

Agenda

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 - FY24 Highlights
 - Our 40-Year Journey
- Financial Results
- Sector analysis
- Global Strategy
- Outlook and Guidance







Financial Results FY24

Austin 2.0 is now delivering outstanding results that set a new performance benchmark

- Revenue up 21% to \$313.2 million
- Underlying EBITDA up 48.9% to \$46.6 million
- Underlying NPAT up 71% to \$31.0 million
- EPS up 315% to 5.1c per share
- Operating cashflow up 132% to \$36.6 million
- Net cash of \$9.6 million, up from net debt of \$14.1 million
- Order book up 30% to a multi-year high of \$187 million
- Return on Equity increased to 23%
- Full year fully franked dividend of 1.2c per share

For further explanation of results refer to ASX announcement dated 27 August 2024, "Austin Full Year 2024 Results".

All FY24 numbers referenced throughout this presentation are on a continuing operations basis and comparisons are on a PCP basis to FY23 as Normalised (unless otherwise stated).

FY24 Results Highlights - Strong, annual revenue and margin growth

Revenue

\$313.2m

Up 21% from \$258m

EBITDA¹

\$46.6m

Up 49% from \$31.3m

Net Cash

\$9.6m

Improved by \$23.7m

Order Book

\$187m

Up 30% yoy

Operating Cashflow

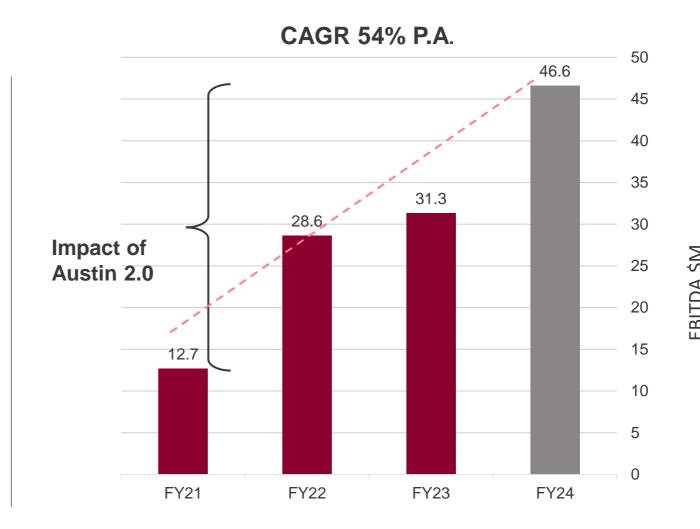
\$36.6m

Up \$20.9m from \$15.8² m

NPAT1

\$31.0m

Up 71% from \$18.1m



Note: EBITDA numbers are underlying except FY21 which was statutory.

- All comparisons above are to the prior corresponding period ie: full year FY23
- 1FY24 are statutory except for EBITDA, and NPAT, which was normalised for FX and Singapore tax expense
- ²FY24 operating cash flow is for continuing operations. FY23 operating cashflow is for the full Group including discontinued operations



