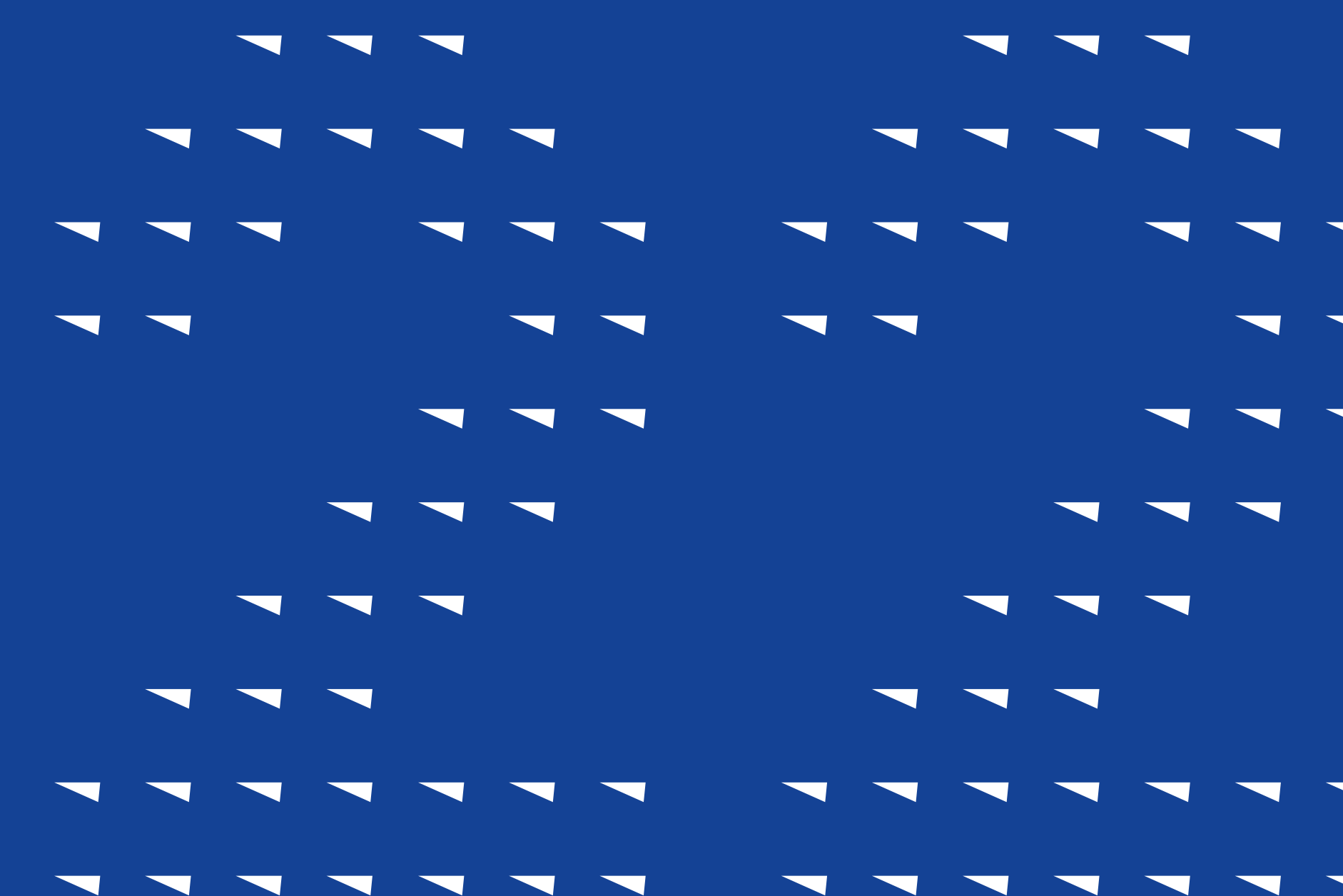


Results Presentation

Financial Year 2021 - 2022



Disclaimers

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Past performance information in this presentation is for illustrative purposes only and should not be relied upon as, and is not an indication of future performance.

