## Appendix 4E

### Preliminary Final Report For The Year Ended 30 June 2017

#### Appendix 4E – Preliminary Final Report For The Year Ended 30 June 2017

Results for Announcement to Market

|   | 2017   | 2016   |          |
|---|--------|--------|----------|
| Key Information   | \$000  | \$000  | % Change |
| Revenue from ordinary activities                                  | 72,895 | 50,807 | 43.5%    |
| Profit after tax from ordinary activities attributable to members | 1,551  | 186    | 733.9%   |
| Net profit attributable to members                                | 1,551  | 186    | 733.9%   |

| Dividends Paid and Proposed | Amount per<br>Security | Franked Amount<br>per Security at<br>30% of Tax |
|-----------------------------|------------------------|---|
| Ordinary shares:            |                        |   |
| 2017 final – nil            | 0.000                  | -   |

#### Record date for determining entitlements to the final dividend:

Ordinary shares

#### **Explanation of Key Information and Dividends**

Refer to the accompanying directors' report.

#### Statement of Profit or Loss and Other Comprehensive Income with Notes to the Statement

Refer to pages 29 to 67 of the 30 June 2017 financial report and accompanying notes for Valmec Limited.

#### Statement of Financial Position with Notes to the Statement

Refer to pages 30 to 67 of the 30 June 2017 financial report and accompanying notes for Valmec Limited.

#### Statement of Cash Flows with Notes to the Statement

Refer to pages 32 to 67 of the 30 June 2017 financial report and accompanying notes for Valmec Limited.

| Dividend Details                            | 2017  | 2016  |
|---|-------|-------|
|   | \$000 | \$000 |
| Ordinary share capital:                     |       |       |
| Interim dividend paid (unfranked)           | -     | -     |
| Interim dividend payable (unfranked)        | -     | -     |
| Final dividend paid                         | -     | 409   |
| Fully franked redeemable preference shares: |       |       |
| Final dividend paid                         | -     | -     |

#### **Dividend Reinvestment Plan**

There was no dividend reinvestment plan in operation which occurred during the financial year.

| Statement of Retained Earnings Showing Movements        | 2017   | 2016  |
|---|--------|-------|
|   | \$000  | \$000 |
| Balance at the beginning of the year                    | 9,163  | 9,386 |
| Net profit attributable to members of the parent entity | 1,551  | 186   |
| Dividends   | -      | (409) |
| Balance at the end of the year                          | 10,714 | 9,163 |

| Net Tangible Assets per Share | 2017 | 2016 |
|-------------------------------|------|------|
|                               | \$   | \$   |
| Net tangible assets per share | 0.19 | 0.12 |

#### **Investment in Associates and Joint Ventures**

There are no associates or joint venture entities.

#### Commentary on the Results for the Period

Refer to the commentary on the results for the period contained in the "Review of Operations" included within the operating and financial review section of the annual report.

#### **Status of Audit**

The 30 June 2017 financial report and accompanying notes for Valmec Limited have been audited and are not subject to any disputes or qualifications. Refer to page 69 of the 30 June 2017 financial report for a copy of the auditor's report.

#### **OPERATING AND FINANCIAL REVIEW**

#### **Principal Activities**

VALMEC Limited is a diversified energy and infrastructure services group providing equipment, construction, commissioning and maintenance services to the oil and gas, resources and infrastructure sectors throughout Australia.

The principal activities of the consolidated group during the financial year were:

- Gas Compression and Servicing;
- Process Services Engineering, Procurement and Construction;
- Infrastructure Service Construction;
- Petrochemical and Mining Fabrication;
- Electrical and underground services;
- Earthworks and civil engineering;
- Asset Preservation, Service and Maintenance

Valmec operates from offices in Perth, Adelaide, Sydney and Brisbane with regional workshop facilities in Dalby (QLD).

#### Significant Changes to Activities

No significant changes in the nature of the consolidated group's principal activities occurred during the financial year.





#### **Valmec Limited**

ABN 94 003 607 074

Financial Report for the Year Ended 30 June 2017



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# Corporate Directory

#### **DIRECTORS**

Mr Stephen Zurhaar Non-Executive Chairman

Mr Steve Dropulich Managing Director

Mr Vincent Goss
Non-Executive Director

Mr Stephen Lazarakis
Non-Executive Director

Mr Peter lancov
Non-Executive Director

#### **COMPANY SECRETARY**

Mr Harveer Singh

#### **REGISTERED OFFICE**

17-19 Ballantyne Road KEWDALE WA 6105

Telephone: +61 8 9266 8888 Facsimile: +61 8 9493 2787

#### **ASX CODE**

VMX

#### **LEGAL ADVISERS**

HWL Ebsworth Level 1, Westralia Plaza 167 St Georges Terrace PERTH WA 6000

Telephone: +61 8 9420 1535 Facsimile: 1300 704 211

#### **SHARE REGISTRY**

Link Market Services Limited Level 4 Central Park 152 St Georges Terrace PERTH WA 6000

Telephone: +61 2 8280 7111 Facsimile: +61 2 9287 0309

#### **AUDITOR**

RSM Australia Partners 8 St Georges Terrace PERTH WA 6000

Telephone: +61 8 9261 9100

# Chairman's Report

"Ongoing growth, strong operating cashflow and preferred contractor status cements a bright future for Valmec."

It is with pleasure that I present the 2017 Valmec Limited Annual Report.

Valmec Limited recorded a solid performance for the year ended 30 June 2017 as the Australian Energy Sector showed strong signs of recovery in the second half of the year. The strategy of focusing on early contractor involvement with key clients during a period of volatile energy market conditions has proven to be effective.

Highlights of the year include:

- Revenue growth of 43% to \$72m
- EBITDA increase of 35% to \$4.1m
- Strong operating cashflow generation of circa \$4m allowing \$2.2m
  to be invested in increased inventories for expansion of the Gas Services Division.
- Continued LTIFR of Zero.
- Entering 2018 Financial Year with over \$40m in new contracts and \$17m in expected contract extensions.

After navigating through several tumultuous years which saw several Valmec competitors cease trading in Australia, the company continues to grow revenue through its agility, focus, disciplined and proactive leadership. During the year, Valmec continued to build a strong management team, with the appointment of key executives, Paul Premerl and Will Telfer.

Since listing on the ASX in 2013, Valmec has continued to improve ongoing revenue and build diversified revenue streams across multiple sectors and locations. Valmec operates in gas compression and processing, SMP and E&I Construction, Civil Infrastructure Services, Completion & Commissioning as well as Services & Maintenance. With current operations in WA, Qld, NSW & South Australia, geographical and industry specific risk is reduced, allowing for more consistent returns.

Particularly encouraging, is the way in which management has positioned the company to be able to access projects and markets which would have been unachievable in the past, whilst at the same time, boosting capacity enabling us to pursue larger projects. Paired with exceptional safety, delivery and execution, the company is well placed for the future.

With a strong existing order book and a number of tenders which we are confident in being awarded, Valmec remains poised for growth over the coming 12 months. Specifically, there is significant upside in ongoing service revenue streams, larger infrastructure and processing projects and in particular the east coast gas thematic. Acquisition opportunities where appropriate and beneficial to the growth strategy continue to be pursued by the company.

On behalf of the Board, I thank our Managing Director Steve Dropulich, his executive team and staff who together have delivered this strong result. Special thanks to the Valmec board and our shareholders for their continued support.

At Valmec, we aim to have the best of breed culture, to be fiscally responsible with shareholder capital, and to deliver outstanding results for clients, business partners and shareholders.

Stephen Zurhaar

Non-Executive Chairman



# Managing Director's Report

Review of Operations

- Entering growth cycle / increased visibility
- Diversified and recurring revenue streams
- Increased project capacity

After several years of increased volatility in the energy and resource sectors due to declining commodity prices and the associated economic adversity facing our clients, the Valmec strategy to remain actively involved with clients at early stages of their project development is now delivering returns.

Against a current backdrop of sustained upward pressure on domestic gas prices driving client development opportunities, our company continues to secure preferred contractor status on tendered projects, order book growth is underway and we are now witnessing stronger and more robust pipelines of work across all of our delivery sectors into FY2018 and beyond.



Whilst Valmec experienced revenue growth of over 40% during FY2017, we also enter FY2018 with over \$55 million of secured and preferred tenderer status contracts as well as over \$17 million in expected extensions on current long term service contracts, with the majority of these works expected to be completed during the next twelve months.

We are also pleased that our health and safety performance remained strong throughout FY2017 with a recorded TRIFR of 0.61 as at 30 June 2017, as well as the continued preservation of our zero LTIFR (lost time injury frequency rate). April 2017 saw Valmec record over 2,000 days without a lost time injury.

In a period where Valmec has experienced significant activity growth and increased numbers of employees, it is a testament to our management, staff culture and supervisor leadership in the field that has allowed us to keep our people safe and continue to achieve these important safety performance milestones.

#### Revenue

Sales revenue for the year was \$72.9 million, an increase of 43% on the previous corresponding period, reflecting increased works on Infrastructure projects and further growth in our Gas Services markets. Gas Services recurring revenues of \$26.9 million represented an increase of over 29% on the previous year and accounted for over 37% of total Group revenues for the year. This level of recurring revenues generated through long term gas service contracts with clients, are expected to grow even further during FY2018 and are indicative of the change within our industry sectors from their construction phase to the operations phase of the cycle.

The expected slow ramp-up in our Gas construction projects during the first half of FY2017 through client delays in award and then execution, impacted total yearly revenues and corresponding gross margins. With mobilisation of all construction projects having been achieved through the second half, the Group recorded revenues of \$43 million during this period, reflecting an increase of over 40% over first half revenues.

#### Earnings

As noted above, the delayed award and execution of our Gas construction projects during the first half of FY2017 coupled with project impairments made to a current road infrastructure project, impacted total gross margins in the period. Gross margins of 16% on revenues are down from the previous year (FY16: 21%) but are expected to return to prior year levels during FY2018 and FY2019 through an expanding and superior order book, increase in recurring service revenues and improved visibility of tender pipeline.

Earnings before interest, tax, depreciation and amortisation (EBITDA) for the year was \$4.1 million up significantly up from the previous year (FY16: \$3.03 million). Second half revenues of \$43 million generated approximately \$3 million of this FY2017 EBITDA or an EBIDTA margin of 7.5%. Valmed expects this level of EBITA margin to improve even further during FY2018 as a result of increasing revenues and stronger gross margin recovery.

Group Overheads (excluding finance costs and depreciation) for the year were \$7.6 million which reflected a reduction of 6% over the prior year.

Reported net profit after tax (NPAT) for the year, was \$1.5 million up from the previous year (FY16: \$0.18 million).

Earnings per share for the reporting period was 1.9 cents.

#### **Balance Sheet**

Stronger revenues during the period have translated into balance sheet growth with net assets of the consolidated group increasing to \$17.2 million as at the reporting date. With continued expansion of the Gas Services division, Valmec also increased its investment in Inventories during the year by \$2.2 million or over 47% compared to June 2016.

Debt levels at the reporting date are largely consistent with the prior year and coupled with expanded project facilities provided by its financiers, Valmec remains well placed to service its revenue growth expectations for FY2018.

Cashflow from operations continues to see growth on comparative reporting periods, recording a \$1.8 million improvement on the prior year even after incorporating the additional investment in inventories noted above.

Net Tangible Asset backing is at 19c per share.

#### **Operations and Outlook**

During FY2017, Valmec continued to expand its East Coast footprint by successfully completing several minor gas construction projects and continuing to secure and tender additional work packages to build the required sustainability within its delivery teams.

Whilst Valmec experienced revenue growth of over 40% during FY2017 which in itself is a significant achievement, it is the increasing early contractor involvement (ECI) and tendering activities within larger gas construction projects across Australia, coupled with Valmec's increased recognition as a preferred contractor within infrastructure and service markets, which underpins management's expectations of both a stronger and more resilient order book moving forward.

With our clients across all disciplines experiencing a recovery in oil, gas and resource markets, tender to award timelines are also shortening which will drive further growth and increased visibility on our future revenues.

Whilst the Infrastructure Business Unit's key focus was on a significant road construction project (Northlink), the business also successfully established itself as a key player within the WA utilities sector, which today dominates its order book and the tender pipeline into FY2019.

Together with further growth expected in our Service business in FY2018, Valmec's increasing capabilities, diversified markets, increased project financing capacity and continued expansion of our East Coast footprint, are expected to deliver stronger cashflows across all business units during FY2018.

After several challenging years in our industry, it is especially pleasing to experience the growth during FY2017 and have the heightened optimism and visibility over FY2018 and beyond. Our people have remained resilient in continuing to deliver safe, efficient and quality solutions to our clients and doing so, have established a strong foundation for Valmec's future.

Thank you to all our staff, executive leadership team and the Board for your dedication and hard work during the year.

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**Steve Dropulich**Managing Director

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## Corporate Governance Statement

The Company has considered and set up a framework for embracing the ASX Corporate Governance Principles and Recommendations (3rd Edition) ("**Recommendations**"). The Company has followed each of the Recommendations where the Board has considered the practices appropriate, taking into account factors such as size of the Company and the Board, the resources available to the Company and the activities of the Company. Where, after due consideration the Company's corporate governance policies depart from the Recommendations, the Board has outlined the nature of, and reason for, the adoption of its own practice.

Further information about the Company's corporate governance practices, charters and policies are available on the Company's web site at www.valmec.com.au

The Board sets out below its "if not why not" report in relation to those matters of corporate governance where the Company's practices depart from the Recommendations. As the Company's activities develop in size, nature and scope, further consideration will be given by the Board to the implementation of additional corporate governance structures.

#### PRINCIPLE 1 - LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OVERSIGHT

#### Recommendation

#### 1.1 A listed entity should disclose:

- a. respective roles and responsibilities of its board and management; and
- b. those matters expressly reserved to the board and those delegated to management

#### 1.2 A listed entity should:

- a. undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election as a director; and
- provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director

### A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.

## The Company Secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the Board.

#### **Valmec Limited Current Practice**

#### Adopted

The Directors have adopted a Board Charter which outlines the role of the Board. Executive Service Agreements outline functions of the executive directors. Non-executive Director appointment letters outline the terms and conditions of non-executive director appointments. As the Company recruits additional management, the roles and responsibilities of these persons will be considered and documented.

#### Adopted

The Company has a Remunerations and Nominations Committee which is responsible for assisting and overseeing the responsibilities in relation to nominating new Board Members and undertaking the appropriate checks before nominating a person for appointment to the Board.

The re-election of Stephen Lazarakis at 2016 AGM Notice of meeting included the required information on his background and other material directorships, term and the Board's consideration of him as a non-independent director.

#### Adopted

All directors, including Non-Executives have a written agreement with the Company setting out the terms of their appointments.

#### **Adopted**

The responsibilities of the Company Secretary are contained within the Board Structure Document.

#### 1.5 A listed entity should:

- Have a diversity Policy which includes requirements for Board/Committee to set measurable objectives for achieving gender diversity and assess them and achieving them annually
- b. disclose that policy
- disclose at end of reporting period how objectives are being achieved via:
  - respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how senior exec is defined); or
  - (ii) if entity is a "relevant employer" under the Workplace Gender Equality Act, the entities most recent "Gender Equality

#### **Part Adopted**

The Company does have a diversity policy which is included on the Valmec Corporate Governance web page.

The Company makes the following disclosures regarding the proportion of women employed in the organisation:

- Women on Board: 0%
- Women in Senior Management: 12%
- Women in whole organisation: 20%

The Diversity policy currently only has general objectives and not measurable objectives (e.g. the number of women/indigenous etc. on the board, in senior management).

#### 1.6 A listed entity should:

- have and disclose a process for periodically evaluating the performance of the Board, its committees and individual directors; and
- disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.

#### Adopted

The Company has established a Directors and Board Performance Review Charter. The charter empowers the Remuneration and Nominations committee to regularly review the effectiveness and performance of the Board.

Apart from remuneration matters, a formal annual review was not undertaken in the reporting period concerned due to significant other business matters being dealt with and the relative size of the board and company structure in place.

#### 1.7 A listed entity should:

- a. have and disclose a process for periodically evaluating the performance of its senior executives; and
- disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.

#### **Adopted**

The Company has established a Senior Executives Performance Review charter. The charter empowers the Remuneration and Nominations committee to regularly review the effectiveness and performance of the senior executives. The Managing Director, under the delegated authority of the Board, determines the KPI's of the senior executive members. The Managing Director, with the Remuneration and Nominations Committee, formally reviews the performance of senior executives annually.

The performance evaluation of the senior executives is undertaken annually in the first quarter of each financial year and the Company confirms that this has been done in the reporting period in accordance with that process.

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#### PRINCIPLE 2 - STRUCTURE THE BOARD TO ADD VALUE

#### Recommendation

#### 2.1 The board of a listed entity should:

- a. Have a nomination committee which:
  - (i) has at least three members, a majority of whom are independent directors; and
  - (ii) is chaired by an independent director;

#### and disclose:

- (i) the charter of the committee;
- (ii) the members of the committee; and
- (iii) as at the end of each reporting period, the number of times the committee met through the period and the individual attendances of the members at those meetings; or
- b. If it does not have a nomination committee disclose that fact and the processes it employs to address board succession issue and to ensure that the board has the appropriate balance of skills, knowledge experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.

#### 2.2 A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.

#### 2.3 A listed entity should disclose:

- a. the names of the directors considered by the board to be independent directors
- b. if a director has an interest, position, association or relationship as described in Box 2.3 (Factors relevant to assessing independence) but the board is of the opinion that it doesn't compromise the independence of the director, nature of the interest, position, association or relationship and an explanation as to why the board is of that opinion; and
- c. the length of service of each director.

### 2.4 A majority of the Board of a listed entity should be independent directors.

## 2.5 The Chair of a Board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.

#### 2.6 A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.

#### **Valmec Limited Current Practice**

#### **Part Adopted**

The Company has a Remuneration and Nomination Committee. During the year the Company had four members in the committee:

- Stephen Zurhaar (Chair not independent)
- Ranko Matic (Independent) (resigned 7th March 2017)
- Peter lancov (Independent)
- Stephen Lazarakis (not independent)

The Remuneration and Nomination Committee Charter is on the company website – refer www.valmec.com.au

The Committee has met twice in the year ended 30/6/17 with Stephen Zurhaar and Peter lancov attending both meetings and Ranko Matic and Stephen Lazarakis attending one meeting.

