAMPLE: WILLIAMS LANDING Major masterplanned community with mixed use town centre; 3000 homes across several neighbourhoods 8-9 year project life remaining Over 15 sites with planning approval ready to be develo apartments, townhouses, offices, education & retail Actively bidding for single tenant office opportunities that can significantly boost earning when secured Successfully pioneered strata office development in Melbourn west. Third building, Boston Commons, is almost 70% pre-sold & 4th building in design phase. Shopping Centre - performing well & 98% leased; market value shows significant premium over book value Residential presales settling in FY23. Commercial presales settling FY24

# PROJECIE MASON QUARTER

L CEDAR WOODS

- 800+ lot estate in high performing suburb of Wollert
- 26 km north of Melbourne CBD
- 200+ pre-sales achieved since launch in 2021
- Significant price growth since launch
- Construction underway for first three stages
- First settlements in H2 FY23



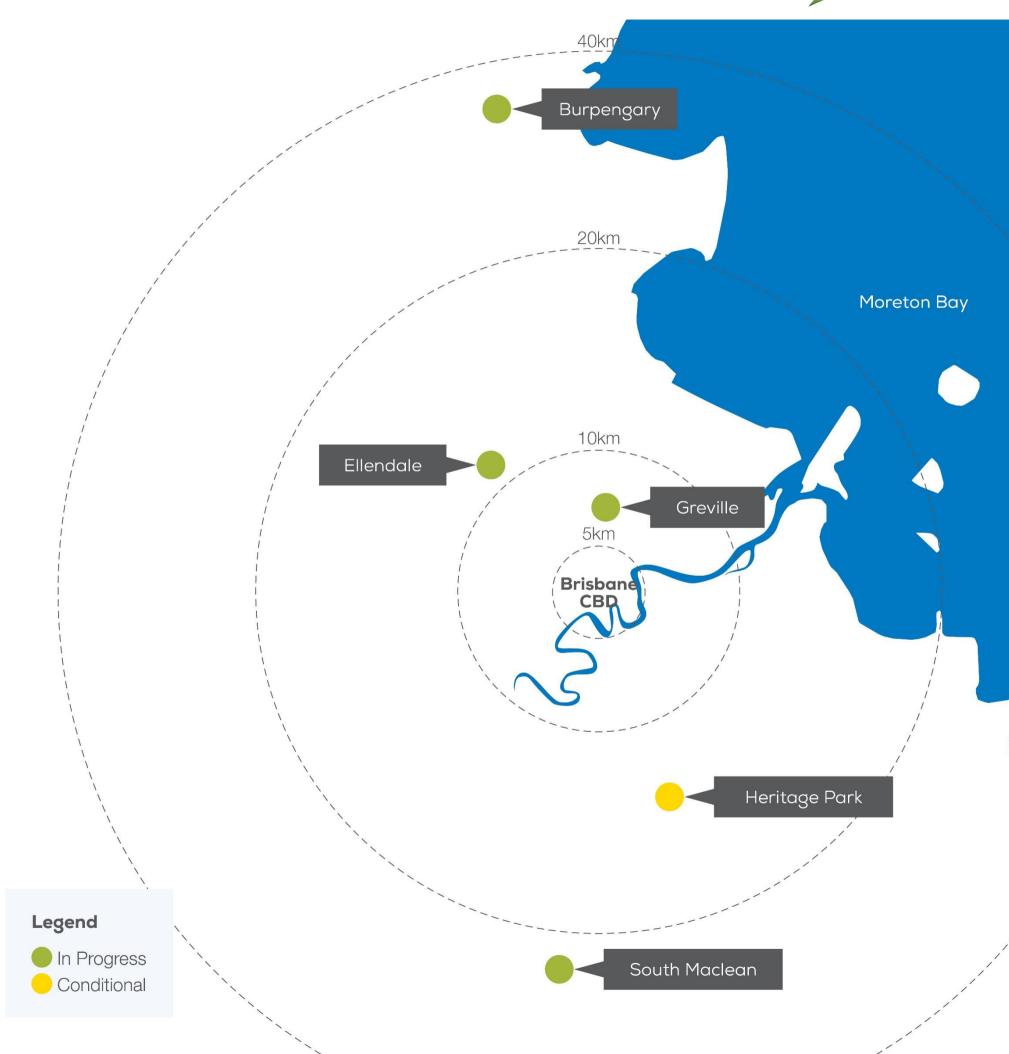


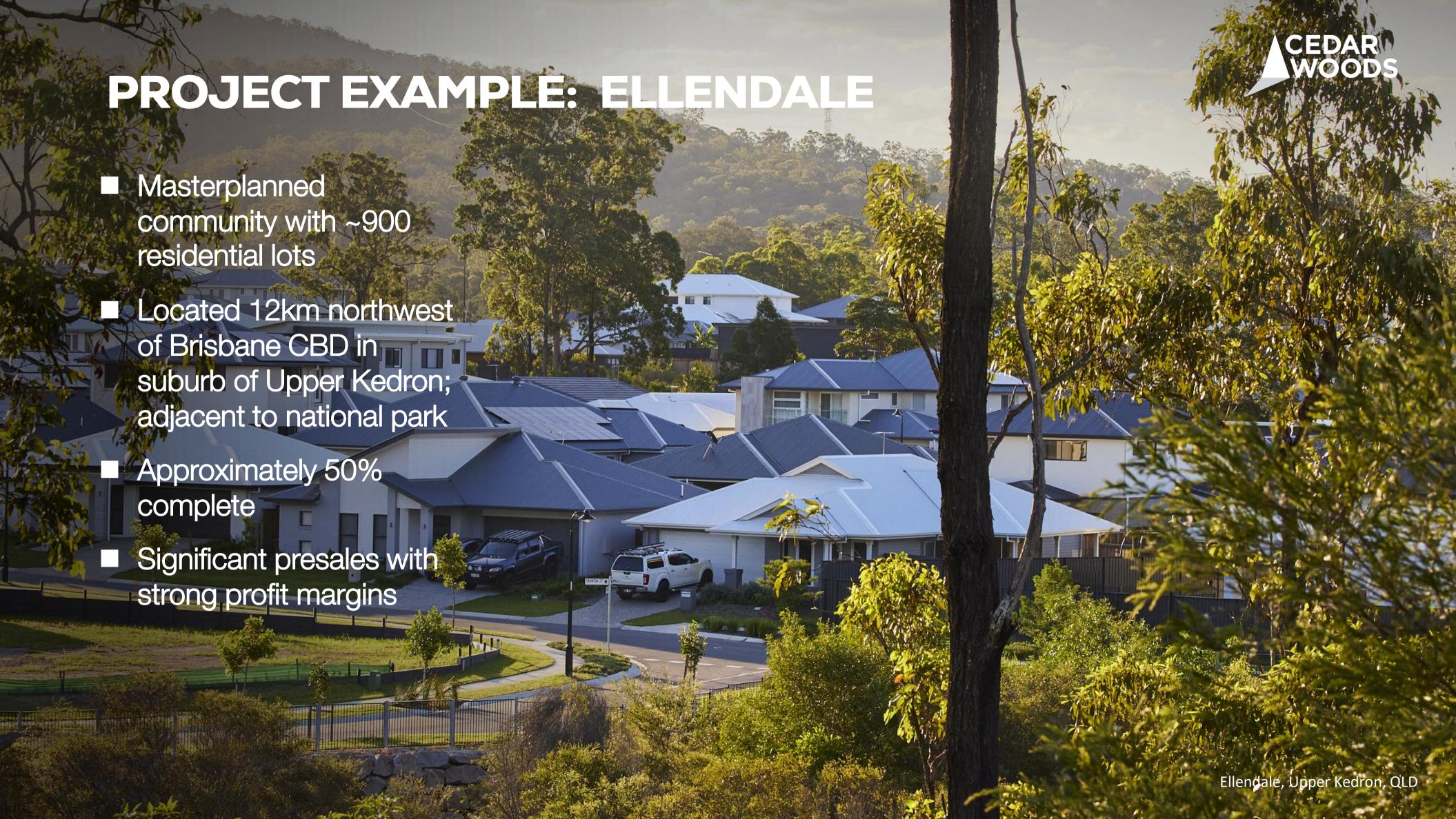




### QUEENSLAND

- 5 projects
- More than 1,500 lots / dwellings
- Land estates, townhouses & apartments
- Notwithstanding strong market conditions experienced in FY22, ongoing challenges in Queensland's construction sector has resulted in project delays
- Increased the pipeline with the conditional Heritage Park acquisition and additional land adjacent to the Burpengary project
- Burpengary planning approval for the first 329 lots received; first sales release in H1 FY2023





