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# **COMPANY SNAPSHOT**

Enterprise Value (A\$)				
Market cap <sup>1</sup>	Share price \$0.012 at 17 Mar 2023	\$6.1m		
Cash <sup>2</sup>	As at 31 Dec 2022	\$2.2m		
Debt <sup>3</sup>	As at 31 Dec 2022	Nil		
Enterprise Value	17 March 2023	\$3.9m		

Key Operating Metrics (Dec financial year end)				
Revenue FY22	End Dec 2022	\$5.7m	+25% on FY21	
ARR <sup>4</sup> end FY22	End Dec 2022	\$2.4m	+83% on end Q1 FY22	
TCV <sup>4</sup> end FY22	End Dec 2022	\$4.9m	+62% on end Q1 FY22	

<sup>&</sup>lt;sup>1</sup> 511,604,932 ordinary shares outstanding at the date, including those in voluntary escrow

<sup>&</sup>lt;sup>2</sup> Excluding Parazero Final Payment received of \$814k – see Announcement, 7 March 2023

<sup>&</sup>lt;sup>3</sup> Excluding motor vehicle leasing and credit cards

<sup>&</sup>lt;sup>4</sup> Annual Recurring Revenue (ARR), Total Contract Value (TCV), see 'ARR | TCV' slide for details. The Company began recording this metric per end March 2022.

### **Drone-Based Data Service and Technology Solutions**

Mining | Entered 2012 Industry Agriculture | Entered 2018 Infrastructure Monitoring | Future Growth Area Customer **Data Capture Data Processing** Output Solution 4A. Surveying & Mapping **Operating Modules** 1A. Hardware (Drones & Sensors) 3A. Reports 2A. GIS Processing Manual / Automated/ AI-Manual / Automated/ Al generated 4B. Environmental 1B. Software (Ground Control Station) 4C. Security & Surveillance 3B. Data Feeds 2B. Quality Control 1C. Drone Pilots (IREX-Rating) Integration with Customer API's Survey-Grade Accuracy for Real-Time data 4D. Asset Monitoring 1D. Licensing (ReOC, BVLOS) 2C. Detect & Quantify 3C. Analysis 4E. ROI Management Al Recognition & Classification Provided by Professional 1E. Safety Management Surveyors, Engineers or Partners Modelling 4F. Conformance Reporting

Value Drivers

Training

Distribution

Automation

AI & Software Integration

Economies of Scale

Scalable
Operating Model



# **UNIQUE VALUE DRIVERS**

#### Which amplify our Business Model



#### ) ) ) ) ) ) Scalable **Business Operating Model**

A key component of what we have built over the last decade as a business is the ability to scale our operations not only domestically, but at a global scale.

Whether organic growth or through acquisitions, we have designed and built mature and robust systems (such as commercial, legal, financial & operational models) that adapt well to jurisdictions with high regard for legislated drone and uncrewed technology operations.

Business' which we acquire immediately benefit from our existing approvals and knowhow, enabling faster growth via a wider capability set.

#### Distribution



We have strong Sales and Marketing teams based across multiple continents and timezones, allowing us to offer significant reach for our partners, as well as global support for our customers.

# Recruitment



Through the years, we have developed a formal recruitment team that can accurately identify, recruit, onboard & train new pilots to modern training standards, developed by our internal team.

train external customers who require their Remote Pilots License or BVLOS type-ratings.

#### **Economies** of Scale



With one of the largest drone fleets in the world. DLT has built strong partnerships with some of the globe's leading hardware and software suppliers, allowing us to negotiate competitive pricing and comprehensive service levels at an international level.

This scale also opens doors to the latest technology and upgrades, as we generally have input at an engineering-level to improve the overall product and delivery experience.

#### Regulatory **Approvals**



Our team is not only comprised of surveyors and engineers, but traditional aviators too!

This unique industry knowledge, built over the course of 12 years, has allowed us to develop mature Safety and Quality Management Systems, which in turn builds trust and confidence from regulators (such as CASA).

We are only a handful of operators to achieve Beyond Visual Line of Site (BVLOS) accreditation across multiple continents, which enables us to attain large area data acquisition at a lower cost point.

#### Al & Software Integration



We develop applications which streamline our data workflows and integrate with pre-existing cloudbased AI tools or visualisation platforms - these deliver information and insights directly to our customer's database and portals.

#### **Automation &** Research



Our R&D is heavily focused on developing an autonomous drone & robotic eco-system which would remove pilots operating in dangerous areas, while delivering a higher frequency of data from Remote Operating Centres.

