



Developing a Global Tier One **Bauxite Asset**

January 2025

Disclaimer



Competent Person's Statement – Ore Reserves

The information in this report that relates to Ore Reserves is based on information compiled or reviewed by Mr John Battista, a Competent Person who is a Member and Chartered Professional (Mining) of the Australasian Institute of Mining and Metallurgy and is currently employed by Mining Plus (UK) Ltd. Mr Battista has sufficient experience relevant to the style of mineralisation and type of deposit under consideration and to the activity which they are undertaking to qualify as a Competent Person as defined in the 2012 edition of the Australasian Code for the Reporting of Exploration Results, Mineral Resources, and Ore Reserves (JORC Code).

Mr Battista consents to the disclosure of information in this report in the form and context in which it appears.

Competent Person's Statement – Mineral Resources

The information in this announcement that relates to mineral resources is based on information compiled or reviewed by Mr Mark Gifford, an independent Geological expert consulting to Canyon Resources Limited. Mr Mark Gifford is a Fellow of the Australian Institute of Mining and Metallurgy and has sufficient experience which is relevant to the style of mineralisation and type of deposit under consideration and to the activity which he is undertaking to qualify as a Competent Person as defined in the 2012 edition of the Australasian Code of Reporting of Exploration Results, Mineral Resources and Ore Reserves (JORC Code).

Mr Gifford consents to the inclusion in the announcement of the matters based on his information in the form and context in which it appears.

Mineral Resource estimate

The data in this announcement that relates to the Mineral Resource estimates for the Minim Martap Bauxite Project is based on information in the Resources announcement of 08 October 2020 and available to view on the Company's website and ASX.

The Company confirms that it is not aware of any new information or data that materially affects the information included in the original market announcement and, in the case of estimates of Mineral Resources, that all material assumptions and technical parameters underpinning the estimates in the original market announcement continue to apply and have not materially changed. The Company confirms that the form and the context in which the Competent Person's findings are presented have not been materially modified from the original market announcement.

Bankable Feasibility Study

The data in this announcement that relates to the Bankable Feasibility Study for the Minim Martap Bauxite Project and associated production targets and forecast financial information, is based on information in the BFS announcement of 21 June 2022 and available to view on the Company's website and ASX.

The Company confirms that all the material assumptions underpinning the production target and forecast financial information derived from the production target continue to apply and have not materially changed.

Ore Reserve estimate

The data in this announcement that relates to the Ore Reserve estimate estimates for the Minim Martap Bauxite Project is based on information in the maiden Ore Reserve announcement of 10 August 2020 and available to view on the Company's website and ASX.

The company confirms that the 2020 Mineral Resource estimate has no material impact to the Ore Reserve estimate. The Company confirms that it is not aware of any additional new information or data that materially affects the information included in the original market announcement and, in the case of estimates of Ore Reserves, that all material assumptions and technical parameters underpinning the estimates in the original market announcement continue to apply and have not materially changed. The Company confirms that the form and the context in which the Competent Person's findings are presented have not been materially modified from the original market announcement.

Forward looking statements

All statements other than statements of historical fact included in this announcement including, without limitation, statements regarding future plans and objectives of Canyon, are forward-looking statements. When used in this announcement, forward-looking statements can be identified by words such as 'anticipate', 'believe', 'could', 'estimate', 'expect', 'future', 'intend', 'may', 'opportunity', 'plan', 'potential', 'project', 'seek', 'will' and other similar words that involve risks and uncertainties.

These statements are based on an assessment of present economic and operating conditions, and on a number of assumptions regarding future events and actions that are expected to take place. Such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties, assumptions and other important factors, many of which are beyond the control of the Company, its directors and management of Canyon that could cause Canyon's actual results to differ materially from the results expressed or anticipated in these statements.

Canyon cannot and does not give any assurance that the results, performance or achievements expressed or implied by the forward-looking statements contained in this announcement will actually occur and investors are cautioned not to place undue reliance on these forward-looking statements. Canyon does not undertake to update or revise forward-looking statements, or to publish prospective financial information in the future, regardless of whether new information, future events or any other factors affect the information contained in this announcement, except where required by applicable law and stock exchange listing requirements.

References:

ASX announcement 08 October 2020
ASX announcement 01 July 2020
ASX announcement 10 August 2020
ASX announcement 11 May 2021
ASX announcement 25 May 2021
ASX announcement 8 December 2021

Developing a Globally Significant, Long-Life, Tier-One Bauxite Asset, Capitalising on 7 Differentiating Success Factors



- 1 WORLD-CLASS AND MASSIVE BAUXITE RESOURCES**

Minim Martap ranks among the world's richest bauxite deposits, with an Ore Reserve of 109Mt at 51.1% Al₂O₃ and 2.0% SiO₂ + a JORC Mineral Resource Estimate of 1,027Mt at 45.3% Al₂O₃. The Minim Martap mine generates a low strip ratio, which will be a key driver for low-cost operations
- 2 AT-SCALE & DEDICATED LOGISTICS INFRASTRUCTURE, MOSTLY ALREADY EXISTING TO DATE**

Large-scale logistics infrastructure enable the transportation of production, including: (i) a c.50 km haul road to the Inland Rail Facility, (ii) an existing 800 km railway line to the coast (contract with CAMRAIL and procurement of new rolling stock scheduled for Q1 2025), and (iii) a dedicated port facility to be developed in Douala
- 3 SIGNIFICANT & STABLE CAPITAL STRUCTURE**
 - Equity: Project supported by a long term committed shareholder with significant skin in the game, sector expertise, and long-term Africa experience
 - Debt: Financing discussions progressing well with significant interest received
- 4 OFFTAKE DISCUSSIONS CONTINUING, SUPPORTED BY STRONG MARKET CONDITIONS**