#### Adopted

The Company has a skills matrix setting out the mix of skills and diversity that the board currently has and what the board would like to achieve. Further information on each director including their independence, education, experience and tenure is available in the Directors Report.

#### Adopted

- a. Ranko Matic & Peter lancov Independent,
- b. n/a
- c. Appointment 6 February 2012 (resigned 7 March 2017)& 23 October 2015

#### Not Adopted

Only 40% of the Board (2 member, Ranko Matic & Peter lancov) is considered independent as per box 2.3 of the ASX Corporate Governance Principles and Recommendations.

#### Not Adopted

The Chairman Stephen Zurhaar is in a non-executive role, and is separate from the role of CEO/MD. However Mr Zurhaar is not considered to be an independent director upon reference to box 2.3 of ASX Corporate Governance Principles and Recommendations as he is a substantial security holder.

#### Adopted

The induction of new directors is currently completed by the Company Secretary. All Directors have access to professional development opportunities to improve on their skills and knowledge to assist in their roles as directors.

#### PRINCIPLE 3 - PROMOTE ETHICAL AND RESPONSIBLE DECISION-MAKING Recommendation

#### 3.1 A listed entity should:

- a. Have a code of conduct for its directors, senior executives and employees; and
- b. disclose that code of conduct or a summary of it.

#### **Valmec Limited Current Practice**

#### Adopted

Copy of Code of Conduct published on the Company's website and available at www.valmec.com.au

#### PRINCIPLE 4 - SAFEGUARD INTEGRITY IN FINANCIAL REPORTING

#### Recommendation

- 4.1 The board of a listed entity should:
  - a. have an audit committee which:
    - (i) has at least 3 members, all of whom are nonexecutive directors and a majority of whom are independent directors; and
    - (ii) is chaired by an independent director, who is not the chair of the board;

And disclose:

- (iii) the charter of the committee
- (iv) the relevant qualifications and experience of the member of the committee; and
- (v) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the member at those meetings; or
- b. if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.

#### **Valmec Limited Current Practice**

#### **Adopted**

The Company currently has a Risk and Audit Committee.

The committee has only 3 members, due to the size of the board and all members are non-executives, with 1 member considered independent.

The Committee is chaired by Mr Peter lancov who is the independent member of the Committee. He has over 24 years' expertise gained in the energy infrastructure, mining, commercial construction, contracting and defence sectors.

Mr Stephen Zurhaar is other member of the committee. He is a CPA with relevant experience from his finance and executive roles over the past 25 years.

Mr Stephen Lazarakis is the other member of the committee. He has over 30 years' experience in commercial and corporate environments.

The Audit and Risk Committee Charter is published on the Company website - refer www.valmec.com.au

The Risk and Audit Committee has met twice in the financial period ending 30 June 2017.

4.2 The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

#### 4.3 A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.

#### **Adopted**

#### **Adopted**

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|     | PRINCIPLE 5 - MAKE TIMELY AND BALANCED DISCLOSURE   |   |
|-----|---|---|
|     | Recommendation  | Valmec Limited Current Practice   |
| 5.1 | A listed entity should:     a. have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and     b. disclose that policy or a summary of it | Adopted The Company has a Continuous Disclosure Policy which is published on the Company website. Refer <a href="www.valmec.com.au">www.valmec.com.au</a>   |
|     | PRINCIPLE 6 - RESPECT THE RIGHTS OF SHARE   | HOLDERS   |
|     | Recommendation  | Valmec Limited Current Practice   |
| 6.1 | A listed entity should provide information about itself and its governance to investors via its website.  | Adopted Refer to the Company's Corporate Governance page on its website – www.valmec.com.au   |
| 6.2 | A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.   | Adopted The Company has a Shareholder Communication Policy which is published on its website – <a href="https://www.valmec.com.au">www.valmec.com.au</a>  |
| 6.3 | A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.                                     | Adopted  The Company encourages participation at General Meetings upon the dispatch of its Notice of Meeting and advises security holders that they may submit questions they would like to be asked at the meeting to the Board and to the Company's auditors. |
| 6.4 | A listed entity should give security holders the option to receive communications from, and send communications   | Adopted   |

to, the entity and its security registry electronically.

#### PRINCIPLE 7 - RECOGNISE AND MANAGE RISK

#### Recommendation

#### 7.1 The board of a listed entity should:

- a. have a committee or committees to oversee risk, each of which:
  - (i) has at least three members, a majority of whom are independent directors; and
  - (ii) is chaired by an independent director,

#### And disclose:

- (iii) the charter of the committee;
- (iv) the members of the committee; and
- (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework

#### **Valmec Limited Current Practice**

#### **Part Adopted**

The Risk Committee is contained within the Audit and Risk Committee as detailed above in Audit Committee recommendation (4.1)

#### 7.2 The board or a committee of the board should:

#### review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and

b. disclose, in relation to each reporting period, whether such a review has taken place.

#### **Adopted**

The Board reviews risk on a regular basis, with an annual review as a minimum. The following policies and procedures form part of the Company's Risk Management Framework:

- Audit and Risk Committee Charter
- Strategy Planning Committee Charter
- Risk Management Policy
- Business Insurance Program
- Company Business Plan
- Procedures to review and approve strategic plans
- Controls to manage financial exposures and operational risks

The Company also has a Risk and Audit Committee that oversees the review of the Risk Management Framework on an Annual Basis.

A review of all policies and procedures associated with Risk and Risk Management has been completed in August 2016.

#### 7.3 A listed entity should disclose:

- a. if it has an internal audit function, how the function is structured and what role it performs; or
- if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.
- 7.4 A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.

#### **Not Adopted**

The Company does not have a structured formalised internal audit function, however historically the Board has reviewed the internal control systems and risk management policies on an annual basis.

The recently formed Risk and Audit Committee has the responsibility to oversee the internal Control and Risk Management of the Company, as detailed in its charter.

#### Adopted

The Company has a sustainability policy.

A copy of this policy can be found on the Company's website – www.valmec.com.au

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#### PRINCIPLE 8 - REMUNERATE FARILY AND RESPONSIBLY

#### Recommendation

#### 8.1 The board of a listed entity should:

- a. have a remuneration committee which:
  - (i) has at least three members, a majority of whom are independent directors; and
  - (ii) is chaired by an independent director,

#### and disclose:

- (iii) the charter of the committee;
- (iv) the members of the committee; and
- (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.

#### 8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.

### 8.3 A listed entity which has an equity-based remuneration scheme should:

- have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and
- b. disclose that policy or a summary of it.

#### **Valmec Limited Current Practice**

#### **Part Adopted**

Company has a Nomination and Remuneration Committee. Refer information as provided under recommendation 2.1 for Remuneration and Nomination Committee.

#### Adopted

The Company has a Remuneration Policy which separately addresses the remuneration of Executive Directors and Senior Managers, and Non-Executive Directors.

A copy of the policy is available on the Company website – www.valmec.com.au

#### Adopted

The Company has a Remuneration Policy in place (as advised above) which covers the equity-based remuneration scheme.

A copy of this policy is available on the Company website – www.valmec.com.au

## Directors' Report

#### **DEFINITIONS**

For the purposes of this report:

Valmec Limited or Listed Entity or the Company means only the legal entity of Valmec Limited, which is listed on the Australian Stock Exchange (ASX: VMX).

Valmec Group means Valmec Limited and all its subsidiaries. The Consolidated group or Group means the Valmec Group.

Your directors present their report on the consolidated group (referred to herein as the Group) consisting of Valmec Limited (referred to hereafter as the "company" or "parent entity") and its controlled entities for the financial year ended 30 June 2017. The information in the preceding operating and financial review forms part of this directors' report for the financial year ended 30 June 2017 and is to be read in conjunction with the following information:

#### **GENERAL INFORMATION**

#### **Directors**

The following persons were directors of Valmec Limited during or since the end of the financial year up to the date of this report:

- Stephen Zurhaar Non-Executive Chairman
- Steve Dropulich Managing Director
- Vincent Goss Non-Executive Director
- Stephen Lazarakis Non-Executive Director (appointed on 25 October 2016)
- Peter lancov Non-Executive Director
- Ranko Matic- Non-Executive Director (resigned on 7 March 2017)

Particulars of each director's experience and qualifications are set out later in this report.

#### **Dividends Paid or Recommended**

In respect of the financial year end 30 June 2017, no dividend has been paid (2016: \$0.005).

#### **Indemnifying Officers or Auditor**

During the financial year, the Company paid a premium in respect of a contract insuring the directors of the Company (as named above), the company secretary, and all executive officers of the Company and of any related body corporate against a liability incurred as such a director, secretary or executive officer to the extent permitted by the Corporations Act 2001. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

The Company has not otherwise, during or since the end of the financial year, except to the extent permitted by law, indemnified or agreed to indemnify an officer or auditor of the Company or of any related body corporate against a liability incurred as such an officer or auditor.

#### **Proceedings on Behalf of Company**

No person has applied for leave of court to bring proceedings on behalf of the company or intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or any part of those proceedings.

The company was not a party to any such proceedings during the year.



#### **Non-audit Services**

Details of amounts paid or payable to the auditor for non-audit services provided during the year by the auditor are outlined in Note 8 to the financial statements.

The board of directors, in accordance with advice from the audit committee, is satisfied that the provision of non-audit services during the year is compatible with the general standard of independence for auditors imposed by the Corporations Act 2001. The directors are satisfied that the services outlined in Note 8 do not compromise the external auditor's independence for the following reasons:

- all non-audit services are reviewed and approved by the audit committee prior to commencement to ensure they do not adversely affect the
  integrity and objectivity of the auditor; and
- the nature of the services provided do not compromise the general principles relating to auditor independence in accordance with APES 110: Code of Ethics for Professional Accountants set by the Accounting Professional and Ethical Standards Board.

#### Auditor's Independence Declaration

A copy of the Auditor's Independence Declaration as required under section 307C of the Corporations Act 2001 is set out immediately after this Directors' Report.

#### Auditor

 $RSM \ Australia \ Partners \ continues \ in \ office \ in \ accordance \ with \ section \ 327 \ of \ the \ Corporations \ Act \ 2001.$ 

#### **Options**

At the date of this report, the unissued ordinary shares of Valmec Limited under option are as follows:

| Grant Date | Date of Expiry | Exercise Price | Number under Option |
|------------|----------------|----------------|---------------------|
| 08/01/2014 | 10/01/2018     | \$0.25         | 50,740,001          |
| 28/11/2014 | 30/09/2019     | \$0.30         | 1,410,167           |
| 1/6/2015   | 31/12/2018     | \$0.25         | 250,000             |
| 30/11/2015 | 30/11/2020     | \$0.30         | 661,723             |
|            |                |                | 53,061,891          |

Option holders do not have any rights to participate in any issues of shares or other interests in the company or any other entity.

There have been no options granted over unissued shares or interests of any controlled entity within the Group during or since the end of the reporting period.

For details of options issued to directors and executives as remuneration, refer to the remuneration report.

#### **Rounding of Amounts**

The company is of a kind referred to in Corporations Instrument 2016/191, issued by the Australian Securities and Investments Commission, relating to 'rounding-off'. Amounts in this report have been rounded off in accordance with that Corporations Instrument to the nearest thousand dollars, or in certain cases, the nearest dollar.

#### Information Relating to Directors and Company Secretary

| Stephen Zurhaar  | Non-Executive Chairman   |
|--|--|
| Qualifications   | Fellow of the Australian Institute of Company Directors and a Certified Practicing Accountant  |
| Experience   | Stephen Zurhaar is the Chairman and founder of the Z Corp Group of Businesses and Executive Director of Core Equities Pty Ltd.   |
|  | Stephen was also one of the Founders of the HVAC/HPS Group of Companies and from the Group's inception up to its sale to Enerflex Ltd (a TSX listed Public Company) in 2005, was actively involved in its executive management, holding different key roles such as Finance Director, CEO and ultimately Chairman. |
|  | Stephen was pivotal in negotiating the successful transactions with Enerflex Ltd and with ANZ Private Equity in their purchase of HVAC Construction QLD Pty Ltd.   |
|  | He now consults on strategic and change management for SMEs and Private Equity Groups.   |
| Interest in Shares and Options   | 14,582,873 ordinary shares and 3,000,000 options   |
| Special Responsibilities   | Member of remuneration committee, nomination committee, audit and risk committee and mergers and acquisition committee.  |
| Directorships held in other listed entities during the three years prior to the current year | None   |

| Steve Dropulich  | Managing Director   |
|--|---|
| Qualifications   | Steve is a Chartered Accountant and member of the Australian Institute of Company Directors   |
| Experience   | Steve most recently held the role of Managing Director/ Vice President of the Enerflex Australasia Group, a multi-discipline Engineering, Construction, Supply and Service organisation servicing the Oil, Gas and Mining Sectors. The Enerflex Australasia Group grew to over 500 employees and annual revenues of over \$300m during Steve's tenure; making it the second largest Regional operation for a TSX listed Company, Enerflex Limited, outside North America. |
| Interest in Shares and Options   | 5,739,389 ordinary shares and 2,942,723 options   |
| Interest in performance rights   | 509,737 performance rights  |
| Special Responsibilities   | Member of mergers and acquisition committee and strategic planning committee.   |
| Directorships held in other listed entities during the three years prior to the current year | None  |

| Vincent Goss   | Non-Executive Director  |
|--|---|
| Qualifications   | Officer Fellow of the Institution of Engineers Australia and also holds a Builders Registration accreditation in Western Australia  |
| Experience   | Vincent Goss was one of the founders of the HVAC/HPS Groups of Companies in 1988 originally holding the role of Construction Director through to his latest role as Group Managing Director during the group's transaction with the Enerflex Australasia Group. |
|  | A Civil Engineer with over 35 years' experience in multidiscipline services, Vincent is able to provide businesses with specialist skills in tender design, quality assurance/quality control, safety and environmental systems.                                |
| Interest in Shares and Options   | 13,746,539 ordinary shares and 3,450,000 options  |
| Special Responsibilities   | Member of strategic planning committee.   |
| Directorships held in other listed entities during the three years prior to the current year | None  |

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| Ranko Matic  | Non-Executive Director (resigned on 7 March 2017)   |
|--|---|
| Qualifications   | Chartered Accountant  |
| Experience   | Over 25 years experience in the areas of financial and executive management, accounting, audit, business and corporate advisory. Ranko has considerable experience in a range of industries with particular exposure to public listed companies and large private enterprises. He is a Director of a Chartered Accounting firm and a Corporate Advisory company based in Perth, Western Australia and has specialist expertise and exposure in the areas of audit, corporate services, due diligence, mergers and acquisitions, and valuations.   |
| Interest in Shares and Options   | Not applicable as no longer a director  |
| Special Responsibilities   | Member of Audit, Finance and Risk committee, remuneration and nomination committee.   |
| Directorships held in other listed entities during   | Non-Executive Director of East Energy Resources Limited (December 2007 to present)  |
| the three years prior to the current year  | Non-Executive Director of Celsius Resources (December 2010 to March 2012, November 2012 to present)   |
|  | Non-Executive Director of Argosy Minerals Limited (July 2014 to present)  |
|  | Non-Executive Director of Antilles Oil and Gas NL (April 2014 to August 2014) (Re-appointed February 2016 to present)   |
| Peter lancov   | Non-Executive Director  |
| Qualifications   | Masters of Engineering, Electrical/Mechanical   |
| Experience   | Mr lancov is a highly experienced executive with over 24 years' expertise gained in the energy infrastructure, mining, commercial construction, contracting and defence sectors.  |
|  | Most recently having served as the Group Chief Executive Officer of Doric Group, Mr lancov has previously held senior positions with responsibility for building business partnerships across Australian and multinational organisations.   |
|  | In his previous executive roles, Mr lancov has been instrumental in securing and delivering major contracting projects and was responsible for the management, construction and operation of critical energy infrastructure assets in excess of \$4.3 billion.  |
| Interest in Shares and Options   | 232,656 ordinary shares   |
| Special Responsibilities   | Member of strategic planning committee, audit, finance, risk, remuneration and nomination committee   |
| Directorships held in other listed entities during the three years prior to the current year | None  |
| Stephen Lazarakis  | Non-Executive Director (appointed on 25 October 2016)   |
| Qualifications   | Bachelor of Mechanical Engineering  |
| Experience   | Mr Lazarakis brings over 30 years of experience in the Heavy Engineering Industry. He was also the Founder and Managing Director of HVAC Queensland Pty Ltd, a company specializing in Complex Industrial and Mechanical contracting services to the Queensland market, until the company's acquisition by ANZ Capital in 2010.  Having resided in Queensland for over twenty years, Mr Lazarakis has developed a strong track record in the local engineering industry within its Gas, Resources, Infrastructure and Commercial sectors. Stephen retains a commitment to working with Queensland based organisations by providing the guidance and support required to ensure the development of business principles which |

| Exponence  | the Founder and Managing Director of HVAC Queensland Pty Ltd, a company specializing in Complex Industrial and Mechanical contracting services to the Queensland market, until the com-   |
|--|---|
|  | pany's acquisition by ANZ Capital in 2010.  |
|  | Having resided in Queensland for over twenty years, Mr Lazarakis has developed a strong track record in the local engineering industry within its Gas, Resources, Infrastructure and Commercial sectors. Stephen retains a commitment to working with Queensland based organisations by providing the guidance and support required to ensure the development of business principles which incorporate a high level of corporate governance and ethical standards |
| Interest in Shares and Options   | 13,502,444 ordinary shares and 3,000,000 options.   |
| Special Responsibilities   | Member of strategic planning, audit, finance and risk committee.  |
| Directorships held in other listed entities during the three years prior to the current year | None  |
|  |   |

| Harveer Singh  | Company Secretary and Chief Financial Officer  |
|--|--|
| Qualifications   | Certified Practicing Accountant  |
| Experience   | Over 18 years of experience in the areas of financial and commercial management gained over various industries ranging from mining services, logistics & manufacturing. He has combined his financial ability with strong sense of commercial acumen to provide businesses with commercial guidance and financial stewardship.  Qualified as a Certified Practising Accountant (CPA) and he holds a Bachelor of Commerce degree. |
| Interest in Shares and Options   | 22,500 ordinary shares & 241,666 options   |
| Interest in Performance Rights   | 80,357 performance rights  |
| Special Responsibilities   | Nil  |
| Directorships held in other listed entities during the three years prior to the current year | None   |

#### **Meetings of Directors**

During the financial year, eight meetings of directors, two remuneration and nominations meetings were held. Attendances by each director during the year were as follows:

|                   | Full meeting | gs of directors | Meetings of Committee |          |      |           |  |
|-------------------|--------------|-----------------|-----------------------|----------|------|-----------|--|
|                   |              |                 | Audi                  | t & Risk | Remu | ıneration |  |
|                   | Held         | Attended        | Held                  | Attended | Held | Attended  |  |
| Stephen Zurhaar   | 7            | 7               | 2                     | 2        | 1    | 1         |  |
| Steve Dropulich   | 7            | 7               | -                     | -        | -    | -         |  |
| Vincent Goss      | 7            | 7               | -                     | -        | -    | -         |  |
| Ranko Matic       | 7            | 5               | 2                     | 1        | -    | -         |  |
| Peter lancov      | 7            | 7               | 2                     | 2        | 1    | 1         |  |
| Stephen Lazarakis | 7            | 5               | 2                     | 1        | -    | -         |  |

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# Remuneration Report (Audited)

The remuneration report details the key management personnel remuneration arrangements for the consolidated entity, in accordance with the requirements of the Corporations Act 2001 and its Regulations.

