

ASX ANNOUNCEMENT

2 September 2025

Strategic Acquisition – Conference Call

NRW Holdings Limited (NWH) announces the acquisition of Fredon Industries.

A conference call will be hosted by Jules Pemberton, Chief Executive Officer & Managing Director and Peter Bryant, Chief Financial Officer.

The call will commence at 12.00 AWST on Tuesday 2 September 2025.

Participants can register for the conference by navigating to:

<https://s1.c-conf.com/diamondpass/10049921-ltdma9.html>

Please note that registered participants will receive their dial in number upon registration.

Pre-registration fields of information to be gathered: Full Name, Company, Email & Phone Number

To access the call, registered participants will receive their dial in number upon registration.

To join the conference, simply dial one of the numbers provided, enter the passcode followed by your PIN, and you will join the conference instantly.

This ASX Announcement has been approved in accordance with the Company's published continuous disclosure policy and authorised for release by the Chief Executive Officer of NRW Holdings Limited.

Kim Hyman
Company Secretary

For more information, please contact:

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About NRW Holdings Limited:

NRW is a leading provider of diversified contract services to the resources and infrastructure sectors. With extensive operations across all of Australia, and engineering offices in Canada and the USA, NRW's geographical diversification is complemented by its ability to deliver a wide range of services. NRW's Civil and Mining businesses provide civil construction, including bulk earthworks, road and rail construction and concrete installation, together with contract mining and drill and blast services. The Minerals, Energy & Technologies (MET) operating unit offers tailored mine to market solutions, specialist maintenance (shutdown services and onsite maintenance), non-process infrastructure, innovative materials handling solutions, Build-Own-Operate (BOO) process plant solutions, and complete turnkey design, construction and operation of minerals processing and energy projects. NRW also offers a comprehensive Original Equipment Manufacturer (OEM) capability, providing refurbishment and rebuild services for earthmoving equipment and machinery. NRW has a workforce of around 9,000 people supporting projects around Australia for clients across the resources, renewable energy, infrastructure, industrial engineering, maintenance and urban subdivision sectors.