Offtake discussions ongoing and at advanced stages. Discussions supported by strong market fundamentals with prices continuing to strengthen due to high demand from China, production disruptions and buyers seeking alternative supply arrangements
- 5 WORLD-CLASS TEAM COMBINING SECTOR EXPERTISE & EXPERIENCE**

Highly-credentialled Management & Board, with combined experience of +200 years across multiple jurisdictions (including in Africa) in the bauxite & alumina industry
- 6 DOWNSTREAM PROJECT INTEGRATION MAXIMIZING VALUE**

Over the longer-term, Canyon will focus on integrating Minim Martap with processing plants producing alumina and aluminium. A Bankable Feasibility Study (BFS) contract is being finalised with world-renowned alumina refinery developer for 0.5*2 MTPA alumina refinery
- 7 STRONG ESG PRINCIPLES WILL GROW MINIM MARTAP THE RIGHT WAY**

Canyon Resources' 100% owned in country subsidiary Camalco is focused on delivering economic prosperity and development to the region in which it operates and generating sustainable and long-term value for all stakeholders

Minim Martap - One of the Most Promising Bauxite Projects Globally



- A globally significant bauxite project, which has all the required characteristics to develop into a key, long-term operation
- Located in central Cameroon and situated near the main rail line linking the region to the Atlantic port of Douala
- Significant growth potential, as the current mine plan & production target presented in the 2022 Bankable Feasibility Study (BFS) are based on the proved reserves, representing only c. 10.6% of the total resources

	Ore (m MT)	Alumina (Al ₂ O ₃)	Silica (SiO ₂)
Total Mineral Reserves (Proved)¹	109	51.1%	2.0%
Total Mineral Resources²	1,027	45.3%	2.7%
Measured	382	47.3%	2.7%
Indicated	597	44.2%	2.7%
Inferred	48	43.2%	3.7%

(1) Mineral Reserves reported as per JORC Code

(2) Mineral Resources reported as per JORC Code, at a cut-off grade of 35% Al₂O₃ - lower grade could be used for the refinery. Makan & Ngaoundal tenements not included

- High-grade bauxite and low reactive Silica is suitable for both low and high-temperature alumina refinery technologies
- Canyon fully-focused on implementing key development workstreams and delivering on a busy work program for 2025

One of the richest bauxite deposits globally
yet to be developed



1 Advanced Project with Strong Economics



Minim Martap boasts positive economics and strong potential to become a large-scale, long-life bauxite mine

BFS Highlights (2022)

- Established **operating techniques** – Open cut mine extracting DSO (Direct Shipping Ore) bauxite, using only surface mining and no drilling and blasting
- Low strip ratio**, key driver for low-cost operations
- Dedicated **logistics infrastructure & services** at **advanced stage**:
 - Upgraded government road and road extension** linking mining area to the inland rail (~50km)
 - Existing railway** connection to the coast (800km), to be upgraded and completed (incl. train loading infrastructure)
 - Port facilities** to be developed within Douala port (land plot identified), including **train loadout** facility
 - Specialist transshipment** available from one of the world's largest bauxite transshipment companies
- Upcoming Definitive Feasibility Study (DFS) to be completed by Q2 2025

Key BFS economics (2022)

Study area	BFS
Nominal production rate	6.4Mtpa
Project pre-tax NPV ₈	US\$452m
Project Development Capital	US\$253m
C1 Operating costs	US\$24/t
Payback period	4.1yrs
IRR	22%
Updated Reserve	109Mt
Al ₂ O ₃	51%
SiO ₂	2%

Key consultants on the project (BFS & DFS)



GEOSTRATUM

Exploration & and Mining



FLUO Ausenco



Feasibility Study



SGS



Sample Prep. & Analysis



Market Study

BHYGRAPH

Technofin



SYSTRA



Rail, Port and Infra.



GOLDER



Environmental

Bauxite price FOB (US\$/MT)	38.4	45.2 (BFS)	52.0	58.8	65.6	72.4	79.1
Variation to BFS price (%)	(15%)	-	15%	30%	45%	60%	75%
Project pre-tax NPV ₈ (US\$m)	166	452	737	1,023	1,308	1,594	1,880

Boke Bauxite currently trading around 70-75 USD/MT, compared to 45 USD/MT in the 2022 BFS

2 Dedicated Logistics Infrastructure from Mine to Port



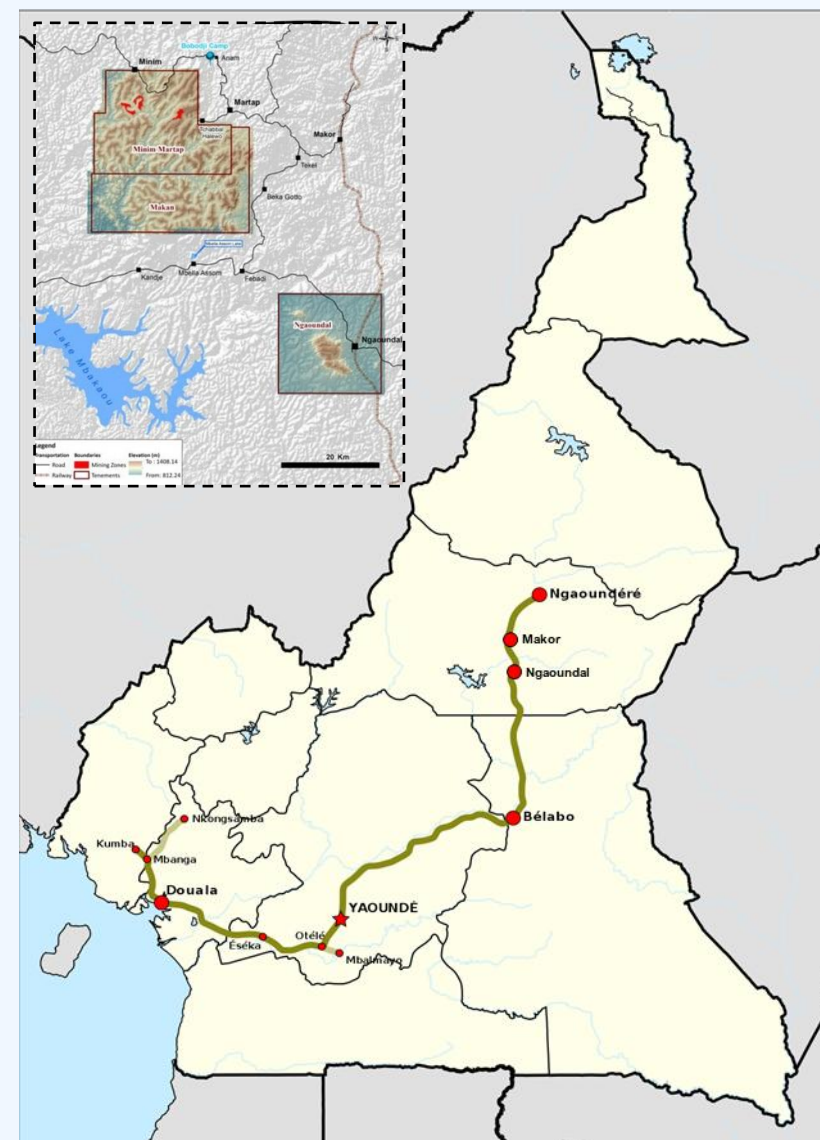
Canyon is working to establish a clear transport network within the region, notably within the mine and from mine-to-port

