

PRESENTATION Euroz Hartleys Industrials & Resources Forum 18 June 2025



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Who is VEEM?

- Designer and manufacturer of the **world's best marine propellers and stabilisation products** for the global luxury motor yacht, fast ferry, commercial workboat and defence industries. Largest non prime defence contractor manufacturer in WA.
- Commenced in 1968. Listed on ASX 2016. Profits and dividends every year since listing.
- Located in Perth, Western Australia, with a 14,700 sqm purpose-built manufacturing facility, including Australia's largest non-ferrous foundry.
- Approximately 200 staff in Australia, including R&D, graduates and apprentices.
- Accredited to ISO 9001, 14001, 45001, Defence (DISP) security accreditation, ISO 27001 Information Security and most recently USA defence supplier qualification program for nuclear submarine and air craft carrier manufacturing programs.
- Revenue generated from the following markets:
 - Propellers
 - Gyrostabilisers
 - Defence
 - Mining and Engineered products and services















Demonstrated long-term growth, just not linear

45,000,000 1H FY25 Revenue 40,000,000 35,000,000 ۰۰۰۰۰ ۲۰۰۰ ۲۰۰۰ ۲۰۰۰ ۲۰۰۰ ۲۰۰۰ ۲۰۰۰ 30,000,000 25,000,000 20,000,000 15,000,000 10,000,000 5,000,000 1H FY17 2H FY17 1H FY18 2H FY18 1H FY19 2H FY19 1H FY20 2H FY20 1H FY21 2H FY21 1H FY22 2H FY22 1H FY23 2H FY23 1H FY24 2H FY24 1H FY25

Half Yearly Revenue Trend Since Listing

Revenue



Our products and markets

World's best technology with large target markets, using automation and robotics to manufacture efficiently in Australia

Propulsion **Gyrostabilisers** Engineering Defence • Largest non prime Defence • Only major supplier of large gyros • Foundry led, precision-engineered • World's best performing propellers manufacturer in WA products • Large barriers to entry • Export globally • Enhanced security rating in FY24 • Over 250 Alloys available • Market exists for commercial, defence • Key customers are the world's leading • \$3m in defence grants awarded and recreational uses • Highly accredited ISO9001; 14001; boat builders • HII US supplier qualification program 450001; 27001; NATA and more • International network of technicians for nuclear submarine and aircraft carrier programs Market: Infrastructure, oil and gas, Market: Estimated propeller market size Market: Estimated market size of Market: Defence spending accelerating mining and commercial clients. Mostly of US\$2.6bn including US\$0.3bn of new US\$1.1bn for new builds and US\$13.5b across the western world domestic vessels each year for retrofits (current fleet) Future: Future: Future: Future: • Facility expansion - underway • VEEM products such as Hollow Bar Hunter Class Frigate opportunities • Mark III – Further improvements pushing into new markets Shaftlines Overseas T26 programs - 42 in total • Deeper penetration into commercial • Increased demand for sovereign • Increased efficiency - existing products market • USA submarine tenders- pre AUKUS capacity and capability and Sharrow global licence • Adoption escalation similar to smaller • AUKUS opportunities – Aus, US, UK Production technology advancement recreational gyros



Outlook

Accelerating Growth: A Stronger FY26 and Beyond

Propulsion

- Momentum from FY24 to continue with increased orders on hand
- Expansion of Volvo scope
- New contracts with three large Italian superyacht builders
- Expansion of offerings including shaftlines, flow-aligned rudders and brackets
- Positive outlook with facility expansion and three new machines on order
- Efficiency improvements own products and development of the SHARROW by VEEM product
- Further use of advanced technology

Gyrostabilisers

- Recent attendance at global boat shows has resulted in continuing enquiries
- Mark II released into the market with 5 year warranty is stimulating sales
- Leads received highlight increased understanding of the benefits of a VEEM gyro
- Revenue growth expected, supported by:
 - Increased global technical service support
 - Further product improvements (Mark III)
 - Adoption rates of small gyros, particularly in the US

Defence

- New orders anticipated from ASC, Type 26, HII in H1FY26
- Other defence work for prime contractors (including Austal) expected to continue
- Capacity increase from \$3m grants
- Qualification for T26 (Hunter Class Frigate) Program will provide leverage to pursue more opportunities
- VEEM is positioned to take advantage of further opportunities that arise out increased security clearances for defence in Australian and USA

Engineering

- Demand for the traditional engineering products and services is expected to continue
- Hollow bar demand expected to grow
- Benefiting from a shortage of sophisticated foundries in Australia and increased efforts at local sourcing



Company Summary

- Global leader in marine propulsion and stabilization, long established defence supplier
- Strong record of profitability over decades
- Long term leverage to growth in key areas:
 - Large gyrostabilisers
 - Large global market
 - Substantial barriers to entry
 - Technology adoption is expected to continue to grow rapidly as occurred in small recreational gyrostabilisers
 - VEEM manufactures the world's best propellers. New growth areas are:
 - Complimentary products like shaftlines, flow aligned rudders and brackets
 - Increased efficiency of existing products and design of new ones
 - The innovative Sharrow designed propellers for inboard applications
 - Revenue and margin increase through further automation and expansion
 - Defence opportunities to leverage VEEM's security qualifications and decades as a reliable defence supplier (over \$300M to date) including:
 - AUKUS supply chain opportunities in Australia, UK and the US
 - Domestic naval shipbuilding Hunter, Austal, Anduril etc





1HFY25 Highlights

Revenue \$33.6m (Guidance \$33m-\$35m)	Total Activity¹ \$34.5m	EBITDA \$3.9m (Guidance \$3.4m-\$4m)
EBITDA Margin 11.7%	EBIT \$1.6m	NPAT \$1.0m (Guidance \$0.4m-\$1.2m)
Operating Cashflow \$1.8m	EPS 0.75cps	Interim Dividend 0.23c



1. Total Activity = Sales + change in WIP









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