# **Appendix 4G**

# Key to Disclosures Corporate Governance Council Principles and Recommendations

Name	e of entity						
Dorie	emus plc						
ABN/	'ARBN				Financial year ended:		
619 213 437					31 December 2023		
Our c	orporate governance s	statement <sup>1</sup>	for the period at	oove can be fo	und at: <sup>2</sup>		
	These pages of our annual report:						
✓	This URL on our website:	https://wv	vw.doriemus.co.	uk/			

The Corporate Governance Statement is accurate and up to date as at 22 March 2024 and has been approved by the board.

The annexure includes a key to where our corporate governance disclosures can be located.3

Date: 22 March 2024

Name of authorised officer authorising lodgement:

Shannon Robinson

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council's recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3.

The Appendix 4G is not a substitute for, and is not to be confused with, the entity's corporate governance statement. They serve different purposes and an entity must produce each of them separately.

See notes 4 and 5 below for further instructions on how to complete this form.

<sup>&</sup>lt;sup>1</sup> "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

<sup>&</sup>lt;sup>2</sup> Tick whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where your corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

<sup>&</sup>lt;sup>3</sup> Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "OR" at the end of the selection and you delete the other options, you can also, if you wish, delete the "OR" at the end of the selection.

### ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corpo	orate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINC	CIPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OV	PERSIGHT	
1.1	A listed entity should have and disclose a board charter setting out:     (a) the respective roles and responsibilities of its board and management; and     (b) those matters expressly reserved to the board and those delegated to management.	✓ and we have disclosed a copy of our board charter at: <a href="https://www.doriemus.co.uk/directors-responsibilities-and-committees/">https://www.doriemus.co.uk/directors-responsibilities-and-committees/</a>	set out in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable
1.2	A listed entity should:     (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and     (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	<b>√</b>	□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	<b>✓</b>	□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	✓	set out in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable

<sup>&</sup>lt;sup>4</sup> Tick the box in this column only if you have followed the relevant recommendation in <u>full</u> for the <u>whole</u> of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with "insert location" underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert "our corporate governance statement". If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg "pages 10-12 of our annual report"). If the disclosure has been made on your website, you should insert the URL of the web page where the disclosure has been made or can be accessed (eg "www.entityname.com.au/corporate governance/charters/").

<sup>&</sup>lt;sup>5</sup> If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

Corpo	orate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
1.5	A listed entity should:  (a) have and disclose a diversity policy;  (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and  (c) disclose in relation to each reporting period:  (1) the measurable objectives set for that period to achieve gender diversity;  (2) the entity's progress towards achieving those objectives; and  (3) either:  (A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or  (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.  If the entity was in the S&P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.	and we have disclosed a copy of our diversity policy at:  [insert location] and we have disclosed the information referred to in paragraph (c) at:  [insert location] and if we were included in the S&P / ASX 300 Index at the commencement of the reporting period our measurable objective for achieving gender diversity in the composition of its board of not less than 30% of its directors of each gender within a specified period.	<ul> <li>✓ set out in our Corporate Governance Statement <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.6	A listed entity should:     (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and     (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	✓ and we have disclosed the evaluation process referred to in paragraph (a) at: https://www.doriemus.co.uk/wp-content/uploads/2023/08/DOR-Performance-Evaluation-Policy.pdf and whether a performance evaluation was undertaken for thereporting period in accordance with that process at: https://www.doriemus.co.uk/directors-responsibilities-and-committees/	<ul> <li>□ set out in our Corporate Governance Statement <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

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Corpo	rate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
1.7	A listed entity should:     (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and     (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	✓ and we have disclosed the evaluation process referred to in paragraph (a) at: https://www.doriemus.co.uk/wp-content/uploads/2023/08/DOR- Performance-Evaluation-Policy.pdf and whether a performance evaluation was undertaken for thereporting period in accordance with that process at: https://www.doriemus.co.uk/directors-responsibilities-and- committees/	<ul> <li>□ set out in our Corporate Governance Statement <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
PRINC	EIPLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD	/ALUE	
2.1	The board of a listed entity should:  (a) have a nomination committee which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: [insert location] and the information referred to in paragraphs (4) and (5) at: [insert location] [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively at: [insert location]	<ul> <li>✓ set out in our Corporate Governance Statement <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	✓ and we have disclosed our board skills matrix at: https://www.doriemus.co.uk/directors-responsibilities-and-committees/	□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