Intra-mine infrastructure

- Current access to mining areas of Minim Martap permit via public road from the nearby village of Makor
- Ongoing survey, topography and geotechnical studies to finalise the optimal haulage road and Inland Rail Facility

From-mine-to-port infrastructure

- Use of existing rail corridor to Douala port (800 km)
- Planned rail upgrades on junction to be partly funded by the World Bank & European Investment Bank
- Procurement of own locomotives and wagons (order of rolling stock to be delivered in Q1 2025), ensuring control over logistics, cost efficiency and reliability
- BFS outlined optimised rolling stock configuration & scheduling, increasing rail capacity
- A dedicated terminal is designated by The Port Authority of Douala (PAD) and will offer bauxite-specific unloading, stockpiling, and barge-loading facilities. Terminal to be established on the banks of the Wouri River near Dibamba
- New proposed terminal provides exclusive rail access for efficient operations
- Advanced discussions with CAMRAIL, the Port Authority of Douala, the Ministry of Transport and other relevant authorities to sign agreements for rail and port and secure logistics support (capacity, availability, freight rate, etc.), expected to be closed in 1H 2025



2 Minim Martap's Logistics Chain



Mine & Site Infrastructure

- Low strip ratio
- 6.4 MTPA DSO
- 2 surface miners
- 11 trucks
- No D&B
- Admin
- Workshops



Surface miner



Existing Road

- Upgrade road
- Extension to mining areas
- Village diversion
- 25-30 road trains
- 50km travel



Truck to IRF



Inland Rail Facility (IRF)

- Stockpile
- Wagon loading
- Reach-stacker loading
- Fuel farm
- Truck workshops



IRF stockpile



Existing Rail

- Existing track
- Minor upgrades:
 - Speed upgrade
 - 2 new passing loops
 - Upgraded operations system



Load into train



Rolling Stock

- Locomotive fleet: 33
- Wagon fleet: 559
- Each train:
 - 5.0-hour interval
 - 4 locos
 - 70 wagons (75 MT)
 - 5,250 MT



Train to port



Existing Port

- Reach-stacker unloading
- 160k MT stockpile



Port stockpile



Transshipping

- 5 barges
- 50km tranship
- Capsize

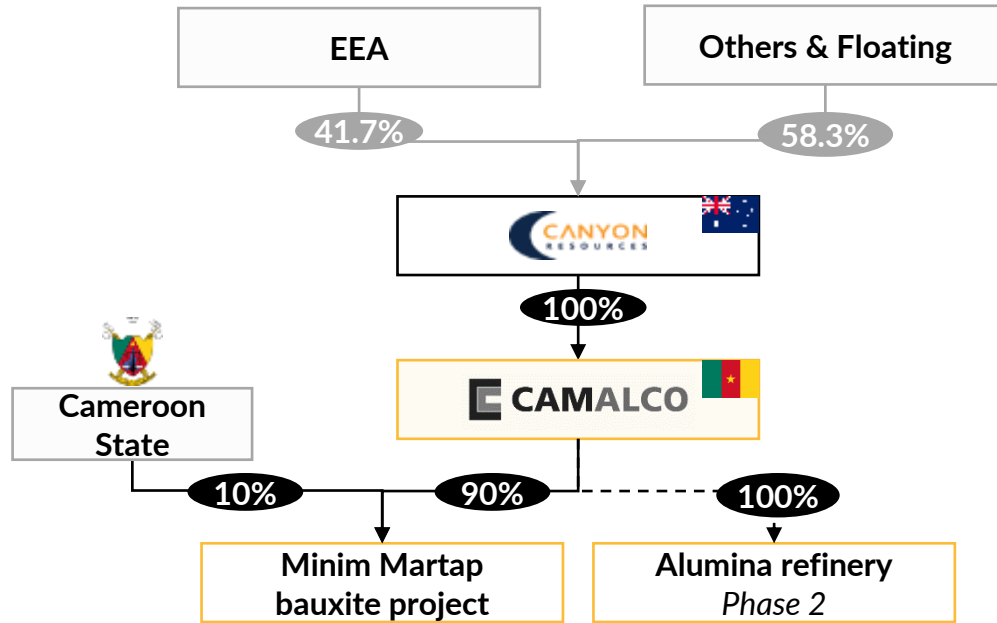


Tranship & load to OGVs¹

Long-Term Strategic and Supportive Shareholder with Proven Sector and African Mining Experience



