

ASX ANNOUNCEMENT

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ASX: GDA

29 November 2022

Managing Directors' Address to Shareholders

Please find attached Managing Director John Hoedemaker's presentation to Shareholders at today's Annual General Meeting.

A video recording of the Company's Annual General Meeting will be available tomorrow on the Company's website under https://gooddrinks.com.au/media/

-END-

This announcement has been authorised by the Company Secretary.

Marcel Brandenburg Company Secretary Good Drinks Australia Ltd

investors@gooddrinks.com.au

Jamie Burnett Communications Manager Good Drinks Australia Ltd 0402 882 009

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Annual General Meeting

29 November 2022

GOOD DRINKS AUSTRALIA | ASX : GDA

lan Olson

Non-Executive Chairman



Proxy Summary

	Resolution	For	Against	Discretionary
1	Adoption of Remuneration Report	55,919,713	288,843	88,230
	Adoption of Nemaniciation Report	99.33%	0.51%	0.16%
2	Re-election of Director – Graeme Wood	66,116,758	657,835	41,110
		98.95%	0.98%	0.06%
3	Extension of Incentive Share Loans – John Hoedemaker	55,204,824	1,010,084	42,160
		98.13%	1.80%	0.07%
4	Extension of Incentive Share Loans – Ian Olson	65,712,001	1,042,684	42,160
		98.38%	1.56%	0.06%
5	Extension of Incentive Share Loans – Robert Gould	65,712,001	1,042,684	42,160
		98.38%	1.56%	0.06%
6	Adoption of Securities Incentive Plan	59,141,120	408,327	41,110
	Adoption of Countries modification	99.25%	0.69%	0.07%



Resolutions

	Resolution		
1	Adoption of Remuneration Report	"That, for the purposes of section 250R(2) of the Corporations Act and for all other purposes, approval is given for the adoption of the Remuneration Report as contained in the Company's annual financial report for the financial year ended 30 June 2022."	
2	Re-election of Director – Graeme Wood	"That, for the purpose of clause 13.2 of the Constitution and for all other purposes, Mr Graeme Wood, a Director, retires by rotation, and being eligible, is re-elected as a Director."	
3	Extension of Incentive Share Loans – John Hoedemaker	"That, for the purposes of ASX Listing Rule 10.11 and for all other purposes, the Shareholders of the Company approve the extension of the limited recourse loans relating to 3,664,931 shares in the Company for a period of 7 years to 29 September 2030, which were issued to John Hoedemaker, Director of the Company, on the terms and conditions set out in the Explanatory Statement which accompanies and forms part of this Notice of Meeting."	



Resolutions

	Resolution			
4	Extension of Incentive Share Loans – Ian Olson	"That, for the purposes of ASX Listing Rule 10.11 and for all other purposes, the Shareholders of the Company approve the extension for a period of 7 years of a limited recourse loan pursuant to which Ian Olson, Director of the Company, was issued 1,225,973 shares in the Company, on the terms and conditions set out in the Explanatory Statement which accompanies and forms part of this Notice of Meeting."		
5	Extension of Incentive Share Loans – Robert Gould	"That, for the purposes of ASX Listing Rule 10.11 and for all other purposes, the Shareholders of the Company approve the extension for a period of 7 years of a limited recourse loan pursuant to which Robert Gould, Director of the Company, was issued 1,225,973 shares in the Company, on the terms and conditions set out in the Explanatory Statement which accompanies and forms part of this Notice of Meeting."		
6	Adoption of Securities Incentive Plan	"That, for the purposes of Listing Rule 7.2 (Exception 13(b)) and for all other purposes, approval is given for the Company to adopt an employee incentive scheme titled Securities Incentive Plan and for the issue of up to a maximum of 6,416,916 securities under that Plan, on the terms and conditions set out in the Explanatory Statement."		



John Hoedemaker

Managing Director



We are Good Drinks Australia

A Drinks Platform 100% Focussed On National Growth

"Good Drinks one of Australia's largest national alcoholic drinks platforms, able to manufacture, market and distribute meaningful and relevant brands to all customers in the Australian liquor market."