Our 40-year journey - business delivering globally



Brisbane, Australia

1982
Austin is founded



Perth, Australia

2004 Acquired JEC



Casper, USA

2007
Acquired Westech



La Negra, Chile

2009 Acquired Conymet



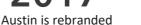
Batam, Indonesia

2011
Commenced operations



Global Operation

2017





Worldwide

2021





Mackay, Australia

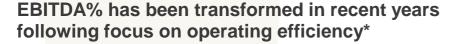
Mainetec joins Austin

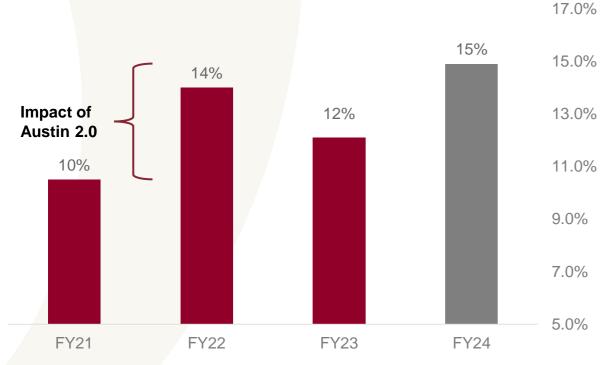


Batam and La Negra

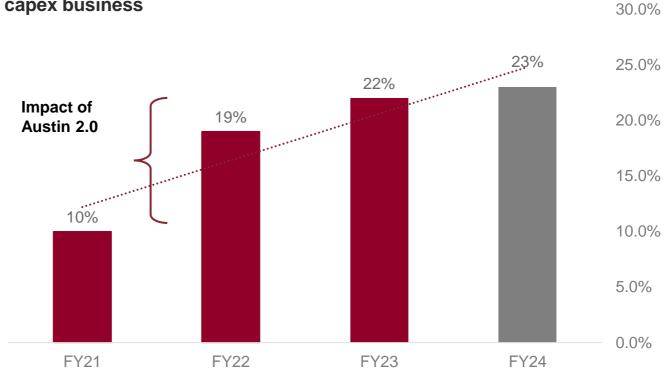
2023

Facility expansion





RoE is indicative of a profitable and low capex business



* Data is normalised for all years. All on a continuing basis

Data has been rounded to nearest whole number



-5.0%

Who we are

Austin designs and manufactures customised dump truck bodies, buckets, water tanks, tyre handlers, and other ancillary products used in the mining industry.

Austin's products deliver high returns on investment to customers through performance enhancement compared with OEM products.

Austin is the largest global producer of customised truck bodies and is developing strong growth in the mining buckets sector that delivers similar performance improvements.

40+ years

Engineering and manufacturing mining equipment



Circa 90%

Recurring revenue stream





- 6 Operating sites across four continents
- **13** Partner final assembly companies



~1,446

Employees and contractors worldwide







Analysis of Financial Performance

Financial Performance

| 12 months ending | | FY24* | FY23* | VAR % |
|-------------------------------|-----|-------|-------|-------|
| | | | | |
| Revenue | \$M | 313.2 | 258.3 | 21% |
| EBITDA | \$M | 46.6 | 31.3 | 49% |
| EBITDA margin | % | 14.9% | 12.1% | 23% |
| Depreciation and amortisation | \$M | (9.1) | (7.9) | 15% |
| EBIT | \$M | 37.5 | 23.4 | 60% |
| EBIT margin | % | 12.0% | 9.0% | 33% |
| Net interest expense | \$M | (2.2) | (3.0) | -27% |
| PBT | \$M | 35.3 | 20.3 | 74% |
| Tax Expense | \$M | (4.3) | (2.2) | 95% |
| NPAT | \$M | 31.0 | 18.1 | 71% |
| NPAT margin | % | 9.9% | 7.0% | 41% |

- Revenue growth of 21% with higher revenue across all regions: APAC +17%, South America +26% and North America +27%.
- Underlying EBITDA is up 49% due to growth and continued efficiency improvements, leveraging the Austin scale and global manufacturing footprint to reduce costs.
- D&A expense increase from the Austin 2.0 capital program \$0.8m and the additional US facility.
- Net interest expense decrease due to a reduction in the Mainetec acquisition term loan and other interest income.
- **Effective tax rate** across the Group is 12%, includes additional Australian tax credit of \$3m from past tax losses.
- **Underlying NPAT of \$31.0m up 71% on pcp. Adjusted down by \$1.1m for FX for comparison purposes.

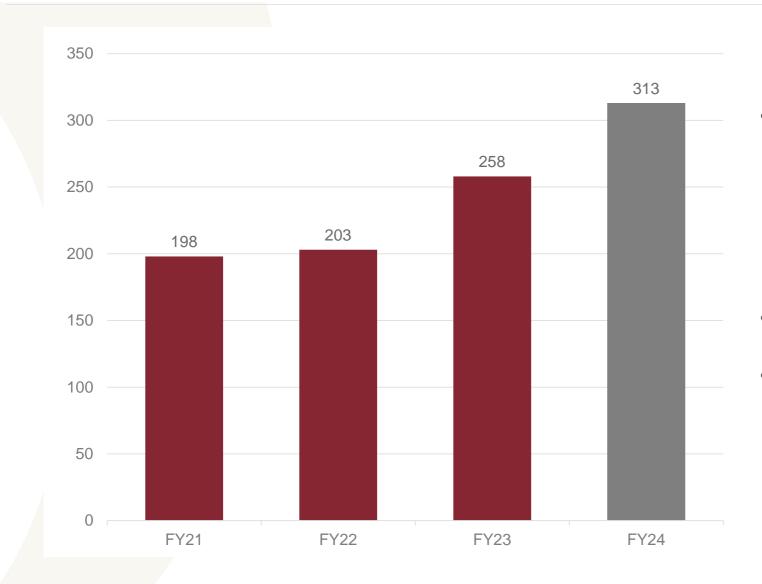
^{*}FY23 EBITDA has been normalised for unrealised FX & other one-off adjustments. (See FY 23 results)
Results are on a continuing basis



