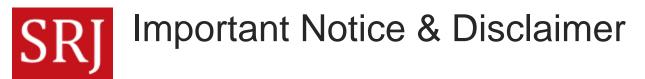
SRJ ELEVATING ASSET INTEGRITY

February 2023

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Non-UK GAAP financial measures

SRJ uses certain measures to manage and report on its business that are not recognised under UK GAAP. These measures are collectively referred to in this presentation as non-UK GAAP financial measures. Management uses these non-UK GAAP financial measures to evaluate the performance and profitability of the overall business. The principal non-UK GAAP financial measures that are referred to in this presentation are EBITDA. EBITDA is earnings before interest, tax, depreciation and amortisation and significant items. Management uses EBITDA to evaluate the operating performance of the business and each operating segment prior to the impact of significant items, the non-cash impact of depreciation and amortisation and interest and tax charges, which are significantly impacted by the historical capital structure and historical tax position of SRJ.

Although SRJ believes that these measures provide useful information about the financial performance of SRJ, they should be considered as supplements to the income statement measures that have been presented in accordance with UK GAAP and not as a replacement for them.

All dollar figures within this document represent Australian Dollars unless otherwise specifically stated.

This announcement has been approved by the Chief Executive Officer.



Overview of SRJ

SRJ's vision is to become a global leader in asset integrity solutions for the energy industry, equipping asset operators with the products and solutions to maintain efficient and productive operations whilst achieving regulatory compliance.

SRJ delivers a range of asset integrity solutions for the short term and long-term integrity management of pipeline and pipework systems, pressure vessels, valves and flanges to eliminate emissions and enhance personnel safety.

SRJ offers a wide-ranging consulting service to assist customers to fully understand and manage strategic and operational integrity risks. This includes ensuring design integrity for major capital projects and supporting customers to manage the operational integrity of existing facilities.

Large and growing addressable market with ageing assets driven by increasing regulatory and sustainability (ESG) pressures. AIM has become a key business driver in the energy sector including cleaner energy solutions

Solutions-led approach complemented by a suite of innovative, patented asset integrity management products and solutions providing customers with an integrated, end-to-end approach to managing asset integrity

Unaudited Revenues of A\$1.7m for FY22 which represents 200%+ increase compared to prior year FY21 revenues of A\$601k.

Strategic relationships with Mitsui, MODEC, SBM Offshore & EnerMech creating strong sales opportunities

The Pipeline Integrity Management market, a sub-sector of the Asset Integrity market, is projected to grow from US\$8.80bn in 2021 to US\$11.26bn in 2028 at a CAGR of 3.6% in the 2021-2028 period¹

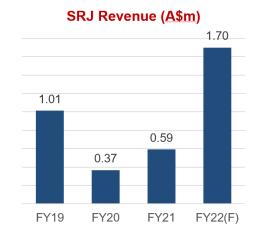
ESG -Proven leak prevention and mitigation solutions provided to global operators have resulted in an immediate positive impact on emissions and safety.



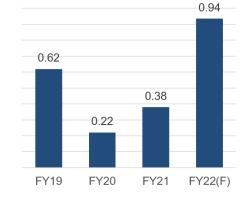
SRJ – positioned for growth

Growing revenues, positive industry outlook and an expanding track record

- Positive outlook for the energy industry, oil price recovery creating liquidity to undertake asset integrity projects
- Asset integrity market continues to strengthen driven by pressure from regulators, ESG importance and need to maximise
 production in a high energy price environment
- Performance to date in FY22 is reasonable (200%+ increase to A\$1.7m Revenue) but outlook is positive
- Gross Profit margins remain strong and whilst SRJ have made some cost efficiencies (A\$605k pa) their overheads remain high
- · A fundamental assessment of Group structure and costs will be undertaken to address the overhead concerns
- SRJ possess a strong management and industry leading engineering team and acquisitions will allow them to grow without the need to build out management team further.
- Customer backlogs of maintenance and repair needs are apparent, with a growing emphasis on advanced technology and speed of delivery. Successes to date has positioned SRJ for repeat and recurring revenues



SRJ Gross Profit (<u>A\$m</u>)



Key Customers:

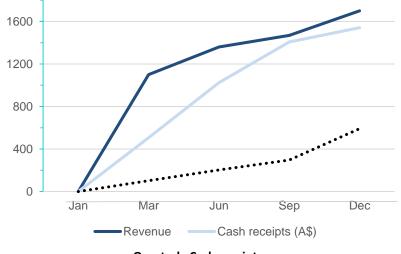


SRJ FY22 Highlights

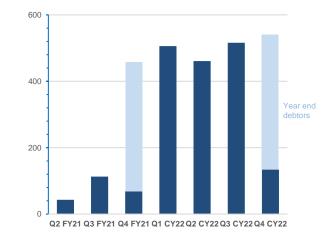
Commercial Highlights

- Abu Dhabi National Oil Company (ADNOC) Completion of Asset integrity contract in UAE with (A\$863k) ADNOC has 5/6 similar facilities requiring SRJ Integrity Solutions
- Saudi Basic Industries Corporation (SABIC) Completion of the first ever online Oxygen leak sealing project in Saudi Arabia for facilities in Jubail Industrial City. This resulted in a Certificate of Appreciation being issued by SABIC 'in recognition for the dedication, excellent performance and support during the design, fabrication and installation of the solution to arrest oxygen leaks in the Royal commission Corridor area.'
- · Major FPSO Operator- Multiple consulting work scopes completed in respect of Offshore Asset Integrity
- Significant progress made with the BoltEx[®] sales option (as opposed to rental) with one of SRJ's West African customers now actively engaged in negotiation to purchase. This offers significant immediate cashflow benefits removing the uncertainties of potential delays.
- Final discussions for the provision of SRJ Flowline Decommissioning End Caps to support one of Australia's largest Coal Seam Gas (CSG) to LNG Asset owners in respect of decommissioning work (supporting ESG credentials).
- PTTEP Malaysia a state-owned energy company to award a local contract to supply SRJ BoltEx[®] product for exclusive use across its Malaysian assets in the coming weeks.
- Woodside Energy Group (Karratha Gas Plant) engineering team has now permanently integrated the SRJ BoltEx[®] product into Woodside procedures and BoltEx has been successfully used for flange integrity management.
- EDL Energy, Australia Completed detailed Asset Integrity procedure incorporating SRJ BoltEx[®] into ongoing campaigns, including successfully completing the first major scope.
- John Crane Joint Tender with for Asset Integrity Reviews for Qatar Energy Gas Plants and Pipelines
- MODEC Purchase orders secured for execution stage of Hot Bolting campaigns.
- **NOWCo** Phase 2 of subsea desalination consulting project commenced further strengthening SRJ's sustainability credentials.

Cumulative YTD Performance (A\$m)



Quarterly Cash receipts





The Landscape



Asset Integrity market fragmented - technologically and contractually

Traditional businesses being pushed out by new tech /entrepreneurial newcomers

Typically underfunded – limited scale up and geographical reach

The Vision

To become the global leader in the provision of integrated asset integrity services and solutions

The Strategy

To develop a group of integrated asset integrity businesses through acquisition and synergistic growth.

Acquire and grow established businesses and niche technology businesses and provide capital and management expertise to scale up. All within an entrepreneurial and technological business culture.

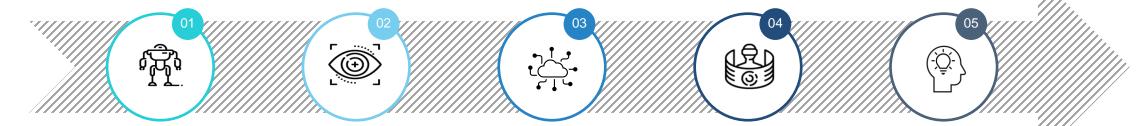


Private equity responsible for strangling new businesses - high fees/interest rates

SRI Asset Integrity – Building a Global Leader

The Opportunity

- Acquire and grow established businesses as well as niche technology businesses, provide capital and management expertise to scale up. All
 within an entrepreneurial and technological business culture:
 - Grow and broaden the existing SRJ Consulting Group Strategy/Governance /Troubleshooting
 - · Target businesses with niche technology in areas one, two and three
 - Focus is on businesses either already servicing or evolving to service the energy transition
- These businesses either provide an inspection capability where none currently exists or unique solutions to asset integrity problems or both. Combining these potential target businesses will establish SRJ in the key areas of asset integrity with niche, in-demand technology and expertise that enables customers to reduce costs, establish new business models to drive value through integrated service models.



