

# Corporate Snapshot



A fundamentally driven company, solving critical water and environmental issues

### **About Vysarn Limited (ASX:VYS)**

Vysarn Limited ('**Vysarn**' or '**the Company**') is a dynamic company focused on the integration and development of water, carbon and environmentally specialised services and technologies.

Vysarn's vertically integrated model currently provides 'end-toend' water services to various sectors, including resources, urban development, government, utilities and agriculture.

The responsible management of water and environment is a critical and escalating issue that the Company anticipates will continue to present significant growth opportunities, both vertically and horizontally.

## **Corporate Snapshot\***

\$0.38
~418.6m
~\$159.1m
~\$0.9m
~\$158.2m
60.0%
25.6%



### **Board of Directors**

#### **Peter Hutchinson - Non-Executive Chairman**

Business leader with over 30 years' experience managing a diverse portfolio of industrial investments in manufacturing, engineering, construction and property, at the most senior levels. Founding Director of Forge Group Ltd, floated in 2007 with a market cap of \$12m and reaching over \$450m market capitalisation at the time of his resignation as CEO and final sell down in July 2012. Former Chair of Resource Equipment Ltd and founding shareholder and Chairman of Mareterram Ltd both subject to successful takeover bids at significant premiums to market.

#### James Clement - CEO & Managing Director

An experienced executive and ASX company director with a demonstrated history of successfully managing and leading businesses. Holds a MBA, a Bachelor of Science and a Graduate Diploma in Agribusiness. Previously the CEO and MD of ASX listed company Mareterram Ltd prior to its successful takeover at a significant premium to market.

#### **Sheldon Burt - Executive Director**

Industry professional with over 30 years of national and international experience, including field-based, operations, senior management and directorship roles. Former General Manager of Easternwell Minerals, a leading hydrogeological drilling specialist.

\*Share price, market capitalisation, share holdings as at 31<sup>ST</sup> July 2024. Net cash sourced from Vysarn FY2024 unaudited management accounts

# Investment Highlights



A fundamentally driven company, solving critical water and environmental issues

### **Unlocking the Water Thematic**

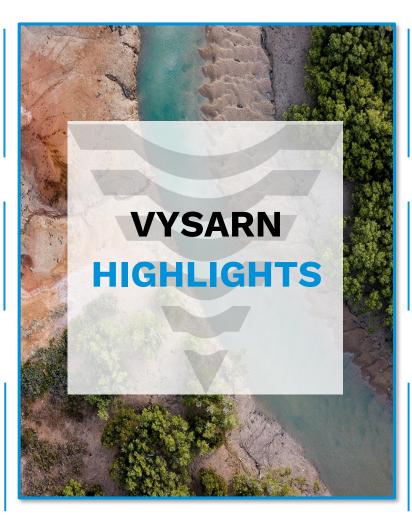
Vysarn has positioned itself as a unique vertically integrated end-to-end provider of water services, technologies and infrastructure that aims to efficiently and sustainably manage significant quantities of water.

#### **Strong YoY Earnings Growth Since Inception**

Delivering strong year-on-year growth, with NPBT of \$1.1m in FY21, \$4.1m in FY22, \$7.1m in FY23 and \$11.0m in FY24\*. This growth has been predominantly self-funded with minimal dilution (1.19%).

#### **Strong Growth Anticipated in FY25**

Subject to successfully executing a range of potential growth initiatives in FY25, management anticipates an opportunity to continue the Company's track record of YoY earnings growth. New key management hires have been made to support potential growth initiatives.



#### **Joint Resource Agreement with traditional owners**

Vysarn Asset Management has executed a 50/50 Joint Resource Agreement with the Kariyarra Aboriginal Corporation to develop a sustainable water resource to meet significant unmet demand for industrial water in the Pilbara region.

#### **Pursing Horizontal ESG Opportunities**

Actively developing and pursuing ESG opportunities in water ownership, water infrastructure, asset management, carbon farming, irrigated agriculture, mine repurposing and urban rehabilitation.

#### **Positioned to Execute**

Vysarn is well positioned to execute its growth strategy with a strong earnings profile (\$11.0m NPBT\*), robust balance sheet (net cash position) and a \$30.0m NAB acquisition facility.