Project shareholding structure



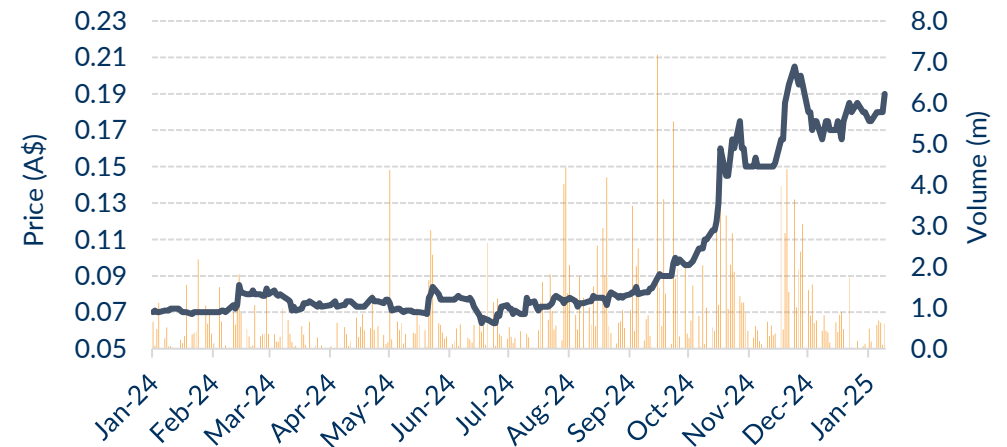
- **Eagle Eye Asset Holdings Pte. Ltd. ("EEA")** is a single-family office based in Singapore
- EEA is a **long-term, strategic** shareholder of Canyon Resources, with **proven mining sector expertise, long-term development and mining experience in Africa** and **successfully building companies through the lifecycle**

Canyon Resources market capitalisation, AUD

Market Details

Market Capitalisation (15 Jan. 25)	A\$262M ¹
Shares on Issue (15 Jan. 25)	1,417M
Options (15 Jan. 2025)	518M ²
Last close (15 Jan. 2025)	A\$0.185
Cash (30 Sept. 2024)	A\$20.3M ²

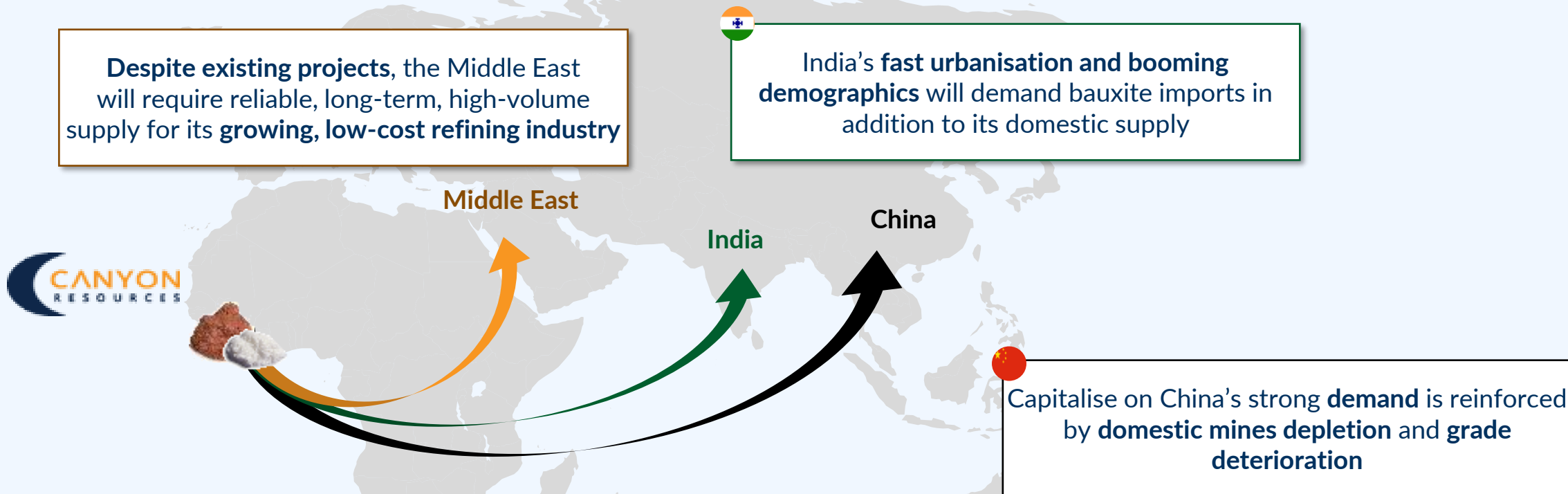
Canyon Resources 12-month share price performance, AUD



Premium High-Grade Product Drawing Significant International Interest



Increasing global interest in Minim Martap's high-quality bauxite, supported by attractive fundamentals across different regions



- Canyon has **structured an international commercial strategy**, leveraging its **strong positioning** given **off-take optionality & strong market fundamentals**, with alumina reaching all-time high **c.800 USD/MT** in 2024
- Discussions ongoing with various **international bauxite and alumina / aluminum** industry leaders, with **product samples** already sent to **numerous parties** – **offtake agreements to be finalised in 1H 2025**

Strong Market Fundamentals, with Robust Demand for Bauxite & Alumina Given Rising Aluminum Needs



Significant boost in aluminium needs driving bauxite demand

- Aluminium demand is set to rise significantly in the next decades, reaching 335Mt by 2050 (+4.2% 2020-2050¹ CAGR)
- This **surge in demand** is driven by **various industries**, including building, construction and transport infrastructure, notably due to the **metal's intrinsic characteristics**: corrosion resistance, lightweight, conductivity, and sustainability
- Aluminum also plays a **key role in the energy transition**:



EVs need 30% more aluminum than internal combustion engines, notably for battery packaging and heat sink



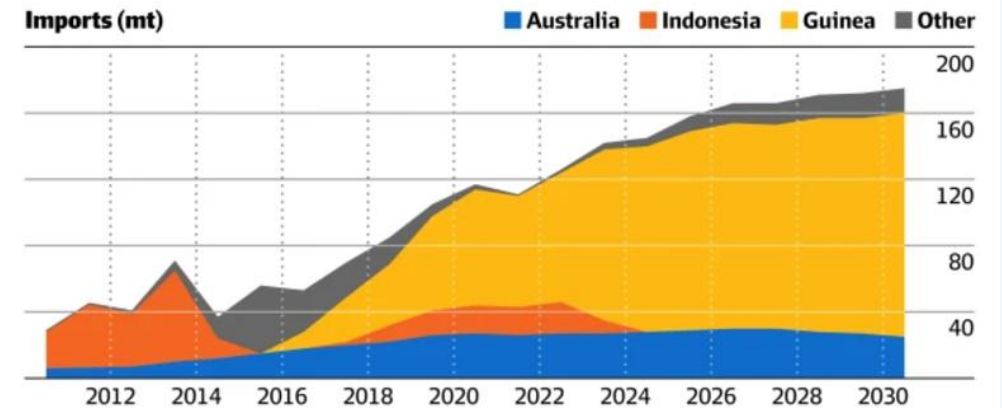
1MW of wind turbine energy need **1MT** of Aluminum



Solar technology sector expected to need 4Mt of Aluminum by 2040

Source: (1) CM Group

Focus on China bauxite imports



Source: Shaw & Partners

- In 2024, China drove around **60% of global bauxite demand**, with **65% of its consumption relying on imports**—a share anticipated to reach 80% by 2030
- High **dependence on Guinea** (>70% of supply as of today) creating an opportunity for **alternative producers**

A Bauxite & Alumina Supply & Demand Deficit Fueling Prices



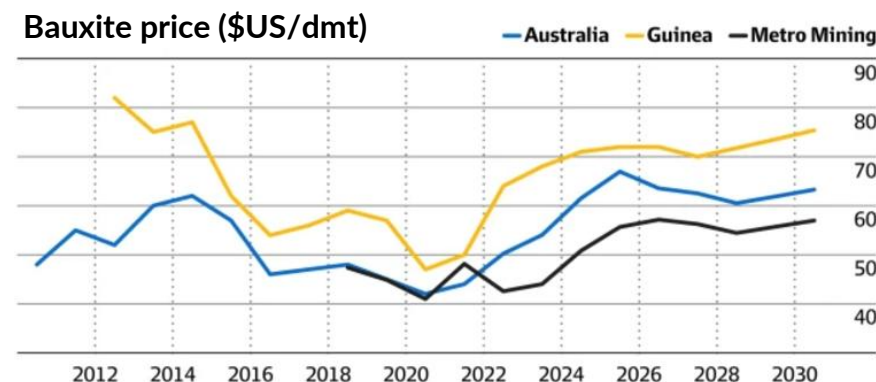
Bauxite & Alumina supply disruptions highlight vulnerabilities...

- Australia accounts for over 25% of global bauxite production¹
 - Alcoa to shut down Kwinana refinery at the end of 2024
 - Rio Tinto declared force majeure on Queensland alumina exports due to restricted gas capacity levels
- Guinea accounts for 70% of China's bauxite imports and has had supply disruptions throughout the year³
- Head of Metals and Mining Commodity Strategy at Morgan Stanley, Amy Gower said in an emailed note:

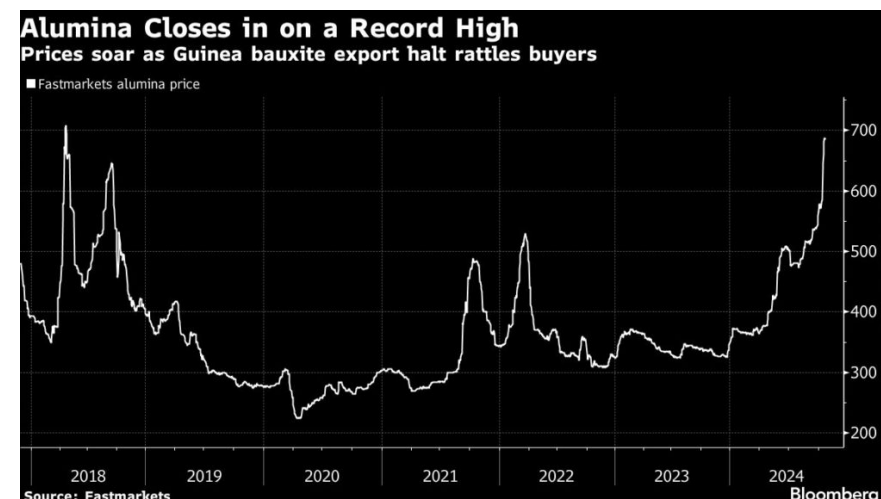
*"This growing dependence on Guinea leaves room for market shocks, while suspensions like this are often short-lived, it highlights the thin safety buffer in the bauxite market."*⁴
- Chinese refineries have curtailed alumina production due to domestic bauxite shortage

Canyon is strategically positioned to play a pivotal role through Minim Martap and provide a reliable, alternative and long-term supply of high-quality bauxite to a growing market

...creating an upward trend on commodities prices



Source: Shaw & Partners



Source: Fastmarkets

Bloomberg

Leading Team With +200 Years of Combined Industry Experience



Jean-Sebastien Boutet - Chief Executive Officer of Canyon Resources

- Recognized leader in mining operations, bauxite project development, raw material marketing, international negotiations and supply chain logistics
- Previously held senior positions with Alufer Mining and Alcoa and has extensive global experience in the bauxite, alumina and aluminium sector including operations in West Africa