# **OUR PRESENCE**

**Growing tier-1 and tier-2 customer base** 



#### **OUR CUSTOMERS**













































# **INVESTMENT HIGHLIGHTS**



# STRONG CORE BUSINESS



- Established global presence in mining jurisdictions with excellent team
- Proven business model with large-scale tier-1 and tier-2 customers
- Strong TCV and ARR contract growth with clients
- Operations hardware & software: enterprise agreements & preferential pricing with technology suppliers
- Orone pilot sourcing and training
- Strong cash-position with growth pathway to breakeven

# A GROWTH & VALUE BUSINESS



- DLT's tech-services offer real value to our customers – expanding number of use cases and increasing utilization by industry including move to outsourcing
- Development pipeline of new products & services
- Attractive Profit Margins on long-term B2B contracts
- Strongly positioned to integrate our business model through strategic acquisitions

# POSITIVE INDUSTRY DRIVERS





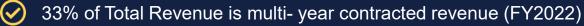
- Primary industry companies are well funded (mining and agriculture)
- Cost-saving initiatives are well-received & understood
- Increased spending on exploration & precision agriculture programmes
- The demand for real-time input data is growing to feed into AI & GIS applications

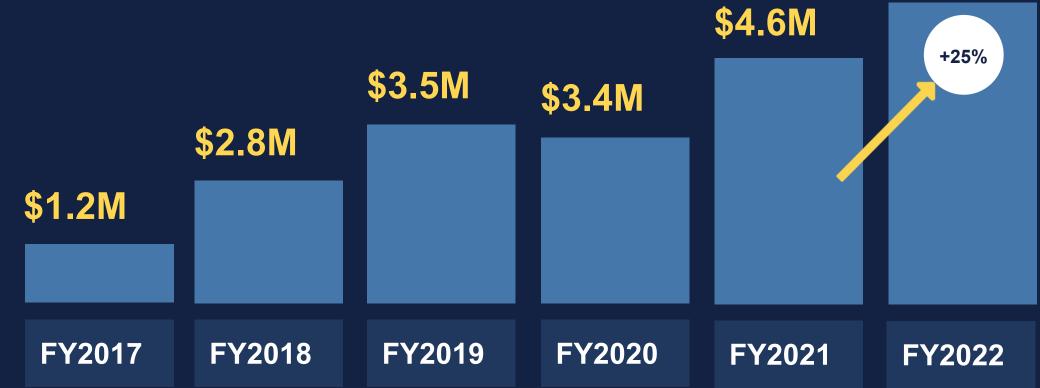


# **OUR GROWTH**

## Revenue growth shows growing track record<sup>1</sup>

32% of Total Revenue is generated in Australia (FY2022)

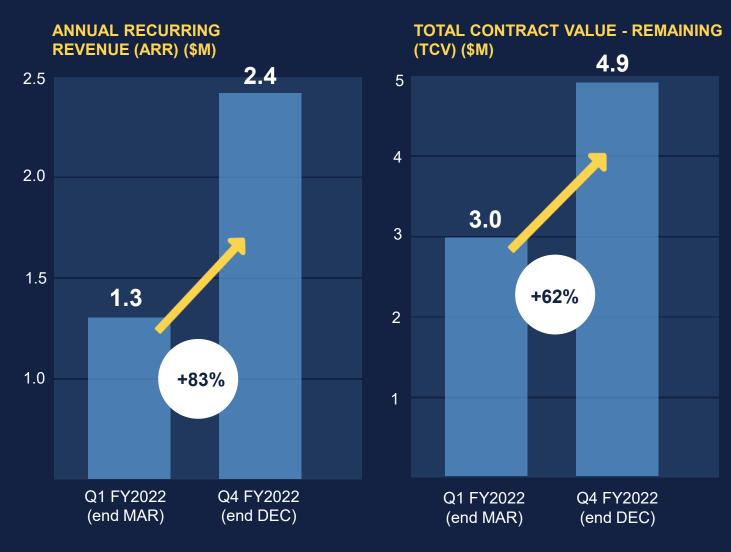






\$5.7M

# ARR | TCV – OUR GROWTH



ARR: annualised revenue which is contracted and has a minimum original term of 12 months

**TCV:** total value of all remaining contracts (only contracts that had a minimum of 12 months original duration are included) and is net of monthly contract depletion (i.e. the revenue remaining to be collected until end of contract life)

ARR and TCV may be impacted by exchange rate fluctuations. The Company began recording this metric per end March 2022.