## FY24: Strong Year-on-Year Performance



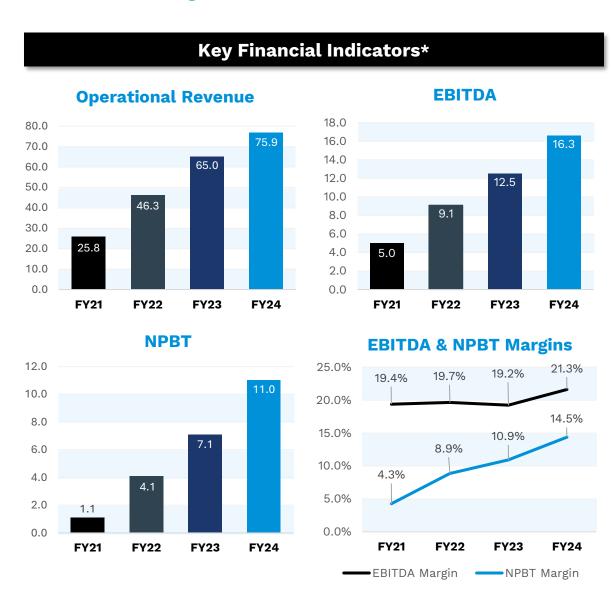
Vysarn's robust fundamentals are delivering sustainable and diversified YoY growth

Financial Performance*						
FY23 - Profit & Loss	FY23	FY24	%			
Operational Revenue	\$65.0m	\$75.9m	16.8%			
EBITDA	\$12.5m	\$16.3m	30.8%			
NPBT	\$7.1m	\$11.0m	54.9%			
FY23 – Balance Sheet	FY23	FY24	%			
Net Tangible Assets	\$30.5	\$38.9	27.4%			
NTA Backing (per share)	\$0.075	\$0.095	26.3%			
Cash	\$8.3m	\$3.7m	-55.1%			
Debt	\$9.7m	\$2.8m	-70.7%			
Net (Debt) / Cash	(\$1.4m)	\$0.89m	N/A			
Debtors	\$10.4m	\$16.6m	59.5%			

#### **FY2024 Results Commentary**

- Strong 3-year Compound Annual Growth Rates:
  - Operational Revenue: 43.3% CAGR
- EBITDA: 48.3% CAGR

- NPBT: 115.4% CAGR
- Growth and divisional expansion self-funded with minimal dilution:
  - o 5.0m shares issued (1.19% dilution) to 3<sup>rd</sup> parties over 5 financial years
- All divisions delivered growth, whilst navigating resource sector headwinds, highlighting the robust nature of Vysarn's diversified model.
- Strong Balance sheet with NTA of \$38.9m with net cash
- **Debtors of \$16.6m** comprised of Tier 1 clients



## FY24: Divisional Performance & Review



## Strong divisional performance facilitates Vysarn's self-funded growth strategy

		FY23	FY24*	%
PENTIUM WATER  PENTIUM HYDRO	Rev	\$4.07m	\$4.83m	18.7%
	EBITDA	\$0.77m	\$1.04m	35.3%
	EBT	\$0.64m	\$0.96m	48.9%
	Rev	\$50.98m	\$55.92m	9.7%
	EBITDA	\$11.95m	\$13.30m	11.4%
	EBT	\$7.33m	\$9.12m	24.4%
PENTIUM TEST PUMPING	Rev	\$2.76m	\$3.64m	31.8%
	EBITDA	\$0.86m	\$1.12m	30.4%
	EBT	\$0.43m	\$0.52m	22.0%
PROJECT ENGINEERING  DIVISIONAL CONTRIBUTION	Rev	\$7.15m	\$11.96m	67.3%
	EBITDA	\$1.72m	\$4.09m	137.6%
	EBT	\$1.57m	\$4.08m	159.5%
	Rev	\$64.96m	\$76.34m	17.5%
	EBITDA	\$15.30m	\$19.56m	27.8%
	EBT	\$9.98m	\$14.68m	47.2%
VYSARN LTD	Corporate Overheads	(\$2.90m)	(\$3.62m)	(24.9%)