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This presentation is in summary form, is of a general background nature, and does not purport to be complete. This presentation should be read in conjunction with the FY22 Annual Report, together with any announcements made by SSH Group Ltd in accordance with its continuous disclosure obligations arising under the *Corporations Act 2001* and ASX Listing Rules.

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Who We Are

SSH Group Ltd is an Australian-listed Company that operates businesses working with the construction, resources, and civil market sectors within Australia.

Through these businesses, we are committed to improving outcomes for Australian projects and communities.

Our Size

Workforce	900+
Hire Fleet	170+
Operating Brands	4
Clients Engaged	175+



We build and acquire quality businesses within growth markets that demonstrate scalability and the strong potential for high return on investment.



SSH Safety
SSH Safety provides safety, security, and risk management services.



Bridge Resources
Bridge Resources delivers staff resourcing and recruitment services.



Tru Fleet
Tru Fleet delivers fleet hire of mine-specification and civil-specification light-vehicles



KMH
Karratha Machinery Hire delivers dry-hire of civil and earthmoving equipment.

FY22 Financial Highlights

Proforma Revenue¹
\$102m

Company Assets
\$39.8m

Proforma EBITDA¹
\$5.66m

Cash Receipts
\$106m

Cashflow
Positive

Equity
Strong

Cash on Hand
\$5.35m

FY22 Operational Highlights

Hire Fleet
170+

Clients Serviced
175+

Workforce
900+

Field-Based Hrs
1.75m+

FY22 Business Highlights

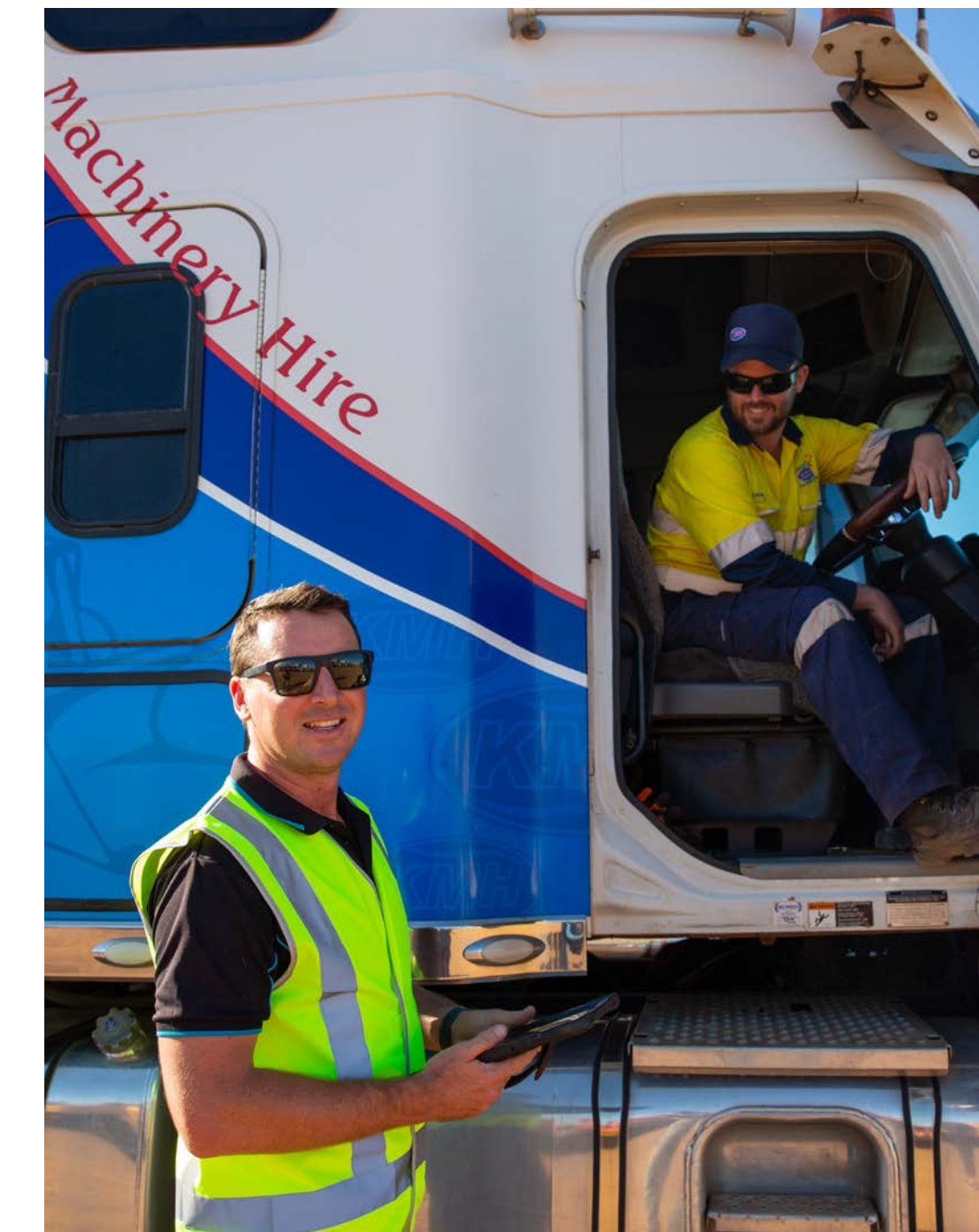
ASX Listing

SSH Group Ltd (**SSH**) was admitted to the Official List of **Australian Securities Exchange** Limited (ASX) on Friday, 17 Sept 2021.



KMH Acquisition

The acquisition of **Karratha Machinery Hire (KMH)** was announced in April 2022 and was completed on 11 May 2022



SSHG Acquisition

As part of the IPO, acquisition of the **Site Services Holdings Group (SSHG)** was completed on 9 Sept 2021.



Community, Culture, and Reconciliation

Community

Across our Group we bring employees together through initiatives designed to increase workforce engagement and knowledge. These initiatives help to foster future discussions, encourage further outreach, and focus on awareness and engagement in:

- Community
- Workforce Culture
- Environment
- Mental Health

We also support many local events, charitable groups, and welfare organisations:

- National Reconciliation Week
- The Push Up Challenge
- Red Cross Donor Day
- Karratha Speedway
- Harmony Day
- RSPCA, Vinnies, etc.



Culture

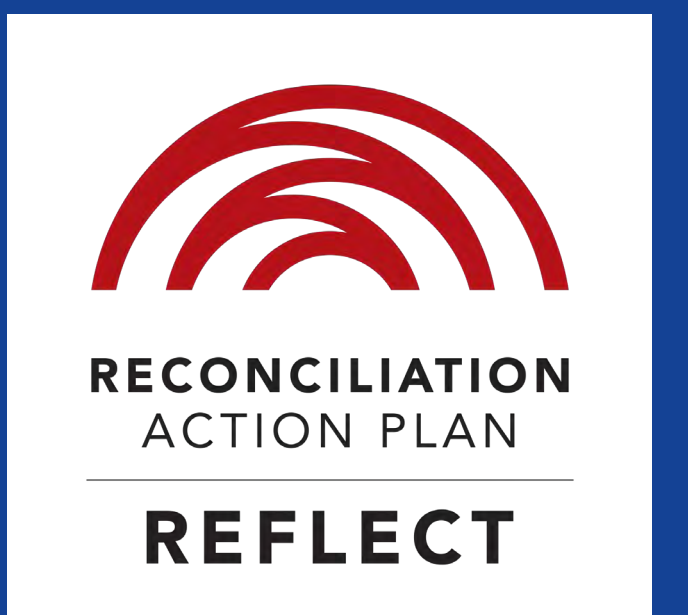
Our World Worker Footprint shows countries of origin of our diverse workforce.