# Appendix 4G Key to Disclosures Corporate Governance Council Principles and Recommendations

Corpor	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>	
2.3	A listed entity should disclose:     (a) the names of the directors considered by the board to be independent directors;     (b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and     (c) the length of service of each director.	and we have disclosed the names of the directors considered by the board to be independent directors at:  [insert location] and, where applicable, the information referred to in paragraph (b) at:  [insert location] and the length of service of each director at:  [insert location]	✓ set out in our Corporate Governance Statement	
2.4	A majority of the board of a listed entity should be independent directors.		<ul> <li>✓ set out in our Corporate Governance Statement <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>	
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	✓	□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable	
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.	✓	set out in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable	

Corpor	rate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINC	IPLE 3 – INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY	Y AND RESPONSIBLY	
3.1	A listed entity should articulate and disclose its values.	✓ and we have disclosed our values at: https://www.doriemus.co.uk/directors-responsibilities-and-committees/	□ set out in our Corporate Governance Statement
3.2	A listed entity should:     (a) have and disclose a code of conduct for its directors, senior executives and employees; and     (b) ensure that the board or a committee of the board is informed of any material breaches of that code by a director or senior executive; and     (2) any other material breaches of that code that call into question the culture of the organisation.	✓ and we have disclosed our code of conduct at: https://www.doriemus.co.uk/wp- content/uploads/2023/08/DOR-Code-of-Conduct.pdf	□ set out in our Corporate Governance Statement
3.3	A listed entity should:  (a) have and disclose a whistleblower policy; and  (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	✓ and we have disclosed our whistleblower policy at: <a href="https://www.doriemus.co.uk/wp-content/uploads/2023/08/DOR-Whistleblower-Policy.pdf">https://www.doriemus.co.uk/wp-content/uploads/2023/08/DOR-Whistleblower-Policy.pdf</a>	□ set out in our Corporate Governance Statement
3.4	A listed entity should:  (a) have and disclose an anti-bribery and corruption policy; and  (b) ensure that the board or committee of the board is informed of any material breaches of that policy.	✓ and we have disclosed our anti-bribery and corruption policy at: <a href="https://www.doriemus.co.uk/wp-content/uploads/2023/08/DOR-Anti-Bribery-and-Anti-Corruption-Policy-1.pdf">https://www.doriemus.co.uk/wp-content/uploads/2023/08/DOR-Anti-Bribery-and-Anti-Corruption-Policy-1.pdf</a>	□ set out in our Corporate Governance Statement

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Corpor	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINCI	PLE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPORT	TS	
4.1	The board of a listed entity should:  (a) have an audit committee which:  (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and  (2) is chaired by an independent director, who is not the chair of the board, and disclose:  (3) the charter of the committee;  (4) the relevant qualifications and experience of the members of the committee; and  (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at:	✓ set out in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	<b>✓</b>	□ set out in our Corporate Governance Statement
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	✓	□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5	
PRINCIP	PLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE			
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	✓ and we have disclosed our continuous disclosure compliance policy at: https://www.doriemus.co.uk/wp- content/uploads/2023/08/DOR-Continuous-Disclosure- Policy.pdf	set out in our Corporate Governance Statement	
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	✓	□ set out in our Corporate Governance Statement	
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	<b>✓</b>	□ set out in our Corporate Governance Statement	
PRINCIP	PLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS			
6.1	A listed entity should provide information about itself and its governance to investors via its website.	✓ and we have disclosed information about us and our governance on our website at: https://www.doriemus.co.uk/directors-responsibilities-and- committees/	set out in our Corporate Governance Statement	
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	✓	set out in our Corporate Governance Statement	
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	✓ and we have disclosed how we facilitate and encourage participation at meetings of security holders at: https://www.doriemus.co.uk/wp- content/uploads/2023/08/DOR-Shareholder-Communications- Policy.pdf	set out in our Corporate Governance Statement	
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than bya show of hands.	<b>✓</b>	□ set out in our Corporate Governance Statement	
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	✓	□ set out in our Corporate Governance Statement	