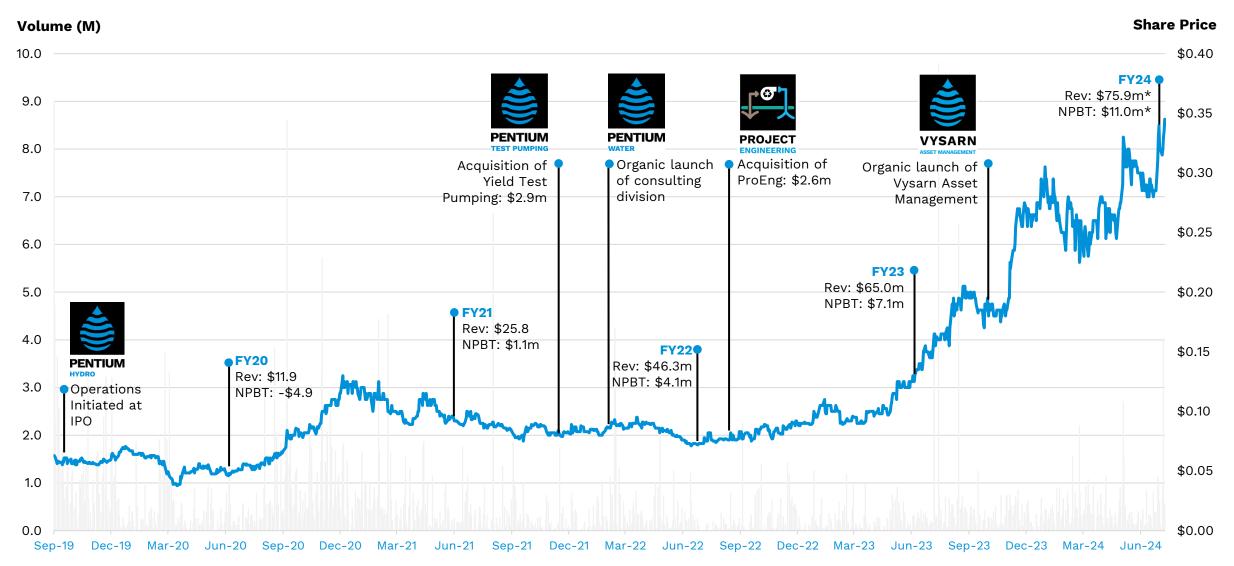
#### **Operational Review**

- Delivering 49% EBT growth, Pentium Water is firmly establishing itself as one of Australia's premier providers of specialised consulting services.
- Targeting a 50% YoY increase in staff numbers to expand capacity and expertise to service a growing number of clients across new jurisdictions and fields across water and environment.
- Pentium Hydro successfully navigated FY24, delivering 24% EBT growth, despite exposure to the declining nickel sector and short-term iron ore sector headwinds.
- Established an asset mix (predominantly dual-rotary) and schedule (upgrades and allocation) capable of delivering long-term sustainable returns.
- Potential for ongoing incremental growth with further optimisation of assets and utilisation.
- Demand for Test Pumping and Injection Testing remained strong, resulting in the uptake of the division's newly deployed second rig and a material opportunity with a new Tier 1 client.
- Management are assessing opportunities to expand the fleet to further drive earnings, whilst diversifying client exposure.
- ProEng delivered exceptional EBT growth of 160% in FY24, supported by the continued adoption of MAR as a preferred methodology for the disposal of water in the Pilbara.
- ProEng is currently increasing its production capacity to satisfy the forecast demand from existing clients in the Pilbara and new opportunities nationally.
- Vysarn Ltd (Head-Co) corporate overheads increased by \$0.72m.
- Primarily due to an increase in expenditure (investment) to accelerate the progression of Vysarn group water ownership projects.
- Investment to expand the executive leadership team in anticipation of future growth initiatives.
- Vysarn has increased EBT margins from 15.4% to 19.2% (excluding. Head-Co costs) whilst navigating short-term industry headwinds in the WA resource sector.

# Vysarn's Vertical Integration



Vysarn's evolution into a diversified, end-to-end water services provider



## FY25 Outlook



Continue to drive the Company's YoY growth rate

## **Sustained YoY Growth**

Subject to successfully executing a range of growth initiatives in FY25, Management is targeting the continuation of the Company's YoY growth rate.



Water thematic to provide continued organic growth tailwinds and opportunities. Vysarn aims to deliver growth via:

- Team, service offering & technological expansion;
- Conversion of new material client/project opportunities; and
- Further optimisation and enhancements in Return on Capital:
  - Asset optimisation & deployment to higher rate contracts;
  - o Asset utilisation opportunities; and
  - Competitive tension in subsidiaries for allocation of growth capital.

### **Earnings accretive acquisitions**

Vysarn is currently assessing acquisitions of varying scale that have the potential to:

- Further diversify and expand earnings;
- Materially increase scale and deliver operational synergies; and
- Provide a national footprint.

#### Vysarn is well positioned to execute with:

- Robust balance sheet and earnings profile;
- \$30.0m acquisition facility (NAB); and
- Attractive scrip supported by a strong culture & vision.

## Unlocking the value of water

The development of Vysarn water resources aims to deliver quantifiable value.