Robotics, Simulation and Visualisation Technologies

Automation of data collection and data analysis and remote planning Inspection, Monitoring systems, Software and Sensors

Collection of the data required to assess, manage and improve asset integrity

Repair and Maintenance Technologies and Services

Solutions, products and services for equipment repair and mitigation of asset integrity risk Predictive Maintenance and Data Analytics

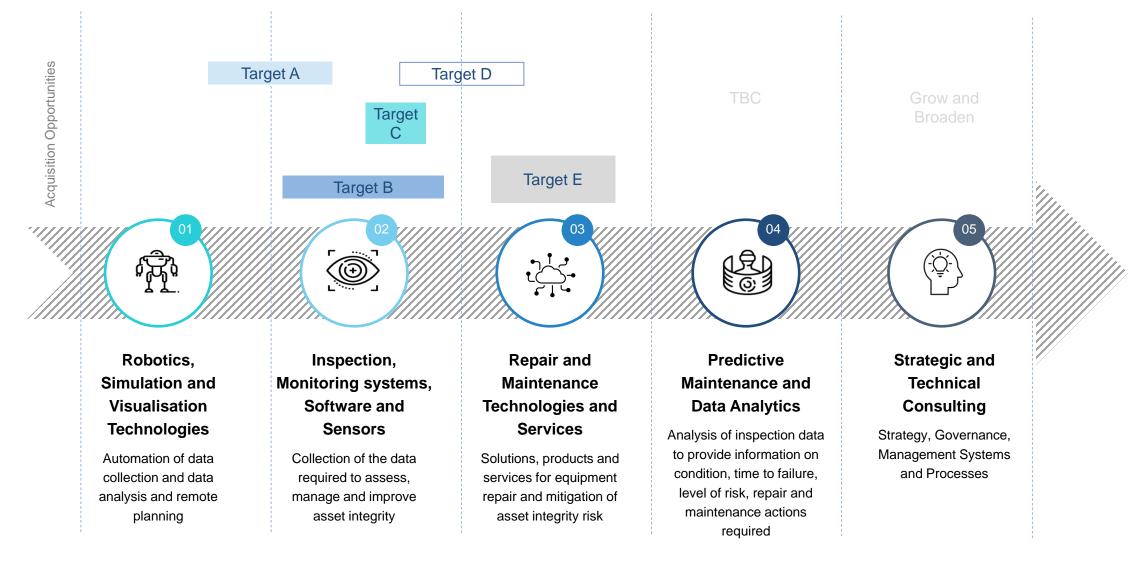
Analysis of inspection data to provide information on condition, time to failure, level of risk, repair and maintenance actions required

Strategic and Technical Consulting

Strategy, Governance, Management Systems and Processes



The Building Blocks



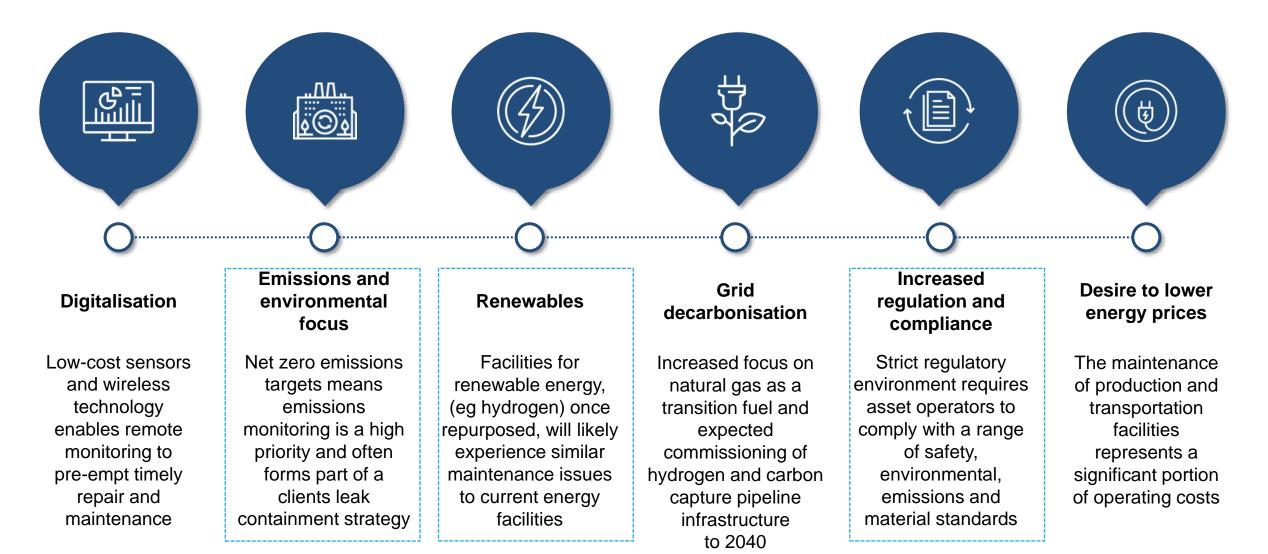


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SRJ Supporting customers to achieve their Environmental, Social and Governance (ESG) objectives/commitments

