

# Form 603

Corporations Act 2001  
Section 671B

## Notice of initial substantial holder

To Company Name/Scheme DEVELOP GLOBAL LTD

ACN/ARSN 122 180 205

### 1. Details of substantial holder (1)

Name BlackRock Group (BlackRock Inc. and subsidiaries named in Annexures  
ACN/ARSN (if applicable) to this form)

The holder became a substantial holder on 26 /08 /2025

### 2. Details of voting power

The total number of votes attached to all the voting shares in the company or voting interests in the scheme that the substantial holder or an associate (2) had a relevant interest (3) in on the date the substantial holder became a substantial holder are as follows:

Class of securities (4)	Number of securities	Person's votes (5)	Voting power (6)
ORD	20,943,888	20,943,888	6.37%

### 3. Details of relevant interests

The nature of the relevant interest the substantial holder or an associate had in the following voting securities on the date the substantial holder became a substantial holder are as follows:

Holder of relevant interest	Nature of relevant interest (7)	Class and number of securities
Annexure A		

### 4. Details of present registered holders

The persons registered as holders of the securities referred to in paragraph 3 above are as follows:

Holder of relevant interest	Registered holder of securities	Person entitled to be registered as holder (8)	Class and number of securities
see Annexure A			

### 5. Consideration

The consideration paid for each relevant interest referred to in paragraph 3 above, and acquired in the four months prior to the day that the substantial holder became a substantial holder is as follows:

Holder of relevant interest	Date of acquisition	Consideration (9)		Class and number of securities
		Cash	Non-cash	
see Annexure B				

**6. Associates**

The reasons the persons named in paragraph 3 above are associates of the substantial holder are as follows:

Name and ACN/ARSN (if applicable)	Nature of association
see Annexure A	

**7. Addresses**

The addresses of persons named in this form are as follows:

Name	Address
see Annexure C	

**Signature**

print name Dylan Luong

capacity Authorised Signatory\*

sign here

date 28 / 08 / 2025

\* At a meeting of the Board on 22 November 2013, the Directors resolved to approve the delegation of the preparation and lodgement of substantial shareholder notices on behalf of BlackRock Investment Management (Australia) Limited.

**DIRECTIONS**

- (1) If there are a number of substantial holders with similar or related relevant interests (eg. a corporation and its related corporations, or the manager and trustee of an equity trust), the names could be included in an annexure to the form. If the relevant interests of a group of persons are essentially similar, they may be referred to throughout the form as a specifically named group if the membership of each group, with the names and addresses of members is clearly set out in paragraph 7 of the form.
- (2) See the definition of "associate" in section 9 of the Corporations Act 2001.
- (3) See the definition of "relevant interest" in sections 608 and 671B(7) of the Corporations Act 2001.
- (4) The voting shares of a company constitute one class unless divided into separate classes.
- (5) The total number of votes attached to all the voting shares in the company or voting interests in the scheme (if any) that the person or an associate has a relevant interest in.
- (6) The person's votes divided by the total votes in the body corporate or scheme multiplied by 100.
- (7) Include details of:
  - (a) any relevant agreement or other circumstances by which the relevant interest was acquired. If subsection 671B(4) applies, a copy of any document setting out the terms of any relevant agreement, and a statement by the person giving full and accurate details of any contract, scheme or arrangement, must accompany this form, together with a written statement certifying this contract, scheme or arrangement; and
  - (b) any qualification of the power of a person to exercise, control the exercise of, or influence the exercise of, the voting powers or disposal of the securities to which the relevant interest relates (indicating clearly the particular securities to which the qualification applies).

See the definition of "relevant agreement" in section 9 of the Corporations Act 2001.
- (8) If the substantial holder is unable to determine the identity of the person (eg. if the relevant interest arises because of an option) write "unknown".
- (9) Details of the consideration must include any and all benefits, money and other, that any person from whom a relevant interest was acquired has, or may, become entitled to receive in relation to that acquisition. Details must be included even if the benefit is conditional on the happening or not of a contingency. Details must be included of any benefit paid on behalf of the substantial holder or its associate in relation to the acquisitions, even if they are not paid directly to the person from whom the relevant interest was acquired.