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Corporate Governance Council recommendation		Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINCIP	PLE 7 – RECOGNISE AND MANAGE RISK		
7.1	The board of a listed entity should:  (a) have a committee or committees to oversee risk, each of which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at:	set out in our Corporate Governance Statement
7.2	framework.  The board or a committee of the board should:  (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and  (b) disclose, in relation to each reporting period, whether such a review has taken place.	✓ and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period at: https://www.doriemus.co.uk/wp-content/uploads/2023/08/DOR-Risk-Management-Policy-1.pdf	□ set out in our Corporate Governance Statement
7.3	A listed entity should disclose:  (a) if it has an internal audit function, how the function is structured and what role it performs; or if it does not have an internal audit function, that fact andthe processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.	✓ [If the entity complies with paragraph (a):] and we have disclosed how our internal audit function is structured and what role it performs at:  N/A  [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes at:  ✓ https://www.doriemus.co.uk/wp-content/uploads/2023/08/DOR-Risk-Management-Policy-1.pdf	set out in our Corporate Governance Statement

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Corpora	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	✓ and we have disclosed whether we have any material exposure to environmental and social risks in: 2023 Annual Report.  and, if we do, how we manage or intend to manage those risks at: 2023 Annual Report.	□ set out in our Corporate Governance Statement
PRINCI	PLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY		
8.1	The board of a listed entity should:  (a) have a remuneration committee which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: [insert location] and the information referred to in paragraphs (4) and (5) at: [insert location] [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive: [insert location]	set out in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	✓ and we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executivesat: <a href="https://www.doriemus.co.uk/directors-responsibilities-and-committees/">https://www.doriemus.co.uk/directors-responsibilities-and-committees/</a>	set out in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable
8.3	A listed entity which has an equity-based remuneration scheme should:     (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and     (b) disclose that policy or a summary of it.	✓ and we have disclosed our policy on this issue or a summary of it at:  https://www.doriemus.co.uk/directors-responsibilities-and-committees/	□ set out in our Corporate Governance Statement <u>OR</u> □ we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

		Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
ADDITIO	NAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CA	ASES	
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	and we have disclosed information about the processes in place at:  [insert location]	<ul> <li>□ set out in our Corporate Governance Statement <u>OR</u></li> <li>✓ we do not have a director in this position and this recommendation is therefore not applicable <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	<b>√</b>	<ul> <li>□ set out in our Corporate Governance Statement <u>OR</u></li> <li>□ we are established in Australia and this recommendation is therefore not applicable <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	✓	□ set out in our Corporate Governance Statement OR □ we are established in Australia and not an externally managed listed entity and this recommendation is therefore not applicable □ we are an externally managed entity that does not hold an AGM and this recommendation is therefore not applicable
ADDITIO	NAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGEI	D LISTED ENTITIES – NOT APPLICABLE	
-	Alternative to Recommendation 1.1 for externally managed listed entities:  The responsible entity of an externally managed listed entity should disclose:  (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; and  (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.	and we have disclosed the information referred to in paragraphs (a) and (b) at:  [insert location]	set out in our Corporate Governance Statement
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities:  An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	and we have disclosed the terms governing our remuneration as manager of the entity at:  [insert location]	□ set out in our Corporate Governance Statement

#### **DORIEMUS PLC**

#### ARBN 619 213 437

("Company")

## **Corporate Governance Statement**

This Corporate Governance Statement sets out the Company's current compliance with the 4<sup>th</sup> edition of the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations (**ASX Principles & Recommendations**). The ASX Principles & Recommendations are not mandatory. However, the Company will be required to provide a statement in its future annual reports or future Corporate Governance Statements disclosing the extent to which the Company has followed the ASX Principles & Recommendations.

The board of the Company (**Board**) currently has in place corporate governance policies and charters which have been posted in a dedicated corporate governance information section on the Company's website at <a href="https://www.doriemus.co.uk">www.doriemus.co.uk</a> (**Company's Website**).

The following summary sets out the position of the Company as at 22 March 2024 and has been approved by the Board.