Reconciliation

SSH Group has received initial endorsement of its inaugural Reconciliation Action Plan, joining many organisations in making a formal commitment to reconciliation

The Reflect RAP lays the foundations for future Plans and reconciliation initiatives, enabling SSH Group to deepen our understanding of our influence and the unique contributions we can make to reconciliation initiatives



OUR VALUES:

INTEGRITY

CARE

EXCELLENCE

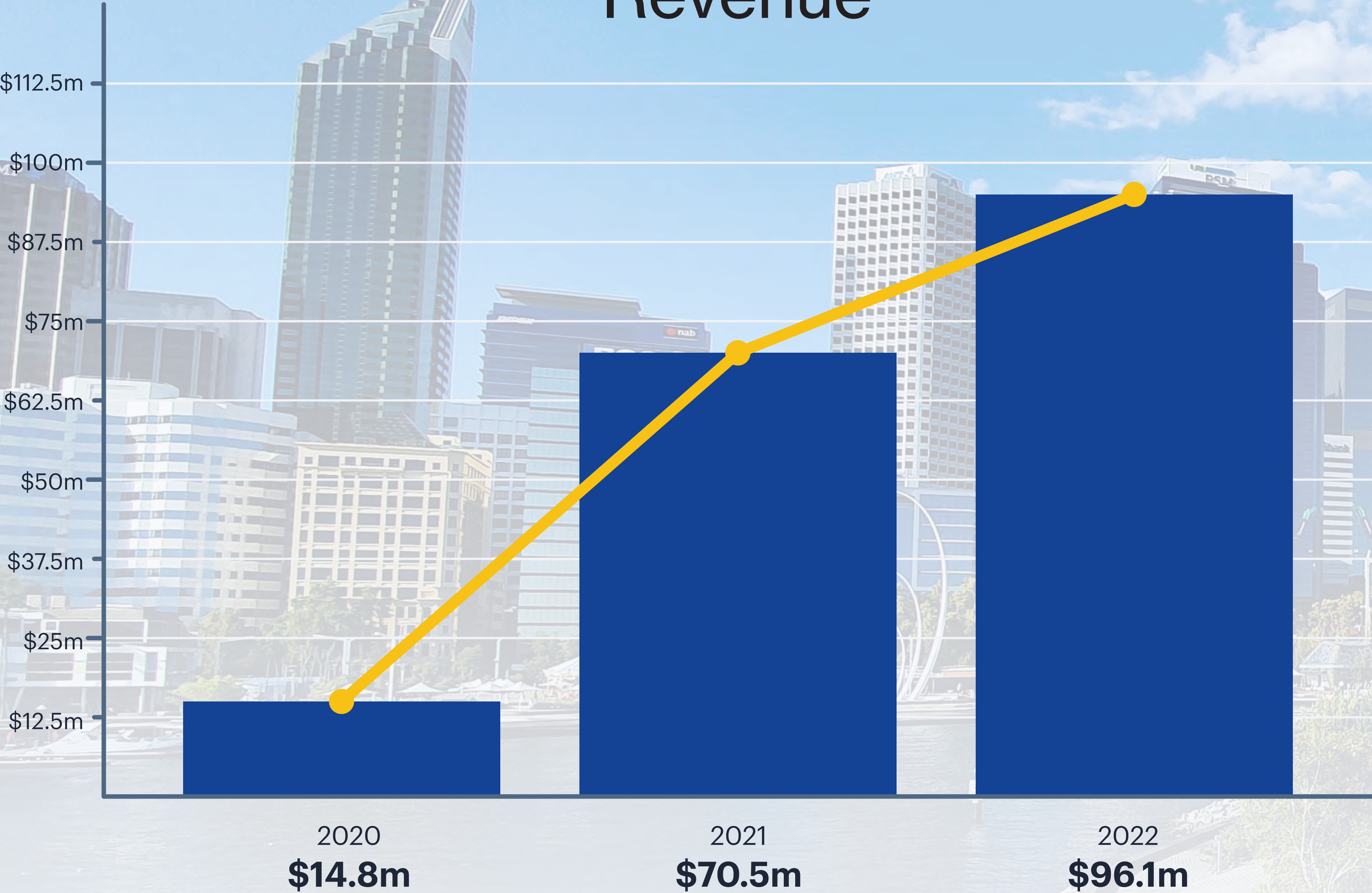
SERVICE

Our Year-On-Year Growth



Continued Growth

Revenue

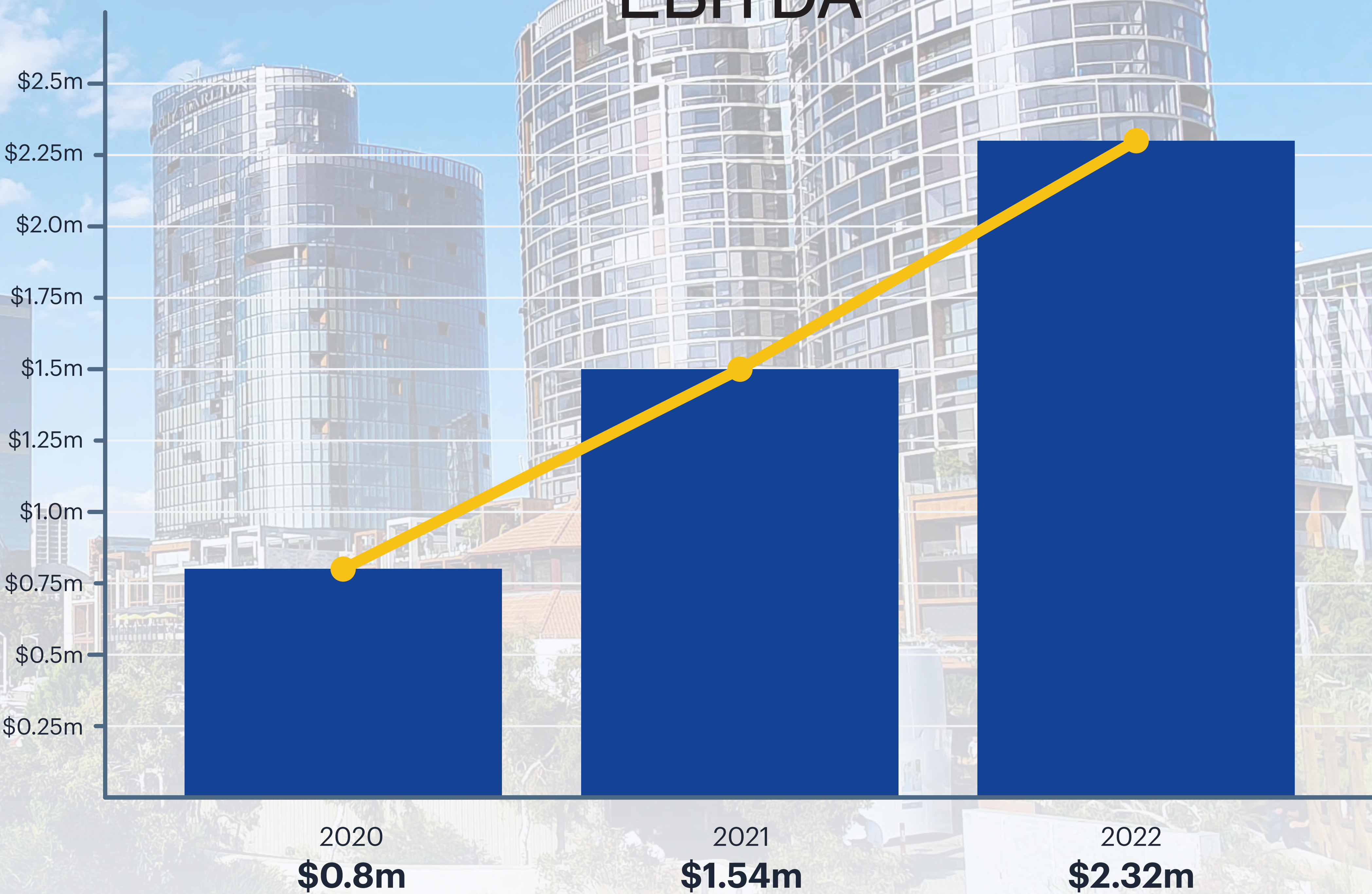


Growth over Prior
Corresponding Period

376%

36.3%

EBITDA



Growth over Prior
Corresponding Period

87%

50%

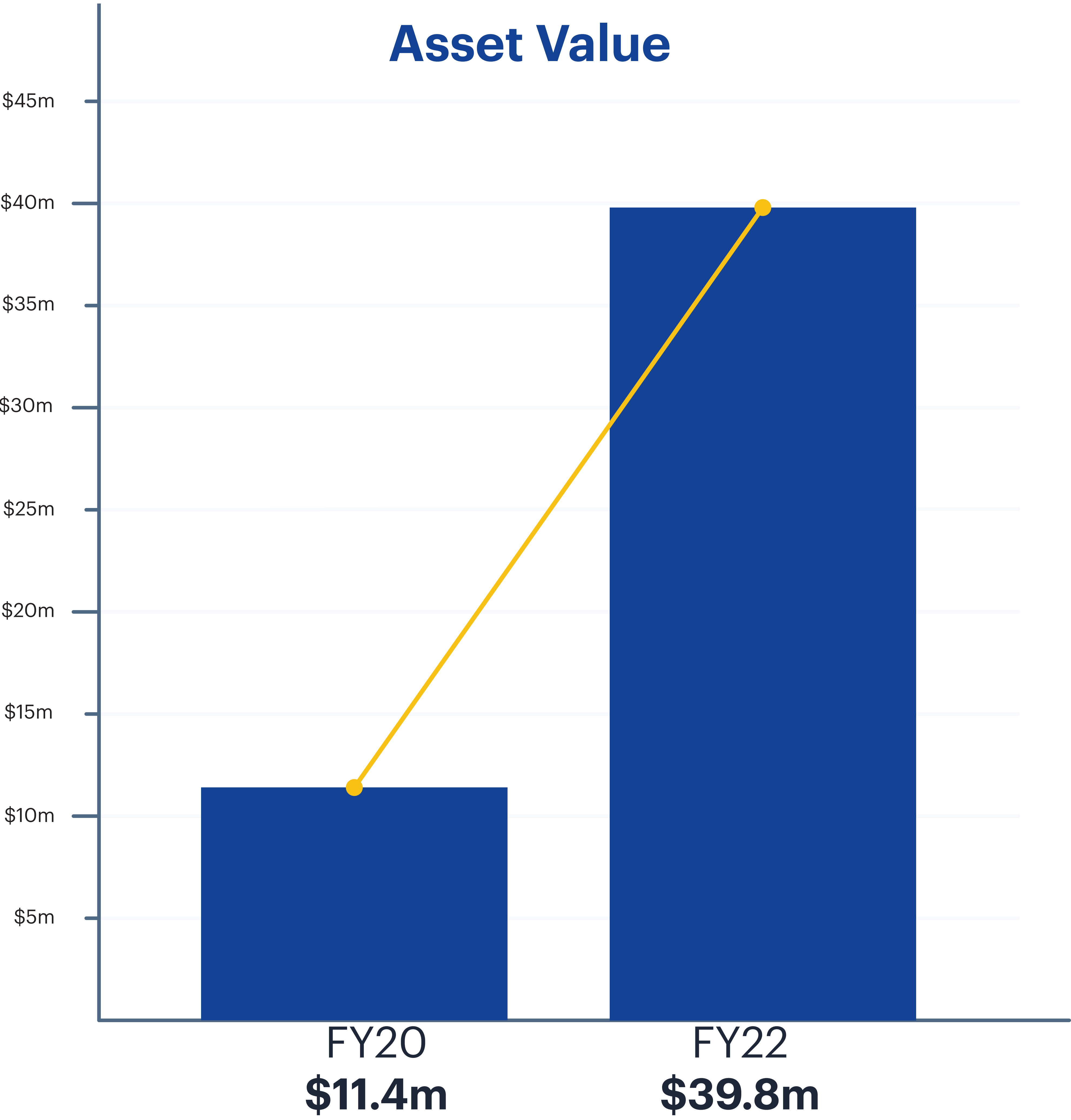
**Proforma¹
FY22 Revenue**

\$102m

**Proforma¹
FY22 EBITDA**

\$5.66m

