



Appendix 4E Unaudited Preliminary Final Report

For the year ended 30 June 2025

1. Reporting Period

Reporting Period: Year ending 30 June 2025
 Previous corresponding period: Year ending 30 June 2024

2. Results for announcement to the market

Revenue from ordinary activities	down	by 63%	\$25.4m	to	\$14,546,538
Profit / (loss) from ordinary activities after tax attributable to members excluding significant items	improved	by 93%	\$2.0m	to	(\$154,051)
Net profit / (loss) for the period attributable to members including significant items	improved	by 51%	\$0.42m	to	(\$396,051)

The above Revenue results were notably impacted by the sale of the Security Business in June 2024.

	Amount per share (cents)	Franked amount per share (cents)
Dividends		
Final: Current Year	-	-
Final: Previous Year	-	-
Interim: Current Year	-	-
Interim: Previous Year	-	-

Overall the Company generated:

- underlying EBITDA surplus (before Significant Items and tax) from ordinary activities of \$0.43m (2024: \$1.2m deficit);
- underlying net deficit (before Significant Items and tax) from ordinary activities of \$0.15m (2024: \$2.1m deficit);
- a net loss attributable to members of \$0.39m (2024: \$0.81m loss).

The Board's intentions for declaring a dividend subsequent to 30 June 2025 are subject to assessments of the most effective available capital management and business opportunities.

3. Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income

	30 June 2025 \$'000	30 June 2024 \$'000
Revenue	-	-
Cost of sales	-	-
Gross profit	-	-
Other Income		
Interest	3	4
Overheads	3	4
Overhead, administration and other expenses	(359)	(565)
Employee expenses & benefits	(216)	(15)
	(575)	(580)
	(572)	(576)
Finance Expenses	-	(78)
	-	(78)
	(572)	(654)
Significant items		
Gain on sale of Security business	-	3,026
Expensing of value of Traffic contracts acquired	(242)	(1,677)
	(242)	1,349
Profit (loss) before tax	(814)	695
Income tax expense	-	18
	(814)	713
(Loss) on Discontinued Security Operations	-	(1,019)
Profit (Loss) on Traffic Operations Held for Sale	418	(505)
Total comprehensive profit for the year attributable to members of the Company.	(396)	(811)

4. Condensed Consolidated Statement of Financial Position

	30 June 2025 \$'000	30 June 2024 \$'000
Current Assets		
Cash and cash equivalents	94	711
Trade and other receivables	9	-
Inventory	-	-
Assets Held for Sale - Traffic Business	4,014	3,978
	4,117	4,689
Non-Current Assets		
Plant and equipment	1	1
Intangibles	-	242
	1	243
Total Assets	4,118	4,932
Current Liabilities		
Trade and other payables	(1,126)	(1,156)
Income Tax	-	60
Provisions	-	(97)
Liabilities held for Sale - Traffic Business	(1,857)	(2,211)
	(2,983)	(3,404)
Non-Current Liabilities		
Financial liabilities: bank loan	-	-
Provisions	-	-
	-	-
Total Liabilities	(2,983)	(3,404)
Net Assets	1,135	1,528
Equity		
Issued capital (Note 6)	18,394	18,394
Other reserves (Note 6)	3,005	3,005
Accumulated losses (Note 8)	(20,264)	(19,871)
	1,135	1,528

5. Condensed Consolidated Statement of Cashflows

	30 June 2025 \$'000	30 June 2024 \$'000
Cash flows from operating activities		
Receipts from customers	16,651	43,254
Payments to employees, suppliers and directors	(14,681)	(41,430)
Payments for BAS	(1,209)	(1,756)
Income tax paid	-	(89)
Net cash provided by operating activities	761	(21)
Cash flows from investing activities		
Proceeds from Purchase of Traffic Business	151	-
Proceeds from Sale of Security Business	-	1,682
Security for Bank Guarantees	-	200
Interest received	3	16
Interest paid	(77)	(242)
Proceeds from Sale of Fixed Assets	64	32
Payment for plant & equipment	(55)	(447)
Cash position assumed by buyer of Security business	-	24
Net cash (used in) investing activities	86	1,265
Cash flows from financing activities		
Finance Lease - motor vehicle	-	(29)
AASB 16 Leases – (Note 13)	-	(43)
Share Buyback	-	(6)
Bank finance: Invoice Finance	-	(1,159)
Bank finance: Vehicle loan (net)	-	336
Bank finance: Repayments	(111)	(1,238)
Net cash (used in) financing activities	(111)	(2,139)
Net increase / (decrease) in cash and cash equivalents	734	(895)
Cash / cash equivalents at beginning of financial year	952	1,847
Cash / cash equivalents at end of financial year	1,686	952

