

12 October 2023

SRG Global Annual General Meeting Chairman's Address

Introduction by Mr Peter McMorrow (Chairman) at SRG Global Limited's 2023 Annual General Meeting.

Good morning ladies and gentlemen, on behalf of the Board of Directors, I would like to welcome you to the SRG Global 2023 Annual General Meeting.

My name is Peter McMorrow and I am the Chairman of SRG Global.

I would like to firstly acknowledge the traditional custodians of the land on which we are meeting today; the Whadjuk people of the Noongar Nation and to pay my respects to their Elders, past, present and emerging, as well as extend that respect to all Aboriginal and Torres Strait Islander people here today.

It is now 10:00 am and I am advised that the necessary quorum of shareholders is present in person or represented by proxy. I therefore have the pleasure of declaring this Annual General Meeting of the Company open.

There are a number of people here today, that I would like to introduce. Firstly, I would like to introduce you to my fellow Directors; David Macgeorge, our Managing Director, and our Non-Executive Directors Michael Atkins and Amber Banfield.

I would also like to introduce our CFO and Company Secretary, Roger Lee and our joint Company Secretary and Group Financial Controller, Judson Lorkin.

The remainder of our Leadership Team present include

- Paul Dawson, EGM Specialist Building
- Paul Greenacre, EGM Civil and International
- Will Grobler, EGM Infrastructure
- Nathan Steiner, EGM Mining Services
- Greg Fletcher, GM Asset Care
- Corey Maranesi, EGM Corporate Services
- Shanelle Zanazzi, EGM People and
- Jeremy Vajas, EGM OHSE.

I also welcome Phillip Murdoch who is representing the Company's auditor, BDO, and Mark Foster representing the Company's lawyers, Steinepreis Paganin.

Ahead of our official business today, I would like to take a moment to reflect on the activities and achievements of the past year. SRG Global's vision is to be the "most sought-after" diversified industrial company in the industries in which we operate. Our strategic transformation to a company with a two thirds annuity earnings profile provides us with a solid platform to grow and leverage our engineering mindset to deliver critical services for major industry.

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The combination of exceptional work winning coupled with strong operational performance across our expanded geographic footprint has contributed to a record financial result. The Board would like to sincerely thank all our people for their efforts in stepping up to every challenge and opportunity as we continue to grow and develop to become the company I know we can be.

SRG Global will continue to focus on the opportunities that exist between our integrated service offerings through applying our specialist expertise with our long term, blue-chip client base across the diverse sectors in which we operate.

In February 2023, we successfully completed a transformational acquisition that enhances and accelerates our growth ambitions. The addition of Asset Care brings together two highly complementary businesses that provide significant cross selling opportunities with existing customers. It is also consistent with our strategy of delivering step change growth in recurring asset maintenance services and enhances our broader offering across the asset management lifecycle by adding significant capability and expertise in front-end monitoring and testing.

The Board would like to acknowledge the company's strong leadership and in particular, David Macgeorge and his Executive team on a transformative and highly successful year. Their ability to execute our strategy through creating a high-performing culture that empowers people to "be their best" is the foundation for the Company's long-term sustainable growth. The Company continues to go from strength to strength and is incredibly well positioned for the future.

On a personal level I would like to thank the Board of Directors for their ongoing support and contribution over the last 12 months in achieving our vision of being the most sought-after diversified industrial services business.

We will continue to monitor and assess the skillset and composition of the Board and I am confident that we have an excellent mix of expertise and experience that will underpin our continued success in delivering increasing returns to our shareholders.

SRG Global has made excellent progress this year and with the strong foundations that have been established through our transformation, the company is well positioned to capitalise on a broad range of opportunities in the key markets in which we operate.

We remain disciplined and measured whilst delivering strong returns to shareholders by continuing to provide smart, critical services to our clients. The foundation we have established through the execution of our strategy is the platform for the next phase of our growth journey. I am confident we not only have the right strategy but also the right people, capability and culture to position SRG well into the future.

In closing and on behalf of the Board, I extend my appreciation to all our people, clients, key partners and shareholders for their ongoing support and I am very much looking forward to an exciting and rewarding future ahead for SRG Global.

Thank you.

– ENDS –

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ABOUT SRG GLOBAL

SRG Global is a diversified industrial services company bringing an engineering mindset to deliver critical services for major industry across the entire asset lifecycle of engineer, construct and sustain. The Company has over 3,300 employees across three operating segments of Asset Maintenance, Mining Services and Engineering & Construction. Our vision is to be the most sought-after in what we do through “Making the Complex Simple”. For more information about SRG Global, please click [here](#).

This announcement was authorised for release to ASX by the Managing Director.