Mark Hohnen - Executive Chairman

- Involved in the mineral resource sector since late 1970s. Brings extensive and highly-successful international business experience across industries including mining and exploration, property, investment, software and agriculture



Rana Singh - Chief Executive Officer of Camalco (CAY Subsidiary)

- 30 years of experience developing and implementing business strategies across the minerals and metals industry, with a successful track record of value maximization
- Extensive experience across multiple jurisdictions including Gabon, Kazakhstan and India



Gaurav Gupta - Non-Executive Director

- Manages a Monetary Authority of a Singapore registered family office, with high-growth / investment holdings including a major holding in Canyon through Eagle Eye Asset Holdings Pte. Ltd.
- Over 25 years experience in international trade and is a qualified Chartered Accountant



Patrice L'Huillier - Project Director

- Over 25 years of experience in Metals & Mining. More recently was Chief Operating Officer of ERG-Africa and Chief Executive Officer of Aluminerie Alouette in Quebec (Canada)
- Extensive experience in open pit mining, railways and port operation in CIS & Africa



Dondo Mogajane - Non-Executive Director

- South African based executive with over 25 years experience working across key divisions for the Ministry of Finance and National Treasury
- Held leadership roles including Chief of Staff and Head of Ministry for the South African Ministry of Finance, Deputy Director (General) for Public Finance and Director-General of the National Treasury



Scott Phegan - Non-Executive Director

- Held multiple senior and executive roles across the bauxite and alumina industries over a 30-year international career with Alcoa
- Former Global Director for Process Design and Development, responsible for design and commissioning of multibillion-dollar refining expansions and refining development projects

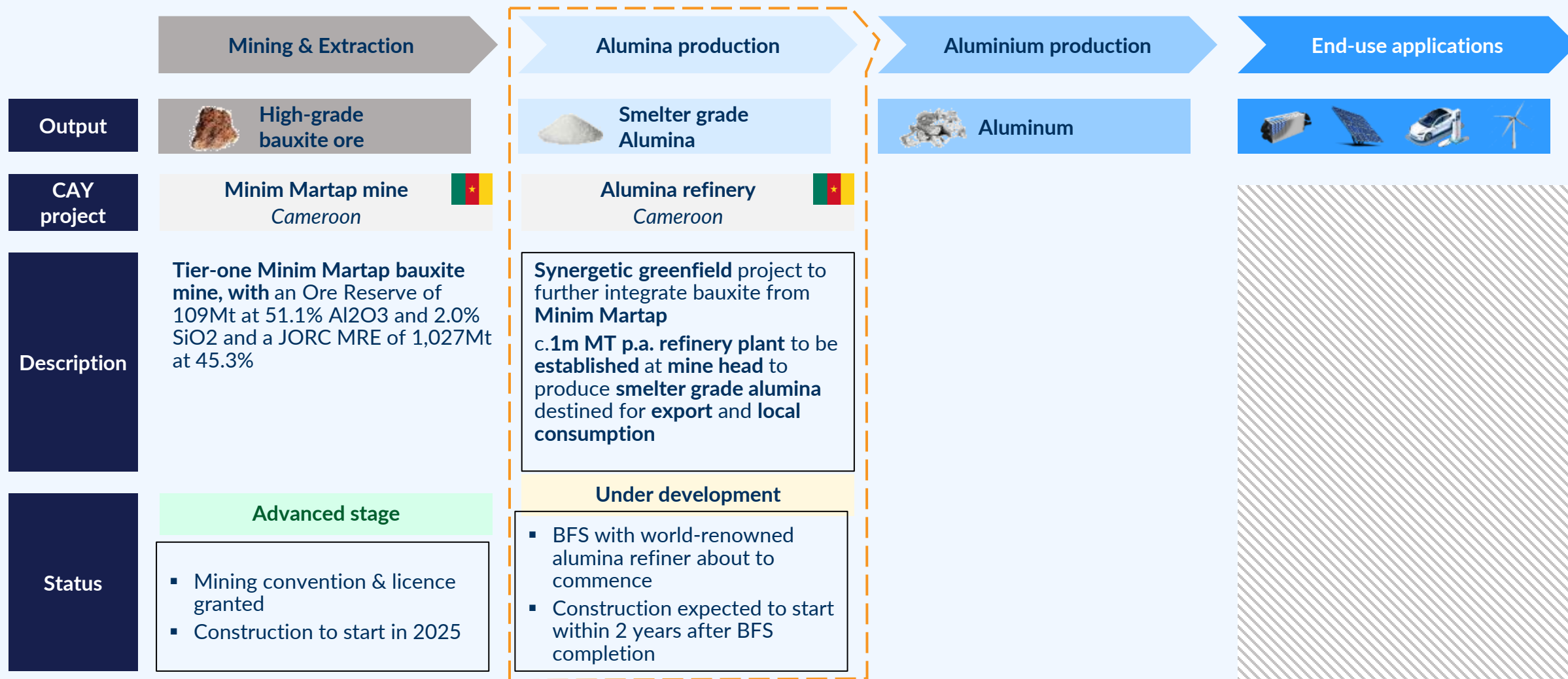


Peter Su - Non-Executive Director

- Perth-based strategic investor with a diverse range of business interests in Australia and overseas
- The Su family have historically held commercial interests in bauxite and alumina refining in China and offer the ability to provide introductions and commercial assistance relating to bauxite offtake and project financing

Highly-credentialled Management & Board of Directors, with combined experience of +200 years across multiple jurisdictions in the bauxite & alumina industry

Value chain integration with pipeline projects in next phases



Value chain integration with alumina refinery will provide valuable **optionality** in **product streams**, creating additional value for Canyon and all stakeholders

Strong ESG Principles Provide Platform to Deliver Long-Term Benefits



Camalco is dedicated to driving economic growth & regional development across operational areas, through collaboration with local community & relevant authorities