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly, or indirectly, including all directors.

#### **Remuneration Policy**

This remuneration report, which forms part of the directors' report, sets out information about the remuneration of Valmec Limited's directors and its senior management for the financial year ended 30 June 2017.

The prescribed details for each person covered by this report are detailed below under the following headings.

- Remuneration policy for directors and senior executives
- Performance based remuneration
- Company Performance, Shareholder Wealth and Directors' and Executives' Remuneration
- Employment Contracts of Directors and Senior Executives
- Elements of Directors and executive remuneration

#### Remuneration Policy for Directors and Senior Executives

The remuneration policy of Valmec Limited has been designed to align director and executive objectives with shareholder and business objectives by providing a fixed remuneration component and offering specific long-term incentives based on key performance areas affecting the consolidated group's financial results. The board of Valmec Limited believes the remuneration policy to be appropriate and effective in its ability to attract and retain the best executives and directors to run and manage the consolidated group, as well as create goal congruence between directors, executives and shareholders

The board's policy for determining the nature and amount of remuneration for board members and senior executives of the consolidated group is as follows:

- All executives receive a base salary (which is based on factors such as length of service and experience), superannuation, and performance incentives.
- The remuneration committee reviews executive packages annually and is based predominantly on the forecast growth of the consolidated entity's
  profits and shareholders' value.
- The performance of executives is measured against criteria agreed annually with each executive and is based predominantly on the forecast growth of the consolidated group's profits and shareholders' value. All bonuses and incentives are linked to predetermined performance criteria. The board may, however, exercise its discretion in relation to approving incentives and bonuses and can recommend changes to the committee's recommendations. Any changes must be justified by reference to measurable performance criteria. The policy is designed to attract the highest calibre of executives and reward them for performance that results in long-term growth in shareholder wealth.
- Participants in the company's equity based remuneration schemes are not permitted to enter into transactions which limit the economic risk of participating in the scheme.
- The executives receive a superannuation guarantee contribution required by the government, which is currently 9.50% of base salary up to a legislated maximum, and do not receive any other retirement benefits. Individuals can choose to sacrifice part of their salary to increase payments towards superannuation.
- All remuneration paid to directors and executives is valued at the cost to the Company and expensed. Shares given to directors and executives
  are valued as the difference between the market price of those shares and the amount paid by the director or executive.

• The board policy is to remunerate non-executive directors at market rates for comparable companies for time, commitment and responsibilities. The remuneration and nominations committee determines payments to the non-executive directors and reviews their remuneration annually, based on market practice, duties and accountability. Independent external advice is sought when required. The maximum aggregate amount of fees that can be paid to non-executive directors is subject to approval by shareholders at the Annual General Meeting and is presently set at an aggregate of \$300,000 per annum. Fees for non-executive directors are not linked to the performance of the consolidated group. However, to align directors' interests with shareholder interests, the directors are encouraged to hold shares in the Company.

#### Voting and comments made at the company's 2015 Annual General Meeting ('AGM')

At the 2016 AGM, 98.3% of the votes received supported the adoption of the remuneration report for the year ended 30 June 2016. The company did not receive any specific feedback at the AGM regarding its remuneration practices.

#### Performance Based Remuneration

The Company has two types of Performance Based Remuneration – Short Term Incentives (STI) and Long Term Incentives (LTI). STIs are payable in cash. Outcomes are based on Valmec's financial and operational performance over the financial period, in addition to individual performance measures. Part of the Company's LTIs which may form part of an Executive's package includes the issue of Performance Rights and Share Options that are subject to the satisfaction of performance hurdles. These LTI instruments are issued to Management for the purposes of aligning their interests with those of shareholders by rewarding long term sustainable shareholder value creation. For the LTI plan, outcomes are based on Relative Total Shareholder Return (RTSR) measures.

#### Company Performance, Shareholder Wealth and Directors' and Executives' Remuneration

The remuneration policy has been tailored to increase goal alignment between shareholders and directors and executives. The total remuneration packages for Directors and Executives may include a combination of the following:

- a. **Fixed component** Base salary including superannuation. This is expressed as a specific amount that the executive may take in a form agreed with the Company and is determined based on market reference, the scope and nature of the individual's role, their performance and experience.
- b. At risk components The Board considers that the financial and operational performance and prospects of the Company are strongly linked to creating shareholder wealth. Accordingly, the Board has put in place at-risk components to remuneration based on success in delivering on predefined targets. At-risk components are in the form of:
  - (i) Short Term Incentive (STI) payable in cash. Outcomes are based on Valmec's financial and operational performance over the financial period, in addition to individual performance measures;
  - (ii) Long Term Incentives (LTI) includes the issue of Performance Rights and Share Options that are subject to the satisfaction of performance hurdles. These LTI instruments are issued to Management for the purposes of aligning their interests with those of shareholders by rewarding long term sustainable shareholder value creation. For the LTI plan, outcomes are based on Relative Total Shareholder Return (RTSR) and Earnings Per Share (EPS) measures.

The Company believes this policy will be effective in increasing shareholder wealth over the coming years.

#### **Employment Contracts of Directors and Senior Executives**

The employment contracts typically stipulate 1 month resignation periods other than the Managing Director. The Company may terminate the Managing Director's employment contract without cause by providing 3 months written notice, and at the end of that notice period, make a payment equal to the salary payable over a 3 month period. The Company may also at its sole discretion terminate an employment contract immediately by making a payment equal to the salary for the relevant period of notice. There are no employment contracts relating to Non-Executive Directors or the Company Secretary other than those outlined above.

#### Performance Income as a Proportion of Total Remuneration

The Company issued equity securities as part of performance income during the year, as detailed in the tables below for certain Directors and Specified Executives.

#### **Employment Details of Members of Key Management Personnel**

The following table provides employment details of persons who were, during the financial year, members of KMP of the consolidated group. The table also illustrates the proportion of remuneration that was performance and non-performance based and the proportion of remuneration received in the form of options, performance rights and SARs.

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|                   |  |                                  |  |  |                             | Fixed remun   | eration |
|-------------------|--|----------------------------------|--|--|-----------------------------|---|---------|
|                   |  | Contract<br>Details              | Proport<br>Remuneration                | LTI<br>ions of Eleme<br>n Related to F |                             | Proportions of Element<br>Remuneration Not Rela<br>to Performance |         |
| 30 June 2017      | Position Held and any Change during the Year | (Duration<br>and<br>Termination) | Non-salary<br>Cash-based<br>Incentives | Shares/<br>Units                       | SARs/<br>Options/<br>Rights | Fixed<br>Salary/<br>Fees  | Total   |
|                   |  |                                  | %                                      | %                                      | %                           | %   | %       |
| Group KMP         |  |                                  |  |  |                             |   |         |
| Stephen Zurhaar   | Non-Executive Chairman                       | N/A                              | -                                      | -                                      | -                           | 100%  | 100%    |
| Steve Dropulich   | Managing Director                            | N/A                              | -                                      | -                                      | 12%                         | 88%   | 100%    |
| Vincent Goss      | Non-Executive Director                       | N/A                              | 1%                                     | -                                      | 10%                         | 89%   | 100%    |
| Ranko Matic       | Non-Executive Director                       | N/A                              | -                                      | -                                      | -                           | 100%  | 100%    |
| Peter lancov      | Non-Executive Director                       | N/A                              | -                                      | -                                      | -                           | 100%  | 100%    |
| Stephen Lazarakis | Non-Executive Director                       | N/A                              | -                                      | -                                      | -                           | 100%  | 100%    |
| Kelvin Andrijich  | Executive - Oil and Gas                      | N/A                              | -                                      | -                                      | -                           | 100%  | 100%    |
| Harveer Singh     | Chief Financial Officer & Company Secretary  | N/A                              | 1%                                     | -                                      | 4%                          | 95%   | 100%    |
| 30 June 2016      |  |                                  |  |  |                             |   |         |
|                   |  |                                  | %                                      | %                                      | %                           | %   | %       |
| Group KMP         |  |                                  |  |  |                             |   |         |
| Stephen Zurhaar   | Non-executive Chairman                       | N/A                              | -                                      | -                                      | -                           | 100%  | 100%    |
| Steve Dropulich   | Managing Director                            | N/A                              | -                                      | -                                      | 12%                         | 89%   | 100%    |
| Vincent Goss      | Executive Director                           | N/A                              | -                                      | -                                      | 13%                         | 87%   | 100%    |
| Ranko Matic       | Non-Executive Director and Company Secretary | N/A                              | -                                      | -                                      | -                           | 100%  | 100%    |
| Peter lancov      | Non-Executive Director                       | N/A                              | -                                      | -                                      | -                           | 100%  | 100%    |
| Kelvin Andrijich  | Executive - Oil and Gas                      | N/A                              | -                                      | -                                      | 9%                          | 91%   | 100%    |
| Harveer Singh     | Chief Financial Officer                      | N/A                              | -                                      | -                                      | 4%                          | 96%   | 100%    |

#### Remuneration Expense Details for the Year Ended 30 June 2017

The following table of benefits and payments represents the components of the current year and comparative year remuneration expenses for each member of KMP of the consolidated group. Such amounts have been calculated in accordance with Australian Accounting Standards.

Table of Benefits and Payments for the Year Ended 30 June 2017 and 2016

|                               |      | Sh                           | Short-term Benefits             |                  |       | Pos<br>employ<br>Bene | /ment | Long-te<br>Benefit |     | Equity-<br>Share-<br>Paym | based                                    | Cash-<br>settled |                  |           |
|-------------------------------|------|------------------------------|---------------------------------|------------------|-------|-----------------------|-------|--------------------|-----|---------------------------|--|------------------|------------------|-----------|
|                               |      | Salary,<br>Fees and<br>Leave | Profit<br>Share<br>and<br>Bonus | Non-<br>monetary | Other | Super                 | Other | Incentive<br>Plans | LSL | Shares/<br>Units          | Options/<br>Perfor-<br>mance<br>rights^# | Share-<br>based  | Term<br>Benefits | Total     |
|                               |      | \$                           | \$                              | \$               | \$    | \$                    | \$    | \$                 | \$  | \$                        | \$                                       | \$               | \$               | \$        |
| Group KMP                     |      |                              |                                 |                  |       |                       |       |                    |     |                           |  |                  |                  |           |
| Stephen Zurhaar               | 2017 | 60,000                       | -                               | -                | -     | -                     | -     | -                  | -   | -                         | -  | -                | -                | 60,000    |
|                               | 2016 | 60,000                       | -                               | -                | -     | -                     | -     | -                  | -   | -                         | -  | -                | -                | 60,000    |
| Steve Dropulich               | 2017 | 360,000                      | -                               | -                | -     | 30,000                | -     | -                  | -   | -                         | 47,197                                   | 8,242            | -                | 445,439   |
|                               | 2016 | 370,000                      | -                               | -                | -     | 30,000                | -     | -                  | -   | -                         | 45,548                                   | 6,782            | -                | 452,330   |
| Vincent Goss <sup>1</sup>     | 2017 | 170,077                      | -                               | 2,290            | -     | 14,732                | -     | -                  | -   | -                         | 17,076                                   | 2,663            | -                | 206,838   |
|                               | 2016 | 120,000                      | -                               | 3,235            | -     | 11,400                | -     | -                  | -   | -                         | 17,076                                   | 2,663            | -                | 154,374   |
| Ranko Matic#                  | 2017 | 21,000                       | -                               | -                | -     | -                     | -     | -                  | -   | -                         | -  | -                | -                | 21,000    |
|                               | 2016 | 42,000                       | -                               | -                | -     | -                     | -     | -                  | -   | -                         | -  | -                | -                | 42,000    |
| Peter lancov                  | 2017 | 60,000                       | -                               | -                | -     | -                     | -     | -                  | -   | -                         | -  | -                | -                | 60,000    |
|                               | 2016 | 53,333                       | -                               | -                | -     | -                     | -     | -                  | -   | -                         | -  | -                | -                | 53,333    |
| Stephen Lazarakis*            | 2017 | 65,004                       | -                               | -                | -     | -                     | -     | -                  | -   | -                         | -  | -                | -                | 65,004    |
|                               | 2016 | -                            | -                               | -                | -     | -                     | -     | -                  | -   | -                         | -  | -                | -                | -         |
| Kelvin Andrijich <sup>2</sup> | 2017 | 358,422                      | -                               | 1,260            | -     | 30,000                | -     | -                  | -   | -                         | -  | -                | -                | 389,682   |
|                               | 2016 | 400,000                      | -                               | 1,936            | -     | 30,000                | -     | -                  | -   | -                         | 42,691                                   | -                | -                | 474,627   |
| Harveer Singh                 | 2017 | 250,000                      | -                               | 2,514            | -     | 23,750                | -     | -                  | -   | -                         | 9,208                                    | 1,436            | -                | 286,908   |
|                               | 2016 | 231,250                      | -                               | 3,427            | -     | 21,969                | -     | -                  | -   | -                         | 9,208                                    | 1,436            | -                | 267,290   |
| Total KMP                     | 2017 | 1,344,503                    | -                               | 6,064            | -     | 98,482                | -     | -                  | -   | -                         | 73,481                                   | 12,341           | -                | 1,534,871 |
|                               | 2016 | 1,276,583                    | -                               | 8,598            | -     | 93,369                | -     | -                  | -   | -                         | 114,523                                  | 10,881           | -                | 1,503,954 |

<sup>\*</sup> Resigned as Non-Executive Director on the 7th March 2017.

#### **Share-based Compensation**

There were no share-based compensation granted as remuneration during the year to KMP.

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 $<sup>^{\</sup>star}$   $\,$  Commenced as Non-Executive Director on the 25th October 2017.

<sup>^</sup> Options and performance rights granted are expensed over the performance period.

 $<sup>^{\</sup>wedge\wedge}$  SARs granted are expensed over the performance period.

<sup>#</sup> Equity/cash settled share-based payments as per Corporations Regulation 2M.3.03 (1) item 11. These include negative amounts for SARs, options and performance rights forfeited during the year (if any).

<sup>&</sup>lt;sup>1</sup> Conversion to full-time remuneration employment 1 July 2016, commenced as Non-Executive Director 1st April 2017.

<sup>&</sup>lt;sup>2</sup> Ceased employment 31th May 2017.



#### Additional disclosures relating to key management personnel

#### **KMP Options**

Details of options held by directors and key management personnel

| 2017              | Balance<br>1/07/2016 | Others*     | Granted as remuneration | Balance<br>30/06/2017 | Vested /<br>Exercisable<br>30/06/2017 | Vested/Not<br>exercisable<br>30/06/2017 |
|-------------------|----------------------|-------------|-------------------------|-----------------------|---------------------------------------|---|
| Directors         | No.                  | No.         | No.                     | No.                   | No.                                   | No.                                     |
| Steve Dropulich   | 2,942,723            | -           | -                       | 2,942,723             | 1,275,000                             | -                                       |
| Stephen Zurhaar   | 3,000,000            | -           | -                       | 3,000,000             | 3,000,000                             | -                                       |
| Vincent Goss      | 3,450,000            | -           | -                       | 3,450,000             | 3,025,000                             | -                                       |
| Ranko Matic       | -                    | -           | -                       | -                     | -                                     | -                                       |
| Peter lancov      | -                    | -           | -                       | -                     | -                                     | -                                       |
| Stephen Lazarakis | -                    | 3,050,000   | -                       | 3,050,000             | 3,050,000                             | -                                       |
| Executives        |                      |             |                         |                       |                                       |   |
| Kelvin Andrijich  | 1,050,000            | (1,050,000) | -                       | -                     | -                                     | -                                       |
| Harveer Singh     | 241,666              | -           | -                       | 241,666               | 12,500                                | -                                       |
| Total             | 10,684,389           | 2,000,000   | -                       | 12,684,389            | 10,362,500                            | _                                       |

<sup>\*</sup> At date of appointment or resignation.

