REDIVIUM



Disclaimer



Summary information: This document has been prepared by Redivium Limited ("Redivium" or "the Company") to provide summary information about the Company and its associated entities and their activities current as at the date of this document. The information contained in this document is of general background and does not purport to be complete. It should be read in conjunction with Redivium' other periodic and continuous disclosure announcements lodged with the Australian Securities Exchange, which are available at www.asx.com.au.

Forward-looking information: This document contains, opinions, projections, forecasts and other statements which are inherently subject to significant uncertainties and contingencies. Many known and unknown factors could cause actual events or results to differ materially from the estimated or anticipated events or results included in this document. Recipients of this document are cautioned that forward-looking statements are not guarantees of future performance.

Any opinions, projections, forecasts and other forward-looking statements contained in this document do not constitute any commitments, representations or warranties by Redivium and its associated entities, directors, agents and employees, including any undertaking to update any such information. Except as required by law, and only to the extent so required, directors, agents and employees of Redivium shall in no way be liable to any person or body for any loss, claim, demand, damages, costs or expenses of whatever nature arising in any way out of, or in connection with, the information contained in this document.

Not financial product advice: This document is for information purposes only and is not financial product or investment advice, nor a recommendation to acquire securities in Redivium. It has been prepared without considering the objectives, financial situation or needs of individuals. Before making any investment decision, prospective investors should consider the appropriateness of the information having regard to their own objectives, financial situation and needs and seek legal and taxation advice appropriate to their jurisdiction.

Investment risk: An investment in securities in Redivium is subject to investment and other known and unknown risks, some of which are beyond the control of Redivium. The Company does not guarantee any rate of return or the performance of Redivium. Before deciding whether to acquire securities in Redivium, investors should have regard to the prospectus (including applicable risk factors), proposed to be lodged with the ASIC in the coming weeks.

Contents



Redivium	4
Key Unmet Needs	6
Redivium as a Recycling Solutions Provider	8
NMC Recycling	9
LFP Recycling	13
Business Model	14
Redivium Trading	17
Revenue Model	19
Team	20
Contact	22

Redivium Limited – an ASX and FSE-listed company







FWB: HR90

Redivium's vision is to become a producer of critical raw materials in Europe.

To achieve this vision we will recycle batteries – shredding, recovering and refining those materials for new battery production, thereby supporting the circular economy.

Becoming a leading producer of recycled material compliant with the EU Battery Regulation required for the European lithium battery supply chain.

RECLAIMING TOMORROW

REDIVIUM

Redivium Limited – an ASX and FSE-listed company focussed on

Resource Scarcity

Becoming the leading battery recycler for OEMs, gigafactories and commercial compliance schemes in Europe.

Unique Added Value

Closing the loop in the battery value chain by delivering scalable, high-efficiency recycling.

Eliminating storage-related fire risks and creates reusable battery-grade products to make new cells.

Competitive Advantage

Studies by Redivium's technology licensor indicate a significant competitive cost advantage in recycling vs purchasing of battery materials on the spot market. Our goal is for Redivium's recycled end-products to contribute to the EU's raw materials requirement for new battery cell production and reduce the carbon footprint of cell production by ~85% vs conventional mining.

RECLAIMING TOMORROW

Key Unmet Needs in Europe: Battery Recycling Leadership

RUIVICES

European Critical Raw Materials Act (CRMA) in force May 2024

CRMA ensures EU access to a secure and sustainable supply of critical raw materials, enabling Europe to meet its 2030 climate objectives.

The Act sets key benchmarks for strategic raw materials' capacity and diversification across the EU supply chain based on its annual consumption of such materials:

- At least 10% of extraction capacity
- At least 40% of processing capacity
- At least 25% of recycling capacity
- ~65% reliance on a single third country at any stage of the value chain.