Environment

Committed to long-term positive impacts with a focus on biodiversity preservation & water stewardship:

- ESIA completed in 2021 to IFC/World Bank standards
- Environmental & Social Management Plan (ESMP) developed with leading African consultants (incl. Rainbow Environmental Consult, ESS, WSP Golder)
- Annual rehabilitation contribution of 7bn FCFA (AUD c.18m) upon production



Social

The local community strongly supports Minim Martap, recognising the significant long-term economic benefits of the Project:

- Local employment with 97% of total workforce comprising Cameroonians
- Contribution to the development & rehabilitation of local infrastructure (railway & port), as well as a major contribution to the volumes' growth transiting through the Port of Douala



Governance

- Camalco & Canyon work together to ensure transparency & accountability in operations
- Strong business ethics, fair conduct, & robust risk management are central to the company's approach



Key Milestones Delivered to Date – Strong 12-Month Work Program



- 2021 ✓ Exploration permits acquired by Canyon
✓ ESIA completed
- 2022 ✓ BFS completed
- 2024 ✓ Mining Convention granted (July. 2024)
✓ Mining Licence granted (Sept. 2024)
✓ Extensive drilling campaign completed
- 2025
 - Results of drilling campaign to be assessed and released
 - JORC compliant mineral resource estimate to be updated
 - DFS to be finalised
 - Mining permits for Makan & Ngaoundal to be obtained
 - Logistics (port & rail access agreement), financing & offtake discussions to be finalised

Details of the Mining Licence & Convention

Mining and export rights granted to Canyon and Camalco SA at Minim Martap, key terms include:

- Initial 20-year tenure, renewable for periods up to 10 years
- Mine development work to start in 2025, to accelerate the Project towards mining
- Canyon and Camalco SA to undertake a Bankable Feasibility Study to build an alumina refinery within 2 years

Mining Licence & Convention were awarded following an extensive approval process, reflecting strong support from Cameroon authorities



Signing of the Mining Licence: Sonamines General Manager, Mr Serge Hervé, Camalco CEO Mr Rana Pratap Singh, Interim Minister of Mines, Industry and Technological Development, Pr Fuh Calistas Gentry, Canyon Resources CEO Mr Jean-Sebastien Boutet, EEA Country Head Mr Anshum Khandelwal.

Thank you

Authorised for release by the Board of
Canyon Resources Limited

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Appendix – Aluminium value chain: the key role of bauxite



Aluminium is smelted from alumina which is refined from bauxite ore.

All three products have multiple uses



Aluminium is recognised to be a critical element in the energy transition and is of geostrategic importance for both civilian and military applications

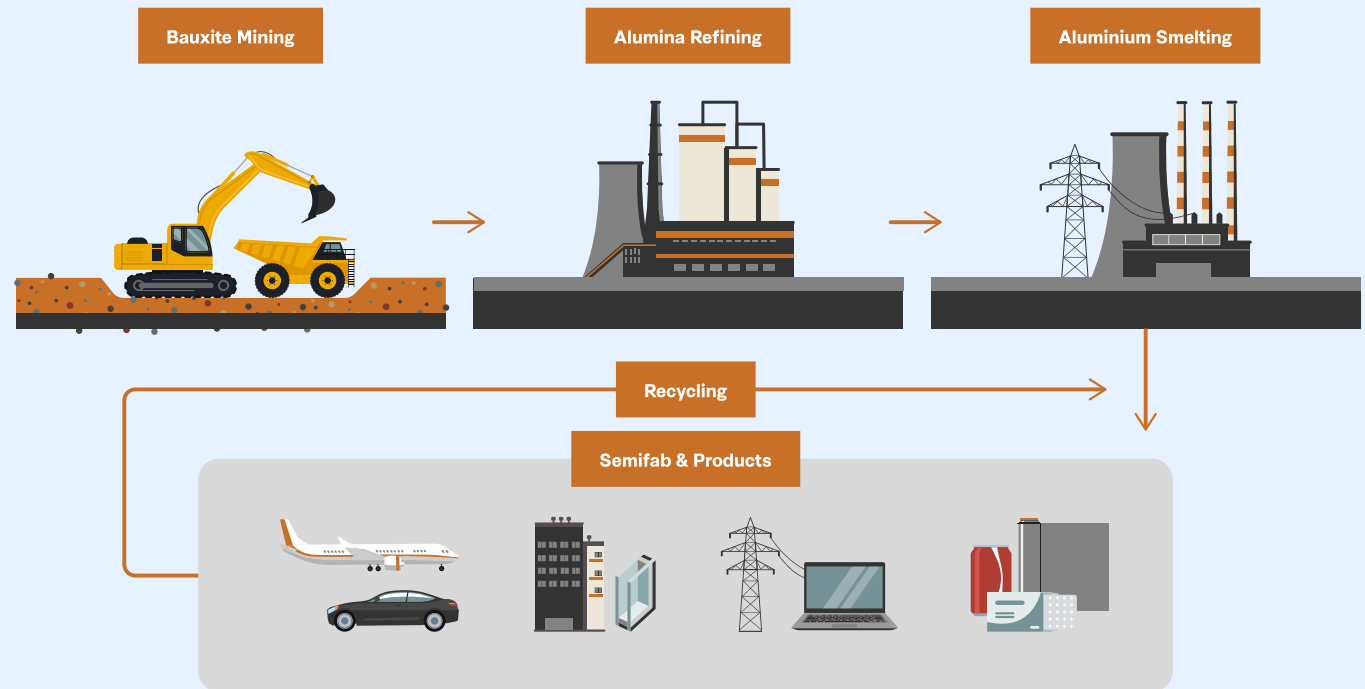


Demand for bauxite is expected to grow in line with aluminum demand as part of the energy transition



90% of the world's bauxite produced is refined into alumina

Market fundamentals and long-term supply needs for Bauxite continue to strengthen – Who will supply this growing market?