Company Assets



Growth over Prior
Corresponding Period

249%



Growth Outlook



Acquisition and Organic Growth

Safety Industry¹

\$11.0bn National Revenue
86.2% Industry Segmentation

Current services aligned with
26.8% (\$2.95bn) of market

Personnel Industry²

\$34bn National Revenue
94.5% Industry Segmentation

Current services aligned with
69.6% (\$23.7bn) of market



Equipment Hire Industry³

\$8.5bn National Revenue
88.5% Industry Segmentation

Current services aligned with
20.9% (\$1.8bn) of market

Vehicle Hire Industry⁴

\$2.5bn National Revenue
72.8% Industry Segmentation

Current services aligned with
14% (\$350m) of market

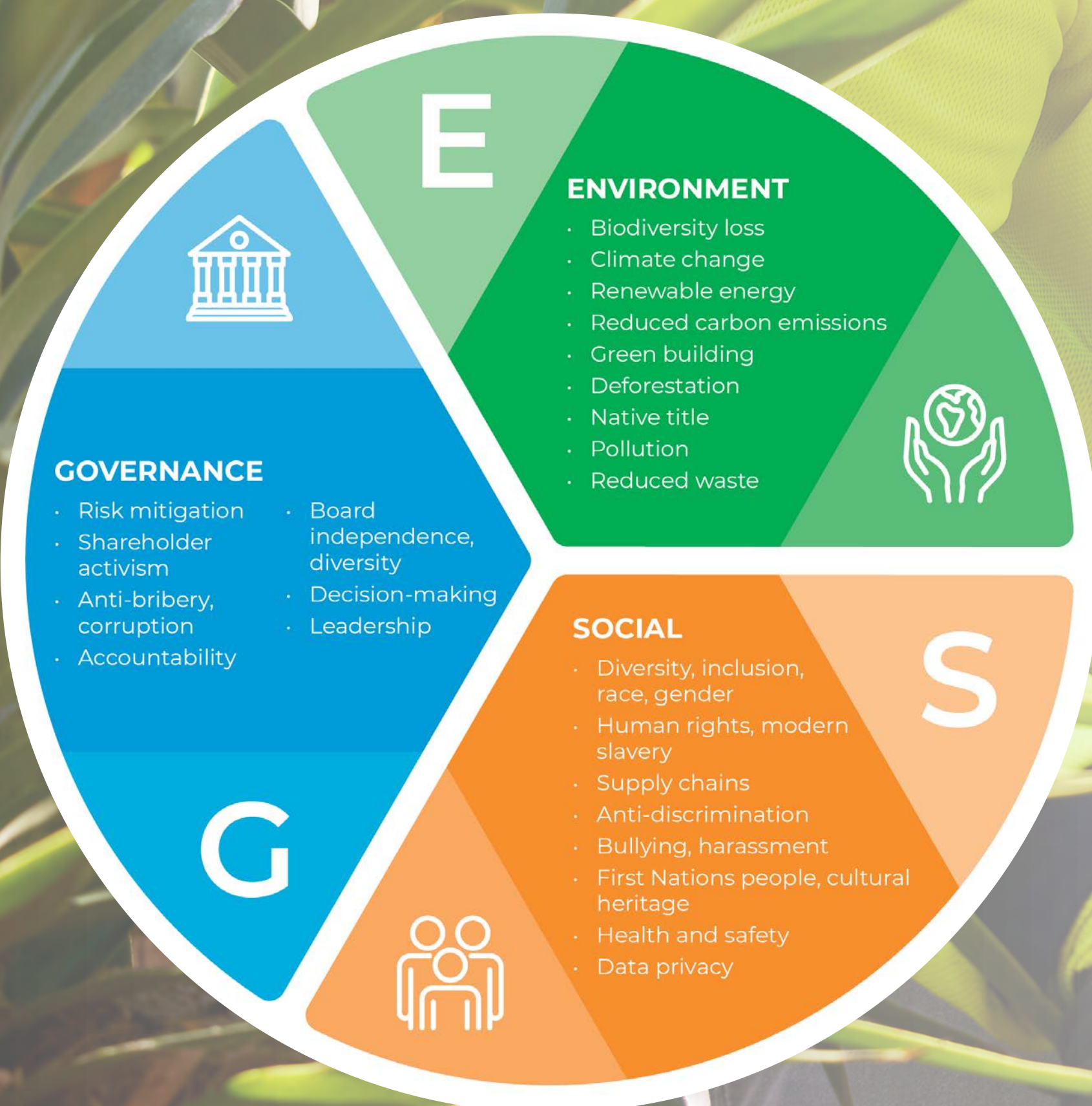
¹ Australia Industry (ANZSIC) Report O7712 / Public Administration and Safety - Investigation and Security Services in Australia - April 2022.

