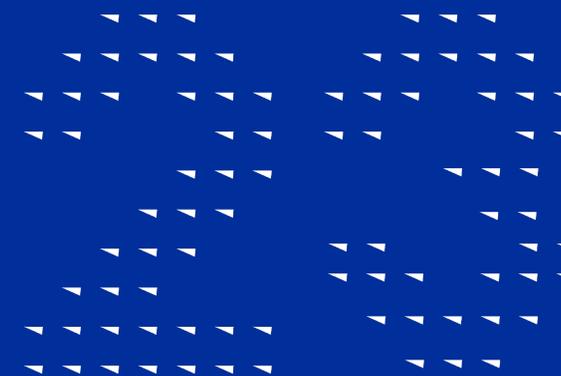


Half-Year Results Presentation

For the FY23 half-year ended 31 December 2022



Disclaimer

Future Performance

Past performance information in this presentation is for illustrative purposes only and should not be relied upon as, and is not an indication of future performance.

This presentation may include ‘forward-looking statements’. Such statements are not guarantees of future performance and involve known and unknown risks, uncertainties, and other factors that may cause actual results to differ materially from those expressed or implied in such statements. Actual results, performance, or achievements may vary materially from any projections and forward-looking statements, or the assumptions on which those statements are based.

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This presentation is in summary form, is of a general background nature, and does not purport to be complete. This presentation should be read in conjunction with the most recent Annual Report, together with any announcements made by SSH Group Ltd in accordance with its continuous disclosure obligations arising under the Corporations Act 2001 and ASX Listing Rules.

Ongoing Accuracy

SSH Group is not obliged to, and does not represent that it will update the presentation for future developments. References in this report to a ‘half-year’ are to the six-month period ended 31 December 2022 (previous corresponding period 31 December 2021) unless otherwise stated. Totals may not add up precisely due to immaterial rounding. All currency figures are in Australian dollars unless otherwise stated.

This presentation is not, and does not constitute an offer to sell, or the solicitation, invitation, or recommendation to purchase any securities. Neither this presentation nor anything contained in it forms the basis of any contract or commitment.

A Leading Integrated Hire Business

OUR VALUES

Integrity | Care | Excellence | Service

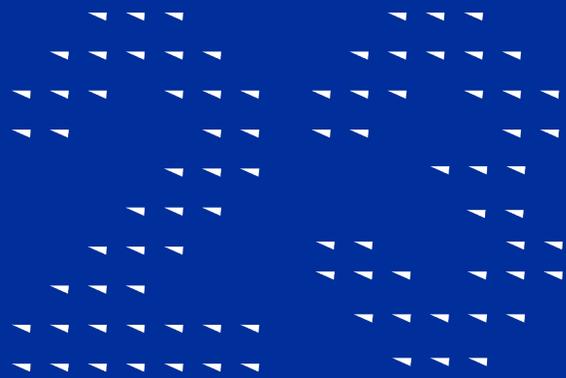
OUR PURPOSE

Improving outcomes for Australian projects and communities

	People Hire	Equipment Hire	Partnerships
Operating Brands	 	 	
Assets and Services	<p>Resourcing, recruitment and workforce management solutions.</p> <p>Temporary staffing solutions, permanent placements, embedded resourcing, and outsourced staffing solutions.</p>	<p>Mine spec utilities, wagons, vans, trucks, buses, and specialised builds.</p> <p>Excavators, skid steers, wheel loaders, tippers, water and service trucks, rollers, graders, and telehandlers.</p>	<p>People resources and equipment resources.</p>