ASX	Principles & Recommendations	Compliant?	Explanation
Princ	iple 1 – Lay solid foundations for management and oversight		
1.1	A listed entity should have and disclose a board charter setting out:  a) the respective roles and responsibilities of its board and management; and  b) those matters expressly reserved to the board and those delegated to management.	Yes	The Company has adopted a Board Charter that sets out the specific roles and responsibilities of the Board, the Chair and management and includes a description of those matters expressly reserved to the Board and those delegated to management.  The Board Charter sets out the specific responsibilities of the Board, requirements as to the Board's composition, the roles and responsibilities of the Chair and Company Secretary, the establishment, operation and management of any Board Committees, Directors' access to Company records and information, details of the Board's relationship with management, details of the Board's performance review and details of the Board's disclosure policy.  A copy of the Company's Board Charter, which is part of the Company's Corporate Governance Plan, is available on the Company's website.

### **1.2** A listed entity should:

- undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and
- b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.

#### Yes

The Company has guidelines for the appointment and selection of the Board in its Corporate Governance Plan. The Company's Remuneration and Nomination Committee Charter (in the Company's Corporate Governance Plan) requires the Remuneration and Nomination Committee (or, in its absence, the Board) to ensure appropriate checks (including checks in respect of character, experience, education, criminal record and bankruptcy history (as appropriate)) are undertaken before appointing a person, or putting forward to security holders a candidate for election, as a Director.

Under the Remuneration and Nomination Committee Charter, all material information relevant to a decision on whether or not to elect or re-elect a Director must be provided to security holders in the Notice of Meeting containing the resolution to elect or re-elect a Director.

The Company provides a detailed biography for each director being put forward for election or re-election as a director. The biography contains details of relevant qualifications and experience that demonstrate that the individual is suitable for election to the Board.

1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	Yes	The Company's Remuneration and Nomination Committee Charter requires the Remuneration and Nomination Committee (or, in its absence, the Board) to ensure that each Director and senior executive is a party to a written agreement with the Company that sets out the terms of that Director's or senior executive's appointment. The Company has written agreements with each of its Directors and senior executives.
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	Yes	The company secretary is Ms Shannon Robinson (based in Australia) who reports directly to the chair of the Board, Mr Keith Coughlan. The role of the company secretary is outlined in the Board Charter, a copy of which is available on the Company's Website.
1.5	A listed entity should:  (a) have and disclose a diversity policy;	Yes (Partially)	The Company has adopted a Diversity Policy, a copy of which is available on the Company's Website.
	(b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and		The measurable objectives set by the Company to achieve, amongst other matters, gender diversity are set out in the Diversity Policy.
			The objectives are not currently met as all of the directors are men.
	(c) disclose in relation to each reporting period:         (1) the measurable objectives set for that period to achieve gender diversity;         (2) the entity's progress towards achieving those objectives; and		The Board in accordance with the Remuneration and Nomination Committee Charter is responsible for reviewing the Diversity Policy and considering the status of diversity within the Company and the effectiveness of the Diversity Policy in achieving the objectives set out in the Diversity Policy. A copy of Diversity Policy is available on the Company's website.
	A. the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or		The Company will provide updates on its progress towards achieving its diversity objectives including the respective proportions of men and women on the Board, in senior executive positions and across the whole Company in its future Corporate Governance Statements.
	B. if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.		

1.6	A listed entity should:	Yes	The Company's Remuneration and Nomination Committee (or, in its absence, the Board) is responsible for evaluating the performance of the Board, its committees and individual Directors on an annual basis. It may do so with the aid of an independent advisor. The process for this is set out in the Company's Performance Evaluation Policy, which is available on the Company's Website.
	<ul> <li>a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</li> <li>b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</li> </ul>		
			Pursuant to the Performance Evaluation Policy, the Chair of the Board of the Company will:  • evaluate the performance of the Board by way of ongoing review with reference to the composition of the Board and its suitability to carry out the Company's objectives. The Chair of the Board will report back to the Board as to its performance on at least an annual basis;  • arrange an annual performance evaluation of the Board's various committees against each respective committee's charter; and  • complete performance evaluations of each separate individual director on the Board.
			The Board undertakes an evaluation of the Board, its committees and individual directors in accordance with the Board Charter and Performance Evaluation Policy in each financial year. The Company will disclose in its annual report or Corporate Governance Statements, in relation to each financial year, whether or not the relevant annual performance evaluations have been conducted in accordance with the above processes.  A review of the board will occur in 2024.
1.7	A listed entity should:	Yes	Under the Performance Evaluation Policy, the chair of the Board
	a) have and disclose a process for periodically evaluating the performance of its senior executives at least once every reporting period; and		is responsible for completing performance evaluations of each separate individual executive of the Company.  The Board will ensure than an evaluation of the individual
	<ul> <li>b) disclose for each reporting period whether a performance evaluation has been undertaken in the reporting period in accordance with that process during or in respect of that period.</li> </ul>		executives of the Company is undertaken in accordance with the Performance Evaluation Policy every financial year.