28-Aug-25

Dylan Luong,  
Authorised Signatory

Date

## 3. Details of Relevant Interests

## 4. Details of present registered holders

## 6. Associates

Holder of Relevant Interests Name and ACN / ARSN (if applicable)	Nature of Relevant Interest	Registered Holder of Securities	Person entitled to be registered as holder	Class and number of Securities	Person's votes	Nature of Association
BlackRock Advisors (UK) Limited	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	SSB-STATE STREET DUBLIN		ORD 252,595	252,595	subsidiary of BlackRock Inc.
BlackRock Advisors (UK) Limited	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	STATE STREET BANK, MUNICH, ZURICH BRANCH		ORD 49,135	49,135	subsidiary of BlackRock Inc.
BlackRock Advisors, LLC	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	BNYM-THE BANK OF NEW YORK		ORD 427,720	427,720	subsidiary of BlackRock Inc.
BlackRock Capital Management, Inc.	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	STATE STREET BANK, MUNICH, ZURICH BRANCH		ORD 58,240	58,240	subsidiary of BlackRock Inc.
BlackRock Financial Management, Inc.	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	BNYM-THE BANK OF NEW YORK		ORD 404,882	404,882	subsidiary of BlackRock Inc.
BlackRock Financial Management, Inc.	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	SSB-SSB NEW YORK INSTITUTIONAL		ORD 94,126	94,126	subsidiary of BlackRock Inc.
BlackRock Fund Advisors	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	SSB-STATE STREET BANK, BOSTON		ORD 60,398	60,398	subsidiary of BlackRock Inc.
BlackRock Fund Advisors	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	SSB-STATE STREET SACRAMENTO		ORD 2,581,168	2,581,168	subsidiary of BlackRock Inc.
BlackRock Institutional Trust Company, National Association	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	BNYM-THE BANK OF NEW YORK		ORD 89,709	89,709	subsidiary of BlackRock Inc.
BlackRock Institutional Trust Company, National Association	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	JPM-JP MORGAN CHASE - NEW YORK		ORD 1,549,009	1,549,009	subsidiary of BlackRock Inc.
BlackRock Investment Management (Australia) Limited	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	BNP-BNP PARIBAS AUSTRALIA - COGENT		ORD 33,881	33,881	subsidiary of BlackRock Inc.
BlackRock Investment Management (Australia) Limited	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	CITI-CITIBANK, HONG KONG		ORD 255,076	255,076	subsidiary of BlackRock Inc.
BlackRock Investment Management (Australia) Limited	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	JPM-JPM CHASE - SYDNEY		ORD 672,280	672,280	subsidiary of BlackRock Inc.
BlackRock Investment Management (Australia) Limited	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	NAB-NATIONAL AUSTRALIA BANK LIMITED - MELBOURNE		ORD 939,340	939,340	subsidiary of BlackRock Inc.
BlackRock Investment Management (Australia) Limited	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	Northern Trust Singapore		ORD 458,889	458,889	subsidiary of BlackRock Inc.
BlackRock Investment Management (UK) Limited	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	BNYM-BANK OF NY BRUS		ORD 150,826	150,826	subsidiary of BlackRock Inc.
BlackRock Investment Management (UK) Limited	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	BNYM-BONY EUROPE - LONDON		ORD 9,328,447	9,328,447	subsidiary of BlackRock Inc.
BlackRock Investment Management (UK) Limited	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	BNYM-BONY LUXEMBOURG		ORD 3,490,857	3,490,857	subsidiary of BlackRock Inc.

Holder of Relevant Interests Name and ACN / ARSN (if applicable)	Nature of Relevant Interest	Registered Holder of Securities	Person entitled to be registered as holder	Class and number of Securities	Person's votes	Nature of Association
BlackRock Investment Management (UK) Limited	Power to control the exercise of a right to vote attached to securities and/or the power to dispose of securities held in its capacity as investment manager, responsible entity or trustee.	NT-NORTHERN TRUST UK		ORD 47,310	47,310	subsidiary of BlackRock Inc.

This is Annexure B of 4 pages referred to in form 603 Notice of initial substantial shareholder