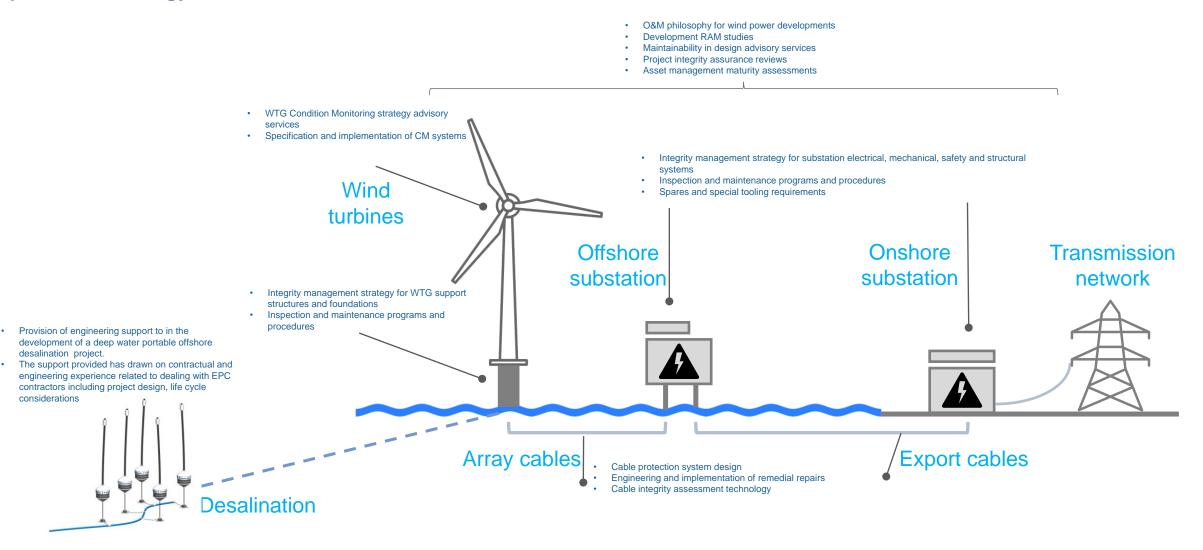
With a focus on technologies to help minimise emissions, SRJ is already well positioned to respond to the key ESG trends impacting the energy industry

10



SRJ Existing sustainability solutions

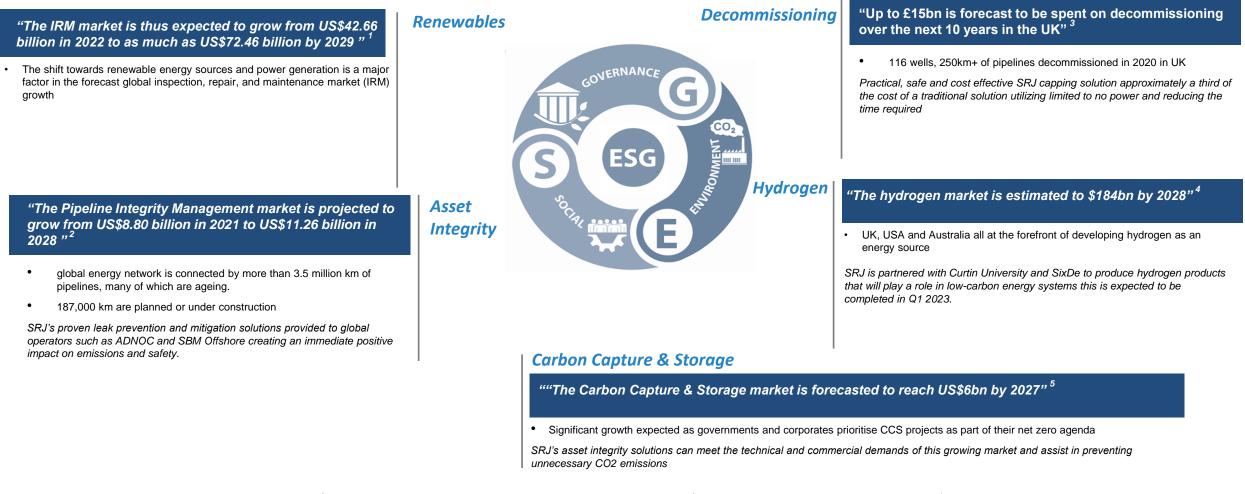
SRJ Consulting teams existing Offshore wind & Desalination experience supports our ability to provide solutions as part of the energy transition and shift to Greener solutions