Key Achievements

Demonstrated execution







STOMPING GROUND VICTORIAS FAVOURITE











MOLSON COORS & MAGNERS

DISTRIBUTION DEALS EXECUTED

ACQUIRED SITE FOR MATSO'S SUNSHINE COAST







Aaron Heary

Chief Strategy Officer

Building Australia's #1 Independent Beer Platform



Formulating Strategy

Creating a sustained competitive advantage



Significantly grow revenue



Significant profit realisation



Grow National Brand Awareness



Manufacturing Scale

Strategic Capabilities:

- Better than most competitors
- Hard to replicate
- Organised to deliver
- Create value for customers



\$

Relevant Brands Sales & Distribution





The Good Drinks Transformation

Demonstrated execution



2009



2016



2018





Inception

- √ Launched Gage Roads brand
- √ Built scalable brewery

Contract Brewer

- √ Achieved production scale
- √ Lowest-cost manufacturing
- √ Highest-quality
- √ Achieved profitability

Return to Craft

- Diversified our customer base
- √ Heavy forward investment √
 in sales & marketing
 capability

 ✓
- Awarded champion beer in Australia
- Executed brand-in-hand strategy (Optus Stadium)
- √ WA focused

Good Drinks

- √ Launched Good Drinks Platform
- Relocated national sales office to Sydney
- Expanded portfolio of relevant brands
- Acquired Matso's, founded Alby, founded Atomic Beer Project
- √ Heavy forward investment in sales & marketing capability
- ✓ Launched venue strategy (NSW, WA, QLD)
- √ National focus

Good Drinks Platform

- Partner brands (Molson Coors, Magners, San Miguel) build scale
- Execute branded venues
- Stomping Ground
- Strategic Acquisitions
- Enter new categories (RTD)
- Geographical marketing focus
- Increase trial (brand in hand)
- Draft beer acceleration
- Capacity to 30m Litres



Partnership Brands

Profitable Sales and Distribution Growth

Distribution Growth Drives Revenue Growth, Revenue Growth Drives Profit Growth

 Major vote of confidence in the Good Drinks Platform from Multinationals

• Step change in customers from 3,000 up to 6,000

Add significant scale to sales force

Provides International premium brands to portfolio

Opportunity to bundle sell

Magners (1m L pa)

Millers, Coors (15m L pa)

San Miguel (0.5m L pa)



