28-Aug-25

Dylan Luong,  
Authorised Signatory

Date

## 5. Consideration

### DEVELOP GLOBAL LTD (DVP)

Holder of Relevant Interest	Date of Acquisition / Trans on a prescribed fin'l mkt		Consideration			Class and number of securities affected	Person's votes affected
			Cash	Non-cash	CCY		
BlackRock Investment Management (UK) Limited	28-Apr-25	yes	2.73	on mkt buy	AUD	ORD 2,856	2,856
BlackRock Investment Management (Australia) Limited	02-May-25	no	n/a	in specie	AUD	ORD 11,327	11,327
BlackRock Capital Management, Inc.	08-May-25	yes	3.48	on mkt buy	AUD	ORD 2,076	2,076
BlackRock Investment Management (Australia) Limited	08-May-25	yes	3.48	on mkt buy	AUD	ORD 6,119	6,119
BlackRock Investment Management (Australia) Limited	08-May-25	yes	3.48	on mkt buy	AUD	ORD 79,549	79,549
BlackRock Capital Management, Inc.	12-May-25	yes	3.50	on mkt buy	AUD	ORD 1,639	1,639
BlackRock Investment Management (Australia) Limited	14-May-25	yes	3.66	on mkt buy	AUD	ORD 2,333	2,333
BlackRock Investment Management (Australia) Limited	14-May-25	yes	3.66	on mkt buy	AUD	ORD 53,771	53,771
BlackRock Fund Advisors	14-May-25	yes	3.66	on mkt buy	AUD	ORD 449	449
BlackRock Capital Management, Inc.	15-May-25	yes	3.61	on mkt buy	AUD	ORD 2,810	2,810
BlackRock Investment Management (Australia) Limited	15-May-25	yes	3.61	on mkt buy	AUD	ORD 6,138	6,138
BlackRock Investment Management (Australia) Limited	15-May-25	yes	3.61	on mkt buy	AUD	ORD 80,926	80,926
BlackRock Investment Management (Australia) Limited	16-May-25	yes	3.67	on mkt buy	AUD	ORD 2,858	2,858
BlackRock Capital Management, Inc.	19-May-25	yes	3.68	on mkt buy	AUD	ORD 2,928	2,928
BlackRock Advisors (UK) Limited	20-May-25	yes	3.67	on mkt buy	AUD	ORD 6,434	6,434
BlackRock Investment Management (Australia) Limited	21-May-25	yes	3.71	on mkt buy	AUD	ORD 4,600	4,600
BlackRock Investment Management (Australia) Limited	21-May-25	yes	3.70	on mkt buy	AUD	ORD 4,353	4,353
BlackRock Investment Management (Australia) Limited	21-May-25	yes	3.70	on mkt buy	AUD	ORD 30,285	30,285
BlackRock Investment Management (Australia) Limited	21-May-25	yes	3.71	on mkt buy	AUD	ORD 5,750	5,750
BlackRock Investment Management (Australia) Limited	21-May-25	yes	3.71	on mkt buy	AUD	ORD 5,750	5,750
BlackRock Capital Management, Inc.	22-May-25	yes	3.78	on mkt buy	AUD	ORD 1,358	1,358
BlackRock Investment Management (Australia) Limited	22-May-25	yes	3.78	on mkt buy	AUD	ORD 4,809	4,809
BlackRock Investment Management (Australia) Limited	22-May-25	yes	3.78	on mkt buy	AUD	ORD 79,812	79,812
BlackRock Investment Management (Australia) Limited	22-May-25	yes	3.79	on mkt buy	AUD	ORD 4,600	4,600
BlackRock Investment Management (Australia) Limited	22-May-25	yes	3.79	on mkt buy	AUD	ORD 8,050	8,050
BlackRock Investment Management (Australia) Limited	22-May-25	yes	3.79	on mkt buy	AUD	ORD 9,200	9,200
BlackRock Investment Management (Australia) Limited	23-May-25	yes	3.68	on mkt buy	AUD	ORD 6,900	6,900
BlackRock Investment Management (Australia) Limited	23-May-25	yes	3.68	on mkt buy	AUD	ORD 3,450	3,450
BlackRock Investment Management (Australia) Limited	23-May-25	yes	3.68	on mkt buy	AUD	ORD 2,300	2,300
BlackRock Investment Management (Australia) Limited	23-May-25	yes	3.68	on mkt buy	AUD	ORD 4,582	4,582
BlackRock Investment Management (Australia) Limited	26-May-25	yes	3.75	on mkt buy	AUD	ORD 1,150	1,150
BlackRock Capital Management, Inc.	26-May-25	yes	3.75	on mkt buy	AUD	ORD 2,336	2,336
BlackRock Investment Management (Australia) Limited	27-May-25	yes	3.77	on mkt buy	AUD	ORD 4,600	4,600
BlackRock Investment Management (Australia) Limited	27-May-25	yes	3.77	on mkt buy	AUD	ORD 4,600	4,600