SRJ Energy transition and sustainability priorities provide attractive opportunities

12

Over 110 countries have pledged net zero emission commitments. SRJ is well positioned to take advantage of the emerging opportunities relating to carbon capture storage (CCS), hydrogen energy and decommissioning of offshore and onshore infrastructure alongside the continued provision of asset integrity

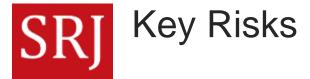


¹ https://www.fortunebusinessinsights.com/inspection-repair-and-maintenance-market-102983 ² https://www.bbc.com/news/uk-scotland-scotland-business-50557585 ⁴ https://www.wemeanbusinesscoalition.org/blog/zero-carbon-transition-latest-sign of-change-19-03-21 ⁵ https://marketresearchstrategy.com/reports/oil-gas/carbon-capture-and-storage-ccs-market



Investment Highlights

ŹØ	ESG focussed solutions	Portfolio of niche technologies supporting the energy industry achieve its sustainability commitments
	Strong industry tailwinds	Large and growing addressable market with ageing assets, driven by increasing regulatory pressure on energy sector operators together with energy transition opportunities
	Management team & culture	Highly skilled management team with significant global experience in the energy industry
	Intellectual property	Portfolio of registered intellectual property with 28 granted patents across 7 patent families in +20 countries with additional pending.
	Competitive advantage	Solutions-led approach complemented by a suite of innovative asset integrity management products and solutions providing customers with an integrated, end- to-end approach to managing asset integrity
S.	Sales leverage	Strategically aligned with global partners, providing access to blue chip clients in North America, Europe, Middle East and Asia Pacific