6. Securities on Issue

The Company had the following securities on issue at the date of this report:

	Number
Ordinary shares	
Shares 1 July 2024	198,099,652
Issued during the year: Exercise of Performance Rights	-
Issued during the year: Option Exercised	-
Bought back and cancelled	-
On issue at date of this report	198,099,652
Quoted options	
Options Issued	-
On issue at date of this report	-
Unquoted options	
Options at 1 July 2024	12,000,000
Converted to ordinary shares	-
Lapsed unexercised	-
Issued	-
On issue at date of this report	12,000,000
Performance Rights	
Performance Rights at 1 July 2024	-
Converted during the year	-
On issue at date of this report	-

Ordinary shares Dividend Reinvestment Plan (DRP)

During the Reporting Period no shares were issued pursuant to the DRP.

Ordinary share buyback and cancellation

During the Period there were no on-market share buybacks. During the previous reporting period an on-market share buyback of 318,287 shares at 2 cents (total consideration \$6,366) occurred under the program approved by shareholders.

Quoted options

No quoted options were issued, exercised or expired during the Reporting Period.

During a previous period 9,000,000 6 cent 2025 options were issued as directors incentives, and 3,000,000 6 cent 2025 options were issued as a staff incentive. None were exercised during the Reporting Period or the previous corresponding period.

Profit Reserve

A meeting of the Board of Directors in a previous period resolved that the net profit of the Company for the 2022 reporting period is not offset against Accumulated Losses but is appropriated to a 2022 Profit Reserve. These profits are not otherwise made unavailable for distribution as a dividend.

		30 June 2025 \$'000	30 June 2024 \$'000
Share option and Performance Rights Reserve	At beginning of year	384	384
	Options/Performance Rights Converted	-	-
	Options/Performance Rights Expended	-	-
		384	384
Profit Reserve	At beginning of year	2,621	2,621
	Net profit attributable to members	-	-
		2,621	2,621
		3,005	3,005

7. Dividend reinvestment plan

A dividend reinvestment plan is in place.

8. Accumulated losses

	30 June 2025 \$'000	30 June 2024 \$'000
Accumulated (losses) at beginning of financial year	(19,871)	(19,060)
Net loss attributable to members	(393)	(812)
Accumulated (losses) at end of financial year	(20,264)	(19,871)

9. Net tangible assets

	30 June 2025 Cents	30 June 2024 Cents
Net tangible asset backing per ordinary share	0.6	0.5

10. Details of entities over which control has been gained or lost during the period

There were no entities over which control was gained or lost during the Reporting Period.

During the previous corresponding period the Company sold its 100% interest in its subsidiary MCS Security Group Pty Ltd (the "Security Business") for a cash consideration of \$3m on a \$nil net asset basis.

- The net proceeds of sale totalled \$1.68m having regard to a draft net liability position of the Security Business subsidiary of \$1.32m (subject to subsequent finalization of Completion Accounts effective 19th June 2024, which is in progress), and
- The Company utilized \$0.9m of the above proceeds to repay in full the NAB corporate loan utilized to part-fund the October 2022 acquisition of Highways Traffic Pty Ltd (the "Traffic Business").

11. Details of associates and joint venture entities

Not applicable.

12. Any other significant information

The Company has received interest from a number of third parties in acquiring the Company's Traffic Business subsidiary:

- As at the date of this Report, interest is at a preliminary stage only, and the Company does not have clarity as to whether acceptable formal offers will be completed;
- Should such interest proceed further, shareholder approval and ASX quotation matters would apply (refer ASX announcement to shareholders dated 1 April 2025);
- Having regard to accounting standards, the Financial Statements disclose the results, assets and liabilities of the Traffic Business subsidiary as 'Available for Sale'.

During the previous corresponding period the Company signed a Memorandum of Understanding ("MOU") dated 10th May 2024 with an unrelated third party which set out preliminary steps to progress negotiations with that party considering a transaction and subsequent re-compliance with Chapters 1 & 2 of the ASX Listing Rules, including an acquisition ("Reverse Takeover"). The MOU did not contain any material terms of the potential acquisition or potential subsequent re-compliance. During the Reporting Period, on 19 July 2024, the Company entered into a Non Binding Term Sheet with the unrelated third party which set out base terms with respect to a potential restructure and re-compliance with Chapters 1 and 2 of the ASX Listing Rules, including an acquisition. As advised in the Company's ASX announcement dated 23 December 2024, after seeking appropriate advice, and by mutual consent, the matter contemplated between both entities did not proceed.

