

# Well-positioned to Leverage Mozambique's \$100b LNG Construction Industry

- LNG CONSTRUCTION RE-START IMMINENT
- o 50,000 WORKERS AND EXTENSIVE TRAINING REQUIRED
- o RBR IN ACTIVE BIDDING PROCESSES















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# Who We Are



A mine and industrial camp accommodation and labour services specialist with a leveraged entry into Mozambique's world scale LNG project and a gateway to the wider resources industry

#### **RBR HAS TWO DISTINCT BUSINESS DIVISIONS**

1. MINE AND INDUSTRIAL CAMP ACCOMMODATION

We are a specialist provider of on-site workforce accommodation, our services include:

- o Camp construction
- Camp servicing
- Camp ownership/leasing

2. LABOUR SERVICES

Our training and labour hire services, specialise in addressing local content challenges on major capital projects in Africa and include:

- Labour broking holder of Mozambique Labour Licence
- Training and skills assessment
- Virtual Reality Training (available in Portuguese)
- Labour hire businesses
- Payroll and business services such as corporate consulting and administration services

# **Our Brands- Current Operational Structure**



**100%** OWNED





50%\*
OWNED
(GROWING TO 75%)



#### LABOUR SERVICES

Skills Training and Deployment, Payroll + Administrative Services

#### **AQUISITIONS**

The Company is actively assessing M+A opportunities to expand on their current base of services and geographic footprint

# MINE AND INDUSTRIAL CAMP ACCOMMODATION

Construction of Camps for the Oil & Gas and Mining businesses in East Africa

# **Proposed Re-Structure**



#### **African Alliance Partners**

# **Group Entities**

#### **Geographical Service Offerings**

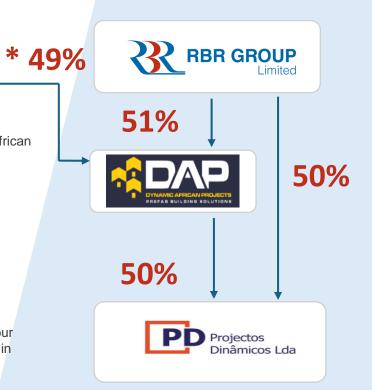
CANVAS AND TENT

**Canvass & Tent** – Leading continental African manufacturer of lifestyle, commercial and industrial camp facilities.

Supplier to international defence forces worldwide



**Ascending** – Leading African HR and Labour Services specialist group. Leading provider in Mozambique



**Australasia –** Training and camp accommodation services acquisitions under consideration

**Sub-Saharan Africa** - Design, manufacture and install a range of modular and prefabricated building systems to solve all remote camp infrastructure **needs across Sub-Saharan Africa** 