^{*}FY24 EBITDA has been normalised for FX gain of \$1.1m for comparison purposes with FY23 (FX loss)

^{*} FY24 statutory NPAT normalised for Singapore tax expense and FX gain net \$1.3m

Revenue up 21% - broad based revenue expansion

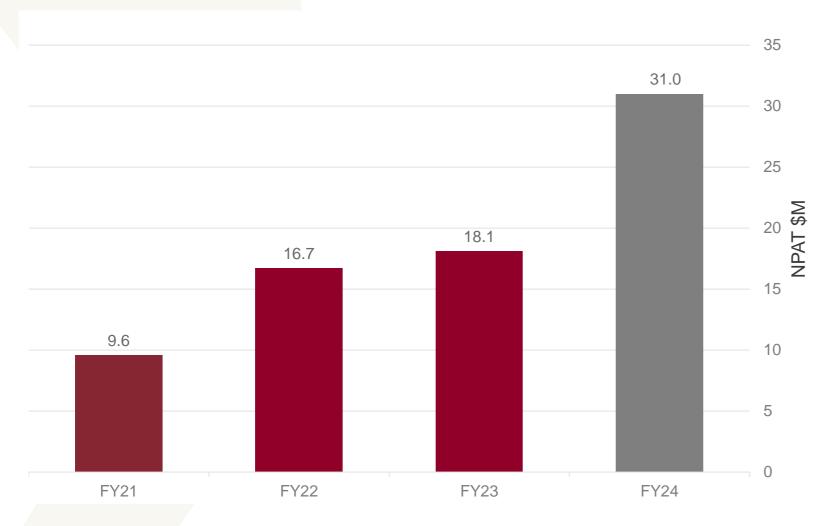


- Revenue up 21% driven by order book growth across the business and enabled by capacity expansions:
 - North America up 27%,
 - South America up 26%,
 - APAC up 17%
- Circa 90% recurring revenue from customers.
- Order book strength, up 30% y-o-y suggests strong revenue heading into FY25.



A\$M REVENUE

Strong NPAT growth – continued focus on underlying operational efficiency is the basis for ongoing & stronger performance*



Underlying NPAT up 71% pcp driven by continued growth across the business.

- South America margins at 27% on the back of solid revenue growth.
- APAC margin of 11% continues to improve, leveraging Indonesia efficiency and Australia's transition to mining buckets.
 - North America % margin at target 18% as the business increases tray production volumes.

^{*} NPAT is normalised for all years. All on a continuing basis.