### **Developing world class water assets**

The continued execution of Vysarn's three pillar strategy has the potential to unlock significant value in the Company:

#### 1. Own water

- ✓ JV with Kariyarra Aboriginal Corporation
- √ 26D Water licence to define and develop water resource
- 5 5C Water Licence to abstract & sell water

#### 2. Convey Water

Secure a funding partner to build, own and operate pipelines (discussions ongoing)

#### 3. Sell Water

Secure off-take agreements for long-term delivery of commercial quantities of water (discussions ongoing)

# Landmark Joint Resource Agreement



The JRA is structured to deliver sustainable multigenerational benefits to the Kariyarra people

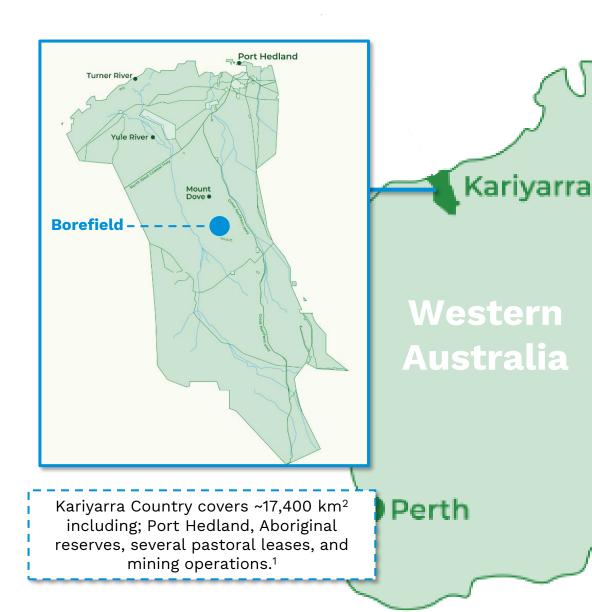
#### **Landmark Joint Resource Agreement**

- Vysarn Asset management (VAM) and the Kariyarra Aboriginal Corporation RNTBC (KAC) have entered into a landmark Joint Resource Agreement (JRA).
- The KAC is entrusted to hold the determined native title in trust to protect the rights and interests for all Kariyarra people, including traditional cultural interests in all water resources on Kariyarra country.
- Under the terms of the JRA, KAC and VAM will be **equal partners** in a legally binding joint venture (JV) for the purpose of:
  - Investigating, assessing, managing, owning, controlling and extracting sustainable quantities of water from identified and secured water resources on Kariyarra country.

#### Targeted outcomes of the JRA

- 1. Develop a newly identified water source
  - o A sustainable, high-quality freshwater paleochannel aquifer.
- 2. Supply customers in the Port Hedland region, including:
  - Municipal town supply, industrial users at the Boodarie SIA and nearby mining operations.
- 3. Deliver multigenerational benefits to Kariyarra people.
  - Enable economic development that provides the Kariyarra people with an opportunity to generate **their own income from their own Country**.

Vysarn is pursuing additional Joint Resource Agreements of a similar scale.



# Helping Reshape WA's Water Market



Vysarn aims to be part of Western Australia's future regional water supply

#### Western Australia

#### **Underdeveloped Regional Water Market**

- Relies on groundwater and desalination facilities.
- **5C Water Licence:** If available/applicable groundwater may be accessed and utilised via 5C Licence.
- · Value of annual trade: Does not currently exist.
- Commercial Pricing: WA Government's 'Water Corporation' Regional Commercial Rates range between:
  - \$2.94 \$9.69/kL¹ for groundwater
  - \$8.23 to 17.35/kL¹ for desalinated water
- Port Hedland Commercial Volume Water (Step 5) = \$4.13/kL<sup>1</sup>

#### Versus

### **Murray Darling Basin (MDB):**

#### **Highly Developed Water Market**

- The MDB is Australia's largest water system, interconnected to facilitate a 'capex free' exchange of water allocations.
- Water Rights are two-tiered:
  - o **Entitlements:** Perpetual right to a quantum of water
  - o Allocations: Annual right to a quantum of water
- Value of Annual Trade \$4Bn<sup>2</sup> \$7Bn<sup>3</sup>
- Allocation Pricing: Variances in allocation prices:
  - Post Drought 2019 = \$900/ML (\$0.90/kL)<sup>4</sup>
  - Post Floods 2022 = \$20/ML (\$0.02/kL)<sup>5</sup>