Mozambique - specific service offering

# Where Have We Been



# Total declares force majeure on Mozambique LNG after insurgent attacks

By Reuters and Sudip Kar-Gupta

April 26, 2021 3:10 PM GMT+8 - Updated 3 years ago



NATURAL GAS — 26 Apr 2021 | 08:37 UTC — London

# France's Total declares force majeure on Mozambique LNG project

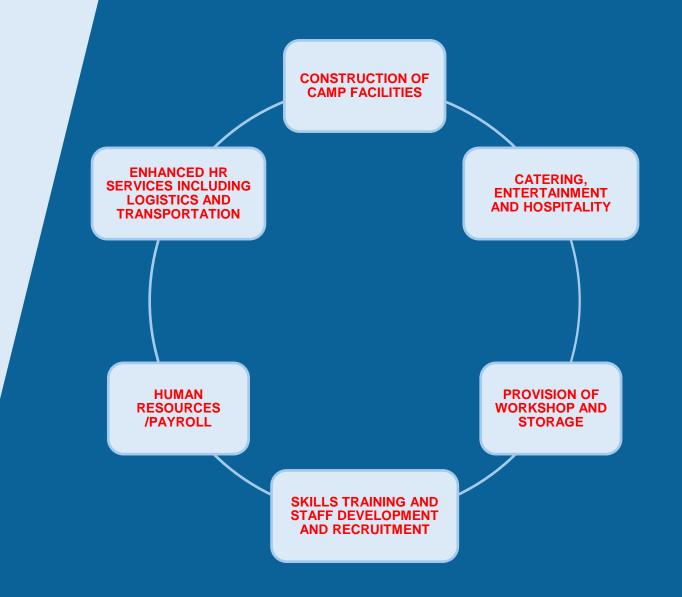


- RBR secured two initial significant contracts for labour training services and separately the construction and supply of camp accommodation facilities for a 668 bed camp to the Mozambique LNG project in January 2021
- The contracts were worth a combined AUD\$24 million over 18 months
- Subsequently, TotalEnergies, as operator of the Mozambique LNG project declared Force Majeure in April 2021 resulting in all contracts being either suspended or cancelled
- Following the situation in Cabo Delgado, RBR re-focussed its efforts into different regions of Mozambique
- Most recently PD completed two primary camp supply and construction contracts at Temane for TSK/RADX and WBHO with combined contract revenues exceeding \$7m
- Concurrently RBR has been constructing its own labour camp, training facility and storage rental facility, and has now started on a "management level" accommodation lodge & restaurant in Temane on the central Mozambique gas field which has been open for decades and where a project to double production is underway



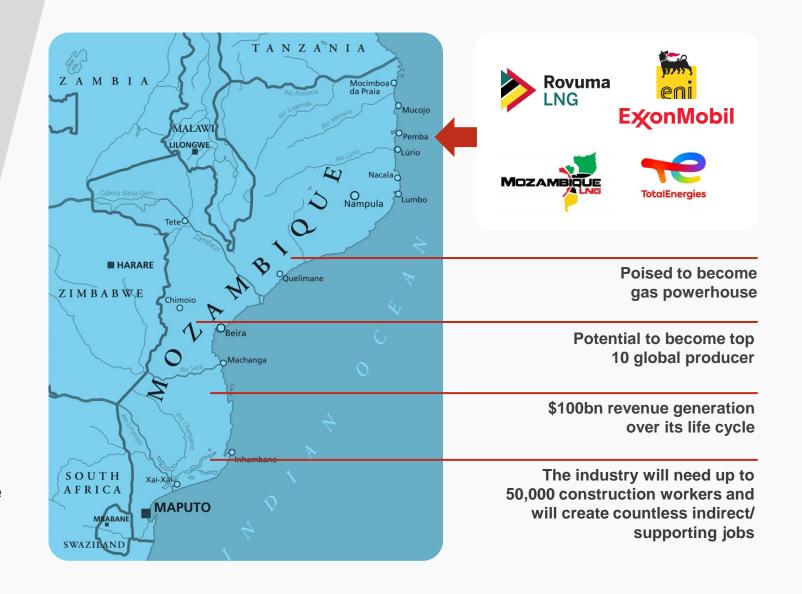
# Vision:

- A leading provider of mine and industrial camp accommodation and labour services to the East African LNG and resources construction boom
- We will recruit, train and house skilled, fit-for-work staff to supply to our clients every day



# Tapping into a World Scale \$100B Opportunity

RBR is the only ASX-listed company with direct commercial exposure to the impending restart of the transformative Mozambique LNG project



# **Construction Re-start Imminent**



Mozambique LNG restart eyed for mid-2024 as contractor and finance talks near conclusion upstream ExxonMobil targets 2025 go-ahead for Mozambique liquefaction project

upstream

IMF sees Total restarting Mozambique LNG project in early 2024

**Bloomberg** 

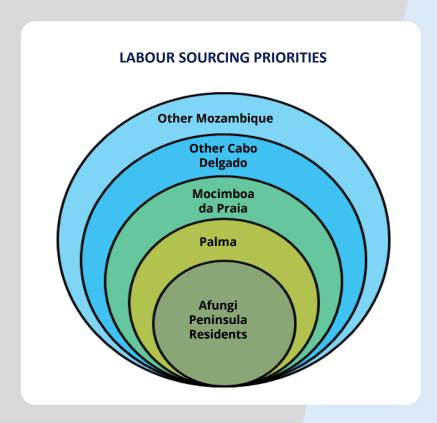
ExxonMobil launches key bid process for revamped LNG project in Mozambique