Failure to attract new customers	The success of SRJ's business relies on its ability to attract new business from existing customers and attract new customers. The capacity to attract new customers and attract new business from existing customers will be dependent on many factors including the capability, cost- effectiveness, customer support and value compared to competing products. If customers do not continue to use SRJ's products and increase their usage over time, and if new customers do not choose to use SRJ's products, the growth in the Company's revenue may slow, or SRJ's revenue may decline, which will have an adverse impact on the Company's operating and financial performance.	
Protection of intellectual property	The value of SRJ's products is dependent on its ability to effectively identify, protect, defend, and in certain circumstances keep secret, its intellectual property, including business processes and know-how, copyrights, patents, trade secrets and trademarks. There is a risk that SRJ may be unable to detect the unauthorised use of its intellectual property rights in all instances. Further, actions SRJ takes to protect its intellectual property may not be adequate or enforceable and therefore may not prevent the misappropriation of its intellectual property and proprietary information	
Reliance on key personnel	The nature of SRJ's business requires its employees in the engineering team to be highly skilled and experienced in their respective fields. Further, SRJ's management team consists of individuals, in particular Mr. Alexander Wood (CEO), Roger Smith (Head of EMEA)and Paul Eastwood (Technical Director) and certain other senior employees of SRJ, who have significant knowledge of SRJ's technology, products and well-established relationships with SRJ's key customers, third party manufacturers and suppliers. The loss of key members of the management team or members of the engineering team, or any delay in their replacement, may adversely affect the Company's ability to implement its strategies and may also adversely affect the Company's future financial performance.	
Launch and adoption of new and existing products	The development and release of new products, or the adoption of these new products may take longer than expected, may involve additional costs and/or may delay new revenue streams. New third-party technologies could prove more advanced and be developed in less time than SRJ's new products. There is also risk that SRJ's new products may not be well received or adopted by its customers as a result of various reasons including (amongst others) the new products not being well priced when compared to competing products or the new products lacking a strong feature that resonates with customers.	
Competition risk	Whilst SRJ currently has expertise to deliver a high-quality product, it is anticipated that the level of competition could increase rapidly. There is no assurance that competitors will not succeed in developing product more effective or economic than the product developed by SRJ which would render SRJ product uncompetitive.	
Global and jurisdiction risk	SRJ has operations in Australia, the United Kingdom, and corporate and head office functions in Jersey. SRJ derives revenue from operations in foreign countries. As a result SRJ is exposed to fluctuations in currency exchange rates particularly in USD as compared to GBP, which are not managed by way of hedging at present. These fluctuations in currency, the introduction of foreign exchange controls which restrict or prohibit repatriation of funds, and technology export and import restrictions, prohibitions or delays may adversely impact SRJ's operating and financial performance. The sale of products in foreign jurisdictions also exposes SRJ to national trade laws, regulatory rules and regulations (where applicable) and failure to comply with any applicable law or regulatory requirement could result in penalties and enforcement action.	
Manufacturing, supply and product liability risk	SRJ may be subject to product liability claims if a defect in a product sold or supplied by SRJ results in, or is alleged to have resulted in, personal injury or property damage. SRJ's business model relies on third party suppliers to supply certain product components and also relies on third party manufacturers to manufacturers to supply certain products. Although SRJ has policies and procedures in place to ensure its products are of a certain standard, there can be no assurance that manufacturing defects will not arise in SRJ's products or that key components provided by third party suppliers may be defective.	
Failure to realise benefits from research and development costs	Developing technology is expensive and the investment in the development of these product offerings often involves an extended period of time to achieve a return on investment. An important element of SRJ's business strategy is to continue to make investments in innovation and related product opportunities. SRJ believes that it must continue to dedicate resources to SRJ's innovation efforts to develop technology product offerings in order to maintain SRJ's competitive position. SRJ may not, however, receive significant revenues from these investments for several years, or may not realise such benefits at all.	
Failure to effectively manage growth	It is expected that SRJ will need to continue to expand its manufacturing capacity, including additional contract manufacturing capacity, and invest in systems and processes to support the development of the business if SRJ gains significant market share over and above its current short- term expectations. If this is not done in a timely, robust and efficient way to handle projected growth it may negatively impact on SRJ's financial performance.	
Insurance risk	While SRJ currently has in place what it reasonably believes to be sufficient levels of insurance to cover general and product liability, directors' and officers' liability and workers compensation claims, there is a possibility that events may arise which are not covered by SRJs insurance policies. In the event of a successful claim being made against SRJ, this may adversely impact SRJ's reputation, result in payment of excesses incurred in defending claims, result in payment of any amount of liability that exceeds available insurance coverage and may increase future insurance premiums.	
Infringement of intellectual property rights	The ability of SRJ to maintain protection of its proprietary intellectual property and operate without infringing the proprietary intellectual property rights of third parties is an integral part of its business. There is a risk that third parties may allege that SRJ's products use intellectual property derived by them or from their products without their consent or permission. SRJ may be subject to intellectual property or other claims from time to time, which could result in disputes or litigation which are costly to defend, could result in significant damage awards, and could limit its ability to use certain technologies in the future which could cause delays and increases in costs.	
Territory risks in new and/or unfamiliar markets	SRJ has operations in a number of overseas jurisdictions and is exposed to a range of different legal and regulatory regimes, including in new jurisdictions in which SRJ is expanding its operations. As SRJ expands its presence in new international jurisdictions, it is subject to the risks associated with doing busine in regions that may have political, legal and economic instability or less sophisticated legal and regulatory systems and frameworks	
Jersey tax risks	As the Company's operations are moving towards a more global focus, there are two key tax risks from a Jersey perspective -Residence -the Company is currently tax resident in Jersey and liable to Jersey income tax at 0%. There is a risk that, as the Company's operations are moving more towards a global focus, the Company will become tax resident in another jurisdiction and not tax resident in Jersey which would give rise to a higher corporate income tax rate rather than 0%. As an example, with the SRJs operations headquartered in the UK, alongside SRJ's UK based consulting team the risk exists that the Company will become tax resident in the UK whose current rate of tax is 20%. Substance -certain Jersey tax resident companies, which have income from a relevant activity, to demonstrate they have substance in Jersey.	
Inability to develop products compatible with future energy technology	SRJ may seek to expand into new energy markets in the future. However, there is a risk that SRJ's current technology will not be fully compatible with these future energy infrastructures. Although SRJ will likely invest in developing products that are compatible with any such future energy markets, there is a risk that competitors may develop products that are more compatible with these future energy infrastructures or may develop such products faster than SRJ is able to. Not being able to compete or effectively compete in these new energy markets could adversely a SRJ's business and may have an adverse effect on SRJ's operations and financial performance.	



ELEVATE ASSET INTEGRITY AND CONTAINMENT MANAGEMENT WITH SRJ TECHNOLOGIES

Directors

Robert Pinchbeck(Chairman)Alexander Wood(Chief Executive Officer)Roger Smith(Managing Director)

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