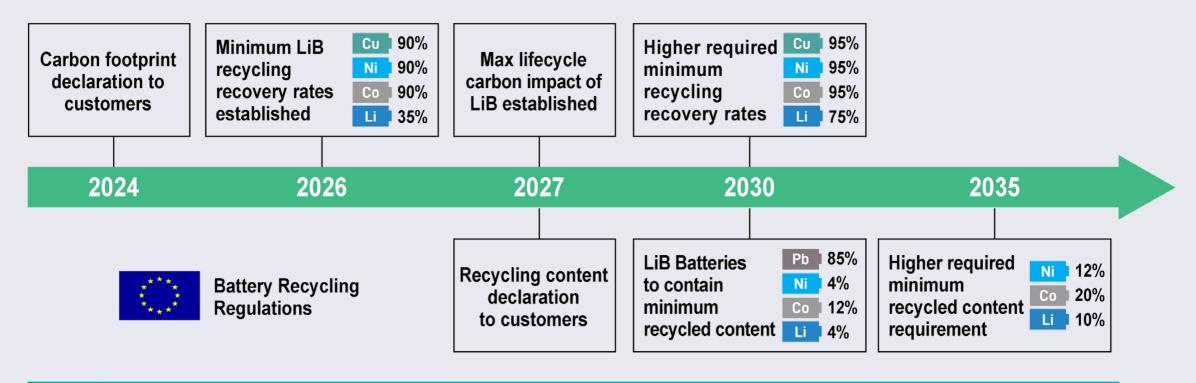
The Act also sets time limits on granting permits for strategic mining, recycling and processing projects, and requires large companies needing strategic materials to assess supply chain risk regularly.



Key Unmet Needs: EU Driving OEMs to "Close the Loop"



Aim: To be the first recycling company fully compliant with all EU LiB recycling regulations before 2026



European regulations are pushing the responsibility to "close the loop" to the OEMs

REDIVIUM

Redivium as a Recycling Solutions Provider

NMC Recycling

LFP Recycling

Alkaline Recycling









Redivium has rights (via licensing arrangements) to exploit a lithium battery recycling technology originally developed by Neometals Ltd (ASX: NMT) in certain European jurisdictions. The patented technology is now equally owned between Neometals and German plant builder SMS Group GmbH.

Neometals is Redivium's largest shareholder.

ReLiFe (Recycling Lithium Ferrophosphate) is a project developed in collaboration with a consortium of partners, aiming to demonstrate, initially at a pilot scale, an environment-friendly and cost-effective technology for recycling lithium ferrous phosphate (LFP) scrap and end-of-life batteries.

Redivium is diligently exploring and developing new methods for **Alkaline Battery Recycling**.

We intend to integrate an alkaline recycling process into our suite of environmental solutions during the course of 2025.





Commercial Lithium Battery-Recycling Operation in Germany REDIVIUM

ASX-listed Neometals Ltd (ASX: NMT) and private German global plant manufacturer SMS Group GmbH have incorporated a 50:50 joint venture in Germany to commercialise NMT's patented technology. SMS has constructed an integrated 10 TPD integrated demonstration circuit (pictured). Redivium has rights (via licensing arrangements) to commercialise this NMC* recycling technology in Scandinavia, Italy, SE Europe, the UK and Ireland equating to ~41% of the European population.







^{*} NMC is nickel, manganese and cobalt. The hydrometallurgical process covers three other chemistries, namely LMC (lithium, manganese and cobalt), NCA (nickel, cobalt and aluminium) and LCO (lithium cobalt oxide) batteries. All references to NMC necessarily includes these additional battery formats.

Recycling Solution for NMC Li-ion Batteries

RUIVICES

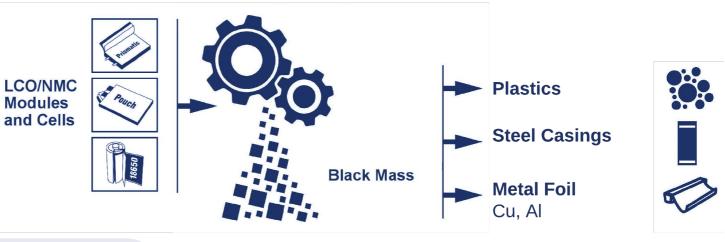


The German Sustainability Award
The technology was featured as a
finalist in the Resources category,
acknowledged for its low-CO₂
lithium-ion battery recycling process.