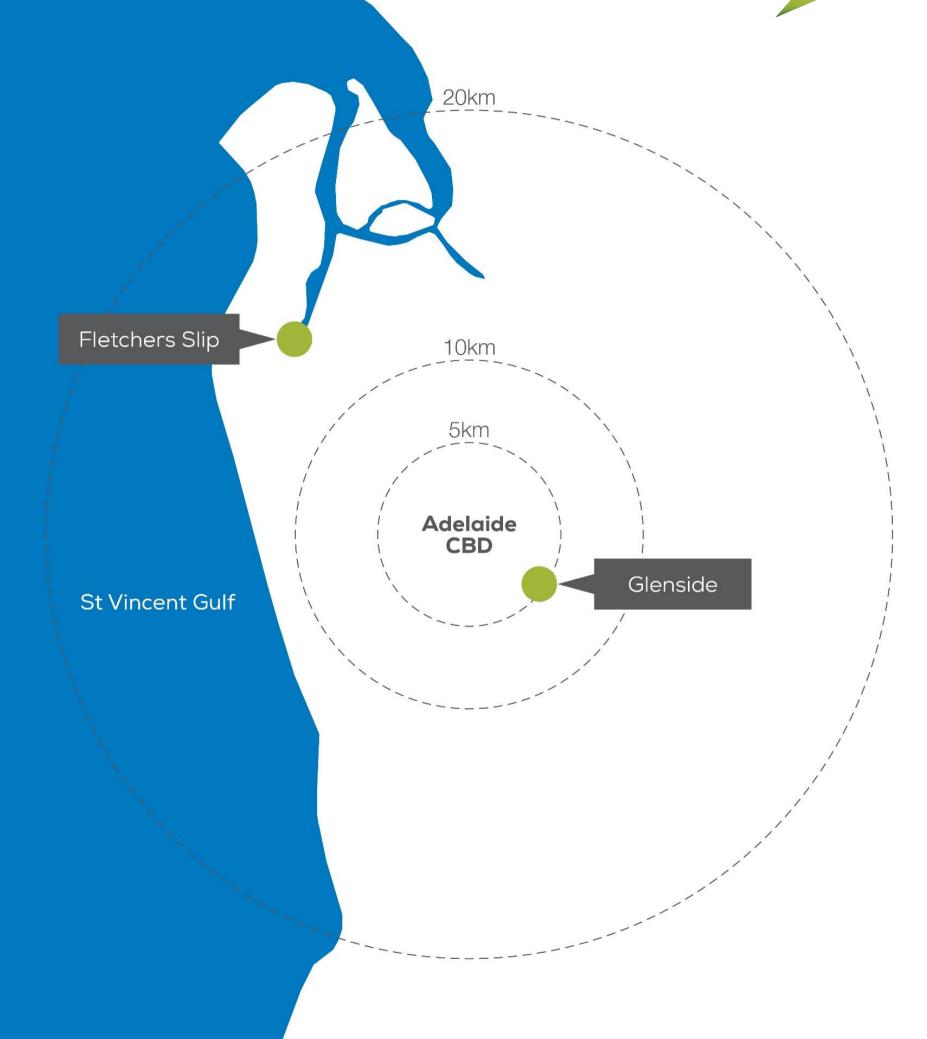






### **SOUTH AUSTRALIA**

- 5 well located projects (including 3 projects at Glenside & 2 at Fletcher's Slip)
- More than 1,200 townhouses & apartments remaining
- Projects have strong sustainability credentials
- High performing projects with demonstrated demand











## NEW PROJECTS TO DELIVER FIRST EARNINGS

### FY2023

- Incontro townhouses, WA
- Lincoln apartments, VIC
- Aster apartments, VIC
- Mason Quarter residential land, VIC
- Burpengary residential land, QLD
- Monarch apartments, SA

### FY2024

- Eglinton residential land, WA
- Rockingham residential land, WA
- Clara Place residential land, VIC
- Boston Commons strata offices, VIC
- South MacLean residential land, QLD
- Sirocco apartments, SA

### Future years

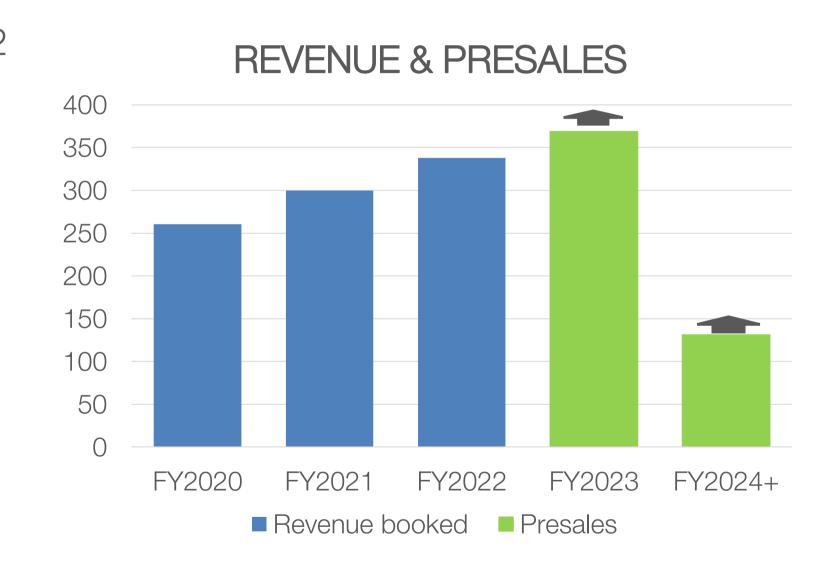
- Incontro apartments, WA
- Fieldstone residential land, VIC
- South Bank apartments, VIC
- Williams Landing town centre apartments, offices & commercial, VIC
- Greville townhouses & apartments, QLD
- Banksia apartments, SA
- Future apartment projects at various existing landholdings

Note: anticipated financial year of first earnings is indicative and subject to market and construction sector conditions and approvals. Includes Fieldstone conditional acquisition.



### OUTLOOK

- Sound fundamentals of low unemployment, job security & wage growth, however rising interest rates are impacting sentiment
- Short & sharp interest rate cycle expected with peak around end 2022
- Presence in relatively affordable markets (Qld, WA & SA), which are expected to outperform
- Supply constraints, at the same time as migration is returning & investor demand is strong, will put a floor on pricing & sales volumes
- Outlook underpinned by record pre-sales of \$500m, partially derisking future earnings
- Growth in earnings is expected in FY2023 subject to market & construction sector conditions
- Portfolio of over 10,300 lots/dwellings in quality locations to support medium term earnings





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