Step 1 Identify water	✓ Leverage Vysarn's substantial intellectual property to identify large scale sustainable water sources.
Step 2 Partner with Traditional Owners	✓ Each 'Country' has an established Corporation that is entrusted to hold the native title in trust to protect the rights and interests of Traditional Owners.
	Execute Joint Resource Agreements to define investigate, assess, manage, own, control and extrac- sustainable quantities of water.
Step 3 Licensing	<ul> <li>✓ 26D License to define sustainable water resources</li> <li>o 5C Licence specifies the authorised use of water and the annual water entitlement.</li> </ul>
Step 4 Offtake	<ul> <li>Identify Tier 1 offtaker of the annual water entitlement</li> <li>Enter into take or pay agreements providing the potential for long term annuity income streams</li> </ul>
Step 5 Infrastructure	<ul> <li>Build transmission pipelines.</li> <li>May be owned by VAM, off-taker and/or third party.</li> </ul>

# Use: Regional Water Demand



The potential unmet regional demand outweighs Vysarn's potential supply

#### POTENTIAL DEMAND

Vysarn has a 'line of sight' on more than

## 100GL per annum -----

of potential demand.\*

#### **VYSARN'S POTENTIAL SUPPLY**

Initial Kariyarra scheme target: 10GL



Additional scheme(s) on Kariyarra and/or neighbouring country: Potential to secure and develop additional water resources



**Third-party sources,** such as desalination to be required in the regional water mix.

\*Demand/projects may not eventuate, Vysarn may not secure supply and/or off-take.

## Land near Port Hedland was allocated to five companies to accommodate downstream resource processing<sup>1</sup>.

The Boodarie Strategic Industrial Area<sup>1</sup> Green Hydrogen Production





alinta energy

Plant

**Green Steel** 

posco

Green lithium sulphate plant

TEES VALLEY LITHIUM Potential Demand 50-100GL

20-30GL water per 1Mt Hydrogen<sup>2</sup>

BP proposing 1.6Mt plant<sup>3</sup>

Mining operations in the Pilbara either have a significant surplus or shortage of water.

### Pilbara Mining Operations

- Competitive complexities limit company cooperation, providing an opportunity for Vysarn.
- Vysarn has identified several large-scale iron ore and lithium mines with current and/or impending unmet water demand.

#### **Potential Demand**

per mine ranges from 5-15GL

Water Corporations states: Customers currently use over 75% of the 20.5GL groundwater license, and demand will exceed the existing supply.

#### Port Hedland<sup>4</sup>

- An **additional 7.5GL/yr is required** by around 2030 to service community and commercial needs.
- Does not include forecast demand from Boodarie Strategic Industrial Area

Potential Demand 7.5GL

## **Investment Summary**



Vysarn is building upon its strong foundation to target further transformational growth

Strong Foundation	Sustained	Participate in	Making	
& Thematic	YoY Growth	Western Australia's Water	A Positive Difference	
A STATE OF THE STA	21X			

Vysarn has successfully transformed itself into a diversified water service provider.

The Company's strategy continues to be underpinned by a long-term water and environmental thematic, which it is uniquely positioned to service and subsequently benefit from.

Anticipated continuation of YoY growth rates subject to the execution of targeted growth initiatives.

Capacity to execute on both organic and acquisitive growth initiatives with:

- Strong earnings profile;
- Robust balance sheet:
- \$30m NAB acquisition debt facility; and
- Strengthening of key personnel.

Vysarn is executing its strategy to unlock significant value from large scale sustainable water sources.

Positioned as a 'first mover' to potentially be a critical component of the water supply mix required to satisfy upcoming, significant regional water demand.

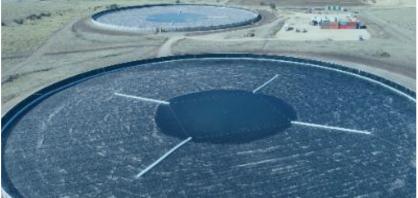
Vysarn is focused on the responsible management of water and the environment, also:

- Targeting expansion of environmental consulting services; and
- Assessing Carbon farming projects.

Executing landmark Joint Resource Agreements with Traditional Owner Corporations.

- Enable economic development that provides the Traditional Owners with an opportunity to generate their own income from their own Country.
- Develop true partnership agreements that can help deliver sustainable multigenerational economic returns.













## **Key Contacts**

Vysarn Limited

James Clement

Managing Director

#### **Registered Office**

Level 1, 640 Murray St, West Perth WA 6005,

Telephone: +61 8 6144 9777

ASX Code: VYS

Website: www.vysarn.com.au

#### **Investor Relations**

### **Alastair Murray**

Candour Advisory M: +61 415 629 977

E: alastair@candouradvisory.com.au