Source: Aluminium.org

Appendix – Key risks (1/2)



Some of the key risks associated with an investment in the Company are summarised below. These risks and other general risks applicable to all investments in listed securities not specifically referred to, may affect the value of the Shares in the future. Accordingly, an investment in the Company should be considered speculative. Investors should consider consulting their financial or other professional adviser before deciding whether to invest in the Company's shares.

Cameroon

The Company's projects are located in Cameroon which is considered to be a developing country and as such subject to emerging legal and political systems compared with the system in place in Australia, and risks and uncertainties including, but not limited to, currency exchange rates, high rates of inflation, labour unrest, social unrest, civil disobedience, renegotiation or nullification of existing concessions, licences, permits and contracts, unexplained delays in following due process, changes in taxation policies, changing political conditions, war and civil conflict, terrorism, lack of law enforcement, currency controls and governmental regulations that favour or require the awarding of contracts to local contractors or require foreign contractors to employ citizens of, or purchase supplies from, a particular jurisdiction or demands for downstream processing to be undertaken in country.

Civil unrest

Cameroon, where the Company's projects and operations are located, has recently experienced elements of civil unrest and what have been described as terrorist activities and insurgencies. No assurance can be given that such activities and insurgencies will not continue or recur in Cameroon.

Future Capital Requirements

The Company will require additional financing to establish mining operations and production facilities. There can be no guarantee that the Company will be able to access either the debt or equity funds necessary to finance its future activities and successfully achieve all the objectives of the Company's overall business strategy on terms acceptable to the Company, or at all.

Further, any additional equity financing may be dilutive to shareholders and any debt financing, if available, may involve restrictive covenants, which may limit the Company's operations and business strategy. The Company's failure to raise capital, if and when needed, could delay or suspend the Company's business strategy and could have a material adverse effect on the Company's activities.

Exploration, development, mining and processing risks

The future profitability of the Company and the value of its Shares are directly related to the results of exploration and any subsequent project development. Until the Company can realise value from its projects, it is likely to incur ongoing operating costs. Whether or not income will result from projects undergoing exploration and development programs depends on successful exploration and establishment of production facilities and the negotiation of sales agreements on suitable commercial terms with acceptable counterparty(s). Factors including costs, actual mineralisation, consistency and reliability of ore grades and commodity prices affect successful development and mining operations.

Mineral Resource estimates

Resource estimates are expressions of judgment based on knowledge, experience and industry practice. Estimates that were valid when made may change significantly when new information becomes available. In addition, resource estimates are necessarily imprecise and depend to some extent on interpretations, which may prove to be inaccurate. Should the Company encounter mineralisation or formations different from those predicted by past drilling, sampling and similar examinations, resource estimates may have to be adjusted and mining plans may have to be altered in a way which could adversely affect the Company's operations.

Tenement rights

The Company's exploration, development and mining activities are dependent upon the grant, or as the case may be, the maintenance, renewal or re-approval of appropriate licences, concessions, leases, permits and regulatory consents which may be withdrawn or made subject to conditions or limitations. The maintenance, renewal and granting of these tenement rights depends on the Company being successful in obtaining required statutory approvals, complying with regulatory processes and complying with the conditions attached to the tenement rights. A failure to obtain these statutory approvals or comply with these regulatory processes or the conditions attaching to the tenement rights may adversely affect the Company's title to its tenements. Further, there is no guarantee or assurance that licences, concessions, leases, permits or consents will be renewed or extended as and when required or that new conditions will not be imposed in connection with the Company's permits. Renewal conditions may include increased expenditure and work commitments or compulsory relinquishment of areas of the permits comprising the Company's projects. The imposition of new conditions or the inability to meet those conditions may adversely affect the operations, financial position and/or performance of the Company.

Access to land

The Company will experience delays and cost overruns if it is unable to access the land required for its operations. This may be as a result of weather, environmental restraints, harvesting, government legislation, landholder or community activities or other factors. There is no assurance that the Company will be granted all the permits for which it has applied or that licences, concessions, leases, permits or consents will be renewed as and when required or that new conditions will not be imposed in connection therewith. To the extent such permits are not granted or approvals, consents or renewals are not obtained, the Company may be curtailed or prohibited from continuing with its activities or proceeding with any future exploration or development.

Appendix – Key risks (2/2)



Third Party Agreements

The Company is required to negotiate and agree commercial terms with both private companies and Government instrumentalities in order to access rail and port infrastructure and services.

Further, the ability to make FID is dependent on the Company entering into several such agreements and there is no certainty that this can be achieved within the Company's development timetable.

Port and Rail

In order for the Project to be operated in the manner described in the BFS it requires:

- The existing railway to be upgraded by the railway operator and Government, the funding for which has been announced.
- The development of the landside and port facilities by a third party contractor and the Port Authority of Douala.

The Company has no control over the ability of the Government or its instrumentalities to be able to source the funding for and develop the facilities in the time required to meet the Company's development timeline.

Development Costs

In the current construction and development environments, the company is exposed to potential cost overruns and supply delays which may result in unplanned funding needs and delays to the timing of first ore on ship.

Legal Actions

The Company has entered into agreements with third parties where the interests of the Company may be adversely affected by a third parties failure to perform or deliver. The company may become involved in legal proceedings in order to protect its interests or to otherwise assert its rights.

Approvals Licenses and Permits

Pursuant to the Cameroon Mining Code, Camalco is required to start development of the Project within two years of the date of the Mining Permit being granted and must be mining within 5 years of that date. Currently, the Company does not hold all of the permits, approvals and licenses to start development once the Mining permit is granted. As a practical matter, the grant of permits, approvals and licenses are subject to the discretion of the applicable Government agencies or officials. There is no guarantee that any approvals or licenses will be granted, renewed or obtained in a timely manner.