#### **KMP Shareholdings**

Number of shares held by Company directors and key management personnel

| 2017              | Balance<br>1/07/2016 | At date of appointment | Received as remuneration | Others*   | Acquired<br>during the<br>year | Balance<br>30/06/2017 |
|-------------------|----------------------|------------------------|--------------------------|-----------|--------------------------------|-----------------------|
| Directors         | No.                  | No.                    | No.                      | No.       | No.                            | No.                   |
| Steve Dropulich   | 5,534,389            | -                      | -                        | -         | 205,000                        | 5,739,389             |
| Stephen Zurhaar   | 13,833,933           | -                      | -                        | -         | 748,940                        | 14,582,873            |
| Vincent Goss      | 13,521,539           | -                      | -                        | -         | 225,000                        | 13,746,539            |
| Ranko Matic       | 325,000              | -                      | -                        | (325,000) | -                              | -                     |
| Peter lancov      | 205,125              | -                      | -                        | -         | 27,531                         | 232,656               |
| Stephen Lazarakis | -                    | 13,502,444             | -                        | -         | -                              | 13,502,444            |
| Executives        |                      |                        |                          |           |                                |                       |
| Kelvin Andrijich  | 303,730              | -                      | -                        | (303,730) | -                              | -                     |
| Harveer Singh     | 12,500               | -                      | -                        | -         | 10,000                         | 22,500                |
| Total             | 33,736,216           | 13,502,444             | -                        | (628,730) | 1,216,471                      | 47,826,401            |

<sup>\*</sup> At date of appointment or resignation.

#### KMP Share appreciation rights (SARs)

Details of SARs held by directors and key management personnel

| 2017              | Balance<br>1/07/2016 | Others*  | Acquired<br>during the<br>year | Balance<br>30/06/2017 | Vested /<br>Exercisable<br>30/06/2017 | Vested/Not<br>exercisable<br>30/06/2017 |
|-------------------|----------------------|----------|--------------------------------|-----------------------|---------------------------------------|---|
| Directors         | No.                  | No.      | No.                            | No.                   | No.                                   | No.                                     |
| Steve Dropulich   | 292,050              | -        | -                              | 292,050               | -                                     | -                                       |
| Stephen Zurhaar   | -                    | -        | -                              | -                     | -                                     | -                                       |
| Vincent Goss      | 95,000               | (95,000) | -                              | 0                     | -                                     | -                                       |
| Ranko Matic       | -                    | -        | -                              | -                     | -                                     | -                                       |
| Peter lancov      | -                    | -        | -                              | -                     | -                                     | -                                       |
| Stephen Lazarakis | -                    | -        | -                              | -                     | -                                     |   |
| Executives        |                      |          |                                |                       |                                       |   |
| Kelvin Andrijich  | -                    | -        | -                              | -                     | -                                     | -                                       |
| Harveer Singh     | 51,230               | -        | -                              | 51,230                | -                                     | -                                       |
| Total             | 438,280              | (95,000) | _                              | 343,280               | -                                     | _                                       |

#### KMP Performance rights (PRs)

Details of performance rights held by directors and key management personnel

| 2017              | Balance<br>1/07/2016 | Others*   | Acquired<br>during the<br>year | Balance<br>30/06/2017 | Vested /<br>Exercisable<br>30/06/2017 | Vested/Not<br>exercisable<br>30/06/2017 |
|-------------------|----------------------|-----------|--------------------------------|-----------------------|---------------------------------------|---|
| Directors         | No.                  | No.       | No.                            | No.                   | No.                                   | No.                                     |
| Steve Dropulich   | 509,237              | -         | -                              | 509,237               | -                                     | -                                       |
| Stephen Zurhaar   | -                    | -         | -                              | -                     | -                                     | -                                       |
| Vincent Goss      | 149,000              | (149,000) | -                              | 0                     | -                                     | -                                       |
| Ranko Matic       | -                    | -         | -                              | -                     | -                                     | -                                       |
| Peter lancov      | -                    | -         | -                              | -                     | -                                     | -                                       |
| Stephen Lazarakis | -                    | -         | -                              | -                     | -                                     | -                                       |
| Executives        |                      |           |                                |                       |                                       |   |
| Kelvin Andrijich  | -                    | -         | -                              | -                     | -                                     | -                                       |
| Harveer Singh     | 80,357               | -         | -                              | 80,357                | -                                     | -                                       |
| Total             | 738,594              | (149,000) | -                              | 589,594               | -                                     | -                                       |

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#### Other Transactions with KMP and/or their Related Parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated. The following transactions occurred with related parties:

|     |   | 2017  |
|-----|---|-------|
|     |   | \$000 |
| i.  | Transactions with related parties:                        |       |
|     | Other related parties:                                    |       |
|     | Interest expense – Z Corp Holdings Pty Ltd <sup>[1]</sup> | 17    |
|     | Interest expense – Mecon (WA) Pty Ltd <sup>[2]</sup>      | 8     |
|     | Rent and outgoings – Tag Pty Ltd <sup>[1]</sup>           | 734   |
|     | Other fees – Bentleys Corporate Advisory (WA) Pty Ltd[3]  | 2     |
|     |   |       |
| ii. | Amount due from other related parties:                    |       |
|     | Borrowings – Z Corp Holdings Pty Ltd <sup>[1]</sup>       | 1,800 |
|     | Borrowings – Mecon (WA) Pty Ltd <sup>[2]</sup>            | 900   |

 $<sup>^{[1]} \ \</sup> Stephen \ Zurhaar \ and \ Stephen \ Lazarakis \ are \ directors \ and \ shareholders \ of \ Z \ Corp \ Holdings \ Pty \ Ltd \ and \ Tag \ Pty \ Ltd.$ 

#### Additional information

The earnings of the consolidated entity for the five years to 30 June 2017 are summarised below:

|                                | 2017   | 2016   | 2015   | 2014   | 2013    |
|--------------------------------|--------|--------|--------|--------|---------|
|                                | \$'000 | \$'000 | \$'000 | \$'000 | \$'000  |
| Sales revenue                  | 72,895 | 50,963 | 55,748 | 50,567 | 43      |
| EBITDA                         | 4,104  | 3,032  | 6,588  | 3,668  | (898)   |
| EBIT                           | 3,007  | 1,692  | 5,228  | 2,128  | (898)   |
| Profit/(loss) after income tax | 1,551  | 186    | 5,751  | 5,048  | (1,142) |

The factors that are considered to affect total shareholders return ('TSR') are summarised below:

|   | 2017 | 2016  | 2015  | 2014  | 2013   |
|---|------|-------|-------|-------|--------|
| Share price at financial year end (\$)            | 0.13 | 0.11  | 0.19  | 0.18  | 0.11   |
| Total dividends declared (cents per share)        | -    | 0.005 | 0.005 | -     | -      |
| Basic earnings/(loss) per share (cents per share) | 1.90 | 0.23  | 8.26  | 16.41 | (0.16) |

<sup>\*</sup> The Group results for 30 June 2013 were related to pre-acquisition of Valmec Australia Pty Ltd and Core Plant and Equipment Pty Ltd. Hence, it does not reflect the historical performance of the Group.

#### [End of Remuneration Report]

This directors' report, incorporating the remuneration report, is signed in accordance with a resolution of the Board of Directors.



Steve Dropulich, Managing Director

Dated: 21 August 2017

 $<sup>\</sup>sp[2]$  Vincent Goss is the director and beneficiary of Mecon (WA) Pty Ltd.

 $<sup>^{\</sup>mbox{\scriptsize [3]}}$  Ranko Matic is a director and shareholder of Bentleys Corporate Advisory (WA) Pty Ltd.



RSM Australia Partners

8 St Georges Terrace Perth WA 6000 GPO Box R1253 Perth WA 6844

> T+61 (0) 8 9261 9100 F+61 (0) 8 9261 9111

> > www.rsm.com.au

#### **AUDITOR'S INDEPENDENCE DECLARATION**

As lead auditor for the audit of the financial report of Valmec Limited for the year ended 30 June 2017, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- (i) the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- (ii) any applicable code of professional conduct in relation to the audit.

RSM

RSM AUSTRALIA PARTNERS

Perth, WA

Dated: 21 August 2017

TUTU PHONG

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# Statement of Profit or Loss

and Other Comprehensive Income

For the year ended 30 June 2017

|   |      | Consc    | olidated |
|---|------|----------|----------|
|   | Note | 2017     | 2016     |
|   |      | \$000    | \$000    |
| Continuing operations                               |      |          |          |
| Revenue   | 3    | 72,895   | 50,807   |
| Cost of sales                                       |      | (61,141) | (39,761) |
| Gross profit  |      | 11,754   | 11,046   |
| Other income  | 3    | -        | 156      |
| Depreciation and amortisation expense               |      | (1,097)  | (1,340)  |
| Employee benefits expense                           | 4    | (5,377)  | (4,956)  |
| Finance costs                                       |      | (791)    | (1,022)  |
| Occupancy expenses                                  |      | (625)    | (1,265)  |
| Professional fees                                   |      | (601)    | (504)    |
| Other expenses                                      | 5    | (1,047)  | (1,445)  |
| Profit before income tax from continuing operations |      | 2,216    | 670      |
| Income tax expense                                  | 6    | (665)    | (484)    |
| Profit after income tax from continuing operations  |      | 1,551    | 186      |
| Other comprehensive income                          |      | -        | -        |
| Total comprehensive income for the year             |      | 1,551    | 186      |
|   |      |          |          |
| Earnings per share                                  |      |          |          |
| Basic earnings per share (cents)                    | 9    | 1.90     | 0.23     |
| Diluted earnings per share (cents)                  | 9    | 1.90     | 0.23     |

## Statement of Financial Position

As at 30 June 2017

|                                  |      | Consc  | Consolidated |  |
|----------------------------------|------|--------|--------------|--|
|                                  | Note | 2017   | 2016         |  |
|                                  |      | \$000  | \$00         |  |
| ASSETS                           |      |        |              |  |
| CURRENT ASSETS                   |      |        |              |  |
| Cash and cash equivalents        | 10   | 2,282  | 61           |  |
| Trade and other receivables      | 11   | 19,417 | 13,25        |  |
| Inventories                      | 12   | 7,020  | 4,76         |  |
| Non current assets held for sale | 16   | -      | 2,80         |  |
| Other assets                     | 13   | 339    | 54           |  |
| TOTAL CURRENT ASSETS             |      | 29,058 | 21,98        |  |
| NON-CURRENT ASSETS               |      |        |              |  |
| Property, plant and equipment    | 15   | 7,019  | 5,88         |  |
| Deferred tax assets              | 6    | 3,528  | 4,19         |  |
| Intangible assets                | 17   | 1,857  | 1,86         |  |
| Other assets                     | 13   | -      | 3            |  |
| TOTAL NON-CURRENT ASSETS         |      | 12,404 | 11,98        |  |
| TOTAL ASSETS                     |      | 41,462 | 33,97        |  |
| LIABILITIES                      |      |        |              |  |
| CURRENT LIABILITIES              |      |        |              |  |
| Trade and other payables         | 18   | 15,702 | 10,46        |  |
| Borrowings                       | 19   | 4,422  | 5,88         |  |
| Provisions                       | 21   | 1,395  | 1,04         |  |
| TOTAL CURRENT LIABILITIES        |      | 21,519 | 17,38        |  |
| NON-CURRENT LIABILITIES          |      |        |              |  |
| Borrowings                       | 19   | 2,718  | 1,00         |  |
| Provisions                       | 21   | 19     |              |  |
| TOTAL NON-CURRENT LIABILITIES    |      | 2,737  | 1,01         |  |
| TOTAL LIABILITIES                |      | 24,256 | 18,39        |  |
| NET ASSETS                       |      | 17,206 | 15,57        |  |
| EQUITY                           |      |        |              |  |
| Issued capital                   | 22   | 6,184  | 6,18         |  |
| Reserve                          | 31   | 308    | 22           |  |
| Retained earnings                | 32   | 10,714 | 9,16         |  |
| TOTAL EQUITY                     |      | 17,206 | 15,57        |  |

# Statement of Changes in Equity

For the year ended 30 June 2017

| Consolidated   | Note | Issued Capital | Reserve | Retained<br>Earnings | Total  |
|--|------|----------------|---------|----------------------|--------|
|  |      | \$000          | \$000   | \$000                | \$000  |
| Balance at 1 July 2015                                 |      | 6,184          | 118     | 9,386                | 15,688 |
| Profit after income tax expense for the year           |      | -              | -       | 186                  | 186    |
| Other comprehensive income for the year, not of tax    |      | -              | -       | _                    | -      |
| Total comprehensive income for the year                |      | -              | -       | 186                  | 186    |
| Transactions with owners, in their capacity as owners: |      |                |         |                      |        |
| Dividends  | 20   | -              | -       | (409)                | (409)  |
| Share based payment                                    |      | -              | 108     | -                    | 108    |
| Balance at 30 June 2016                                |      | 6,184          | 226     | 9,163                | 15,573 |
| Balance at 1 July 2016                                 |      | 6,184          | 226     | 9,163                | 15,573 |
| Profit after income tax expense for the year           |      | -              | -       | 1,551                | 1,551  |
| Other comprehensive income for the year, net of tax    |      | -              | -       | -                    | _      |
| Total comprehensive income for the year                |      | -              | -       | 1,551                | 1,551  |
| Transactions with owners, in their capacity as owners: |      |                |         |                      |        |
| Share based payment                                    |      | -              | 82      | -                    | 82     |
| Balance at 30 June 2017                                |      | 6,184          | 308     | 10,714               | 17,206 |

# Statement of Cash Flows

For the Year Ended 30 June 2017

|  | Note | Consc    | Consolidated |  |
|--|------|----------|--------------|--|
|  |      | 2017     | 2016         |  |
|  |      | \$000    | \$000        |  |
| CASH FLOWS FROM OPERATING ACTIVITIES                     |      |          |              |  |
| Receipts from customers                                  |      | 66,742   | 49,035       |  |
| Payments to suppliers and employees                      |      | (65,110) | (49,168      |  |
| Interest received  |      | 4        | 25           |  |
| Finance costs  |      | (791)    | (1,022       |  |
| Income tax refunded / (paid)                             |      | -        | 222          |  |
| Net cash provided by / (used in) operating activities    | 26a  | 845      | (908         |  |
| CASH FLOWS FROM INVESTING ACTIVITIES                     |      |          |              |  |
| Purchase of property, plant and equipment                |      | (445)    | (1,038       |  |
| Proceeds from sale of property, plant and equipment      |      | 1,021    | 46           |  |
| Net cash provided by /(used in) investing activities     |      | 576      | (992         |  |
| CASH FLOWS FROM FINANCING ACTIVITIES                     |      |          |              |  |
| Repayments of borrowings, net                            |      | (908)    | (2,106       |  |
| Payment of dividends                                     | 20   | -        | (409         |  |
| Net cash (used in) financing activities                  |      | (908)    | (2,515       |  |
| Net increase/(decrease) in cash held                     |      | 513      | (4,415       |  |
| Cash and cash equivalents at beginning of financial year |      | (1,506)  | 2,909        |  |
| Cash and cash equivalents at end of financial year       | 10   | (993)    | (1,506       |  |

# Notes to the Financial Statements

For the Year Ended 30 June 2017

#### NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### General

The financial report consists of consolidated financial statements for Valmec Limited ("the company") and its subsidiaries ("group" or "consolidated group"). Valmec Limited is a company limited by shares incorporated in Australia, whose shares are publicly traded on the Australian Stock Exchange.

#### **Basis of Preparation**

These general purpose financial statements have been prepared in accordance with the Corporations Act 2001, Australian Accounting Standards and Interpretations of the Australian Accounting Standards Board and International Financial Reporting Standards as issued by the International Accounting Standards Board. The Group is a for-profit entity for financial reporting purposes under Australian Accounting Standards.

Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

Except for cash flow information, the financial statements have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

#### Parent Information

In accordance with the Corporations Act 2001, these financial statements present the results of the consolidated group only. Supplementary information about the parent entity is disclosed in note 2.

#### a. Principles of Consolidation

The consolidated financial statements incorporate all of the assets, liabilities and results of the parent, Valmec Limited and all of the subsidiaries (including any structured entities). Subsidiaries are entities the parent controls. The parent controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

The assets, liabilities and results of all subsidiaries are fully consolidated into the financial statements of the Group from the date on which control is obtained by the Group. The consolidation of a subsidiary is discontinued from the date that control ceases. Intercompany transactions, balances and unrealised gains or losses on transactions between group entities are fully eliminated on consolidation. Accounting policies of subsidiaries have been changed and adjustments made where necessary to ensure uniformity of the accounting policies adopted by the Group.

Equity interests in a subsidiary not attributable, directly or indirectly, to the Group are presented as "non-controlling interests". The Group initially recognises non-controlling interests that are present ownership interests in subsidiaries and are entitled to a proportionate share of the subsidiary's net assets on liquidation at either fair value or at the non-controlling interests' proportionate share of the subsidiary's net assets. Subsequent to initial recognition, non-controlling interests are attributed their share of profit or loss and each component of other comprehensive income. Non-controlling interests are shown separately within the equity section of the statement of financial position and statement of profit or loss and other comprehensive income.

#### **Business combinations**

Business combinations occur where an acquirer obtains control over one or more businesses.

A business combination is accounted for by applying the acquisition method, unless it is a combination involving entities or businesses under common control. The business combination will be accounted for from the date that control is attained, whereby the fair value of the identifiable assets acquired and liabilities (including contingent liabilities) assumed is recognised (subject to certain limited exemptions).

When measuring the consideration transferred in the business combination, any asset or liability resulting from a contingent consideration arrangement is also included. Subsequent to initial recognition, contingent consideration classified as equity is not remeasured and its subsequent settlement is accounted for within equity. Contingent consideration classified as an asset or liability is remeasured in each reporting period to fair value, recognising any change to fair value in profit or loss, unless the change in value can be identified as existing at acquisition date.

All transaction costs incurred in relation to business combinations, other than those associated with the issue of a financial instrument, are recognised as expenses in profit or loss when incurred.

The acquisition of a business may result in the recognition of goodwill or a gain from a bargain purchase.

#### NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT.)

#### a. Principles of Consolidation (cont.)

#### Goodwill

Goodwill is carried at cost less any accumulated impairment losses. Goodwill is calculated as the excess of the sum of:

- (i) the consideration transferred;
- (ii) any non-controlling interest (determined under either the full goodwill or proportionate interest method); and
- (iii) the acquisition date fair value of any previously held equity interest;

over the acquisition date fair value of net identifiable assets acquired.