Highlights

Half-Year Presentation



Financial Highlights

Significant Gross Margin Percentage Increase

Significant Normalised EBITDA / Revenue Percentage Increase



116% Growth on PCP

150% Growth on PCP



Operating Cash Flow

Total Asset Value



Positive



Total Assets \$34.7M

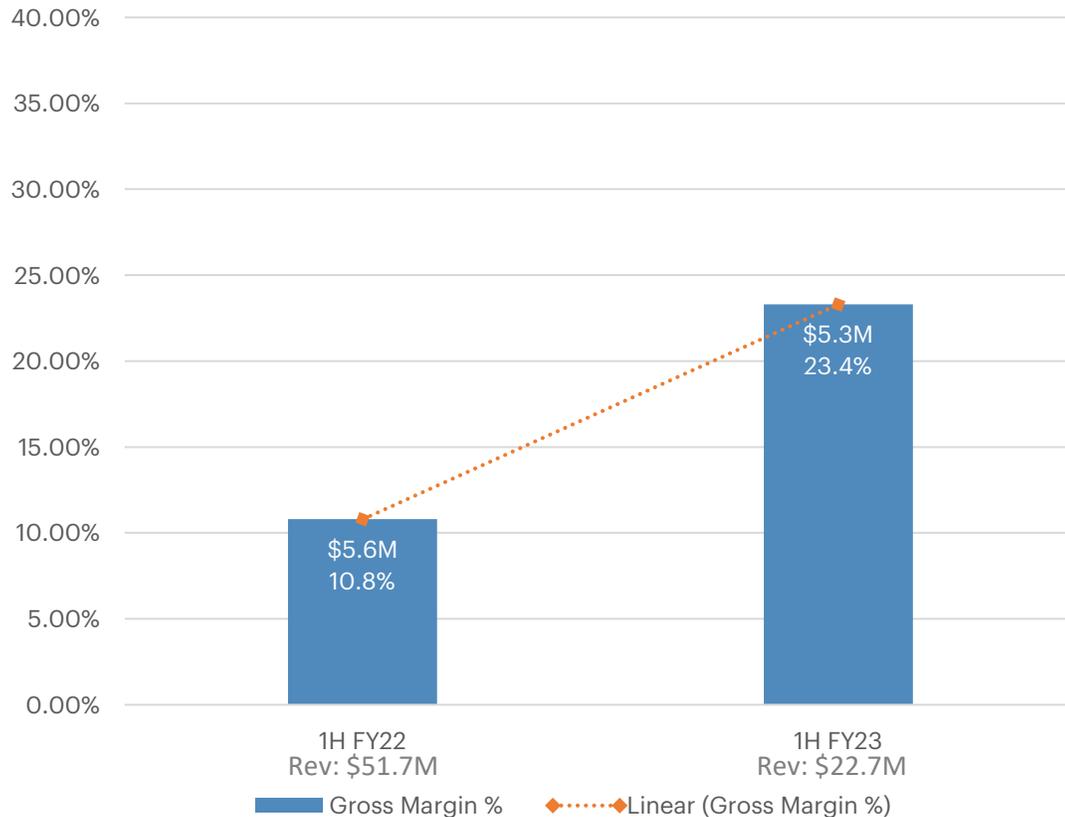
*Total Assets includes cash and cash equivalents
 Related Borrowings includes HP and Debtor Finance
 Operational Liabilities include deferred consideration, business loans, property leases, and trade and other payables.*

Financial Highlights

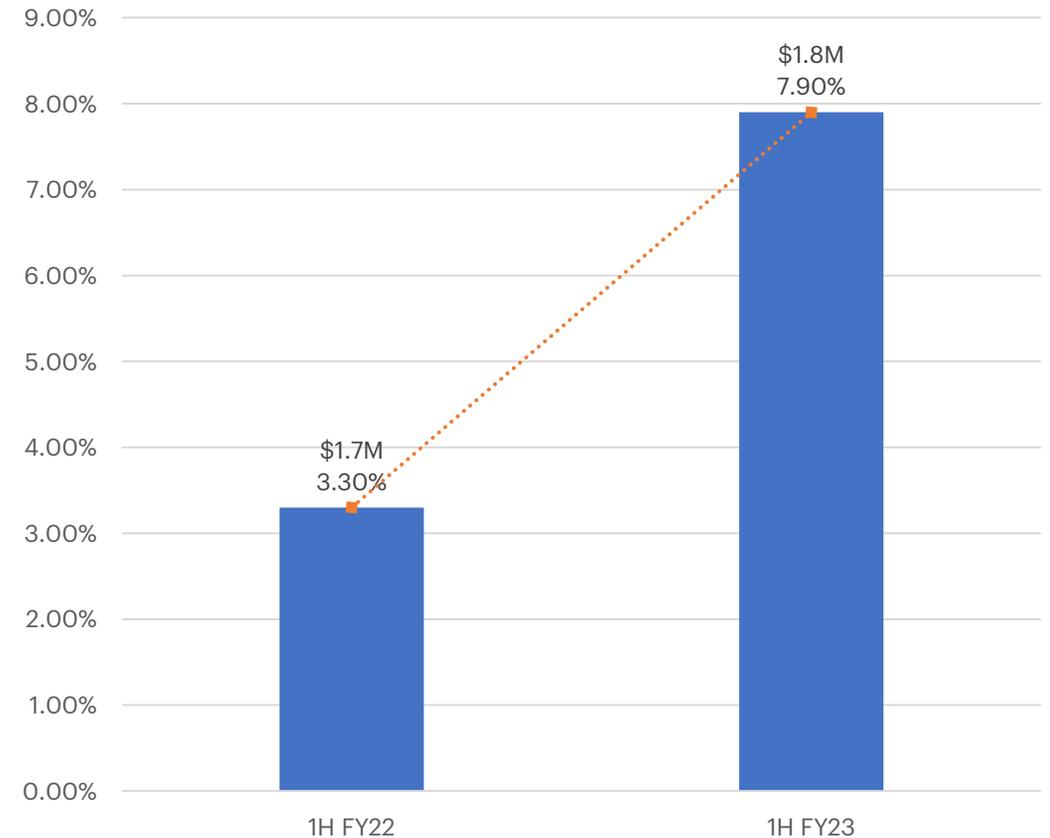
Significant Gross Margin Percentage Increase