### Principle 2 – Structure the board to be effective and add value

- **2.1** The board of a listed entity should:
  - a) have a nomination committee which:
    - 1) has at least three members, a majority of whom are independent directors; and
    - 2) is chaired by an independent director,

#### and disclose:

- 3) the charter of the committee;
- 4) the members of the committee; and
- 5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.

# Yes (Partially)

The Company's Remuneration and Nomination Committee Charter provides for the creation of a Remuneration and Nomination Committee (if it is considered it will benefit the Company), with at least three members, a majority of whom are independent Directors, and which must be chaired by an independent Director.

The Remuneration and Nomination Committee Charter is available on the Company's Website.

The Board considers that due to the size of the Board and the nature of the Company's activities, the Company will not currently benefit from the establishment of a separate Remuneration and Nomination Committee.

The Board carries out the duties that would ordinarily be carried out by the Remuneration and Nomination Committee under the Remuneration and Nomination Committee Charter including processes to address succession issues and to ensure the Board has the appropriate balance of skills, experience, independence and knowledge of the entity to enable it to discharge its duties and responsibilities effectively.

The Board of Directors continues to periodically assess the effectiveness of this committee, including the size and the experience of the members appointed, with a view to ensuring that the committee's performance accords with the best possible practice in the context of the overall Board size and structure.

2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	Yes	In accordance with the Company's Remuneration and Nomination Committee Charter, a board skills matrix has been established to outline those skills and mix of diversity that the Board aims to achieve in its membership. ( <b>Matrix</b> ). A copy of the Matrix is set out in Annexure E of the Corporate Governance Plan available on the Company's website.
2.3	A listed entity should disclose:  a) the names of the directors considered by the board to be independent directors;  b) if a director has an interest, position or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and  c) the length of service of each director.	Yes	The Company assesses the independence of its directors against the requirements for independence set out in the Board Charter which reflect the independence criteria set out in the ASX Corporate Governance Principles & Recommendations (4th edition) Box 2.3.  Director independence is initially assessed upon each director's appointment and reviewed each year, or as required when a new personal interest or conflict of interest is disclosed. Directors are required to disclose all actual or potential conflicts of interest on an ongoing basis.  Mr Keith Coughlan and Mr Mark Freeman are directors considered by the Board to be independent for ASX purposes.  Mr Greg Lee is not considered independent due to his executive position as Technical Director with the Company.  The length of service of each director on the Board is as follows:  Keith Coughlan: appointed 19 June 2019  Greg Lee: appointed 29 September 2017  Mark Freeman: appointed 25 May 2022

2.4	A majority of the board of a listed entity should be independent directors.	Yes	The Company has three directors with two being currently considered independent for ASX purposes.
			The Board believes that the current mix of directors is appropriate for the Company's business and circumstances andis in the best interests of the Company's shareholders as a whole. Further, the Board believes that the Board as a whole is not hindered in its ability to exercise independent view and judgement.
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the sameperson as the CEO of the entity.	Yes	The Chair of the Board is Mr Keith Coughlan, who is considered an independent director for ASX purposes.
			The Company does not have a CEO or managing director. The three directors carry out the most important roles required by the Company at this stage of its development.
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their roleas directors effectively.	Yes	The Company's Remuneration and Nomination Committee (or, in its absence, the Board) is responsible for reviewing and making recommendations to the Board with respect to succession planning for the Board, directorinduction programs and continuing development.
			Pursuant to the Remuneration and Nomination Committee Charter, the Company's Remuneration and Nomination Committee (or, in its absence, the Board) is also responsible for developing director induction programs that are undertaken by each new director and reviewing the effectiveness of the induction program.