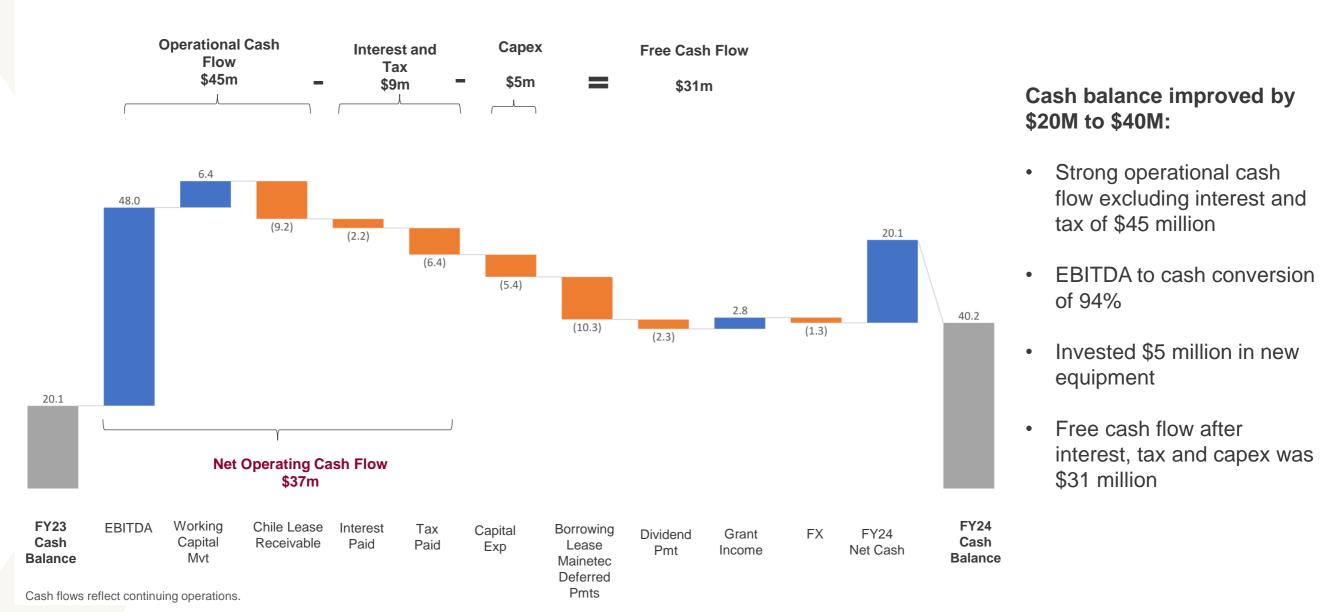
Working capital – improved by \$13 million

| \$M | FY24 | FY23 |
|-----------------------------------|---------|--------|
| | | |
| Finished goods | 0.3 | 0.4 |
| Work-in-progress | 26.7 | 20.6 |
| Raw Materials | 43.5 | 47.8 |
| Total inventory | 70.5 | 68.8 |
| Trade receivables | 46.0 | 43.4 |
| Contract Assets | 8.5 | 1.0 |
| Trade receivables & accruals | 54.5 | 44.4 |
| Chile lease receivable | 10.6 | 9.0 |
| Other receivables | 6.2 | 8.9 |
| Total trade and other receivables | 71.3 | 62.3 |
| Trade payables | (52.0) | (41.2) |
| Accruals | (16.8) | (6.4) |
| Trade payables and accruals | (68.8) | (47.6) |
| Other payables | (16.3) | (17.0) |
| Customer advance payments | (22.4) | (19.2) |
| Total trade and other payables | (107.5) | (83.8) |
| Net Working Capital | 34.3 | 47.3 |

- Raw materials decrease by \$4.5 million following improved material stock management driven by reductions in Chile and Australia.
- Trade and other receivables increase of \$9.0 million as revenue grew by 21% due to improvements in customer receipts
- Trade and other payables increased by \$23.5 million benefiting from supplier trading terms and material deliveries alignment to production.
- Customer advance payments increased (Contract Liabilities) by \$3.1 million in line with revenue growth continue to offset inventory work in progress increase of \$6.1 million.