Holder of Relevant Interest	Date of Acquisition / Trans on a prescribed fin'l mkt		Consideration			Class and number of securities affected	Person's votes affected
			Cash	Non-cash	CCY		
BlackRock Investment Management (Australia) Limited	28-May-25	yes	3.72	on mkt buy	AUD	ORD 8,533	8,533
BlackRock Investment Management (Australia) Limited	28-May-25	yes	3.72	on mkt buy	AUD	ORD 30,961	30,961
BlackRock Investment Management (Australia) Limited	28-May-25	yes	3.73	on mkt buy	AUD	ORD 5,302	5,302
BlackRock Investment Management (Australia) Limited	29-May-25	yes	3.78	on mkt buy	AUD	ORD 5,875	5,875
BlackRock Investment Management (Australia) Limited	29-May-25	yes	3.78	on mkt buy	AUD	ORD 99,344	99,344
BlackRock Capital Management, Inc.	29-May-25	yes	3.78	on mkt buy	AUD	ORD 4,936	4,936
BlackRock Investment Management (Australia) Limited	30-May-25	yes	3.99	on mkt buy	AUD	ORD 24,679	24,679
BlackRock Fund Advisors	02-Jun-25	no	n/a	in specie	AUD	ORD 2,004	2,004
BlackRock Capital Management, Inc.	02-Jun-25	yes	3.91	on mkt buy	AUD	ORD 9,227	9,227
BlackRock Advisors (UK) Limited	03-Jun-25	yes	3.86	on mkt buy	AUD	ORD 1,493	1,493
BlackRock Investment Management (Australia) Limited	04-Jun-25	yes	4.07	on mkt buy	AUD	ORD 5,916	5,916
BlackRock Investment Management (Australia) Limited	04-Jun-25	yes	4.07	on mkt buy	AUD	ORD 16,418	16,418
BlackRock Capital Management, Inc.	05-Jun-25	yes	4.26	on mkt buy	AUD	ORD 3,404	3,404
BlackRock Investment Management (Australia) Limited	05-Jun-25	yes	4.26	on mkt buy	AUD	ORD 3,494	3,494
BlackRock Investment Management (Australia) Limited	05-Jun-25	yes	4.26	on mkt buy	AUD	ORD 65,424	65,424
BlackRock Fund Advisors	06-Jun-25	no	n/a	in specie	AUD	ORD 2,004	2,004
BlackRock Investment Management (Australia) Limited	06-Jun-25	yes	4.23	on mkt buy	AUD	ORD 8,275	8,275
BlackRock Investment Management (Australia) Limited	06-Jun-25	yes	4.23	on mkt buy	AUD	ORD 5,992	5,992
BlackRock Investment Management (Australia) Limited	11-Jun-25	yes	4.53	on mkt buy	AUD	ORD 3,489	3,489
BlackRock Institutional Trust Company, National Association	12-Jun-25	yes	4.58	on mkt buy	AUD	ORD 3,076	3,076
BlackRock Institutional Trust Company, National Association	12-Jun-25	yes	4.58	on mkt buy	AUD	ORD 2,780	2,780
BlackRock Capital Management, Inc.	12-Jun-25	yes	4.58	on mkt buy	AUD	ORD 1,486	1,486
BlackRock Investment Management (Australia) Limited	12-Jun-25	yes	4.58	on mkt buy	AUD	ORD 14,822	14,822
BlackRock Institutional Trust Company, National Association	17-Jun-25	yes	4.75	on mkt buy	AUD	ORD 3,076	3,076
BlackRock Institutional Trust Company, National Association	17-Jun-25	yes	4.75	on mkt buy	AUD	ORD 2,780	2,780
BlackRock Investment Management (Australia) Limited	20-Jun-25	yes	4.82	on mkt buy	AUD	ORD 4,201	4,201
BlackRock Investment Management (Australia) Limited	20-Jun-25	yes	4.87	on mkt buy	AUD	ORD 1,312	1,312
BlackRock Fund Advisors	20-Jun-25	yes	4.87	on mkt buy	AUD	ORD 641	641
BlackRock Fund Advisors	20-Jun-25	yes	4.87	on mkt buy	AUD	ORD 2,056	2,056
BlackRock Capital Management, Inc.	23-Jun-25	yes	4.81	on mkt buy	AUD	ORD 771	771
BlackRock Fund Advisors	30-Jun-25	no	n/a	in specie	AUD	ORD 10,300	10,300
BlackRock Investment Management (Australia) Limited	02-Jul-25	yes	4.96	on mkt buy	AUD	ORD 42,695	42,695
BlackRock Investment Management (UK) Limited	03-Jul-25	no	n/a	in specie	AUD	ORD 3,333,333	3,333,333
BlackRock Institutional Trust Company, National Association	03-Jul-25	yes	5.08	on mkt buy	AUD	ORD 4,099	4,099
BlackRock Institutional Trust Company, National Association	03-Jul-25	yes	5.08	on mkt buy	AUD	ORD 3,707	3,707
BlackRock Institutional Trust Company, National Association	04-Jul-25	yes	5.00	on mkt buy	AUD	ORD 4,127	4,127
BlackRock Institutional Trust Company, National Association	04-Jul-25	yes	5.00	on mkt buy	AUD	ORD 3,317	3,317
BlackRock Investment Management (Australia) Limited	04-Jul-25	yes	4.98	on mkt buy	AUD	ORD 3,242	3,242
BlackRock Capital Management, Inc.	07-Jul-25	yes	4.92	on mkt buy	AUD	ORD 1,206	1,206
BlackRock Fund Advisors	09-Jul-25	no	n/a	in specie	AUD	ORD 2,060	2,060
BlackRock Investment Management (Australia) Limited	09-Jul-25	yes	4.81	on mkt buy	AUD	ORD 1,781	1,781
BlackRock Fund Advisors	16-Jul-25	no	n/a	in specie	AUD	ORD 2,060	2,060
BlackRock Fund Advisors	18-Jul-25	yes	4.42	on mkt buy	AUD	ORD 329	329
BlackRock Capital Management, Inc.	21-Jul-25	yes	4.51	on mkt buy	AUD	ORD 6,294	6,294
BlackRock Investment Management (Australia) Limited	23-Jul-25	yes	4.62	on mkt buy	AUD	ORD 27,905	27,905
BlackRock Capital Management, Inc.	24-Jul-25	yes	4.59	on mkt buy	AUD	ORD 12,710	12,710