² Australia Industry (ANZSIC) Report N7212 / Administrative and Support Services - Temporary Staff Services in Australia - March 2022.

³ Australia Industry (ANZSIC) Report O7712 / Public Administration and Safety - Investigation and Security Services in Australia - April 2022.

⁴ Australia Industry (ANZSIC) Report N7212 / Administrative and Support Services - Temporary Staff Services in Australia - March 2022.

Environmental, Social, and Governance



SSH Group has commenced formalising our ESG goals and establishing appropriate reporting against KPI's. Our approach to sustainable purpose forms the basis of our decisions by focusing on business ethics and compliance, people and culture and community involvement

At the core of this approach is strong governance and a robust risk management framework. This framework is supported by procedures and systems to ensure high levels of personal and professional integrity. We will not enter into, or maintain, relationships with parties engaged in illegal activities or other activities which go against our values.

Our primary cultural objectives are fostering openness and respect, striving to work as one team, and investing in our people by creating and maintaining a safe and healthy working environment.

We work towards achieving a diverse workforce, recruiting, employing and promoting people only on the basis of objective criteria and the qualifications and abilities needed for the job to be performed.

We lead by example and encourage our people to give something back to local communities, supporting community initiatives for health, education and the environment.

Our internal initiatives local communities and those in need, promote mental health awareness and education, and support our environment and reduce our environmental impact.

Investment Case

Market Cap	Shares	Share Price
<div>\$14.6m</div> <div>At market close 15 July 2022</div>	<div>62.3m</div> <div>Total issued capital</div>	<div>23.5c</div> <div>At market close 15 July 2022</div>
Cash-Backed Securities	Equity	Avg VWAP
<div>9.0c</div> <div>Per share at the end of FY22</div>	<div>\$7.5m</div> <div>Total equity at the end of FY22</div>	<div>↑ 30%</div> <div>Average VWAP up 30% on listing price for FY22</div>

Board and Executive Team



Bruce Lane
Non-Executive
Chairman



Daniel Cowley-Cooper
Chief Executive Officer
and Managing Director



Stefan Finney
Chief Operating Officer
and Executive Director



Matthew Thomson
Chief Financial Officer



Matthew Foy
Company Secretary



SSH Group Ltd
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Financial Year 2021 - 2022