Princ	iple 3 – Instil a culture of acting lawfully, ethically and responsi	bly	
3.1	a) A listed entity should articulate and disclose its values.	Yes	The Company has disclosed its purpose, value and strategy and this is available in the Code of Conduct available on the Company's Website.
3.2	A listed entity should:  (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code.	Yes	The Company has adopted a Code of Conduct which applies to all directors, officers, employees, contractors and consultants of the Company as well as a Securities Trading Policy. Each of these policies has been prepared having regard to the ASX Corporate Governance Principles & Recommendations and is available on the Company's Website.
3.3	A listed entity should:  (a) have and disclose a whistle-blower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	Yes	The Company has adopted a whistle-blower policy which applies to all directors, officers, employees, contractors and consultants of the Company. This policy has been prepared having regard to the ASX Corporate Governance Principles & Recommendations and is available on the Company's Website.
3.4	A listed entity should:  (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or a committee of the board is informed of any material breaches of that policy.	Yes	The Company has adopted an anti-bribery and corruption policy which applies to all directors, officers, employees, contractors and consultants of the Company. This policy has been prepared having regard to the ASX Corporate Governance Principles & Recommendations and is available on the Company's Website.
Princ	iple 4 – Safeguard the integrity of corporate reports		
4.1	The board of a listed entity should:  a) have an audit committee which:  1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and	Yes (Partially)	Due to the size and scale of its operations, the Company currently does not have a separate Audit and Risk Committee. Currently the roles and responsibilities of the Audit and Risk Committee are undertaken by the full Board.
			The Audit and Risk Committee is governed by an Audit and Risk Committee Charter, which is available on the Company's Website.
			The Board sets aside time at Board meetings to oversee the Company's financial reporting, compliance with legal and regulatory requirements, setting of risk parameters of the Company and overseeing the Company's systems of internal control and its risk management framework in accordance with the Audit and Risk Committee Charter.

	<ul> <li>2) is chaired by an independent director, who is not the chair of the board,</li> <li>and disclose: <ul> <li>3) the charter of the committee;</li> <li>4) the relevant qualifications and experience of the members of the committee; and</li> <li>5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</li> </ul> </li> </ul>		The Board considered Audit and Risk Committee matters at Board meetings during the year.
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive fromits CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of riskmanagement and internal control which is operating effectively.	Yes	In accordance with the Company's Audit and Risk Committee Charter the MD and CFO (or, if none, the person(s) fulfilling those functions, being the Chair and the Executive Director) to provide a sign off on these terms.  The Company intends to obtain a sign off on these terms for each of its financial statements in each financial year.
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	Yes	The Company will disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.

5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1	Yes	The Company is committed to taking a proactive approach to continuous disclosure and creating a culture within the Company that promotes and facilitates compliance with the Company's continuous disclosure obligations.
			The Company has adopted a written policy to ensure compliance with its ASX Listing Rules disclosure obligations. A copy of the Company's Continuous Disclosure Policy is available on the Company's Website. Pursuant to the Continuous Disclosure Policy, the Company has appointed the Company Secretary to be responsible for overseeing and co-ordinating disclosure of information to the relevant stock exchanges and shareholders and providing guidance to directors and employees on disclosure requirements and procedures with respect to the continuous disclosure obligations.
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	Yes	The Company Secretary is responsible for distributing all material market announcements electronically to the Board promptly after they have made.
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	Yes	All slides and presentations used for briefings and analyst presentations are released and uploaded to ASX prior to the briefing to the market. Further details are set out in the Company's Continuous Disclosure Policy.

6.1	A listed entity should provide information about itself and its	Yes	The Company provides investors with comprehensive and timely
6.1	governance to investors via its website.	les	access to information about itself and its governance on the Company's Website, including copies of the Company's Articles of Association, Board and committee charters and key corporate governance policies, copies of all material information lodged with a relevant stock exchange, copies of all press releases or announcements made by the Company, the Company's annual reports and notices of shareholder meetings. Further details are set out in the Company's Shareholder Communications Policy.
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	Yes	The Company has adopted a Shareholder Communications Policy for shareholders wishing to communicate with the Board.
			The Company seeks to utilise numerous modes of communication, including electronic communication to ensure that its communication with shareholders is timely, accessible and clear.
			The Company encourages shareholders to submit questions or requests for information directly to the Company via the Company's Website. Shareholder queries should be referred to the Company Secretary in the first instance whose details are available all market releases which are available on the Company's Website.
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	Yes	All shareholders of the Company are invited to attend and participate in the Company's annual general meetings either in person or by representative. For those shareholders that are unable to attend an annual meeting they are encouraged to submit any questions to the Company Secretary prior to the meeting to put to the Chair of the meeting on their behalf.
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than bya show of hands.	Yes	All resolutions which are to be voted on at a meeting of shareholders will be decided by a poll, rather than by a show of hands, to enable all shareholders and proxyholders who cast their proxies to be included in the voting process.
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	Yes	The Company encourages shareholders to provide their email addresses, so that the Company can communicate important information electronically.