Significant Normalised EBITDA / Revenue Percentage Increase

Gross Margin %



Normalised EBITDA / Revenue %



Commercial and Operational Highlights

Commercial

Tru Fleet Launch



Tru Fleet launched on 04 July 2022 as a self-started fleet-hire business and now has a fleet worth in excess of \$8M with more than 115 deployable assets. Tru Fleet is already profitable and providing a return on investment.

Bridge Resources Launch



Building on the success of SSH People, Bridge Resources launched on 01 Oct 2022 as a dedicated business to provide resourcing, recruitment and workforce management solutions to the mining and resources, construction and civil sectors.

Four Hills Services Partnership



SSH Group have partnered with Four Hills Group to bring the strengths and expertise of both companies to deliver high-quality people and equipment hire services to the construction, civil, and mining sectors of Western Australia.

Operational

194 Hire-Fleet Assets

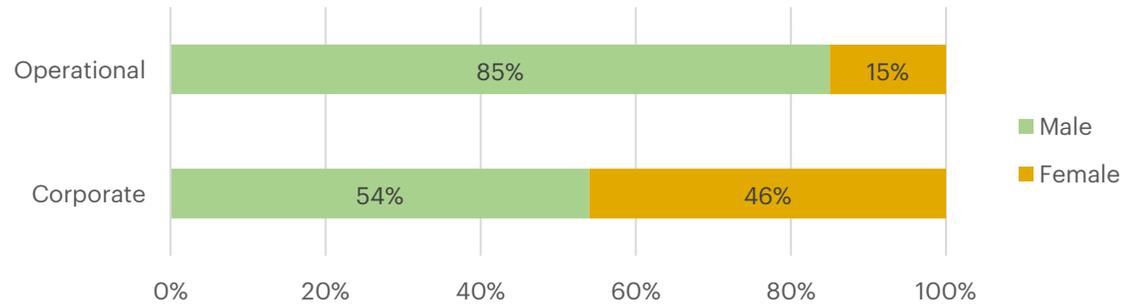


Supporting 190 Clients



Corporate Responsibility

Gender Diversity



Four Hills Services



Governance



Indigenous Engagement

7%

Corporate

5%

Operational

Social Responsibility

Community Involvement



Environmental Impacts

Across three main locations, SSH Group office staff have donated hundreds of recyclable items to the Containers for Change programme. All proceeds were donated to the not-for-profit Kanyana Wildlife Rehabilitation Centre in the Perth hills.



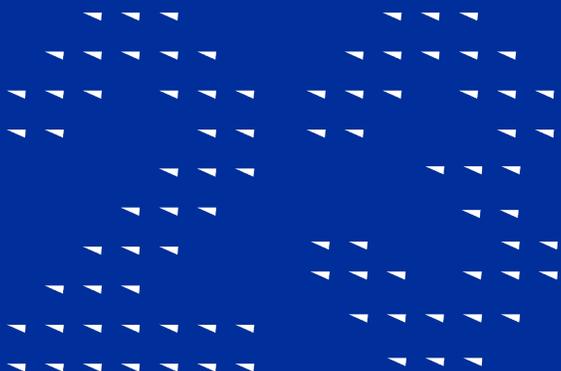
Community Donations



Following a review of ICT equipment on hand, SSH Group took the opportunity to donate a large number of items to TADWA, a not-for-profit organisation providing computing equipment to the elderly, disabled, and disadvantaged in the community.