Operational cashflow of \$37 million continues to strengthen



Net cash of \$9.6 million - achieved net cash position by year end

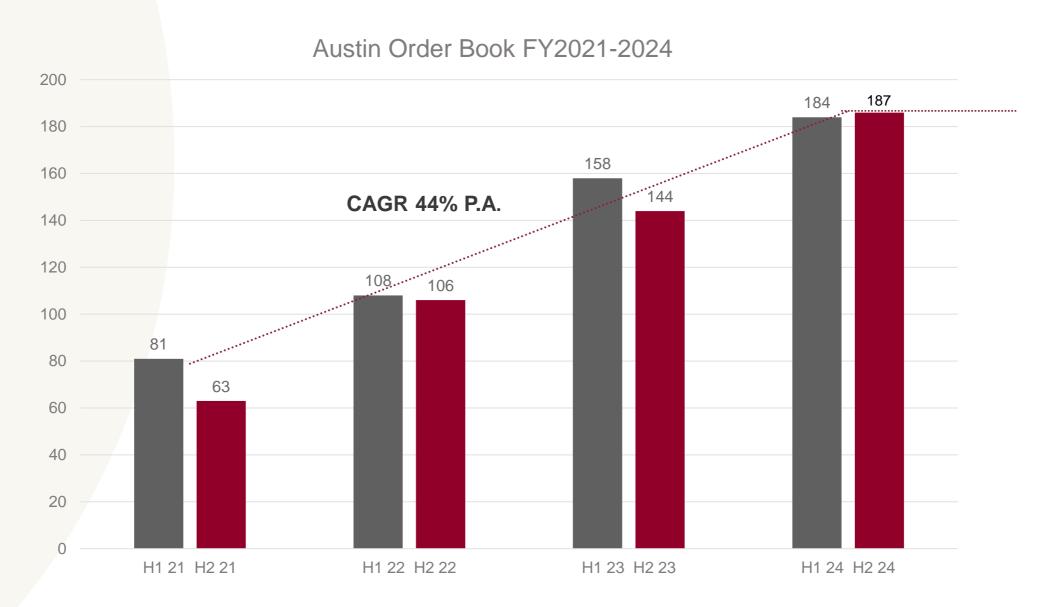
| | | FY24 | FY23 |
|-----------------------------------|-----|-------|--------|
| Total Assets | \$M | 293.0 | 260.9 |
| Total Shareholders Funds | \$M | 130.3 | 114.2 |
| Net Cash/(Debt) | \$m | 9.6 | (14.1) |
| Net Debt to Net Debt plus Equity* | % | +8.0% | -11.0% |

Net Debt excludes Mainetec deferred consideration & IFRS16 leases

- Net cash of \$9.6 million driven by strong profit to cash conversion.
- Net debt to net debt plus equity ratio moved to a positive 8.0%.
- Dividend increase reflects stronger cash balance, operational flexibility to grow the business through internal investment and inorganic opportunities.



Order book - has been growing at 44% CAGR and should drive multi-year revenue high this FY









Sector Analysis

| Asia-Pacific | | FY2023* | FY2024 |
|---------------------------------|-----|---------|--------|
| Revenue (continuing operations) | \$M | 141.9 | 166.1 |
| EBITDA | \$M | 8.1 | 18.1 |
| EBITDA margin | % | 5.7% | 10.9% |



- Enhanced sales and customer support team in place and delivering.
- Perth re-tooling for mining buckets now complete with focus on continuous improvement.
- Mainetec performing well with dipper bucket activity a feature in Australia and increasingly overseas.
- Batam growth well managed and stable.
- Greatly improved management bench strength.
- Significant investment in new equipment, capacity and systems to improve control.
- Deliveries to USA, Australia, Indonesia, India and Africa provides good customer and geographic diversity.
- AustBuy established in H2.







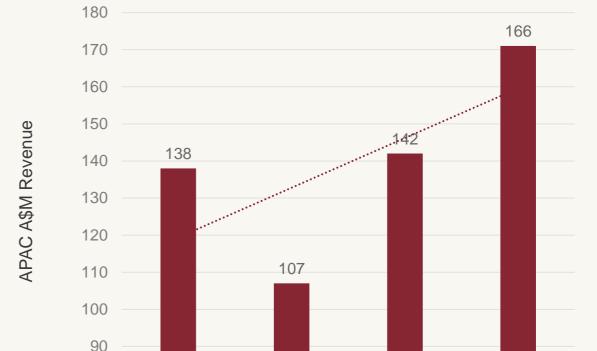


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FY21









Sector Analysis

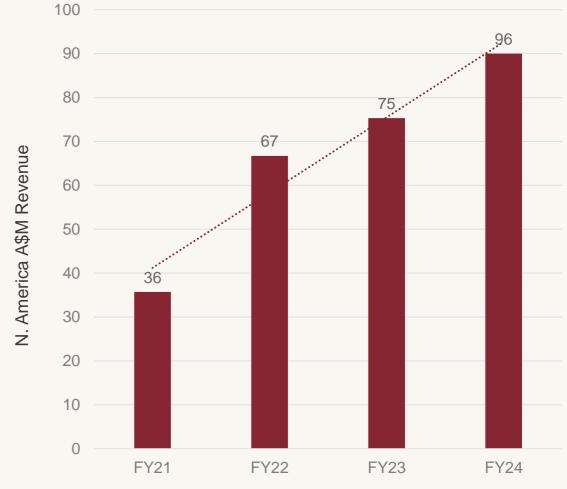
| North America | | FY2023* | FY2024 |
|---------------------------------|-----|---------|--------|
| Revenue (continuing operations) | \$M | 75.3 | 95.5 |
| EBITDA | \$M | 16.5 | 17.4 |
| EBITDA margin | % | 21.9% | 18.2% |