Princ	ple 7 – Recognise and manage risk		
7.1	The board of a listed entity should:  a) have a committee or committees to oversee risk, each of which:  1) has at least three members, a majority of whom are independent directors; and  2) is chaired by an independent director, and disclose:  3) the charter of the committee;  4) the members of the committee; and  5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management	Yes (Partially)	See 4.1 above.
7.2	framework.  The board or a committee of the board should:  a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound, and that the entity is operating with due regard to the risk appetite set by the board; and  b) disclose, in relation to each reporting period, whether such areview has taken place.	Yes	A primary role of the Board in accordance with the Company's Audit and Risk Committee Charter is to regularly review and evaluate the effectiveness of the Company's risk management framework to ensure that its internal control systems and processes are monitored and updated on an ongoing basis.  The main responsibility of the Board with respect to the Company's risk management framework are set out in the Company's Audit and Risk Committee Charter.
7.3	A listed entity should disclose:     a) if it has an internal audit function, how the function is structured and what role it performs; or if it does not have an internal audit function, that fact andthe processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.	Yes	The Company does not have an internal audit function however the company's Audit and Risk Committee Charter states that the role of the risk committee will include assisting the board in the effective discharge of its governance and oversight responsibilities in relation to various matters including internal and external audit functions.

7.4	A listed entity should disclose whether it has any material exposure to economic, environmental or social sustainability risks and, if it does, how it manages or intends to manage those risks.	Yes	The Company's primary exposures to material economic, environmental and social sustainability risks are set out in the 2023 Annual report.  The Board is responsible for undertaking and assessing risk management and internal control effectiveness. The Board is required to assess risk management and associated internal compliance and control procedures and report back to the Audit and Risk Committee at least annually.
			A series of key risk factors that the Company faces are detailedin our Annual Report.
Princi	ple 8 – Remunerate fairly and responsibly		
8.1	The board of a listed entity should:	Yes	See 2.1.
İ	a) have a remuneration committee which:	(Partially)	
	has at least three members, a majority of whom are independent directors; and		
	is chaired by an independent director,		
	and disclose:		
	3) the charter of the committee;		
	4) the members of the committee; and 5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or		
	b) if it does not have a remuneration committee, disclose thatfact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.		
	(C)		
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.		The role of the Remuneration and Nomination Committee is to review and make recommendations to the Board in relation to the overall remuneration policy for the Company and, specifically:
			non-executive director remuneration; and
			executive director and senior executive remuneration.

8.3	A listed entity which has an equity-based remuneration scheme should:  a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and  b) disclose that policy or a summary of it.	Yes	The Company does not currently have a formal equity-based remuneration scheme, however the Company has adopted a Securities Trading Policy which sets out the policies of the Company in relation to the sale and purchase of securities in the Company and any associated entities. Pursuant to the Securities Trading Policy, participants must not, without prior written approval by the relevant person specified in the Policy, engage in hedging arrangements, deal in derivatives or enter into other arrangements which vary economic risk related to the Company's securities.  A copy of the Company's Securities Trading Policy is available on the Company's Website.
Princi	ple 9 – Additional recommendations		
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	N/A	The Company is an entity established in the United Kingdom, where English is the common language used both in written and verbal communications. All meetings and key corporate documents are conducted and prepared in English. All the directors converse and communicate well in English.
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	Yes	The Company ensures meetings with security holders are conducted and held at a reasonable place and time, given significant security holders reside outside United Kingdom.
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	Yes	The Company encourages the external auditor to be present at the AGM.