The acquisition date fair value of the consideration transferred for a business combination plus the acquisition date fair value of any previously held equity interest shall form the cost of the investment in the separate financial statements.

Fair value re-measurements in any pre-existing equity holdings are recognised in profit or loss in the period in which they arise. Where changes in the value of such equity holdings had previously been recognised in other comprehensive income, such amounts are recycled to profit or loss.

The amount of goodwill recognised on acquisition of each subsidiary in which the Group holds less than a 100% interest will depend on the method adopted in measuring the non-controlling interest. The Group can elect in most circumstances to measure the non-controlling interest in the acquiree either at fair value (full goodwill method) or at the non-controlling interest's proportionate share of the subsidiary's identifiable net assets (proportionate interest method). In such circumstances, the Group determines which method to adopt for each acquisition and this is stated in the respective notes to these financial statements disclosing the business combination.

Under the full goodwill method, the fair value of the non-controlling interests is determined using valuation techniques which make the maximum use of market information where available. Under this method, goodwill attributable to the non-controlling interests is recognised in the consolidated financial statements.

Goodwill on acquisition of subsidiaries is included in intangible assets. Goodwill on acquisition of associates is included in investments in associates.

Goodwill is tested for impairment annually and is allocated to the Group's cash-generating units or groups of cash-generating units, representing the lowest level at which goodwill is monitored being not larger than an operating segment. Gains and losses on the disposal of an entity include the carrying amount of goodwill related to the entity disposed of.

Changes in the ownership interests in a subsidiary that do not result in a loss of control are accounted for as equity transactions and do not affect the carrying amounts of goodwill.

#### b. Income Tax

The income tax expense/(income) for the year comprises current income tax expense/(income) and deferred tax expense/(income).

Current income tax expense charged to profit or loss is the tax payable on taxable income. Current tax liabilities/(assets) are measured at the amounts expected to be paid to/(recovered from) the relevant taxation authority.

Deferred income tax expense reflects movements in deferred tax asset and deferred tax liability balances during the year as well as unused tax losses.

Current and deferred income tax expense/(income) is charged or credited outside profit or loss when the tax relates to items that are recognised outside profit or loss.

Except for business combinations, no deferred income tax is recognised from the initial recognition of an asset or liability, where there is no effect on accounting or taxable profit or loss.

Deferred tax assets and liabilities are calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled and their measurement also reflects the manner in which management expects to recover or settle the carrying amount of the related asset or liability. With respect to non-depreciable items of property, plant and equipment measured at fair value and items of investment property measured at fair value, the related deferred tax liability or deferred tax asset is measured on the basis that the carrying amount of the asset will be recovered entirely through sale.

Deferred tax assets relating to temporary differences and unused tax losses are recognised only to the extent that it is probable that future taxable profit will be available against which the benefits of the deferred tax asset can be utilised.

Where temporary differences exist in relation to investments in subsidiaries, branches, associates, and joint ventures, deferred tax assets and liabilities are not recognised where the timing of the reversal of the temporary difference can be controlled and it is not probable that the reversal will occur in the foreseeable future.

Current tax assets and liabilities are offset where a legally enforceable right of set-off exists and it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur. Deferred tax assets and liabilities are offset where: (a) a legally enforceable right of set-off exists; and (b) the deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same



taxable entity or different taxable entities where it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur in future periods in which significant amounts of deferred tax assets or liabilities are expected to be recovered or settled.

Valmec Limited (the 'head entity') and its wholly-owned Australian subsidiaries have formed an income tax consolidated group under the tax consolidation regime. The head entity and each subsidiary in the tax consolidated group continue to account for their own current and deferred tax amounts. The tax consolidated group has applied the 'separate taxpayer within group' approach in determining the appropriate amount of taxes to allocate to members of the tax consolidated group.

In addition to its own current and deferred tax amounts, the head entity also recognises the current tax liabilities (or assets) and the deferred tax assets arising from unused tax losses and unused tax credits assumed from each subsidiary in the tax consolidated group.

Assets or liabilities arising under tax funding agreements with the tax consolidated entities are recognised as amounts receivable from or payable to other entities in the tax consolidated group. The tax funding arrangement ensures that the intercompany charge equals the current tax liability or benefit of each tax consolidated group member, resulting in neither a contribution by the head entity to the subsidiaries nor a distribution by the subsidiaries to the head entity.

#### c. Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Deferred tax assets and liabilities are always classified as non-current.

#### d. Fair Value of Assets and Liabilities

The Group measures some of its assets and liabilities at fair value on either a recurring or non-recurring basis, depending on the requirements of the applicable Accounting Standard.

Fair value is the price the Group would receive to sell an asset or would have to pay to transfer a liability in an orderly transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period.

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

The fair value of liabilities and the entity's own equity instruments (excluding those related to share-based payment arrangements) may be valued, where there is no observable market price in relation to the transfer of such financial instrument, by reference to observable market information where such instruments are held as assets. Where this information is not available, other valuation techniques are adopted and, where significant, are detailed in the respective note to the financial statements.

#### e. Inventories

Inventories are measured at the lower of cost and net realisable value on weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### f. Construction Contracts and Work in Progress

Construction work in progress is measured at cost, plus profit recognised to date less any provision for anticipated future losses. Cost includes both variable and fixed costs relating to specific contracts, and those costs that are attributable to the contract activity in general and that can be allocated on a reasonable basis.

Construction profits are recognised on the stage of completion basis and measured using the proportion of costs incurred to date compared to expected actual costs. Where losses are anticipated they are provided for in full.

Construction revenue has been recognised on the basis of the terms of the contract adjusted for any variations or claims allowable under the contract.

#### NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT.)

#### g. Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost less, where applicable, any accumulated depreciation and impairment losses.

#### Plant and equipment

Plant and equipment are measured on the cost basis and therefore carried at cost less accumulated depreciation and any accumulated impairment. In the event the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of recoverable amount is made when impairment indicators are present.

The carrying amount of plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the asset's employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

#### Depreciation

The depreciable amount of all fixed assets including buildings and capitalised lease assets, is depreciated on a straight-line basis over the asset's useful life to the group commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

- Plant and equipment 2.5 to 20 years
- Leasehold improvements 2.5 to 10 years
- Motor vehicles 4 to 5 years
- Office equipment 3 to 10 years

#### h. Financial Instruments

#### Initial recognition and measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the company commits itself to either the purchase or sale of the asset.

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified "at fair value through profit or loss", in which case transaction costs are expensed to profit or loss immediately.

#### Classification and subsequent measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest method, or cost.

Amortised cost is calculated as the amount at which the financial asset or financial liability is measured at initial recognition less principal repayments and any reduction for impairment, and adjusted for any cumulative amortisation of the difference between that initial amount and the maturity amount calculated using the effective interest method.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) over the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying amount with a consequential recognition of an income or expense item in profit or loss.

The Group does not designate any interests in subsidiaries, associates or joint venture entities as being subject to the requirements of Accounting Standards specifically applicable to financial instruments.

#### (i) Financial assets at fair value through profit or loss

Financial assets are classified at "fair value through profit or loss" when they are held for trading for the purpose of short-term profit taking, derivatives not held for hedging purposes, or when they are designated as such to avoid an accounting mismatch or to enable performance evaluation where a group of financial assets is managed by key management personnel on a fair value basis in accordance with a documented risk management or investment strategy. Such assets are subsequently measured at fair value with changes in carrying amount being included in profit or loss.

#### (ii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets that have fixed maturities and fixed or determinable payments, and it is the Group's intention to hold these investments to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial asset is derecognised.



#### (iii) Financial liabilities

Non-derivative financial liabilities other than financial guarantees are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial liability is derecognised.

#### Impairment

A financial asset (or a group of financial assets) is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events (a "loss event") having occurred, which has an impact on the estimated future cash flows of the financial asset(s).

In the case of financial assets carried at amortised cost, loss events may include: indications that the debtors or a group of debtors are experiencing significant financial difficulty, default or delinquency in interest or principal payments; indications that they will enter bankruptcy or other financial reorganisation; and changes in arrears or economic conditions that correlate with defaults.

For financial assets carried at amortised cost (including loans and receivables), a separate allowance account is used to reduce the carrying amount of financial assets impaired by credit losses. After having taken all possible measures of recovery, if management establishes that the carrying amount cannot be recovered by any means, at that point the written-off amounts are charged to the allowance account or the carrying amount of impaired financial assets is reduced directly if no impairment amount was previously recognised in the allowance account.

When the terms of financial assets that would otherwise have been past due or impaired have been renegotiated, the Group recognises the impairment for such financial assets by taking into account the original terms as if the terms have not been renegotiated so that the loss events that have occurred are duly considered.

#### **De-recognition**

Financial assets are derecognised when the contractual rights to receipt of cash flows expire or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised when the related obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

#### i. Impairment of Assets

At the end of each reporting period, the Group assesses whether there is any indication that an asset may be impaired. The assessment will include the consideration of external and internal sources of information including dividends received from subsidiaries, associates or jointly controlled entities deemed to be out of pre-acquisition profits. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Accounting Standard. Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Accounting Standard.

Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Impairment testing is performed annually for goodwill, intangible assets with indefinite lives and intangible assets not yet available for use.

#### j. Employee Benefits

#### Short-term employee benefits

Provision is made for the Group's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Group's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The Group's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

#### Other long-term employee benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

#### NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT.)

#### j. Employee Benefits (cont.)

The Group's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Group does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

#### Retirement benefit obligations

#### Defined contribution superannuation benefits

All employees of the Group other than those that receive defined benefit entitlements receive defined contribution superannuation entitlements, for which the Group pays the fixed superannuation guarantee contribution to the employee's superannuation fund of choice. All contributions in respect of employees' defined contribution entitlements are recognised as an expense when they become payable. The Group's obligation with respect to employees' defined contribution entitlements is limited to its obligation for any unpaid superannuation guarantee contributions at the end of the reporting period. All obligations for unpaid superannuation guarantee contributions are measured at the (undiscounted) amounts expected to be paid when the obligation is settled and are presented as current liabilities in the statement of financial position.

#### **Termination benefits**

When applicable, the Group recognises a liability and expense for termination benefits at the earlier of: (a) the date when the Group can no longer withdraw the offer for termination benefits; and (b) when the Group recognises costs for restructuring pursuant to AASB 137: Provisions, Contingent Liabilities and Contingent Assets and the costs include termination benefits. In either case, unless the number of employees affected is known, the obligation for termination benefits is measured on the basis of the number of employees expected to be affected. Termination benefits that are expected to be settled wholly before 12 months after the annual reporting period in which the benefits are recognised are measured at the (undiscounted) amounts expected to be paid. All other termination benefits are accounted for on the same basis as other long-term employee benefits.

#### **Equity-settled compensation**

The company operates an employee option plan. The fair value of options is determined using an appropriate pricing model. The number of shares and options expected to vest is reviewed and adjusted at the end of each reporting period such that the amount recognised for services received as consideration for the equity instruments granted is based on the number of equity instruments that eventually vest.

#### k. Provisions

Provisions are recognised when the Group has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

#### I. Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits available on demand with banks, other short-term highly liquid investments with original maturities of 12 months or less, and bank overdrafts. Bank overdrafts are reported within short-term borrowings in current liabilities in the statement of financial position.

#### m. Revenue and Other Income

Revenue is measured at the fair value of the consideration received or receivable after taking into account any trade discounts and volume rebates allowed. When the inflow of consideration is deferred, it is treated as the provision of financing and is discounted at a rate of interest that is generally accepted in the market for similar arrangements. The difference between the amount initially recognised and the amount ultimately received is interest revenue.

Revenue from the sale of goods is recognised at the point of delivery as this corresponds to the transfer of significant risks and rewards of ownership of the goods and the cessation of all involvement in those goods.

Interest revenue is recognised using the effective interest method.

Revenue relating to construction activities is detailed at Note 1(f).

Revenue recognition relating to the provision of services is determined with reference to the stage of completion of the transaction at the end of the reporting period, where outcome of the contract can be estimated reliably. Stage of completion is determined with reference to the services performed to date as a percentage of total anticipated services to be performed. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent that related expenditure is recoverable.

All revenue is stated net of the amount of goods and services tax.

#### n. Trade and Other Receivables

Trade and other receivables include amounts due from customers for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Trade and other receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment. Refer to Note 1(h) for further discussion on the determination of impairment losses.



#### o. Trade and Other Payables

Trade and other payables represent the liabilities for goods and services received by the entity that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

#### p. Borrowings

Loans and borrowings are initially recognised at the fair value of the consideration received, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method.

The component of the convertible notes that exhibits characteristics of a liability is recognised as a liability in the statement of financial position, net of transaction costs.

On the issue of the convertible notes the fair value of the liability component is determined using a market rate for an equivalent non-convertible bond and this amount is carried as a non-current liability on the amortised cost basis until extinguished on conversion or redemption. The increase in the liability due to the passage of time is recognised as a finance cost. The remainder of the proceeds are allocated to the conversion option that is recognised and included in shareholders equity as a convertible note reserve, net of transaction costs. The carrying amount of the conversion option is not remeasured in the subsequent years. The corresponding interest on convertible notes is expensed to profit or loss.

#### q. Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of assets that necessarily take a substantial period of time to prepare for their intended use or sale are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

#### r. Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

#### s. Leases

Leases of fixed assets, where substantially all the risks and benefits incidental to the ownership of the asset – but not the legal ownership – are transferred to entities in the consolidated group, are classified as finance leases.

Finance leases are capitalised by recognising an asset and a liability at the lower of the amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight-line basis over the shorter of their estimated useful lives or the lease term.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are recognised as expenses in the periods in which they are incurred.

Lease incentives under operating leases are recognised as a liability and amortised on a straight-line basis over the lease term.

#### t. Rounding of Amounts

The company is of a kind referred to in Corporations Instrument 2016/191, issued by the Australian Securities and Investments Commission, relating to 'rounding-off'. Amounts in this report have been rounded off in accordance with that Corporations Instrument to the nearest thousand dollars, or in certain cases, the nearest dollar.

#### u. New and revised AASB's affecting amounts reported and/or disclosures in the financial statements

In the current year, the Group has adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board that are relevant to its operations and effective for the current annual reporting period. The adoption of these new and revised Standards and Interpretations has not resulted in a significant or material change to the Group's accounting policies.

#### v. Critical Accounting Estimates and Judgments

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

#### NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT.)

#### v. Critical Accounting Estimates and Judgments (cont.)

#### Share-based payment transactions

The consolidated group measures the cost of equity-settled transactions with employees by reference to the fair value of the equity instruments at the date at which they are granted. The fair value is determined by using either the Binomial or Black-Scholes model taking into account the terms and conditions upon which the instruments were granted. The accounting estimates and assumptions relating to equity-settled share-based payments would have no impact on the carrying amounts of assets and liabilities within the next annual reporting period but may impact profit or loss and equity.

#### Estimation of useful lives of assets

The consolidated group determines the estimated useful lives and related depreciation charges for its plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

#### Goodwill and other indefinite life intangible assets

The consolidated group tests annually, or more frequently if events or changes in circumstances indicate impairment, whether goodwill and other indefinite life intangible assets have suffered any impairment. The recoverable amounts of cash-generating units have been determined based on value-in-use calculations. These calculations require the use of assumptions, including estimated discount rates based on the current cost of capital and growth rates of the estimated future cash flows.

#### Recovery of deferred tax assets

Deferred tax assets are recognised for deductible temporary differences only if the Group considers it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

#### Construction contracts

When accounting for construction contracts, the contracts are either combined or segmented if this is deemed necessary to reflect the substance of the agreement. Revenue arising from fixed price contracts is recognised in accordance with the percentage of completion method. Stage of completion is agreed with the customer on a work certified to date basis, as a percentage of overall contract. Where a loss is expected to occur from a construction contract, the excess of the total expected contract costs over expected contract revenue is recognised as an expense immediately.

#### w. Dividends

Dividends are recognised when declared during the financial year and no longer at the discretion of the company.

#### x. Earnings per share

#### Basic earnings per share

Basic earnings per share is calculated by dividing the profit attributable to the owners of the Company, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the financial year.

#### Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares and the weighted average number of shares assumed to have been issued for no consideration in relation to dilutive potential ordinary shares.

#### y. Operating segments

Operating segments are presented using the 'management approach', where the information presented is on the same basis as the internal reports provided to the Chief Operating Decision Makers ('CODM'). The CODM is responsible for the allocation of resources to operating segments and assessing their performance.

#### z. Foreign currency translation

The financial statements are presented in Australian dollars, which is Valmec Limited's functional and presentation currency.

#### Foreign currency transactions

Foreign currency transactions are translated into Australian dollars using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at financial year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

#### aa. Issued capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

#### ab. Non-current assets or disposal groups classified as held for sale

Non-current assets and assets of disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continued use. They are measured at the lower of their carrying amount and fair value less costs of disposal. For non-current assets or assets of disposal groups to be classified as held for sale, they must be available for immediate sale in their present condition and their sale must be highly probable.



An impairment loss is recognised for any initial or subsequent write down of the non-current assets and assets of disposal groups to fair value less costs of disposal. A gain is recognised for any subsequent increases in fair value less costs of disposal of a non-current assets and assets of disposal groups, but not in excess of any cumulative impairment loss previously recognised.

Non-current assets are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of assets held for sale continue to be recognised.

Non-current assets classified as held for sale and the assets of disposal groups classified as held for sale are presented separately on the face of the statement of financial position, in current assets. The liabilities of disposal groups classified as held for sale are presented separately on the face of the statement of financial position, in current liabilities.

#### ac. New Accounting Standards for Application in Future Periods

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet mandatory, have not been early adopted by the consolidated group for the annual reporting period ended 30 June 2017. The consolidated group's assessment of the impact of these new or amended Accounting Standards and Interpretations, most relevant to the group, are set out below.