Holder of Relevant Interest	Date of Acquisition / Trans on a prescribed fin'l mkt		Consideration			Class and number of securities affected	Person's votes affected
			Cash	Non-cash	CCY		
BlackRock Investment Management (Australia) Limited	24-Jul-25	yes	4.59	on mkt buy	AUD	ORD 1,008	1,008
BlackRock Investment Management (Australia) Limited	24-Jul-25	yes	4.59	on mkt buy	AUD	ORD 16,246	16,246
BlackRock Institutional Trust Company, National Association	25-Jul-25	yes	4.60	on mkt buy	AUD	ORD 82	82
BlackRock Institutional Trust Company, National Association	25-Jul-25	yes	4.60	on mkt buy	AUD	ORD 254	254
BlackRock Institutional Trust Company, National Association	28-Jul-25	yes	4.49	on mkt buy	AUD	ORD 83	83
BlackRock Institutional Trust Company, National Association	28-Jul-25	yes	4.49	on mkt buy	AUD	ORD 258	258
BlackRock Capital Management, Inc.	28-Jul-25	yes	4.47	on mkt buy	AUD	ORD 6,338	6,338
BlackRock Institutional Trust Company, National Association	30-Jul-25	yes	4.45	on mkt buy	AUD	ORD 259	259
BlackRock Institutional Trust Company, National Association	30-Jul-25	yes	4.45	on mkt buy	AUD	ORD 84	84
BlackRock Investment Management (Australia) Limited	30-Jul-25	yes	4.46	on mkt buy	AUD	ORD 9,743	9,743
BlackRock Investment Management (Australia) Limited	06-Aug-25	yes	4.23	on mkt buy	AUD	ORD 1,159	1,159
BlackRock Investment Management (Australia) Limited	06-Aug-25	yes	4.23	on mkt buy	AUD	ORD 3,477	3,477
BlackRock Capital Management, Inc.	07-Aug-25	yes	4.25	on mkt buy	AUD	ORD 2,918	2,918
BlackRock Institutional Trust Company, National Association	08-Aug-25	yes	4.26	on mkt buy	AUD	ORD 3,206	3,206
BlackRock Institutional Trust Company, National Association	08-Aug-25	yes	4.26	on mkt buy	AUD	ORD 2,931	2,931
BlackRock Capital Management, Inc.	11-Aug-25	yes	4.41	on mkt buy	AUD	ORD 2,877	2,877
BlackRock Investment Management (Australia) Limited	11-Aug-25	yes	4.41	on mkt buy	AUD	ORD 1,043	1,043
BlackRock Investment Management (Australia) Limited	11-Aug-25	yes	4.41	on mkt buy	AUD	ORD 14,523	14,523
BlackRock Investment Management (Australia) Limited	20-Aug-25	yes	3.76	on mkt buy	AUD	ORD 7,887	7,887
BlackRock Investment Management (Australia) Limited	21-Aug-25	yes	3.74	on mkt buy	AUD	ORD 8,063	8,063
BlackRock Institutional Trust Company, National Association	26-Aug-25	yes	3.93	on mkt buy	AUD	ORD 75,502	75,502
BlackRock Institutional Trust Company, National Association	26-Aug-25	yes	3.93	on mkt buy	AUD	ORD 1,171,090	1,171,090
BlackRock Institutional Trust Company, National Association	26-Aug-25	yes	3.93	on mkt buy	AUD	ORD 36,385	36,385
BlackRock Institutional Trust Company, National Association	26-Aug-25	yes	3.93	on mkt buy	AUD	ORD 255,487	255,487
BlackRock Institutional Trust Company, National Association	26-Aug-25	yes	3.93	on mkt buy	AUD	ORD 66,492	66,492
BlackRock Advisors (UK) Limited	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 4,040	4,040
BlackRock Investment Management (Australia) Limited	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 564	564
BlackRock Investment Management (Australia) Limited	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 5,569	5,569
BlackRock Investment Management (UK) Limited	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 4,351	4,351
BlackRock Investment Management (UK) Limited	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 42,959	42,959
BlackRock Investment Management (UK) Limited	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 13,874	13,874
BlackRock Investment Management (UK) Limited	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 136,952	136,952
BlackRock Advisors (UK) Limited	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 4,519	4,519
BlackRock Advisors (UK) Limited	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 44,616	44,616
BlackRock Fund Advisors	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 4,154	4,154
BlackRock Fund Advisors	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 73,603	73,603
BlackRock Fund Advisors	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 41,012	41,012
BlackRock Fund Advisors	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 726,510	726,510
BlackRock Fund Advisors	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 1,082,909	1,082,909
BlackRock Fund Advisors	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 22,637	22,637
BlackRock Fund Advisors	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 223,445	223,445
BlackRock Fund Advisors	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 109,710	109,710
BlackRock Fund Advisors	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 5,555	5,555
BlackRock Fund Advisors	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 54,843	54,843
BlackRock Fund Advisors	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 181,638	181,638
BlackRock Fund Advisors	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 18,401	18,401
BlackRock Advisors (UK) Limited	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 163,492	163,492