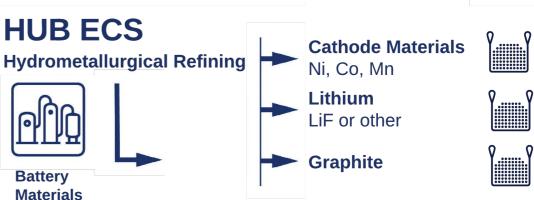
Neometals won the Best Technology Award at the London Stock Exchange AIM Awards in 2022

Shredding & Separation



Redivium provides more than a recycling solution. Its access to this advanced recycling process with low CO_2 emissions delivers high purity chemicals back to the battery manufacturing sector. Using a unique proprietary process, lithium, nickel, cobalt and other valuable materials are recovered from waste LiBs.

In a world where manufacturers are measured by their ethics & environmental footprint, Redivium will deliver.



Recycling Solution for NMC Li-ion Batteries

RUIVICES



>95%

Nickel, cobalt and copper recovery yield

>93%

Lithium recovery yield



<u>Click here to watch</u> the animation of the process

The trial of process improvements to the hydrometallurgical refining flowsheet has yielded outstanding results with nickel, cobalt and copper recoveries of >95% from black mass feedstock.

NMT ASX Announcemen - Primobius update (June 1st 2023) (click here)

New lithium recovery flowsheet results improve lithium yields from >83% to >93%.

NMT ASX Announcement - Outstanding Lithium Recovery (October 4th 2023) (click here)

Mercedes-Benz OEM Technology Validation

The Mercedes-Benz partnership with our technology licensor is a compelling validation of the technology. Its flexible business model demonstrates a willingness to tailor commercial agreements to suit the recycling needs of OEMs, battery cell manufacturers, European battery compliance schemes and environmental service providers.







Source: Mercedes-Benz announcement: https://group.mercedes-benz.com/company/news/recycling-factory-kuppenheim.html

LFP Recycling - ReLiFe Project

RUIVICES

ReLiFe (Recycling Lithium Ferrophosphate) is a project developed in collaboration with a consortium of partners aiming to demonstrate, initially at a pilot scale, an environment-friendly and cost-effective technology for recycling LFP scrap and end-of-life (EoL) batteries.





The pilot plant, with a nominal capacity of 500 TPA, will be established in **Xanthi**, **NE Greece**, at the industrial complex of **Sunlight Group Energy Storage Systems SA**, the project's lead partner and Greece's largest battery cell producer.

The project is running for three years from 1 January 2023 to 31 December 2025.

Redivium is in the final stages of completing a commercialisation agreement with Sunlight Group that will grant Redivium a worldwide exclusive license to commercialise this innovative LFP recycling technology. This agreement encompasses the construction of the necessary facilities in collaboration with our EPC provider, securing funding for the build-outs, and establishing off-take agreements to ensure the successful integration of recycled materials into European supply chains.







Business Model – Hub & Spoke Network

RUIVICES

Farming for battery feedstock

Various partnerships are in development with compliance scheme operators, waste management companies, OEMs, battery producers, ESS-related companies and consumer electronics retailers.

Spokes

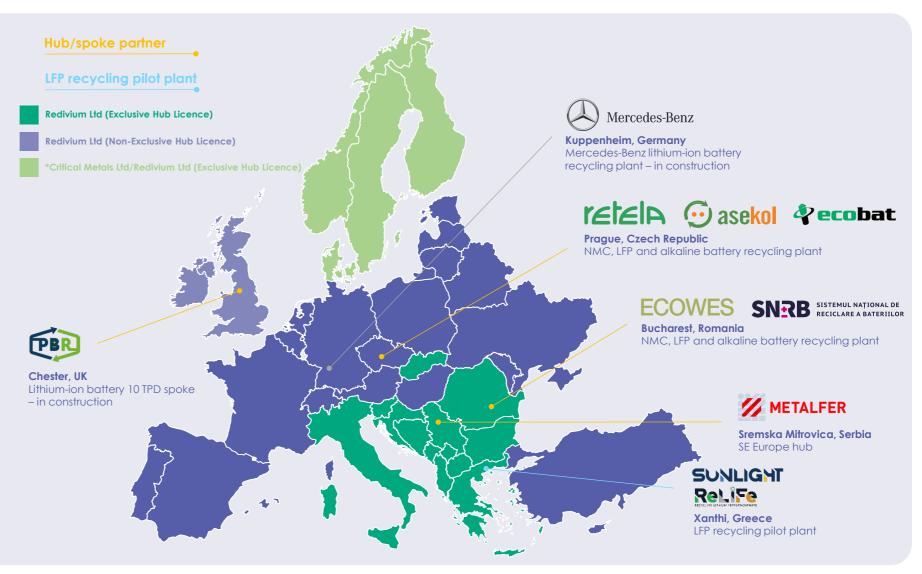
A smaller strategically-located facility where spent batteries are collected and shredded to produce black mass.