13. Accounting Standards

The financial report is a general-purpose financial report that has been prepared in accordance with Australian Accounting Standards (including Australian Accounting Interpretations) and other authoritative pronouncements of the Australian Accounting Standards Board and the Corporations Act 2001.

The Group applies AASB 16 - Leases. The Group reviewed all the Group's arrangements to identify leases. Until the sale of the Security Business in June 2024, the Group continued to lease its office premises and four operational site vehicles under operating leases.

The impacts of AASB 16 on the Group's financial statements in the previous corresponding reporting period included:

- the carrying of Right of Use assets and lease liabilities in the Statement of Financial Position
- the rental charge for the Security Business office premises of \$55,548 being classified as payment of the lease liability and interest thereon. The Right of Use Asset was depreciated by \$42,000 and an interest charge of \$12,915 was recognised in Profit or Loss, with a resulting effect on EBITDA calculations for users of the financial report; and giving rise to a reduction in reported net profitability of some \$633;
- the operating lease rental charges for the operational site vehicles were treated similarly.
- repayment of the principal portion of the lease liabilities were classified as cashflow from financing activities rather than as cashflow from operating activities.

Subsequent to the sale of the Security Business, and throughout the Reporting Period, the Group currently had no other material operating leases and does not act as a lessor.

14. Results for the period

	30 June 2025 cents	30 June 2024 cents
Basic earnings per ordinary share	(0.20)	(0.41)
Diluted earnings per ordinary share	(0.20)	(0.41)
Weighted Average number of ordinary shares used in the calculation of diluted EPS	198,099,652	198,691,100

15. Return to shareholders

318,287 shares were bought back at 2.0 cents, totalling \$6,366, in the previous corresponding reporting period. No share buybacks occurred in the Reporting Period.

16. Significant features of operating performance

During the Reporting Period:

Traffic Operational

- Revenue for the Traffic Business increased by 36% to \$14.5m (2024: \$10.7m)
- Gross Profit margins increased to 20% (2024: 17%)
- The Company lodged a number of tenders for new work
- The Company identified opportunities for operational efficiencies and profit improvements.

Corporate

- Mr Paul Simmons accepted a role with Vibrant Services Pty Ltd, buyer of the Security Business subsidiary in June 2024, and resigned as CEO of the Company. Mr Simmons continues as a non-executive director of the Company.

17. Segment results

All revenue earned during the year, and all non-cash assets included in the Statement of Financial Position at the year end, relate to the Traffic Business and, until its sale in June 2024, the Security Business as based in Australia.

2025	Security \$'000	Traffic \$'000	Corporate \$'000	Total \$'000
Revenue	-	14,546	-	14,546
Gross Profit	-	2,967	-	2,967
Overheads	-	(1,969)	(816)	(2,785)
	-	998	(816)	182
Depreciation	-	(504)	-	(504)
Finance	-	(76)	-	(76)
Net operating loss before tax and significant items	-	418	(816)	(398)
2024	Security \$'000	Traffic \$'000	Corporate \$'000	Total \$'000
Revenue	29,266	10,723	4	39,993
Gross Profit	3,585	1,861	4	5,450
Overheads	(4,283)	(1,791)	(580)	(6,654)
	(698)	70	(576)	(1,203)
Depreciation	(218)	(476)	-	(694)
Finance	(103)	(60)	(78)	(242)
Net operating loss before tax and significant items	(1,019)	(466)	(654)	(2,139)

18. Trends in results

The trend in Revenue during the Reporting Period reflected:

- the net effect of new and expiring Traffic Business client contracts;
- the sale of the Security Business during June 2024.

Corporate overheads in the Reporting Period included:

- Directors Fees of \$0.1m, which have been deferred by agreement for payment until a later date;
- Salary, retrenchment and oncosts of \$0.2m for the former CFO, until retrenchment of the full time role in January 2025;
- Expensing of the remaining \$0.24m of Goodwill arising on the acquisition of the Traffic Business in October 2022.

The Income Tax expense benefitted from utilisation of carry-forward tax losses that have satisfied the requisite loss utilisation tests.

19. This Report is based on accounts to which the following applies

The accounts are in the process of being audited.

20. Description of any likely audit dispute or qualification

Consistent with the Auditors' Report for the year ended 30 June 2024, and having regard to the loss after tax of \$0.4m for the Reporting Period, the Auditors' Report for the Reporting Period will include a *Material Uncertainty Relating to Going Concern* paragraph.

Signed in accordance with a resolution of the directors.



The Hon RC (Bob) Kucera APM JP
Non-Executive Chair

Dated this 28th day of August 2025