Holder of Relevant Interest	Date of Acquisition / Trans on a prescribed fin'l mkt		Consideration			Class and number of securities affected	Person's votes affected
			Cash	Non-cash	CCY		
BlackRock Advisors (UK) Limited	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 16,562	16,562
BlackRock Institutional Trust Company, National Association	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 1,798	1,798
BlackRock Institutional Trust Company, National Association	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 17,757	17,757
BlackRock Financial Management, Inc.	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 8,658	8,658
BlackRock Financial Management, Inc.	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 85,468	85,468
BlackRock Institutional Trust Company, National Association	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 1,306	1,306
BlackRock Institutional Trust Company, National Association	26-Aug-25	yes	3.92	on mkt buy	AUD	ORD 12,901	12,901



This is Annexure C of 1 page referred to in form 603 Notice of initial substantial shareholder

28-Aug-25

Dylan Luong,  
Authorised Signatory

Date

## 7. Addresses

The addresses of persons named in this form are as follows:

Name	Address
<b>BlackRock Group</b>	
BlackRock Inc.	50 Hudson Yards New York, NY 10001 USA
BlackRock Advisors (UK) Limited	12 Throgmorton Avenue. London, EC2N 2DL, United Kingdom
BlackRock Advisors, LLC	251 Little Falls Dr Wilmington, DE 19808-1674
BlackRock Capital Management, Inc.	251 Little Falls Dr Wilmington, DE 19808-1674
BlackRock Financial Management, Inc.	251 Little Falls Dr Wilmington, DE 19808-1674
BlackRock Fund Advisors	400 Howard Street San Francisco, CA, 94105 United States
BlackRock Institutional Trust Company, National Association	1225 17th Street, Suite 300, Denver, CO 80202 (Colorado, USA)
BlackRock Investment Management (Australia) Limited	Level 37 Chifley Tower, 2 Chifley Square, Sydney NSW 2000 Australia
BlackRock Investment Management (UK) Limited	12 Throgmorton Avenue London EC2N 2DL United Kingdom