Our Future

Half-Year Presentation



Market Opportunity



Safety Industry¹

\$2.95b Current services aligned with 26.8% of market

Equipment Hire Industry³

\$1.8b Current services aligned with 20.9% of market

Personnel Industry²

\$23.7b Current services aligned with 69.6% of market

Vehicle Hire Industry¹

\$350m Current services aligned with 14% of market

¹ Australia Industry (ANZSIC) Report O7712/Public Administration and Safety – Investigation and Security Services in Australia – April 2022

² Australia Industry (ANZSIC) Report N7212/Administrative and Support Services – Temporary Staff Services in Australia – March 2022

³ Australia Industry (ANZSIC) Report O7712/Public Administration and Safety – Investigation and Security Services in Australia – April 2022

⁴ Australia Industry (ANZSIC) Report N7212/Administrative and Support Services – Temporary Staff Services in Australia – March 2022

Growth Strategy

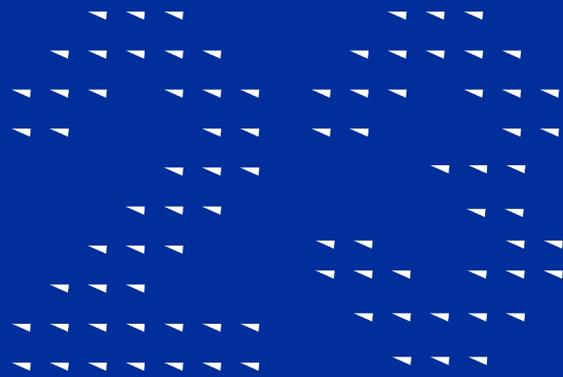
SSH Group's key focus is working in high-margin industries, driving profitability, and transacting on EPS accretive acquisitions.



