Australia's Next Battery Grade Nickel And Cobalt Producer



AGM Presentation Paul Kopejtka, Managing Director

21 November 2023

IMPORTANT DISCLAIMER



This presentation has been prepared by Alliance Nickel Limited ("Alliance") and consists of written materials/slides for a presentation concerning Alliance. This presentation is a summary only which is current at the date of this presentation. By reviewing/attending this presentation, you agree to be bound by the following conditions.

No representation or warranty, express or implied, is made as to the fairness, accuracy, or completeness of the information, contained in the presentation or of the views, opinions and conclusions contained in this material. To the maximum extent permitted by law, Alliance and its related bodies corporate and affiliates, and its respective directors, officers, employees, agents and advisers disclaim any liability (including, without limitation any liability arising from fault or negligence) for any loss or damage arising from any use of this material or its contents, including any error or omission there from, or otherwise arising in connection with it.

Some statements in this presentation are forward-looking statements. Such statements include, but are not limited to, statements with regard to capacity, future production and grades, projections for sales growth, estimated revenues and reserves, targets for cost savings, the construction cost of new projects, projected capital expenditures, the timing of new projects, future cash flow and debt levels, the outlook for minerals and metals prices, the outlook for economic recovery and trends in the trading environment and may be (but are not necessarily) identified by the use of phrases such as "will", "expect", "anticipate", "believe" and "envisage". By their nature, forward-looking statements involve risk and uncertainty because they relate to events and depend on the circumstances that will occur in the future and may be outside Alliance's control. Actual results and developments may differ materially from those expressed or implied in such statements because of a number of factors, including levels of demand and market prices, the ability to produce and transport products profitably, the impact of foreign currency exchange rates on market prices and operating costs, operational problems, political uncertainty and economic conditions in relevant areas of the world, the actions of competitors, activities by governmental authorities such as changes in taxation or regulation.

Given these risks and uncertainties, undue reliance should not be placed on forward-looking statements which speak only as at the date of the presentation. Subject to any continuing obligations under applicable law or any relevant stock exchange listing rules, Alliance does not undertake any obligation to publicly release any updates or revisions to any information contained in this presentation or to inform any recipient of any new or more accurate information or any errors or omissions of which Alliance may become aware, except as required by the Corporations Act.

Certain statistical and other information included in this presentation is sourced from publicly available third-party sources and has not been independently verified. All figures are expressed in Australian dollars unless stated otherwise.

NiWest Project Summary and Outline

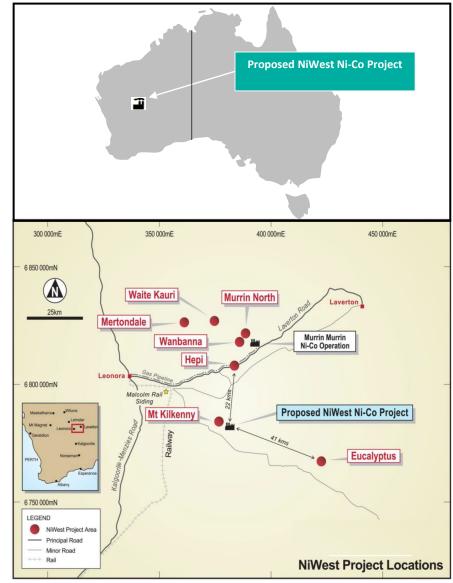
- NiWest is one of the highest-grade undeveloped nickel laterite mineral resources in Australia
- Located adjacent to Australia's largest nickel-cobalt operation (Glencore)
- Targeting annual production of ~90,000 tonnes nickel sulphate (20kt Ni metal) and ~7000 tonnes cobalt sulphate over first 15 years
- Strong project economics with low carbon footprint and is 100% IRA compliant
- Unique geology renders NiWest a simpler, 'greener' mining project with a materially lower capital cost compared to other similar nickel laterite projects
- Shorter lead time to get into production
- Big 3 US automaker *Stellantis* secured as strategic offtake partner and cornerstone investor
- Strong interest from other Tier 1 parties to secure remaining Offtake including involvement with NiWest project financing

Global resource¹ (0.8% Ni cut-off): 93Mt at 1.04% Ni and 0.07% Co

971,000 tonnes nickel and 65,000 tonnes cobalt (~83% in M&I categories)

1. ASX release 14 November 2023 "NiWest Project Mineral Resource Estimate Upgrade"





2

2022/2023 Highlights

Equity Investment And Binding Offtake With Stellantis

- Stellantis is a leading global automaker with an iconic brand portfolio
- Partnership followed extensive technical, corporate and ESG due diligence
- Recent equity investment of \$15 million at \$0.18 per share
- Binding Offtake Agreement from the NiWest Project:
 - > Initial term of five years on a 'take or pay' basis
 - Total of ~170,000t nickel sulphate (~40,000 tonnes Ni metal) and ~12,000t cobalt sulphate (~3,000 tonnes Cobalt metal)

Mineral Resource Estimate (MRE) Upgrade¹

- A 9.6% increase in the global NiWest Resource Estimate to 93.4Mt at 1.04%
 Ni and 0.07% Co₂
- ~83% (805,000 tonnes of contained nickel) of the global MRE is now in the Measured & Indicated JORC category
- Increase in MRE materially extends the first stage of the mine plan at Mt Kilkenny – improving life of mine opex and deferring sustaining capex







1. ASX release 14 November 2023 "NiWest Project Mineral Resource Estimate Upgrade"

2022/2023 Highlights

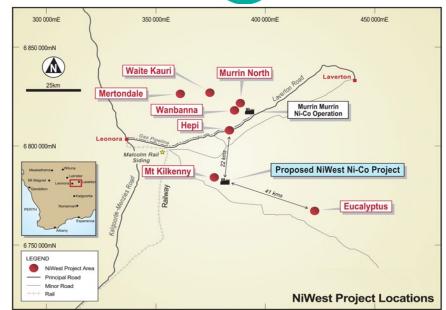
Environmental and Heritage

- EPA Formal Referral Lodged for the NiWest Project
- Lodgement is the first step for environmental approval for construction and operation of the NiWest Project
- Positive discussions continue with the Nyalpa Pirniku Native Title Group in relation to existing Native Title Agreements
- Heritage surveys have not identified any significant sites in the project area.

Letter of Support Export Finance Australia

- EFA manages the Government's \$2 billion Critical Minerals Facility
- Conditional Letter of Support towards financing for the NiWest Nickel-Cobalt Project.
- Discussions continue with a second Export Credit Agency in relation to major capital and supply contracts







Compelling Leverage To IRA Compliant Nickel And Cobalt Battery Metals



An advanced asset of scale in a first-class mining region

- Mine life of +25 years
- High-grade Resource on granted Mining Leases

Ore properties deliver a competitive advantage to other nickel laterite peers

- Heap leach processing confirmed by extensive metallurgical testwork
- Delivers significant reduction in up-front capital relative to HPAL / shorter time to first production

Stellantis partnership transforms project development potential

- Highest quality offtake partner
- Cornerstone equity investment with Alliance Board representation

Next steps and Targeted Key Milestones

- Finalise DFS
- Environmental Approval
- Strategic Partner and Offtake Process
- Financing and Final Investment Decision
- Start of construction / SOP