upstream

#### **CATALYSTS**

- ExxonMobil recently started crucial bid process for Rovuma LNG which includes building a new construction camp in Cabo Delgado
- Mozambique has a \$900 million
   Eurobond which starts maturing in March 2028
- "Gas revenues offer the biggest hope for repaying the Eurobond"
   Global Finance Magazine

# Scale of Labour and Accommodation Requirements



# Onshore projects expected to employ 50,000 workers at peak construction Local content expectation:

1:2 – 1:5 (expat to local ratio subject to skill/discipline and role)



# Demand for labour creates significant demand for housing and accommodation

ExxonMobil: Launched tender in March, for EPC services camp construction at Rovuma LNG project for **2,500** people

### **Opportunities Beyond**

# Mozambique





#### ESTABLISHMENT OF AUSTRALIAN OPERATIONS

Actively evaluating strategic acquisition opportunities to accelerate the establishment and expansion of Australian operations, targeting synergistic companies with established market presence.

Deploying a strategic approach to integrate with Australian resources industries, using local experience, expertise and relationships to establish a robust foothold in a new competitive landscape.



# TANZANIA AND WIDER AFRICAN EXPANSION

Leveraging established networks and expertise in Mozambique to replicate successful camp accommodation and labour services to neighbouring Tanzania and other key African markets.

Capitalising on management's strong local connections to navigate regulatory environments and expand into emerging resource-rich regions within the continent.



Expanding service offerings by not only constructing but also operating full-service accommodation camps, creating a seamless, end-to-end solution for the resource industry.

Achieving operational efficiencies and cost-effectiveness through the vertical integration of camp construction and management services, enhancing control over the entire value chain.

# **RBR's Formula for Success**





## STRONG AFRICAN NETWORK AND CONNECTIONS

- Established connections in Mozambique and across the continent
- Previous experience contracting for major energy firms integral to MOZ LNG opportunity including Total, Exxon and Saipem



#### **EXPERIENCED LEADERSHIP**

- Management has more than 60 years experience working in Africa
- Newly appointed General Manager – Operations, G. Raaff's prior success with Subtech in Mozambique
- A team with a diverse skill set and deep industry experience



#### LICENCE TO OPERATE

- RBR and alliance partners hold critical operational licences in Mozambique (a significant barrier to entry)
- Mozambique training business holds vital accreditation



#### PROVEN TRACK RECORD

- PD successfully implemented offering in Temane
- Management have successfully secured previous contracts directly linked to LNG project

# **Corporate Board and Leadership**



#### **BOARD & EXECUTIVE**



#### IAN MACPHERSON, Executive Chairman, B.Comm, CA

- Chartered accountant with >30 years' experience in finance, specialising in the mining industry
- Former partner at Arthur Anderson & Co
- Non-Executive Director of Red 5



#### ATHOL EMERTON, Project Sponsor & Mozambique Advisor Fellow of the Institute of Chartered Shipbrokers, London

- 30 years in commerce in Southern Africa, including Mozambique
- Chaired the South African Shipping Association (SAASOA) training committee for 7 years, including the scoping panel that developed the TETA shipping qualification
- Director/Shareholder of LBH Group in South Africa and Mozambique: African logistics specialists and informal adviser to various in—country projects



#### MATT WORNER, Non-Executive Director, LLB; B.Bus

- Former corporate lawyer with significant experience in the governance and management of mid-tier public companies
- 15 years in ASX listed oil and gas companies with history of working in Africa
- Non-Executive Chairman of Lykos Metals Ltd