Appendices

Half-Year Presentation

SSH
GROUP



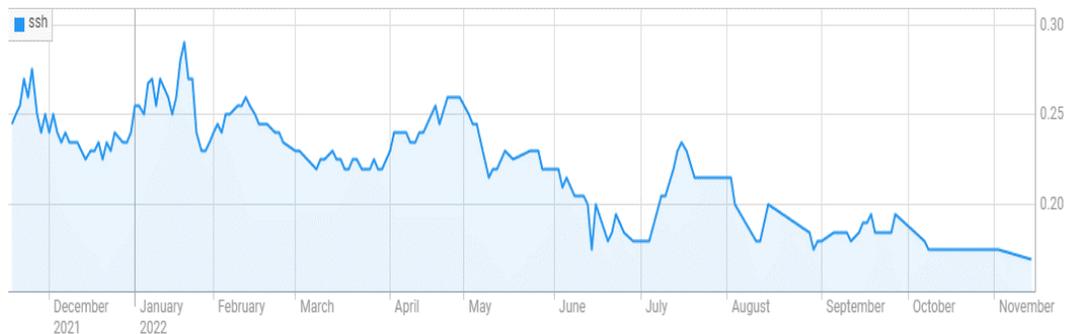
Corporate Overview

Data as at: 24 February 2023

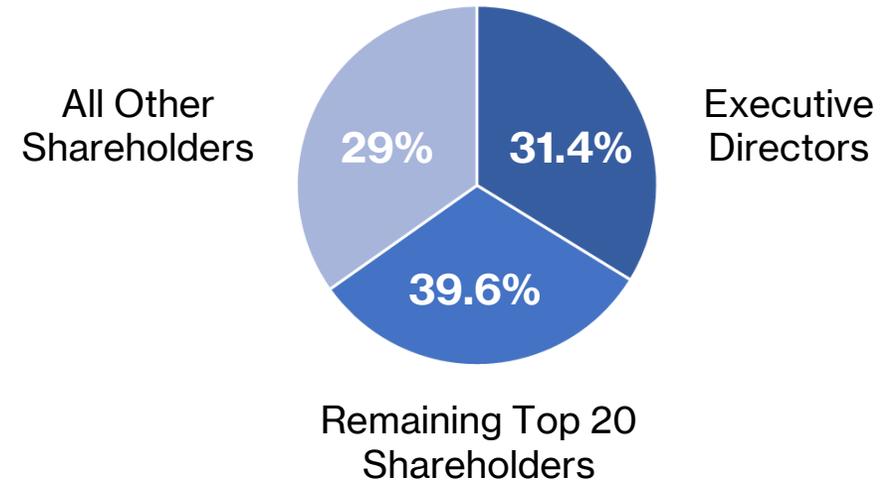
Capital Structure

ASX Code	SSH
Shares Issued	65.3m
Share Price	\$0.17
Market Cap	\$11.11m

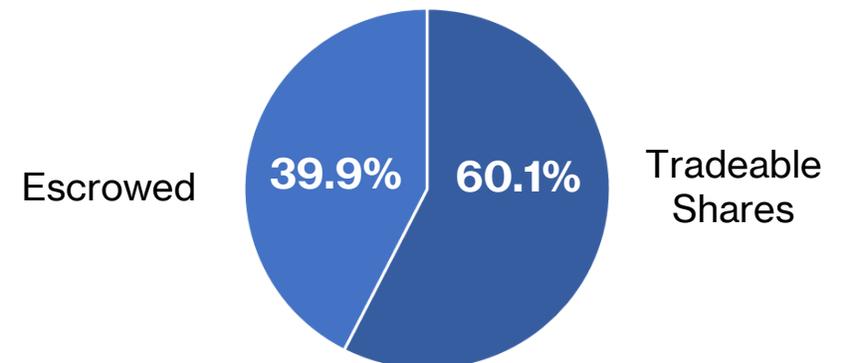
Share Price



Shareholders



Share Register



Leadership



Bruce Lane
Non-Executive
Chairman



Daniel Cowley-Cooper
Chief Executive Officer
and Managing Director



Stefan Finney
Chief Operating Officer
and Executive Director



Matthew Thomson
Chief Financial Officer



Matthew Foy
Company Secretary

Bridge Resources



Overview

Bridge Resources provides resourcing, recruitment and workforce management solutions to the mining and resources, construction and civil sectors.

Offering

Bridge Resources offers a diverse workforce that can be utilised to clients' advantage to get projects completed safely and efficiently.

- Mining operations and production personnel
- Civil and infrastructure construction personnel
- Health, safety, security, and emergency management personnel
- Technical and professional personnel
- Maintenance personnel
- Administration and support personnel



SSH Group Safety



Overview

SSH Group Safety is a safety and security contractor, working with a large range of clients in the mining, civil and construction industries

Offering

SSH Group Safety provides:

- Safety and security consulting
- Safety and security personnel
- Safety and security services and products
- Crisis support services



Tru Fleet



Overview

Tru Fleet offers a wide range of mine spec vehicles including utes, 4WDs, people movers and buses, ensuring clients have access to quality site ready vehicles.

Offering

Boasting a wide range of mine and civil specification vehicles for hire, Tru Fleet specialises in:

- Mine & Civil Spec 4WDs
- Mine & Civil Spec Wagons
- Mine & Civil Spec Buses
- Specialised Light Vehicle Builds





Karratha Machinery Hire

Overview

Karratha Machinery Hire is the Pilbara's largest home-grown plant hire company with over 30 years of experience servicing some of the Pilbara's largest projects.

Offering

KMH offers an extensive range of high-quality, late-model plant and equipment, specialising in the dry hire of:

- Excavators
- Skid steers
- Wheel loaders
- Tipper/Service trucks
- Water trucks/trailers
- Rollers
- Graders and telehandlers



Four Hills Group



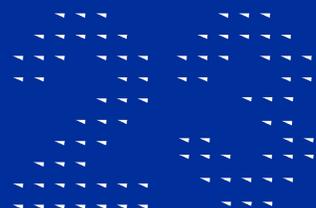
Overview

Four Hills Services operates in a variety of industries, providing services across Western Australia. Our location is also home to many Indigenous communities, who support our diverse business operations. We are committed to working respectfully and responsibly with Traditional Owners/Custodians of the places we work.

Offering

The Four Hills Group and SSH Group Ltd have joined forces to create a new company called "Four Hills Services". This partnership brings together the strengths and expertise of both companies to deliver high-quality people and equipment hire services to the construction, civil, and mining sectors of Western Australia.





SSH Group Ltd
ABN 79 140 110 130