Partnership Brands

Step change in Scale to Good Drinks Platform

Distribution Growth Drives Revenue Growth, Revenue Growth Drives Profit Growth

Expected FY23 Sales

(M Litres, inc partner brands





San Miguel





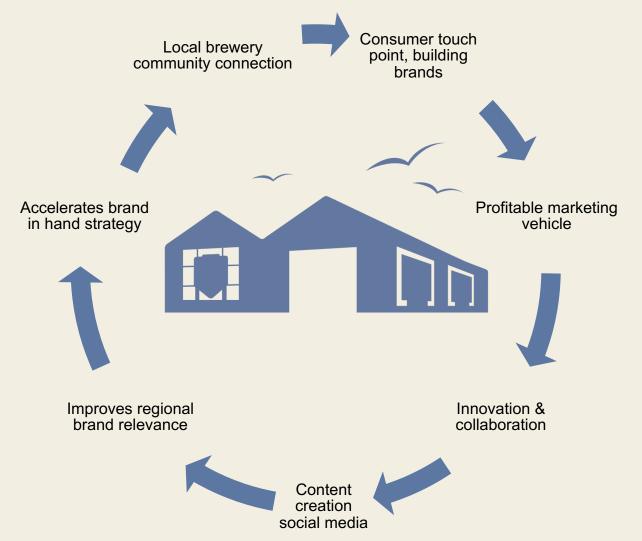
ERS' Coors 91





Branded Venues

Profitable marketing vehicles











Branded Venues Footprint

National expansion, national exposure



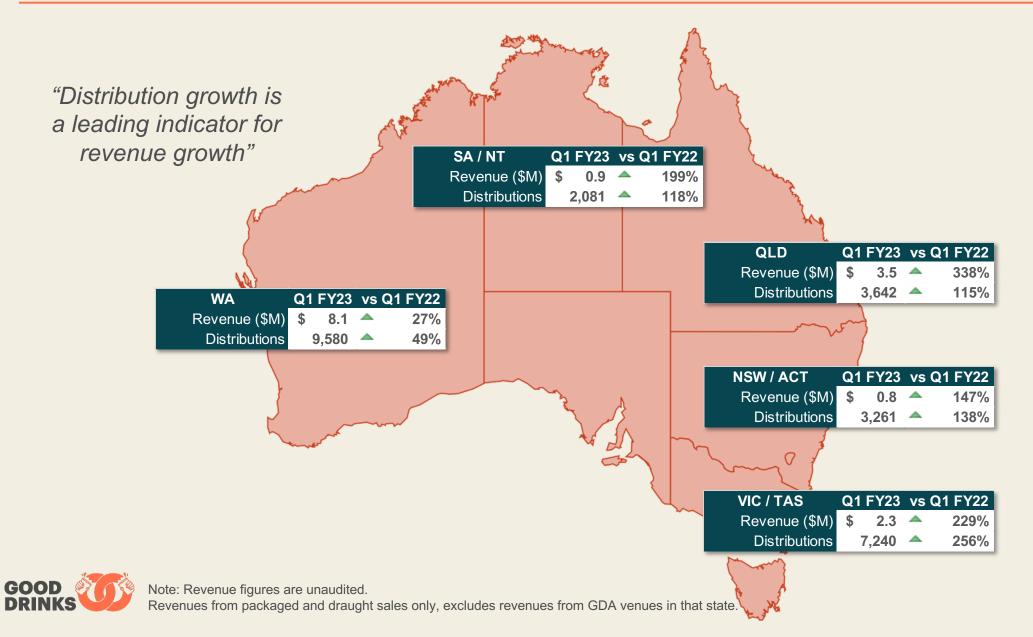
Venue	Location	Status
Matso's	Broome, WA	Operational Licenced
Gage Roads Freo	Fremantle, WA	Operational
Atomic Beer Project	Redfern, NSW	Operational
Matso's	Eumundi, QLD	Under Development
Stomping Ground	Collingwood, VIC	Pending Settlement
Stomping Ground	Moorabbin, VIC	Pending Settlement
Stomping Ground	Melbourne Airport, VIC	Pending Settlement
Taphouse (SG)	St Kilda, VIC	Pending Settlement
Taphouse (SG)	Melbourne Airport, VIC	Pending Settlement
Gage Roads	TBC	Search
Gage Roads	TBC	Search

Fully funded through operating cashflows and existing debt facilities



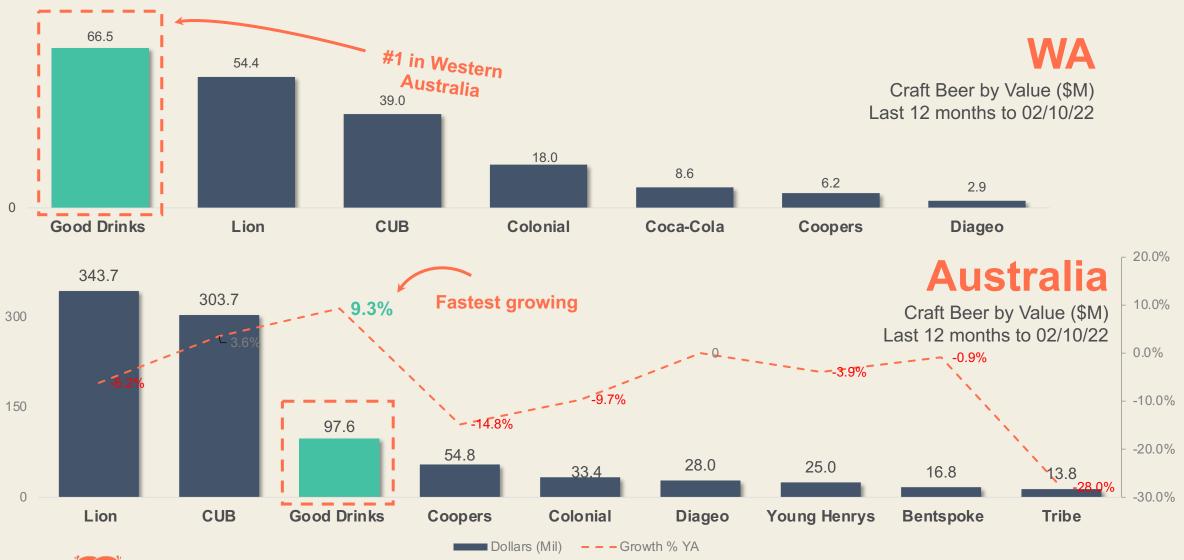
National Platform Delivering Growth In All States