Redivium is creating a network of JVs with various partners across Europe to operate shredding circuits.

Hubs

A large facility where the recovered black mass is re-refined into battery quality raw materials.

Four hubs are targeted in: Scandinavia, the UK/IE, Italy and SE Europe.



Investment Decision in the UK; Other Partnerships Maturing



retela

Four key commercial partnership agreements progressing

	PBR	METALFER	SNRB SISTEMUL NAȚIONAL DE RECICLARE A BATERIILOR	asekol ecobat
Location				
Agreement	Binding UK market development agreement.	Memorandum of understanding.	Binding collaboration agreement.	Binding collaboration agreement.
Description	Collaboration to explore the establishment of a joint Spoke plant in Chester, UK, with PBR responsible for securing feedstock.	Collaboration to investigate joint SE Europe Hub in Serbia.	Collaboration to investigate joint Spoke plant in Romania. Partnership to bring together LIB collection, stewardship and recycling technology.	Joint effort to investigate the feasibility of establishing a Spoke plant in the Czech Republic, with a farming from Slovakia, Poland and east Germany.
Status	Feasibility study for a ~10 TPD-capacity plant has been completed.	Ongoing feasibility assessment and business planning.	Ongoing feasibility assessment and business planning.	Ongoing feasibility assessment and business planning.
Next Steps	Finalise the business plan and make an investment decision. Lease negotiations for the site are currently at an advanced stage.	Contract a firm to conduct a feasibility study and evaluate the viability of proposed sites.	Contract a firm to conduct a feasibility study and evaluate the viability of proposed sites.	Contract a firm to conduct a feasibility study and evaluate the viability of proposed sites.

FCOWFS

Business Model Options – NMC & LFP Recycling

ncreasing Feedstock Volume

OPERATIONAL MODEL

REVENUE MODEL

Principal

NMC & LFP

Redivium provides a battery disposal service

Disposal fee charged per tonne and sale of recovered materials

DIFFERENTIATED
CUSTOMER-DRIVEN MODEL

2 Partnership

Build integrated recycling plants in JV with EV and battery OEMs

Profit from sale of battery and other recovered materials PLANT INVESTMENT DECISIONS
REQUIRE PARTNERSHIPS WITH SECURE
ACCESS TO BATTERY FEEDSTOCK

NMC & LFP



License IP for JVs or third parties

Royalty from volumes processed and material recovered

Redivium Trading Headline Strategy

Farming for Black Mass

The key focus is to trade Redivium intermediate products across Europe through one entity aimed at achieving critical mass and overall marketing focus.

Will include third-party products to reduce overall production risk aimed at developing sufficient volume to cover leach feed demands for planned hydrometallurgical circuits.

End-of-Life Batteries

Originate all forms of compliant battery chemistries for processing at Redivium sites to reduce reliance on partners and improve venture terms.

Metals and Plastics

Aggregate plastic and metal scrap volumes for sale to various scrap merchants.

Final Products

Aggregate final battery grade ESG-compliant chemicals for sale to OEM-specifiedd pCam partners at market price for new cell production.

Revenue Generation

Redivium to cover trading costs for personnel and commodity acquisition for scrap and batteries. The black mass and chemical products are subject to a revenue share with a commodity partner on anopen-bookk basis to cover trade execution and settlement.



^{*1} Intended incorporated name of new business to be incorporated Q1/2025.