North America

- USA has a record order book and is adding new multiyear customers.
- Increased use of sub-contract support has moderated margins compared to last year, but they remain strong.
- Mining bucket business is now developing well with recent order wins in build.
- New USA bucket design under development.
- North America has 1670 truck trays in service hauling
 ~28 million tonnes per day. High installed base infers a
 strong replacement market over many years.





Sector Analysis

| South America | | FY2023* | FY2024 |
|---------------------------------|-----|---------|--------|
| Revenue (continuing operations) | \$M | 41.1 | 51.6 |
| EBITDA | \$M | 6.1 | 14.1 |
| EBITDA margin | % | 15.0% | 27.3% |





- Full year revenue was up 25.5%
 - New management focus on improving quality of income and developing new customers.
 - Capacity expansion now completed with focus now on manufacturing velocity to increase throughput.
 - Austin is now the largest non-OEM supplier of truck bodies in Chile.
- Developing the new build bucket business in the region, including into the large dipper market with the aid of Mainetec, can lift revenues further.
- OEM order has expanded rapidly and will be a key driver of revenue growth in H1 FY25.









Strategy – success of the strategy means that we are doubling down in all areas

Focus on delivering customised products to deliver mining efficiency Mining bucket sales growing across the Group including for dippers Digital systems under development **Product**

Product Leadership



- Investment in sales teams
 - Marketing activity increased including more trade shows
- Customer support personnel expanded in Australia.

- Common operational systems being introduced across the board
- New ERP systems being deployed
- AustBuy leveraging business scale

Manufacturing Leadership



Strategy is delivering – differentiating the business is key to long term success



Austin 2.0 - product capability, operating efficiency, capacity expansion



Financials strengthen



Installed base driving ~90% repeat business



Order book up 30% & delivering growth





Focusing on customer needs is key - Accessible market for trays is estimated to be up to 7x current production levels







~20,500 Trucks

~3,500 Annual Replacement

~500 Current production level

This slide relates to Austin's 'Home Markets' which are located around its main production centres. External data indicates approximately 20,500 trucks of 100 tonnes capacity and above are operational. Austin estimates 3,500 replacements required pa based on its assessment of wear life in different commodities and regions and should be regarded as an estimate only.



Manufacturing Excellence – development is accelerating as we see benefits delivered