The strategy is working



The Good Drinks Platform - Outperforming The Market

WA's #1 Supplier Now Also Fastest Growing Nationally

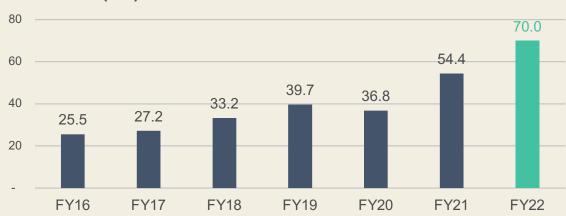




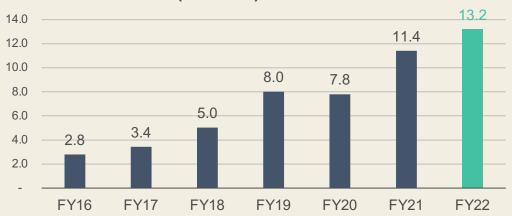
Financial Results

Step change in FY23

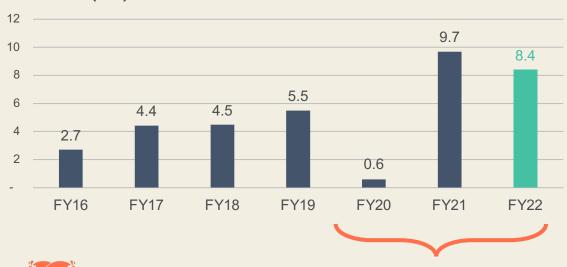
Revenue (\$M)



GDA Volume Sold (M Litres)



EBITDA (\$M)



Sales & Marketing Investment (\$M)





COVID Impacted Trading

Strategic investment in sales & marketing

Roadmap To Growing Shareholder Value

Targeting \$25-30M EBITDA by FY25

Key area	Production	Marketing	Sales & Distribution	People & Culture	Hospitality	Partner Brands
Good for Good Drinks	Scaled, low-cost manufacturing	Awareness and innovation in high-growth segments	Widely available national brands	Our strong culture delivers performance	Awareness in key states	Scaled sales & distribution
KPI's	\$0.45-\$0.55/L variable cost	65-70% GP for own brands	20m L of own brands by FY25	>40% female employment	13-18% EBITDA	40-50% Gross contribution margin
KPI Progress FY22	45c 55c	65% 70%	0mL 20mL	Q	13% 18%	40% 50%
FY25 Targets		\$12-15M	EBITDA		\$9-10m EBITDA	\$4-5m EBITDA





\$12-15M OWN BRANDS



\$9-10M VENUES



\$4-5M PARTNER BRANDS



Questions

John Hoedemaker



Appendix



How we deliver good shareholder value

Investment Rationale

Value based on today's earnings

Existing revenue streams

Ability to drive revenue

Ability to drive margin growth

Balance sheet flexibility

Proven management team with shareholder alignment

EBITDA Drivers

Revenue and Margin Growth

Target

brands

20m L of own

Growth in key markets NSW, VIC, QLD

Strategy

65-70% Gross profit margin

Maintain focus on controllable costs

Grow and add higher-margin brands into sales mix

Invest in production and supply chain efficiencies

EPS Drivers

EPS Accretive Acquisitions

Modest Maintenance Capital Expenditure

Working capital fully funded

Venue strategy fully funded

Shareholder Value

Targeting consistent
EBITDA Growth to FY25
targets:

Core: \$20m Hospitality: \$10m Partner Brand \$4m

Developing high value brands

Present as an attractive acquisition target



DISCLAIMER

Disclaimer on forward-looking statements:

Certain statements contained in this Announcement, including information as to the future financial or operating performance of the Company and its projects, are forward looking statements. Such forward looking statements involve known and unknown risks, uncertainties, assumptions and other important factors, many of which are beyond the control of the Group and which may cause actual results, performance or achievements to differ materially from those expressed or implied by such statements. Forward looking statements are provided as a general guide only and should not be relied on as an indication or guarantee of future performance.

Given these uncertainties, recipients are cautioned to not place undue reliance on any forward-looking statement. Subject to any continuing obligations under applicable law the Group disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements in this Announcement to reflect any change in expectations in relation to any forward-looking statements or any change in events, conditions or circumstances on which any such statement is based.