#### AASB 9 Financial Instruments

This standard is applicable to annual reporting periods beginning on or after 1 January 2018. The standard replaces all previous versions of AASB 9 and completes the project to replace IAS 39 'Financial Instruments: Recognition and Measurement'. AASB 9 introduces new classification and measurement models for financial assets. A financial asset shall be measured at amortised cost, if it is held within a business model whose objective is to hold assets in order to collect contractual cash flows, which arise on specified dates and solely principal and interest. All other financial instrument assets are to be classified and measured at fair value through profit or loss unless the entity makes an irrevocable election on initial recognition to present gains and losses on equity instruments (that are not held-for-trading) in other comprehensive income ('OCI'). For financial liabilities, the standard requires the portion of the change in fair value that relates to the entity's own credit risk to be presented in OCI (unless it would create an accounting mismatch). New simpler hedge accounting requirements are intended to more closely align the accounting treatment with the risk management activities of the entity. New impairment requirements will use an 'expected credit loss' ('ECL') model to recognise an allowance. Impairment will be measured under a 12-month ECL method unless the credit risk on a financial instrument has increased significantly since initial recognition in which case the lifetime ECL method is adopted. The standard introduces additional new disclosures. The consolidated entity will adopt this standard from 1 July 2018 but the impact of its adoption is yet to be assessed by the group.

#### AASB 15 Revenue from Contracts with Customers

This standard is applicable to annual reporting periods beginning on or after 1 January 2018. The standard provides a single standard for revenue recognition. The core principle of the standard is that an entity will recognise revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The standard will require: contracts (either written, verbal or implied) to be identified, together with the separate performance obligations within the contract; determine the transaction price, adjusted for the time value of money excluding credit risk; allocation of the transaction price to the separate performance obligations on a basis of relative stand-alone selling price of each distinct good or service, or estimation approach if no distinct observable prices exist; and recognition of revenue when each performance obligation is satisfied. Credit risk will be presented separately as an expense rather than adjusted to revenue. For goods, the performance obligation would be satisfied when the customer obtains control of the goods. For services, the performance obligation is satisfied when the service has been provided, typically for promises to transfer services to customers. For performance obligations satisfied over time, an entity would select an appropriate measure of progress to determine how much revenue should be recognised as the performance obligation is satisfied. Contracts with customers will be presented in an entity's statement of financial position as a contract liability, a contract asset, or a receivable, depending on the relationship between the entity's performance and the customer's payment. Sufficient quantitative and qualitative disclosure is required to enable users to understand the contracts with customers; the significant judgments made in applying the guidance to those contracts; and any assets recognised from the costs to obtain or fulfil a contract with a customer. The consolidated entity will adopt this standard from 1 July 2018 but the impact of its adoption is yet to be assessed by the group.

#### AASB 16 Leases

This standard is applicable to annual reporting periods beginning on or after 1 January 2019. The standard replaces AASB 117 'Leases' and for lessees will eliminate the classifications of operating leases and finance leases. Subject to exceptions, a 'right-of-use' asset will be capitalised in the statement of financial position, measured as the present value of the unavoidable future lease payments to be made over the lease term. The exceptions relate to short-term leases of 12 months or less and leases of low-value assets (such as personal computers and small office furniture) where an accounting policy choice exists whereby either a 'right-of-use' asset is recognised or lease payments are expensed to profit or loss as incurred. A liability corresponding to the capitalised lease will also be recognised, adjusted for lease prepayments, lease incentives received, initial direct costs incurred and an estimate of any future restoration, removal or dismantling costs. Straight-line operating lease expense recognition will be replaced with a depreciation charge for the leased asset (included in operating costs) and an interest expense on the recognised lease liability (included in finance costs). In the earlier periods of the lease, the expenses associated with the lease under AASB 16 will be higher when compared to lease expenses under AASB 117. However EBITDA (Earnings Before Interest, Tax, Depreciation and Amortisation) results will be improved as the operating expense is replaced by interest expense and depreciation in profit or loss under AASB 16. For classification within the statement of cash flows, the lease payments will be separated into both a principal (financing activities) and interest (either operating or financing activities) component. For lessor accounting, the standard does not substantially change how a lessor accounts for leases. The consolidated entity will adopt this standard from 1 July 2019 but the impact of its adoption is yet to be assessed by the group.

#### **NOTE 2: PARENT INFORMATION**

|   | 2017    | 2016    |
|---|---------|---------|
|   | \$000   | \$000   |
| The following information has been extracted from the books and records of the parent entity - Valmec Limited |         |         |
| Statement of Financial Position:  |         |         |
| ASSETS  |         |         |
| Current assets  | 111     | 2,601   |
| Non-current assets  | 6,973   | 7,638   |
| TOTAL ASSETS  | 7,084   | 10,239  |
| LIABILITIES   |         |         |
| Current liabilities   | 2,673   | 3,586   |
| Non-current liabilities   | 2,700   | 2,959   |
| TOTAL LIABILITIES   | 5,373   | 6,545   |
| EQUITY  |         |         |
| Issued capital  | 8,088   | 8,088   |
| Reserve   | 360     | 278     |
| Accumulated losses  | (6,737) | (4,672) |
| TOTAL EQUITY  | 1,711   | 3,694   |
| Statement of Comprehensive Income:  |         |         |
| (Loss) for the year   | (2,065) | (1,532) |
| Other Comprehensive income for the year   | -       | -       |
| Total comprehensive loss for the year   | (2,065) | (1,532) |

#### **Contingent Liabilities and Capital expenditure**

There are no contingent liabilities for the parent entity for both financial years ended 30 June 2017 and 30 June 2016 apart from those already disclosed in Note 24.

The parent entity did not have capital expenditure commitments for the acquisition of property, plant and equipment contracted but not provided for both financial years 30 June 2017 and 30 June 2016.

# Guarantees

Valmec Limited has entered into a deed of cross guarantee with its subsidiaries, Valmec Australia Pty Ltd, Valmec Services Pty Ltd and Core Plant and Equipment Pty Ltd. Refer to Note 14b for further details.

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# NOTE 3: REVENUE AND OTHER INCOME

|   | 2017   | 2016   |
|---|--------|--------|
|   | \$000  | \$000  |
| Revenue from continuing operations      |        |        |
| Sales revenue:                          |        |        |
| Provision of services                   | 72,895 | 50,807 |
|   | 72,895 | 50,807 |
| Other revenue:                          |        |        |
| Interest received                       | 4      | 25     |
| Loss on disposal of plant and equipment | (11)   | -      |
| Other revenue                           | 7      | 131    |
|   | -      | 156    |
|   |        |        |
| Total other income                      |        | 156    |

# **NOTE 4: EMPLOYEE BENEFITS EXPENSES**

|                         | 2017  | 2016  |
|-------------------------|-------|-------|
|                         | \$000 | \$000 |
| Salaries and wages      | 4,517 | 4,061 |
| Superannuation          | 349   | 388   |
| Other employee benefits | 511   | 507   |
|                         | 5,377 | 4,956 |

# **NOTE 5: OTHER EXPENSES**

|   | 2017  | 2016  |
|---|-------|-------|
|   | \$000 | \$000 |
| Other expenses mainly comprises of the following: |       |       |
| Insurance expenses                                | 306   | 313   |
| Office and computer software                      | 203   | 272   |
| Telephone expenses                                | 86    | 169   |
| Travel and accommodation                          | 225   | 412   |

#### **NOTE 6: TAX EXPENSE**

# a. Income tax recognised in statement of comprehensive income

|  | 2017  | 2016  |
|--|-------|-------|
|  | \$000 | \$000 |
| Tax (income) / expense comprises:                                |       |       |
| Current tax expense  | -     | -     |
| Deferred tax – origination and reversal of temporary differences | 665   | 248   |
| Adjustment recognised for prior periods                          | -     | 236   |
| Total income tax (benefit) /expense                              | 665   | 484   |

# NOTE 6: TAX EXPENSE (CONT.)

#### b. Recognition of income tax expense to prima facie tax payable

The prima facie income tax expense on pre-tax accounting profit from operations reconciles to the income tax expense in the financial statements as follows:

|   | 2017  | 2016  |
|---|-------|-------|
|   | \$000 | \$000 |
| Profit from operations  | 2,216 | 670   |
| Income tax expense calculated at 30% (2016: 30%)              | 665   | 201   |
| Add: tax effect of:   |       |       |
| Non-deductible / Non-allowable items                          | -     | 47    |
| Adjustment/(recoupment) of prior year tax losses              | -     | 439   |
| Over-provision for income tax in prior year                   | -     | (203) |
| Total income tax (benefit)/expense recognised                 | 665   | 484   |
| The applicable weighted average effective tax rates (payable) | -%    | -%    |

The tax rate used for the 2017 and 2016 reconciliations above is the corporate tax rate of 30% payable by Australian corporate entities on taxable profits under Australian tax law.

#### c. Recognised deferred tax assets and liabilities

|                            |                          | 2017                |                          | 2016                |
|----------------------------|--------------------------|---------------------|--------------------------|---------------------|
|                            | \$000                    | \$000               | \$000                    | \$000               |
|                            | Deferred tax liabilities | Deferred tax assets | Deferred tax liabilities | Deferred tax assets |
| Opening balance            | 1,606                    | 5,799               | 1,436                    | 6,337               |
| Charged to profit and loss | -                        | (665)               | 170                      | (538)               |
| Other/payments             | -                        | -                   | -                        | -                   |
| Closing balance            | 1,606                    | 5,134               | 1,606                    | 5,799               |

|   | 2017         | 2016         |
|---|--------------|--------------|
|   | \$000        | \$000        |
|   | Deferred tax | Deferred tax |
| Amounts recognised on the consolidated statement of financial position: | liabilities  | assets       |
| Deferred tax asset  | 5,134        | 5,799        |
| Deferred tax liability  | (1,606)      | (1,606)      |
|   | 3,528        | 4,193        |
| (i) Deferred tax assets   |              |              |
| Provisions  | 424          | 297          |
| Income tax losses   | 4,009        | 5,296        |
| Trade creditors   | 243          | -            |
| Others  | 458          | 206          |
| Gross deferred tax assets   | 5,134        | 5,799        |
| (ii) Deferred tax liabilities   |              |              |
| Inventories   | (541)        | (665)        |
| Property, plant and equipment   | (822)        | (931)        |
| Others  | (243)        | (10)         |
| Set-off of deferred tax liabilities                                     | (1,606)      | (1,606)      |
| Net deferred tax assets   | 3,528        | 4,193        |



#### NOTE 7: KEY MANAGEMENT PERSONNEL COMPENSATION

Refer to the remuneration report contained in the directors' report for details of the remuneration paid or payable to each member of the Group's key management personnel (KMP) for the year ended 30 June 2017 and 30 June 2016.

The totals of remuneration paid to KMP of the company and the Group during the year are as follows:

|                              | 2017  | 2016  |
|------------------------------|-------|-------|
|                              | \$000 | \$000 |
| Short-term employee benefits | 1,351 | 1,285 |
| Post-employment benefits     | 98    | 93    |
| Share-based payments         | 86    | 126   |
| Total KMP compensation       | 1,535 | 1,504 |

#### Short-term employee benefits

These amounts include fees and benefits paid to the non-executive Chair and non-executive directors as well as all salary, paid leave benefits, fringe benefits and cash bonuses awarded to executive directors and other KMP.

#### Post-employment benefits

These amounts are the current-year's estimated cost of providing for the Group's defined benefits scheme post-retirement, superannuation contributions made during the year and post-employment life insurance benefits.

#### **Share-based payments**

These amounts represent the expense related to the participation of KMP in equity-settled benefit schemes as measured by the fair value of the options, rights and shares granted on grant date.

Further information in relation to KMP remuneration can be found in the directors' report.

#### **NOTE 8: AUDITORS' REMUNERATION**

|  | 2017  | 2016  |
|--|-------|-------|
|  | \$000 | \$000 |
| Remuneration of the auditor for:               |       |       |
| Auditing or reviewing the financial statements | 85    | 82    |
| Taxation services                              | 39    | 79    |
| • Other  | -     | 4     |
|  | 124   | 165   |

# NOTE 9: EARNINGS PER SHARE (EPS)

|                   |  | 2017       | 2016       |
|-------------------|--|------------|------------|
|                   |  | \$000      | \$000      |
| a. Reconciliation | of earnings to profit or loss:                                     |            |            |
| Profit            |  | 1,551      | 186        |
| Earnings used     | to calculate basic EPS   | 1,551      | 186        |
| Earnings used     | in the calculation of dilutive EPS                                 | 1,551      | 186        |
|                   |  | No.        | No.        |
| b. Weighted aver  | rage number of ordinary shares outstanding during the year used in |            |            |
| calculating bas   | sic EPS  | 81,834,017 | 81,834,017 |
| Weighted aver     | rage number of dilutive options outstanding                        | -          | -          |
| Weighted aver     | rage number of ordinary shares outstanding during the year used in |            |            |
| calculating dilu  | utive EPS  | 81,834,017 | 81,834,017 |

# NOTE 10: CASH AND CASH EQUIVALENTS

|   | Note | 2017    | 2016    |
|---|------|---------|---------|
|   |      | \$000   | \$000   |
| Cash at bank and on hand  |      | 2,282   | 611     |
| Reconciliation of cash  |      |         |         |
| Cash at the end of the financial year as shown in the statement of cash flows is reconciled to items in the statement of financial position as follows: |      |         |         |
| Cash at bank and on hand  |      | 2,282   | 611     |
| Bank overdraft  | 19   | (3,275) | (2,117) |
| Cash and cash equivalents   |      | (993)   | (1,506) |

# **NOTE 11: TRADE AND OTHER RECEIVABLES**

|  | Note | 2017     | 2016     |
|--|------|----------|----------|
|  |      | \$000    | \$000    |
| CURRENT  |      |          |          |
| Trade receivables  |      | 10,614   | 7,079    |
| Provision for impairment   |      | (40)     | (40)     |
|  |      | 10,574   | 7,039    |
| Amounts due from customers for construction contracts                                      | 11a  | 8,843    | 6,219    |
| Provision for impairment   |      | -        | -        |
|  |      | 8,843    | 6,219    |
| Total current trade and other receivables  |      | 19,417   | 13,258   |
| a. Construction Contracts  |      |          |          |
| Contract costs incurred  |      | 42,164   | 25,648   |
| Recognised profits   |      | 4,771    | 4,818    |
|  |      | 46,935   | 30,466   |
| Progress billings  |      | (38,349) | (24,614) |
|  |      | 8,586    | 5,852    |
| Amounts due from customers for contract work   |      | 8,586    | 5,852    |
| Amounts due to customers for contract work   |      | -        | -        |
|  |      | 8,586    | 5,852    |
| Retentions on construction contracts in progress   |      | 257      | 367      |
| Progress billings and advances received and receivable on construction contracts in progre | SS   | 8,843    | 6,219    |

#### b. Provision for Impairment of Receivables

Movement in the provision for impairment of receivables is as follows:

|                               | Opening<br>Balance<br>01/07/2015 | Charge<br>for the Year | Amounts<br>Written Off | Closing Balance<br>30/06/2016 |
|-------------------------------|----------------------------------|------------------------|------------------------|-------------------------------|
|                               | \$000                            | \$000                  | \$000                  | \$000                         |
| (i) Current trade receivables | -                                | 40                     | -                      | 40                            |
|                               | -                                | 40                     | -                      | 40                            |

|                                | Opening<br>Balance<br>01/07/2016 | Charge<br>for the Year | Amounts<br>Written Off | Closing Balance<br>30/06/2017 |
|--------------------------------|----------------------------------|------------------------|------------------------|-------------------------------|
|                                | \$000                            | \$000                  | \$000                  | \$000                         |
| (ii) Current trade receivables | 40                               | -                      | -                      | 40                            |
|                                | 40                               | -                      | -                      | 40                            |



#### Credit risk

The Group has no significant concentration of credit risk with respect to any single counterparty or group of counterparties other than those receivables specifically provided for and mentioned within this note. The class of assets described as "trade and other receivables" is considered to be the main source of credit risk related to the Group.

On a geographical basis, the Group has no credit risk exposures outside of Australia given that there are no operations outside of this region.

The following table details the Group's trade and other receivables exposed to credit risk (prior to collateral and other credit enhancements) with ageing analysis and impairment provided for thereon. Amounts are considered as "past due" when the debt has not been settled, with the terms and conditions agreed between the Group and the customer or counterparty to the transaction. Receivables that are past due are assessed for impairment by ascertaining solvency of the debtors and are provided for where there are specific circumstances indicating that the debt may not be fully repaid to the Group.