COMMON MANUFACTURING SYSTEMS GLOBALLY



CAPACITY EXPANSION THROUGH EFFICIENCY

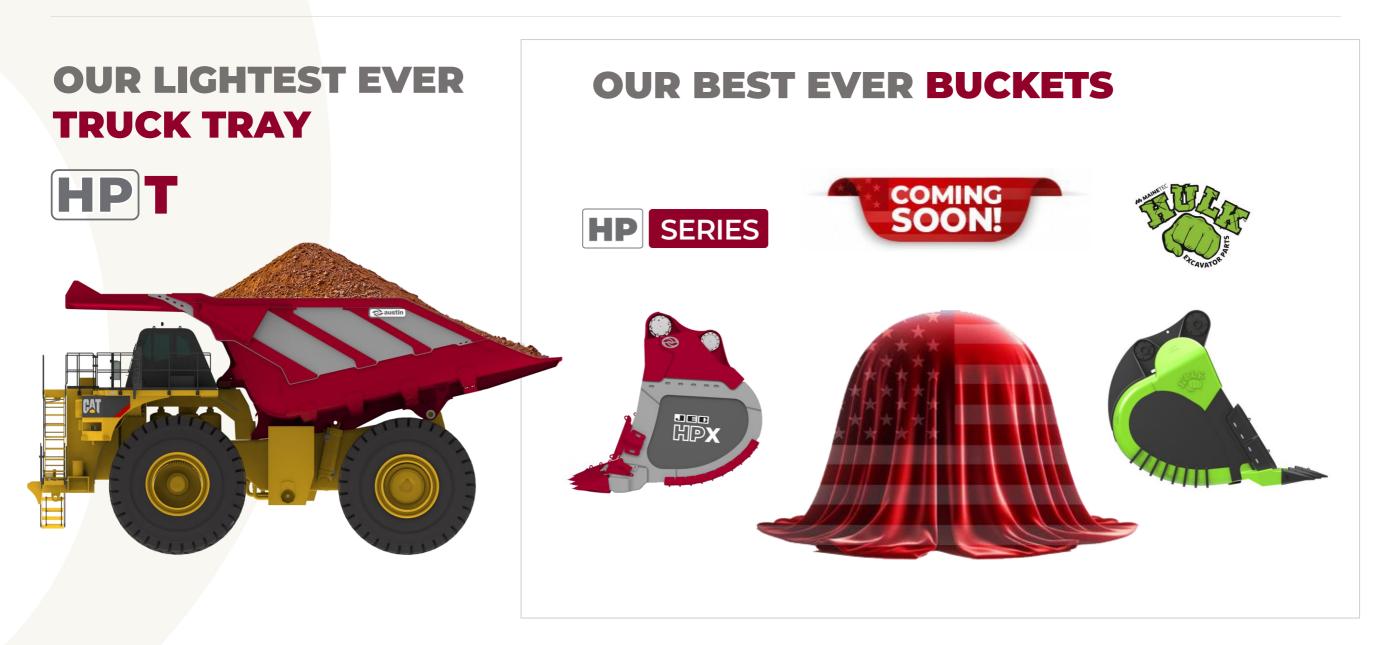




AUSTBUY MATERIAL PLANNING



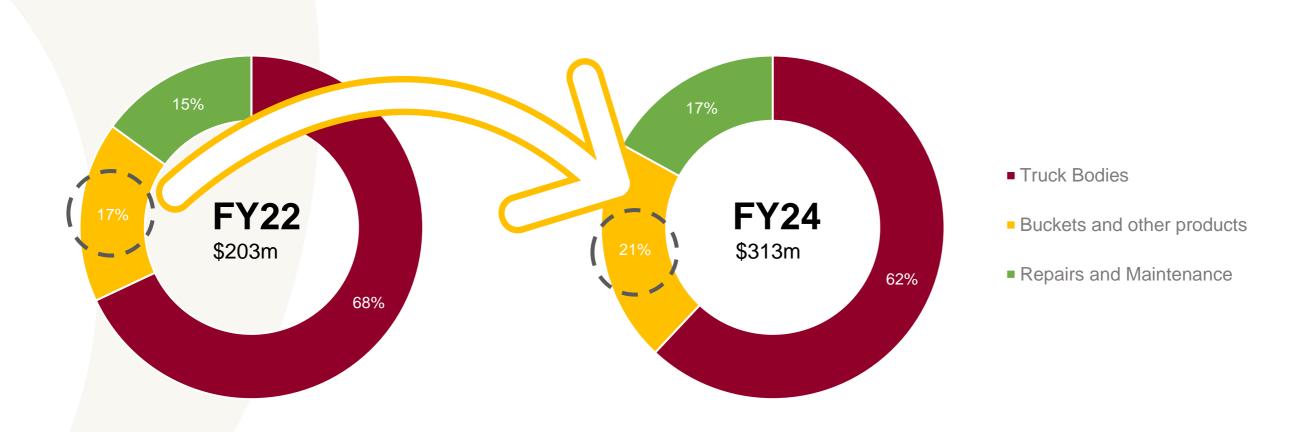
Product Leadership – new and improved products in development





Product diversity - mix is improving aided by Mainetec & key to further growth







Customers include many of the industry 'blue chips'

Customer map showing major orders over the last 12 months.





Outlook & Guidance



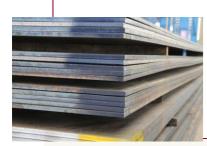
FY25 objectives – building on the momentum



Maintain order book strength by developing new customers and products



Drive manufacturing systems and capacity to deliver order book



AustBuy contribution growth



Develop leadership teams to deliver the business growth and complexity



FY25 Full Year Guidance – continued strong growth with new market opportunities ahead

Outlook

- FY25 full revenue of circa ~\$350m up ~12% from FY24
- Underlying FY25 EBIT of ~\$50 million up ~30% from FY24