# Growth in FY2022 driven by 4 material contracts

- Red 5 Limited (Western Australia) 3-year contract, 8 June 2022
- Assmang Khumani Iron Ore (South Africa) 3-year contract, 27 July 2022
- Anglo American (Mogalakwena Mine) (South Africa) – 2-year contract, 17 October 2022
- SFTP Mining (Ivory Coast) − 1.5-year contract, 5 December 2022

# Post December 2022 year end material contracts signed

(data not included in the graphs)



# **Vedanta Zinc International Black Mountain Mining**

**TCV** of \$281k and **ARR** of \$211k – 16 months remaining

Vedanta Limited is the 6<sup>th</sup> largest diversified mining company in the world, see ASX announcement 31 January 2023



**TCV** of \$307k and **ARR** of \$154k – 2-year contract

A leading global gold miner, see <u>ASX announcement</u> 27 February 2023

# **QUARTERLY RESULTS - HIGHLIGHTS**

Q4 FY2022 (DEC)

## **ARR AND TCV**

- ARR \$2.4m up 18% on prior quarter (Q3 FY2022)
- TCV \$4.9m up 10% on prior quarter (Q3 FY2022)

## **REVENUE & CASH**

- Revenue \$1.6m, up 20% on prior quarter
- Cash receipts \$1.7m, up 24% on prior quarter
- Contracted annual recurring revenue (ARR) was 32% of total revenue
- Australian operations accounted for 32% of group revenue (trade)

### Anglo American (Mogalakwena platinum mine) (South Africa) – 2 year contract (TCV \$516k / ARR \$258k)

SFTP Mining (Ivory Coast) – 1.5year contract, 5 December 2022 (TCV \$341k / ARR \$227k)

**MATERIAL** 

IN & POST Q4

Vedanta Zinc Int - Black Mountain Mining (South Africa) - 16-month contract (remaining), (TCV \$281k / ARR \$221k)

**CONTRACTS SIGNED** 

AngloGold Ashanti – Sunrise Dam Gold Mine (Western Australia) – 2-year contract, (TCV \$307k / ARR \$154k)

## **KEY INTIATIVES**

- Software partnership signed with Strayos, complementing DLT's data solutions with Al-driven technology, significantly broadening the business model
- New institutional shareholders have come onto the register following major shareholder Delta Drone SA (DDSA) materially selling down to under 5% post quarter-end



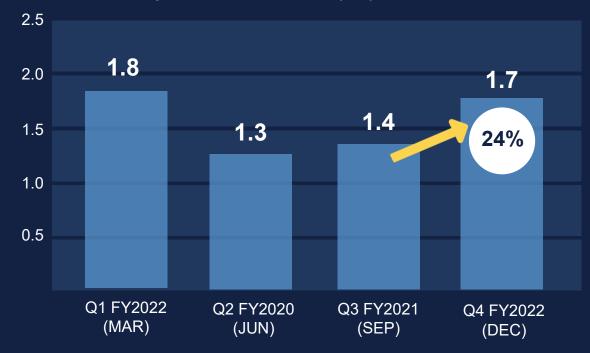
# **QUARTERLY RESULTS**

## **Revenue & Cash Receipts**

#### **Revenue from Continuing Operations (\$M)**



#### **Cash Receipts from Customers (\$M)**



#### NOTE:

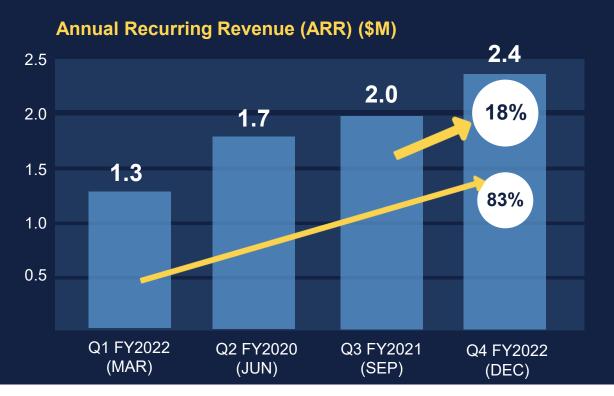
Revenue and Cash receipts are impacted by timing of collections and revenue recognition.