The balances of receivables that remain within initial trade terms (as detailed in the table) are considered to be of high credit quality.

|                                | Past Due but Not Impaired |                 |       |           |        |       |                |
|--------------------------------|---------------------------|-----------------|-------|-----------|--------|-------|----------------|
|                                | Gross                     | Past<br>Due and |       | (Days Ove | erdue) |       | Within Initial |
|                                | Amount                    | Impaired        | < 30  | 31–60     | 61–90  | > 90  | Trade Terms    |
|                                |                           | \$000           | \$000 | \$000     | \$000  | \$000 | \$000          |
| 2017                           |                           |                 |       |           |        |       |                |
| Trade and other receivables    | 10,614                    | 40              | 2,041 | 30        | 61     | 181   | 8,261          |
| Amounts due from customers for |                           |                 |       |           |        |       |                |
| construction contracts         | 8,843                     | -               | -     | -         | -      | -     | 8,843          |
| Total                          | 19,457                    | 40              | 2,041 | 30        | 61     | 181   | 17,104         |
| 2016                           |                           |                 |       |           |        |       |                |
| Trade and other receivables    | 7,079                     | 40              | 946   | 18        | 32     | 36    | 6,007          |
| Amounts due from customers for |                           |                 |       |           |        |       |                |
| construction contracts         | 6,219                     | -               | -     | -         | -      | -     | 6,219          |
| Total                          | 13,298                    | 40              | 946   | 18        | 32     | 36    | 12,226         |

### c. Financial Assets Classified as Loans and Receivables

|   | 2017    | 2016    |
|---|---------|---------|
|   | \$000   | \$000   |
| Trade and other receivables:            |         |         |
| Total current                           | 19,417  | 13,258  |
| Total non-current                       | -       | -       |
|   | 19,417  | 13,258  |
| Less construction contracts in progress | (8,843) | (6,219) |
|   | 10,574  | 7,039   |

# **NOTE 12: INVENTORIES**

| 1                        | 2017  | 2016  |
|--------------------------|-------|-------|
|                          | \$000 | \$000 |
| CURRENT                  |       |       |
| At cost:                 |       |       |
| Raw materials and stores | 3,711 | 2,519 |
| Work in progress         | 3,309 | 2,249 |
|                          | 7,020 | 4,768 |

#### **NOTE 13: OTHER ASSETS**

|                        | 2017  | 2016  |
|------------------------|-------|-------|
|                        | \$000 | \$000 |
| CURRENT                |       |       |
| Prepayments            | 288   | 351   |
| Bank guarantee deposit | -     | 176   |
| Deposits               | 51    | 17    |
|                        | 339   | 544   |
| NON-CURRENT            |       |       |
| Prepayments            | -     | 38    |

# **NOTE 14: INTERESTS IN SUBSIDIARIES**

#### a. Information about Principal Subsidiaries

The subsidiaries listed below have share capital consisting solely of ordinary shares which are held directly by the Group. The proportion of ownership interests held equals the voting rights held by the Group. Each subsidiary's principal place of business is also its country of incorporation.

| Name of Subsidiary               | Principal Place of Business | Ownership Interest Held by the Gro |               |
|----------------------------------|-----------------------------|------------------------------------|---------------|
|                                  |                             | <b>2017</b><br>%                   | <b>2016</b> % |
| Valmec Australia Pty Ltd         | Australia                   | 100                                | 100           |
| Core Plant and Equipment Pty Ltd | Australia                   | 100                                | 100           |
| Valmec Services Pty Ltd          | Australia                   | 100                                | 100           |
| Valmec Holdings Pty Ltd          | Australia- dormant          | 100                                | 100           |
| Connxion Networks Limited        | Hong Kong – dormant         | 100                                | 100           |

Subsidiary financial statements used in the preparation of these consolidated financial statements have also been prepared as at the same reporting date as the Group's financial statements.

#### b. Deed of Cross Guarantee

Valmec Limited has entered into a deed of cross guarantee with its subsidiaries Valmec Australia Pty Ltd, Valmec Services Pty Ltd and Core Plant & Equipment Pty Ltd and relief was obtained from preparing financial statements for Valmec Australia Pty Ltd, Valmec Services Pty Ltd and Core Plant & Equipment Pty Ltd under ASIC Class Order 98/1418. Due to the other entities in the Group being dormant, the financial information required (being the statement of profit or loss and other comprehensive income, statement of changes in equity and the statement of financial position) for the Deed of Cross Guarantee note are materially the same as the information contained in this consolidated financial report.

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# NOTE 15: PROPERTY, PLANT AND EQUIPMENT

|  | Note | 2017    | 2016    |
|--|------|---------|---------|
|  |      | \$000   |         |
| Leasehold improvement                                  |      |         |         |
| At cost  |      | 617     | 613     |
| Accumulated depreciation                               |      | (205)   | (137)   |
| Total  |      | 412     | 476     |
| Plant and equipment                                    |      |         |         |
| At cost  |      | 16,079  | 12,571  |
| Accumulated depreciation                               |      | (9,928) | (9,284) |
| Total  |      | 6,151   | 3,287   |
| Motor vehicles   |      |         |         |
| At cost  |      | 1,374   | 1,500   |
| Accumulated depreciation                               |      | (1,286) | (1,270) |
| Total  |      | 88      | 230     |
| Office equipment                                       |      |         |         |
| At cost  |      | 1,323   | 1,299   |
| Accumulated depreciation                               |      | (955)   | (851)   |
| Total  |      | 368     | 448     |
| Total property, plant and equipment, at net book value |      | 7,019   | 4,441   |
| Add: Work-in-progress, at cost                         |      | -       | 1,447   |
| Total property, plant and equipment                    |      | 7,019   | 5,888   |

# (i) Movements in Carrying Amounts

Movements in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

|                                   | Leasehold improvement | Plant and<br>Equipment | Motor<br>Vehicles | Office<br>Equipment | Work-in-<br>progress | Total   |
|-----------------------------------|-----------------------|------------------------|-------------------|---------------------|----------------------|---------|
|                                   | \$000                 | \$000                  | \$000             | \$000               | \$000                | \$000   |
| Consolidated Group:               |                       |                        |                   |                     |                      |         |
| Balance at 1 July 2015            | 325                   | 3,752                  | 494               | 600                 | 3,868                | 9,039   |
| Additions                         | 200                   | 363                    | -                 | 46                  | 386                  | 995     |
| Disposals                         | -                     | -                      | (6)               | -                   | -                    | (6)     |
| Transfer to asset held for sale   | -                     | -                      | -                 | -                   | (2,807)              | (2,807) |
| Depreciation expense              | (49)                  | (828)                  | (258)             | (198)               | -                    | (1,333) |
| Balance at 30 June 2016           | 476                   | 3,287                  | 230               | 448                 | 1,447                | 5,888   |
| Additions                         | 4                     | 360                    | 30                | 51                  | -                    | 445     |
| Disposals                         | -                     | (74)                   | (4)               | -                   | -                    | (78)    |
| Transfer from asset held for sale |                       |                        |                   |                     |                      |         |
| and work in progress              | -                     | 3,300                  | -                 | -                   | (1,447)              | 1,853   |
| Transfer between class of assets  | -                     | 20                     | -                 | (20)                | -                    | -       |
| Depreciation expense              | (68)                  | (742)                  | (168)             | (111)               | -                    | (1,089) |
| Balance at 30 June 2017           | 412                   | 6,151                  | 88                | 368                 | -                    | 7,019   |

# NOTE 16: CURRENT ASSETS - NON-CURRENT ASSETS CLASSIFIED AS HELD FOR SALE

|                     | 2017  | 2016  |
|---------------------|-------|-------|
|                     | \$000 | \$000 |
| Plant and equipment |       | 2,807 |

# **NOTE 17: INTANGIBLE ASSETS**

|                                      | Note | 2017  | 2016  |
|--------------------------------------|------|-------|-------|
|                                      |      | \$000 | \$000 |
| Goodwill:                            |      |       |       |
| Cost                                 |      | 1,829 | 1,829 |
| Accumulated impairment losses        |      | =     | -     |
| Net carrying amount                  |      | 1,829 | 1,829 |
| Computer software:                   |      |       |       |
| Cost                                 |      | 46    | 46    |
| Accumulated amortisation             |      | (18)  | (10   |
| Net carrying amount                  |      | 28    | 36    |
| Total                                |      | 1,857 | 1,865 |
|                                      |      |       | \$000 |
| Computer software                    |      |       |       |
| 30 June 2016                         |      |       |       |
| Balance at the beginning of the year |      |       | 43    |
| Addition                             |      |       | -     |
| Amortisation                         |      |       | (7    |
| Balance at the end of the year       |      |       | 36    |
| 30 June 2017                         |      |       |       |
| Balance at the beginning of the year |      |       | 36    |
| Amortisation                         |      |       | 8)    |
| Balance at the end of the year       |      |       | 28    |
| Goodwill                             |      |       |       |
| 30 June 2016                         |      |       |       |
| Balance at the beginning of the year |      |       | 1,829 |
| Impairment losses                    |      |       | -     |
| Balance at the end of the year       |      |       | 1,829 |
| 30 June 2017                         |      |       |       |
| Balance at the beginning of the year |      |       | 1,829 |
| Impairment losses                    |      |       | -     |
| Balance at the end of the year       |      |       | 1,829 |

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#### Impairment disclosures

Goodwill is allocated to cash-generating units which are based on the Group's reporting segments:

|  | 2017  | 2016  |
|--|-------|-------|
|  | \$000 | \$000 |
| Services to the oil, gas and resources sectors segment | 1,829 | 1,829 |
| Total  | 1,829 | 1,829 |

The recoverable amount of each cash-generating unit above is determined based on value-in-use calculations. Value-in-use is calculated based on the present value of cash flow projections over a 5-year period with the period.

The following key assumptions were used in the value-in-use calculations:

| Growth Rate   | Pre-tax<br>discount Rate |
|---|--------------------------|
| Services to the oil, gas and resources sectors segment 1% | 14.23%                   |

Management has based the value-in-use calculations on budgets for reporting segment, inclusive of a terminal value. These budgets use historical weighted average growth rates to project revenue. Costs are calculated taking into account historical gross margins as well as estimated weighted average inflation rates over the period, which are consistent with inflation rates applicable to the locations in which the segments operate. Discount rates are pre-tax and are adjusted to incorporate risks associated with a particular segment.

No reasonable change in any of the key assumptions would result in an impairment.

#### Sensitivity

As disclosed in note 1(v), the directors have made judgements and estimates in respect of impairment testing of goodwill. Should these judgements and estimates not occur the resulting goodwill carrying amount may decrease. The sensitivities are as follows:

- a. EBITDA would need to decrease by more than \$0.25 million before goodwill would need to be impaired, with all other assumptions remaining constant.
- b. The discount rate would be required to increase by 5% before goodwill would need to be impaired, with all other assumptions remaining constant.

Management believes that other reasonable changes in the key assumptions on which the recoverable amount of goodwill is based would not cause the cash-generating unit's carrying amount to exceed its recoverable amount.

If there are any negative changes in the key assumptions on which the recoverable amount of goodwill is based, this would result in a further impairment charge for the goodwill.

#### **NOTE 18: TRADE AND OTHER PAYABLES**

|  | Note | 2017   | 2016   |
|--|------|--------|--------|
|  |      | \$000  | \$000  |
| CURRENT  |      |        |        |
| Unsecured liabilities:   |      |        |        |
| Trade payables   |      | 8,861  | 4,805  |
| Import trade amount payable*   | 19   | 2,849  | 1,846  |
| Sundry payables and accrued expenses   |      | 3,992  | 3,815  |
|  |      | 15,702 | 10,466 |
| Financial liabilities at amortised cost classified as trade and other payables | 3    |        |        |
| Trade and other payables:  |      |        |        |
| total current  |      | 15,702 | 10,466 |
| • total non-current  |      | -      | -      |
|  |      | 15,702 | 10,466 |
| Less: construction contract advances and payables                              |      | -      | -      |
| Less: other payables (net amount of GST payable)                               |      | -      | -      |
| Financial liabilities as trade and other payables                              |      | 15,702 | 10,466 |

 $<sup>^{\</sup>star}$   $\,$  Import trade amount payable attracts an interest charge of BBSY plus 0.35% plus 1.75% margin.

#### **NOTE 19: BORROWINGS**

|  | Note | 2017  | 2016  |
|--|------|-------|-------|
|  |      | \$000 | \$000 |
| CURRENT  |      |       |       |
| Bank overdraft – secured (vii)                 |      | 3,275 | 2,117 |
| Lease liability – secured (vi)                 |      | 491   | 507   |
| Business loan – secured (1)                    |      | 544   | 518   |
| Redeemable preference shares (iv) – unsecured  |      | -     | 2,700 |
| Other borrowings (iii) – unsecured             |      | 112   | 39    |
|  |      | 4,422 | 5,881 |
| NON-CURRENT                                    |      |       |       |
| Lease liability – secured (vi)                 |      | 18    | 490   |
| Business loan – secured (1)                    |      | -     | 518   |
| Related party loan – unsecured <sup>(ii)</sup> |      | 2,700 | -     |
| Total non-current borrowings                   |      | 2,718 | 1,008 |
| Total borrowings                               |      | 7,140 | 6,889 |

Bankwest loan to fund the acquisition of Valmec Services Pty Ltd and working capital. The interest rate is based on BBSY at margin of 2.25% p.a.

#### **Collateral provided:**

The facilities are secured over the first registered general securities interest over the Group's assets. Covenants imposed by the bank require the following (calculated on quarterly basis):

- All debts does not exceed 60% of the aggregate value of stock on hand and an amount equal to all accounts receivable which at that time have been outstanding less than 90 days.
- At all times the Cumulative Debt Service Cover Ratio is to be greater than or equal to 1.30 times.

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Related party loans with Z Corp Holdings Pty Ltd and Mecon (WA) Pty Ltd have an interest rate of 10% p.a (2016: Nil).

 $<sup>\</sup>ensuremath{^{\text{(iii)}}}$  Relates to credit card balances and insurance premium funding.

<sup>(</sup>iv) Redeemable preference shares have a face value of \$0.15 each at an interest rate of 12.5% p.a. Each preference share converts into 1 Share (i.e. each Share has an issue price of \$0.15). The maturity date of the redeemable preference shares is 31 May 2017.

<sup>(</sup>ii) Hire purchase agreements have an average term of 3 to 4 years. The hire purchase liability is secured by a charge over the underlying hire purchase assets. The interest rate is in the range of 8% to 16% (2016: 8% to 20%).

 $<sup>\</sup>ensuremath{^{(\text{vi})}}$  Bankwest overdraft facility. The interest rate is 7.70%. (2016: 7.80%).



| Financing agreement  | Note | 2017   | 2016  |
|--|------|--------|-------|
|  |      | \$000  |       |
| Total facilities   |      |        |       |
| Bank Overdraft   |      | 7,380  | 4,00  |
| Bank Guarantee   |      | 11,145 | 7,50  |
| Import Trade Facility  |      | 2,976  | 2,00  |
| Asset Finance facility   |      | 500    | 2,00  |
| Credit Cards   |      | 200    | 20    |
| Forex contract   |      | -      | 65    |
| Interest rate swap   |      | -      | 10    |
|  |      | 22,201 | 16,45 |
| Used at reporting date   |      |        |       |
| Bank Overdraft   |      | 3,275  | 2,11  |
| Bank Guarantee   |      | 4,481  | 2,03  |
| Import Trade Facility  | 18   | 2,849  | 1,84  |
| Asset Finance facility   |      | 54     | 9     |
| Credit Cards   |      | 139    | ۷     |
| Forex contract   |      | -      |       |
| Interest rate swap   |      | -      |       |
|  |      | 10,798 | 6,13  |
| Unused at reporting date   |      |        |       |
| Bank Overdraft   |      | 4,105  | 1,88  |
| Bank Guarantee   |      | 6,664  | 5,46  |
| Import Trade Facility  |      | 127    | 15    |
| Asset Finance facility   |      | 446    | 1,91  |
| Credit Cards   |      | 61     | 15    |
| Forex contract   |      | -      | 65    |
| Interest rate swap   |      | -      | 10    |
|  |      | 11,403 | 10,31 |
| NOTE 20: DIVIDENDS   |      |        |       |
| Dividends paid/payable during the financial year were as follows:                    |      |        |       |
| Final dividend (unfranked) for the year ended 30 June 2015 of \$0.005                |      | -      | 40    |
| Franking credits   |      |        |       |
| Franking credits available for subsequent financial years based on a tax rate of 30% |      | 658    | 80    |
|  |      |        |       |

The above amounts represent the balance of the franking account as at the end of the financial year, adjusted for:

- Franking credits that will arise from the payment of the amount of the provision for income tax at the reporting date.
- Franking debits that will arise from the payment of dividends recognised as a liability at the reporting date.
- Franking credits that will arise from the receipt of dividends recognised as receivables at the reporting date.

#### **NOTE 21: PROVISIONS**

|                    | 2017  | 2016  |
|--------------------|-------|-------|
|                    | \$000 | \$000 |
| Employees benefits | 1,337 | 1,071 |
| Others             | 77    | (27)  |
|                    | 1,414 | 1,044 |

#### **Employee benefits**

#### Amounts not expected to be settled within the next 12 months

The current provision for employee benefits includes all unconditional entitlements where employees have completed the required period of service and also those where employees are entitled to pro-rata payments in certain circumstances. The entire amount is presented as current, since the Group does not have an unconditional right to defer settlement. However, based on past experience, the Group does not expect all employees to take the full amount of accrued leave or require payment within the next 12 months.

The following amounts reflect leave that is not expected to be taken within the next 12 months:

| Employee benefits obligation expected to be settled after 12 months | 3 |
|---|---|
|---|---|

Provision for employee benefits represents amounts accrued for annual leave and long service leave.

The current portion for this provision includes the total amount accrued for annual leave entitlements and the amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service. Based on past experience, the Group does not expect the full amount of annual leave or long service leave balances classified as current liabilities to be settled within the next 12 months. However, these amounts must be classified as current liabilities since the Group does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.

The non-current portion for this provision includes amounts accrued for long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

In calculating the present value of future cash flows in respect of long service leave, the probability of long service leave being taken is based on historical data. The measurement and recognition criteria relating to employee benefits have been discussed in Note 1(j).

|                              | 2017  | 2016    |
|------------------------------|-------|---------|
|                              | \$000 | \$000   |
| Others                       |       |         |
| Opening balance at July      | (27)  | 172     |
| Additional provisions        | 851   | 962     |
| Amounts used                 | (747) | (1,161) |
| Unused amounts reversed      | -     | -       |
| Balance at June              |       | (27)    |
| Analysis of total provisions |       |         |
| Current                      | 1,395 | 1,041   |
| Non-current                  | 19    | 3       |
|                              | 1,414 | 1,044   |



#### **NOTE 22: ISSUED CAPITAL**

|  | 2017  | 2017       | 2016  | 2016       |
|--|-------|------------|-------|------------|
|  | \$000 | No.        | \$000 | No.        |
| At the beginning of the reporting period | 6,184 | 81,834,017 | 6,184 | 81,834,017 |
| At the end of the reporting period       | 6,184 | 81,834,017 | 6,184 | 81,834,017 |

Ordinary shares participate in dividends and the proceeds on winding-up of the parent entity in proportion to the number of shares held.

At the shareholders' meetings each ordinary share is entitled to one vote when a poll is called, otherwise each shareholder has one vote on a show of hands.

#### a. Options

For information relating to share options issued to key management personnel during the financial year, refer to the Remuneration Report.

#### b. Capital Management

The Group's objectives when managing capital is to safeguard its ability to continue as a going concern, so that it can provide returns for shareholders and benefits for other stakeholders and to maintain an optimum capital structure to reduce the cost of capital.

Capital is regarded as total equity, as recognised in the statement of financial position, plus net debt. Net debt is calculated as total borrowings less cash and cash equivalents.