#### PAUL HORSFALL, Non-Executive Director, B.Compt. C.A. (S.A.) Fellow of the Institute of Directors

- Chartered accountant with extensive logistics experience across Africa
- President of UPS for Africa and Managing Director for South Africa
- Honorary Life Member and Director of the Chamber of Commerce in South Africa

#### **TIER 1 MANAGEMENT**



#### GREG RAAFF, General Manager – Operations, BSc Civil Engineering

- More than 30 years' experience in Business Management, Project Management, Engineering and Construction in Southern Africa
- 17 years as CEO of Subtech Group where he led the bid and subsequent project commencement for the Temporary Beach Landing Facility for the Total LNG Project in Northern Mozambique
- Extensive relationships with construction contractors in Mozambique and Africa more broadly



#### **GREG KNOX, General Manager – PD Operations (Mozambique)**

- Founder, Director and Shareholder of Dynamic African Projects (Pty) Ltd South Africa and Projectos Dinamicos Mozambique
- More than 35 years' experience in construction, civil construction, camp building and numerous other construction projects, as well as Business Management



#### CHRIS DE KOCK, Board Advisor - Operations, B.Comm, Advanced Management Program from Harvard Business School

- Former CEO of WesBank, the largest asset finance bank in Africa with more than 35 years' experience in vehicle finance and leasing industry
- Prior to appointment as CEO, he ran both the retail and corporate asset finance divisions as well as the fleet management and leasing divisions

"With a seasoned board and management team, we're fully equipped to turn our strategic vision into reality"

# **Corporate Overview**





#### **Financial Summary**

Share price 19-Sep-2024)	\$0.002
Number of shares	1,634.4M
Market Capitalisation	\$3.27M
Cash (30-Jun-24)	\$0.243M
Debt (30-Jun-24) *	\$1.925M
Enterprise value	\$5.0M
Convertible Notes *	1.925M

#### **Convertible Notes:**

Tranche 1 of Convertible Notes has a value of \$925,000 is unsecured with an interest rate of 11% pa. Maturity on 26 April 2024, the convertible note holders have agreed to extend the maturity date to a date yet to be agreed. Tranche 2 of Convertible Notes has a value of \$1,000,000 is unsecured with an interest rate of 10% pa. Maturity on 21 September 2026.

<b>Ω</b> Key Shareholders	
Board	14.77%
Top 20 Ownership	46.92%

AUD\$3M company with share price leveraged to a \$100B opportunity

# **Futuro Skills**



#### **100% OWNED SUBSIDIARY**

#### **FUTURO GROUP PROVIDE SERVICES IN:**

- Labour Broking Holder of a Mozambique Labour Licence
- Training and skills assessment
- Virtual Reality Training (available in Portuguese)
- Labour Hire Businesses
- Payroll and Business Services such as Corporate Consulting and Administration Services

#### **GROWTH OPPORTUNITIES:**

- Expansion of remote Virtual Reality Training through partnership with Tennant and their exclusive distributor rights for Africa
- Alliance with training & labour broking company Ascending in Mozambique
- Expansion into other African countries
- Establishment of Australian operating business being actively assessed

# **Projectos Dinamicos LDA**



**50% OWNED > TO 75%** 



PROJECTOS DINAMICOS DELIVERS PRODUCT & SERVICES IN:

- Camp Construction
- Camp Servicing
- Camp Ownership



# PROVEN TRACK RECORD:

- Two primary contracts completed in Temane in 2024
- WBHO & TSK / RADX camps
- Construction of PD owned Shankara Lodge & Training School in Temane
- Actively engaged in bidding processes for the re-start of the LNG project



# **GROWTH OPPORTUNITIES:**

- Complementary businesses being evaluated for strategic acquisition
- Camp leasing model being assessed for Relocatable Prefabricated Buildings
- Project Engineering
- Expansion into other African countries through potential acquisition of 51% of PD parent company Dynamic African Projects
- Establishment of Australian operating business being actively assessed







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