^{*2} These are the projects in initial due diligence following execution of NDAs or transaction terms sheets have been issued.

^{*3} All projects indicating 'contracted' means commercial terms have been agreed upon which feasibility studies, business plan and capital planning will be determined.

Redivium Trading Business Model

RUIVICE

cremental revenue growth

Material

Marketing / Sales

Financing Options

Acquire cell production scrap, off-spec waste, EOL EV batteries, portable batteries (NMC*, LFP and Alkaline) Disposal fee charged per tonne where possible, acquired material sold to and paid by Redivium production operations

Black Mass

Feedstock

Own production and third-party products (NMC)

Aggregate and trade own production until hydrometallurgical circuits are operational, then acquire as leach feed

3 Chemicals

Battery grade products for sale to pCam manufacturers (NMC, LFP) Aggregate and trade battery chemical production from hydrometallurgical operations

Scrap

Scrap arisings (ALL)

Aggregate and trade plastic and metal scrap arising from black mass production ARRANGE PRE-PAY OFFTAKE
OPTIONS FOR PRODUCTION
AS REQUIRED with bankable
commodity partner

ARRANGE TAKE OR PAY
OFFTAKE OPTIONS FOR
PRODUCTION WITHOUT
FINANCING with bankable
commodity partner

*NMC = NMC, LMC, NCA, LCO chemistries

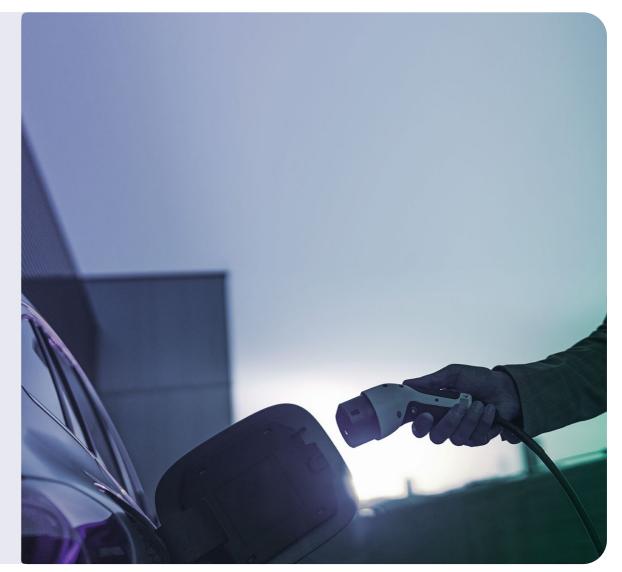
Redivium Revenue Model Summarised

RUIVICES

Focus on capturing and profitably processing waste EOL portable batteries to establish a Europe-wide scalable platform for future processing of EOL EV batteries.

Redivium plans to trade black mass from NMC, LFP and alkaline battery waste until sufficient volumes have been secured to underpin substantial investment in hydrometallurgical circuits, and enable the production of high-purity chemicals for new battery cell production.

Targeting the establishment of four processing hubs in specific regions from 2028 onwards: namely Scandinavia, the UK/Ireland, Italy & SE Europe for both NMC and LFP black mass.



Redivium Team

RUIVICES



Jonathan Murray Chairman



Andre Umbers
Non-Executive Director



Michael O'Leary-Collins
Redivium Executive Director and
Chief Executive - Europe



James Gunn
Director – European Operations
and External Affairs



Hrvoje KaticicFinance Director – Europe



Vladimir Jelacic General Counsel



Farhan MohammedDirector – Engineering Europe



Aljoša Antolin Director – Business Development



Redivium presents a unique value proposition

- Multiple growth opportunities via portable battery partnerships across Europe.
- Profit delinked from electric vehicle adoption and their end-of-life EV batteries.
- Team has a strong technology commercialisation background.
- Clear strategy supported by macro energy transition tailwinds.
- Mercedes-Benz technology under licence industrially validated.

Contact Details





Michael O'Leary-Collins
Redivium Executive Director &
Chief Executive – Europe

molearycollins@redivium.com

REDIVIUM

info@redivium.com www.redivium.com