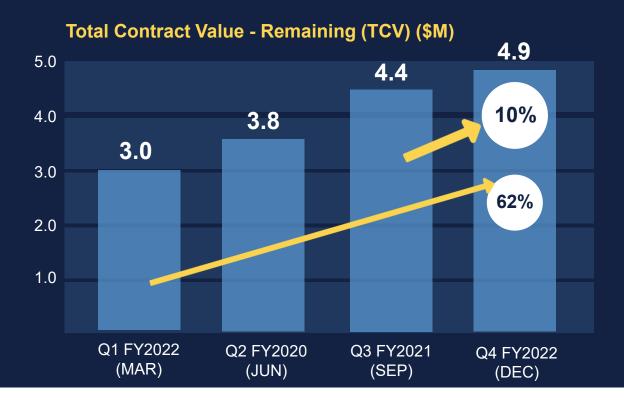
See ARR & TCV slide for definitions | ARR and TCV may be impacted by exchange rate fluctuations |



# **QUARTERLY RESULTS**

**ARR & TCV** 





- Growing the ARR component of overall revenue is a focus of the Company when tendering its services
- Australian operations accounted for 32% of group revenue in the guarter
- Multi year contracted revenue accounted for 32% of total revenue is in the quarter

- Two material contracts signed in the quarter
  - Anglo American (Mogalakwena platinum mine) (South Africa)
  - SFTP Mining (Ivory Coast) 1.5-year contract
- Two material contracts signed in post December quarter end
  - Vedanta Zinc Int Black Mountain Mining (South Africa)
  - AngloGold Ashanti Sunrise Dam Gold Mine (Western Australia)



# REVENUE BREAKDOWN

REVENUE FROM CONTINUING OPERATIONS BY TYPE (\$m) Q4 FY2022 (DEC)



# Contracted Annual Recurring Revenue (ARR) was 32%

of Total Revenue in Q4 FY2022 (Dec)

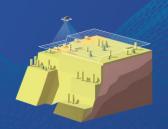
#### **Revenue types**

- A) Revenue legally contracted and recurring: revenue from legal contracts with minimum original terms of 12 months, subject to normal termination provisions per each contract. The TCV and ARR measures contain only this type of contract.
- B) Revenue likely to re-occur: revenue which management have a reasonable expectation will reoccur in the future either because it has been historically demonstrated to re-occur or because we hold rolling short term purchase orders or legal contracts which are less than 12 months in original length.
- C) Revenue one-off: revenue which does not meet the above definitions (these are typically one-off short projects) and can be an early indicator of new contract pipeline, leading to recurring revenue (TCV / ARR) in the future.

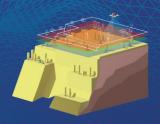


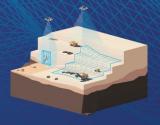


# BUILDING GEOSPATIAL & AI DATA PRODUCTS FROM MINE TO MILL & BEYOND



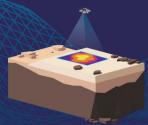












#### **ENVIRONMENTAL**

- Pre & Post
  Disturbance Surveys
- Vegetation Health
  Monitoring
- Data for Environmental Reporting
- Landform Erosion Surveys

#### **EXPLORATION**

- Topographic Survey & Imagery
- Drill-Hole Surveys
- Surface Feature
  Mapping

## SURVEY & PLANNING

- Mine Design Layout
- Stockpile Volumetrics
- 3-D Face Profiles

#### **GEOTECHNICAL**

- Al Crack Detection
- Conformance Monitoring
- Pit Wall Monitoring & Mapping

## DRILL & BLAST

- Fragmentation & Heave Analysis
- Burden Planning & Reporting
- Wibration Modelling

# INFRASTRUCTURE & CONSTRUCTION

- Asset Management & Inspections
- Progress Monitoring & Heat Map
  Conformance
- Digital Twins
- Thermal Inspection

#### TAILINGS STORAGE MANAGEMENT

- Embankment Monitoring
- Thermal Leak

  Detection
- Deposition
   Analysis



# **GROWTH PATHWAY**

Our focus coming into calendar 2023



### BUSINESS MODEL



- Australia business:
  - Implement new operating model (moving projects to multi-year contracts)
  - Improve margins (Arvista acquired late 2021)
- Value add service offering and value chain (Al data processing)
- Unlock value from unique BVLOS\* license longer range capability
- Expand the Agricultural service offering in Australia

# CORPORATE & OPEX COSTS



- Initiatives that bring us closer to break-even
- Continue to contain & reduce corporate overheads, fees & consulting
- Incentivise through non-cash mechanisms
- Improve operational process flows (data capture and processing)
- Investigate debt-sourced funding for operational 'growth' purposes:
  - Scaling new contracts
  - Hardware purchases to further develop a value added client offering (to complement licensed software)

# CUSTOMER GROWTH



- Quarterly Growth to date has shown a track record of growth which is a function of our strong offering with tier-1 and tier-2 mining client wins
- Pipeline growing with strong opportunity in Australia and Africa

## **ACQUISITIONS**



- Pursue opportunities that add value to our business, help us build further economies of scale
- Industries: mining & agriculture
- Locations that add value to our business



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