In order to maintain or adjust the capital structure, the consolidated entity may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group would look to raise capital when an opportunity to invest in a business or company was seen as value adding relative to the current company's share price at the time of the investment. The Group is not actively pursuing additional investments in the short term as it continues to integrate and grow its existing businesses in order to maximise synergies.

The Group is subject to certain financing arrangements covenants and meeting these is given priority in all capital risk management decisions.

The capital risk management policy remains unchanged from the 30 June 2016 Annual Report.

| Note  | 2017    | 2016  |
|-------|---------|---|
|       | \$000   | \$000   |
| 18,19 | 22,842  | 17,354  |
| 10    | (2,282) | (611)   |
|       | 20,560  | 16,743  |
|       | 17,206  | 15,573  |
|       | 37,766  | 32,316  |
|       | 54%     | 52%   |
|       | 18,19   | \$000<br>18,19 22,842<br>10 (2,282)<br>20,560<br>17,206 |

#### **NOTE 23: COMMITMENTS**

|  | 2017  | 2016  |
|--|-------|-------|
|  | \$000 | \$000 |
| a. Finance Lease Commitments   |       |       |
| Payable – minimum lease payments:  |       |       |
| not later than 1 year  | 493   | 513   |
| • between 2 and 5 years  | 18    | 492   |
| Minimum lease payments   | 511   | 1,005 |
| Less future finance charges  | (2)   | (8)   |
| Present value of minimum leave payments  | 509   | 997   |
| b. Operating Lease Commitments   |       |       |
| Non-cancellable operating leases contracted for but not recognised in the financial statements |       |       |
| Payable – minimum lease payments:  |       |       |
| not later than 1 year  | 883   | 933   |
| • between 2 and 5 years  | 2,785 | 2,972 |
| later than 5 years   | -     | 696   |
|  | 3,668 | 4,601 |

Operating lease commitments includes contracted amounts for various warehouses and offices under non-cancellable operating leases expiring within one to seven years with, in some cases, options to extend. The leases have various escalation clauses. On renewal, the terms of the leases are renegotiated.

Finance lease commitments includes contracted amounts for various plant and equipment secured under finance leases expiring within one to five years. Under the terms of the leases, the Group has the option to acquire the leased assets for predetermined residual values on the expiry of the leases.

#### NOTE 24: CONTINGENT LIABILITIES AND CONTINGENT ASSETS

The Group has given bank guarantees/insurance bonds as at 30 June 2017 of \$4,481,000 (2016: \$2,035,000) to various customers.

As disclosed in Note 14(b), Valmec Limited entered into a deed of cross guarantee with its subsidiaries - Valmec Australia Pty Ltd, Valmec Services Pty Ltd and Core Plant & Equipment Pty Ltd.

Other than the above, there were no material contingent liabilities or assets as at 30 June 2017 and 30 June 2016.

#### **NOTE 25: OPERATING SEGMENTS**

Management has determined the operating segments based on reports reviewed by the Board of Directors for making strategic decisions. The current Board of Directors monitors the business based on operational and geographic factors and have determined that there is only one relevant business segment being, Valmec Limited, which provides services to the oil, gas and resources sectors in Australia.

The Group is domiciled in Australia. All revenue from external customers is generated from Australia only. Segment revenues are allocated based on the country in which the customer is located. Operating revenues of approximately \$58,664,000 (2016: \$10,348,000) are derived from major external customers.

All the assets are located in Australia only. Segment assets are allocated to countries based on where the assets are located.

# **NOTE 26: CASH FLOW INFORMATION**

#### a. Reconciliation of Cash Flow from Operations with Profit after Income Tax

|   | 2017          | 2016    |
|---|---------------|---------|
|   | \$000         | \$000   |
| Profit after income tax   | 1,551         | 186     |
| Non-cash flows in profit:   |               |         |
| share based payment   | 83            | 108     |
| depreciation and amortisation   | 1,097         | 1,340   |
| ◆ bad debt  | -             | 40      |
| net loss on disposal of plant and equipment                                       | 11            | 3       |
| Changes in assets and liabilities, net of the effects of purchase and disposal of | subsidiaries: |         |
| trade and term receivables  | (6,159)       | (1,907) |
| • inventories   | (2,252)       | (1,866) |
| other assets  | 244           | 220     |
| trade payables and accruals   | 5,236         | 647     |
| • provisions  | 369           | (385)   |
| deferred tax assets   | 665           | 706     |
| Cash flow provided by/ (used in) operating activities                             | 845           | (908)   |

#### b. Non-cash Financing and Investing Activities

During the year the Group did not acquire any plant and equipment by means of finance leases (2016: Nil). These acquisitions are not reflected in the statement of cash flows.

#### c. Acquisition/disposal of Entities

There are no acquisition or disposal of entities during the year.

#### **NOTE 27: SHARE-BASED PAYMENTS**

#### Share appreciation rights (SARs)

|                                 | 2017  | 2016  |
|---------------------------------|-------|-------|
|                                 | \$000 | \$000 |
| Employee benefit expense        | 37    | 38    |
| Reversal of forfeited rights    | (9)   | (12)  |
|                                 | 28    | 26    |
| Carrying amount of liabilities: |       |       |
| At grant date                   | 83    | 55    |
| At 30 June                      | 83    | 55    |

During the year, no SARs was granted. In prior year, the board decided to rewards the senior management for their contribution to the performance of the Group by granting 123,050 SARs. The right entitle the employees to cash payment after meeting the vesting conditions.

The amount of SARs that will vest depends on:

- Valmec Limited's relative total return to shareholders (RTSR) measured against S&P small ordinaries index for the relevant performance period.
   50% shall vest at the 50th percentile and 100% shall vest at or above the 85th percentile.
- earning per share (EPS) measured by absolute EPS compounded growth of 10% or greater per annum.

The SARs only vested and be capable of being exercised at the following rate:

| 2016:           |                 |
|-----------------|-----------------|
| Date of vesting | Rate of vesting |
| 30 June 2018    | 1/3             |
| 30 June 2019    | 1/3             |
| 30 June 2020    | 1/3             |

# NOTE 27: SHARE-BASED PAYMENTS (CONT.)

#### Share appreciation rights (SARs) (cont.)

The fair value of SARs using the following inputs:

At grant date:

| 2016                                   | SARs (TSR)*<br>Granted<br>30 November 2015 | SARs (EPS)<br>Granted<br>28 November 2015 |
|--|--|---|
| Expected volatility (%)                | 100  | 100                                       |
| Risk free interest rate (%)            | 2.30                                       | 2.30                                      |
| Weighted average expected life (years) | 3.6  | 3.6                                       |
| Expected dividends                     | Nil  | Nil                                       |
| Exercise price (cents)                 | 20   | 20  |
| Share price at grant date (cents)      | 14   | 14  |
| Fair value (cents)                     | 9  | 10  |
| Number of SARs                         | 61,525                                     | 61,525                                    |
| Expiry date                            | 5 years from grant date                    | 5 years from grant date                   |

The re-measurement of SARs at each reporting date:

| At 30 June 2017                        | SARs (TSR)*<br>30 June 2017 | SARs (EPS)<br>30 June 2017 | SARs (TSR)*<br>30 June 2017 | SARs (EPS)<br>30 June 2017 |
|--|-----------------------------|----------------------------|-----------------------------|----------------------------|
| Expected volatility (%)                | 82.2                        | 82.2                       | 82.2                        | 82.2                       |
| Risk free interest rate (%)            | 1.55%                       | 1.55%                      | 1.55%                       | 1.55%                      |
| Weighted average expected life (years) | 3                           | 3                          | 2.25                        | 2.25                       |
| Expected dividends                     | Nil                         | Nil                        | Nil                         | Nil                        |
| Exercise price (cents)                 | 20                          | 20                         | 20                          | 20                         |
| Share price at reporting date (cents)  | 13                          | 13                         | 13                          | 13                         |
| Fair value (cents)                     | 4.18                        | 4.68                       | 5.12                        | 5.93                       |
| Number of SARs                         | 496,868                     | 496,868                    | 61,525                      | 61,525                     |
| Expiry date                            | 5 Years from grant date     | 5 Years from grant date    | 5 Years from grant date     | 5 Years from grant date    |

<sup>\*</sup> The fair value includes Valmec Limited's RTSR.

| At 30 June 2016                        | SARs (TSR)*<br>30 June 2016 | SARs (EPS)<br>30 June 2016 | SARs (TSR)*<br>30 June 2016 | SARs (EPS)<br>30 June 2016 |
|--|-----------------------------|----------------------------|-----------------------------|----------------------------|
| Grant date                             | 28/11/14                    | 28/11/14                   | 30/11/15                    | 30/11/15                   |
| Expected volatility (%)                | 100                         | 100                        | 100                         | 100                        |
| Risk free interest rate (%)            | 1.55                        | 1.55                       | 1.55                        | 1.55                       |
| Weighted average expected life (years) | 4                           | 4                          | 3.25                        | 3.25                       |
| Expected dividends                     | Nil                         | Nil                        | Nil                         | Nil                        |
| Exercise price (cents)                 | 20                          | 20                         | 20                          | 20                         |
| Share price at reporting date (cents)  | 10.5                        | 10.5                       | 10.5                        | 10.5                       |
| Fair value (cents)                     | 4.9                         | 5.12                       | 4.27                        | 4.6                        |
| Number of SARs                         | 875,226                     | 875,226                    | 61,525                      | 61,525                     |
| Expiry date                            | 5 years from grant date     | 5 years from grant date    | 5 years from grant date     | 5 years from grant date    |

 $<sup>^{\</sup>ast}$   $\,$  The fair value includes Valmec Limited's RTSR.

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#### Performance rights (PRs)

|                              | 2017  | 2016  |
|------------------------------|-------|-------|
|                              | \$000 | \$000 |
| Employee benefit expense     | 33    | 29    |
| Reversal of forfeited rights | -     | (3)   |
|                              | 33    | 26    |

During the year, no PRs were granted as remuneration. In the prior year, the board decided to rewards the senior management for their contribution to the performance of the Group by granting 244,237 PRs subject to vesting conditions.

The establishment of the Valmec Limited Employee Option Plan was approved by shareholders at the 2014 annual general meeting. The Employee Option Plan is designed to provide long-term incentives for senior management and above (including executive directors) to deliver long-term shareholder returns. Under the plan, participants are granted options which only vest if certain performance standards are met. Participation in the plan is at the board's discretion and no individual has a contractual right to participate in the plan or to receive any guaranteed benefits.

The amount of PRs that will vest depends on:

- Valmec Limited's relative total return to shareholders (RTSR) measured against S&P small ordinaries index for the relevant performance period. 50% shall vest at the 50th percentile and 100% shall vest at or above the 85th percentile.
- earning per share (EPS) measured by absolute EPS compounded growth of 10% or greater per annum.

Performance rights are granted under the plan for no consideration and carry no dividend or voting rights.

The PRs only vested and be capable of being exercised at the following rate:

| 30 June 2016:   |                 |
|-----------------|-----------------|
| Date of vesting | Rate of vesting |
| 30 June 2018    | 1/3             |
| 30 June 2019    | 1/3             |
| 30 June 2020    | 1/3             |

Below are summaries of PRs granted under the plan.

|                           | 20                                    | 2017      |                                       | 2016      |  |
|---------------------------|---------------------------------------|-----------|---------------------------------------|-----------|--|
|                           | Weighted<br>Average<br>Exercise Price | Number    | Weighted<br>Average<br>Exercise Price | Number    |  |
| At beginning of year      | -                                     | 738,594   | -                                     | 595,607   |  |
| Granted during the year   | -                                     | -         | -                                     | 244,237   |  |
| Exercised during the year | -                                     | -         | -                                     | -         |  |
| Forfeited during the year | -                                     | (149,000) | -                                     | (101,250) |  |
| At end of year            | -                                     | 589,594   | -                                     | 738,594   |  |
| Vested and exercisable    | -                                     | -         | -                                     | -         |  |

PRs outstanding at the end of the year have the following expiry date and exercise prices.

| Grant date       | Expiry date  | Exercise price | Performance rights<br>30 June 2017 |
|------------------|--------------|----------------|------------------------------------|
| 28 November 2014 | 30 June 2019 | Nil            | 494,357                            |
| 30 November 2015 | 30 June 2020 | Nil            | 244,237                            |

# NOTE 27: SHARE-BASED PAYMENTS (CONT.)

#### Performance rights (PRs) (cont.)

The following table sets out the assumptions made in determining the fair value of the PRs granted during the previous financial year:

| 2016                                   | Performance rights<br>(TSR)*<br>Granted<br>30 November 2015 | Performance rights<br>(EPS)<br>Granted<br>30 November 2015 |
|--|---|--|
| Expected volatility (%)                | 100   | 100  |
| Risk free interest rate (%)            | 2.30  | 2.30   |
| Weighted average expected life (years) | 3.6   | 3.6  |
| Expected dividends                     | Nil   | Nil  |
| Exercise price (cents)                 | -   | -  |
| Share price at grant date (cents)      | 14  | 14   |
| Fair value (cents)                     | 11  | 15   |
| Number of performance rights           | 122,119   | 122,119  |
| Expiry date                            | 30 June 2019  | 30 June 2019   |

<sup>\*</sup> The fair value includes Valmec Limited's RTSR.

#### Employee Option Plan - performance based

|                              | 2017  | 2016  |
|------------------------------|-------|-------|
|                              | \$000 | \$000 |
| Employee benefit expense     | 49    | 42    |
| Reversal of forfeited option | -     | (4)   |
|                              | 49    | 38    |

During the year, no options were granted as remuneration. In the prior year, the board decided to rewards the senior management for their contribution to the performance of the Group by granting 661,723 options subject to vesting conditions.

The establishment of the Valmec Limited Employee Option Plan was approved by shareholders at the 2014 annual general meeting. The Employee Option Plan is designed to provide long-term incentives for senior management and above (including executive directors) to deliver long-term shareholder returns. Under the plan, participants are granted options which only vest if certain performance standards are met. Participation in the plan is at the board's discretion and no individual has a contractual right to participate in the plan or to receive any guaranteed benefits.

The amount of options that will vest depends on:

- Valmec Limited's relative total return to shareholders (RTSR) measured against S&P small ordinaries index for the relevant performance period.
   50% shall vest at the 50th percentile and 100% shall vest at or above the 85th percentile.
- earning per share (EPS) measured by absolute EPS compounded growth of 10% or greater per annum.

Options are granted under the plan for no consideration and carry no dividend or voting rights.

The option only vested and be capable of being exercised at the following rate:

| 2016:           |                 |
|-----------------|-----------------|
| Date of vesting | Rate of vesting |
| 30 June 2018    | 1/3             |
| 30 June 2019    | 1/3             |
| 30 June 2020    | 1/3             |



Below are summaries of option granted under the plan.

|                           | 20                                    | 2017      |                                       | )16       |
|---------------------------|---------------------------------------|-----------|---------------------------------------|-----------|
|                           | Weighted<br>Average<br>Exercise Price | Number    | Weighted<br>Average<br>Exercise Price | Number    |
| At beginning of year      | \$0.30                                | 2,071,890 | -                                     | 1,698,917 |
| Granted during the year   | -                                     | -         | \$0.30                                | 661,723   |
| Exercised during the year | -                                     | -         | -                                     | -         |
| Forfeited during the year | -                                     | -         | \$0.30                                | (288,750) |
| At end of year            | \$0.30                                | 2,071,890 | \$0.30                                | 2,071,890 |
| Vested and exercisable    | -                                     | -         | -                                     | -         |

Share option outstanding at the end of the year have the following expiry date and exercise prices.

| Grant date       | Expiry date       | Exercise price | Share options<br>30 June 2017 |
|------------------|-------------------|----------------|-------------------------------|
| 28 November 2014 | 30 September 2019 | \$0.30         | 1,410,167                     |
| 30 November 2015 | 30 November 2020  | \$0.30         | 661,723                       |

The following table sets out the assumptions made in determining the fair value of the options granted during the previous financial year:

| 2016  | Options (TSR)*<br>Granted<br>30 November 2015 | Options (EPS)<br>Granted<br>30 November 2015 |
|---|---|--|
| Expected volatility (%)                           | 100   | 100  |
| Risk free interest rate (%)                       | 2.30  | 2.30   |
| Weighted average expected life of options (years) | 3.6   | 3.6  |
| Expected dividends                                | Nil   | Nil  |
| Option exercise price (cents)                     | 30  | 30   |
| Share price at grant date (cents)                 | 14  | 14   |
| Fair value of option (cents)                      | 8   | 9.24   |
| Number of options                                 | 330,862                                       | 330,862                                      |
| Expiry date                                       | 30 November 2020                              | 30 November 2020                             |

#### Employee Option Plan - non-performance based

|                          | 2017  | 2016  |
|--------------------------|-------|-------|
|                          | \$000 | \$000 |
| Employee benefit expense | -     | 43    |

30 June 2017:

No options issued during the year.

30 June 2016:

On 13 July 2015, 1,000,000 share options were granted to an employee under the Valmec Limited employee option plan to take up ordinary shares at an exercise price of \$0.25 each. The options are exercisable on or before 31 December 2018

The options hold no voting or dividend rights and are not transferable. The company established the Valmec Limited Employee Option Plan on 3 October 2013 as an employee incentive scheme. The options are issued for no consideration and carry no entitlements to voting rights or dividends of the Group. The number available to be granted is determined by the Board.

# NOTE 27: SHARE-BASED PAYMENTS (CONT.)

# Employee Option Plan- non-performance based (cont.)

A summary of the movements of all company employee options issues is as follows:

|  | Novebou     | Weighted<br>Average |
|--|-------------|---------------------|
| Outions substanding as at 4 July 0045  | Number      | Exercise Price 0.25 |
| Options outstanding as at 1 July 2015  | 750,000     |                     |
| Granted                                | 1,000,000   | 0.25                |
| Forfeited                              | -           | -                   |
| Exercised                              | -           | -                   |
| Expired                                | -           | -                   |
| Options outstanding as at 30 June 2016 | 1,750,000   | 0.25                |
| Options outstanding as at 1 July 2016  | 1,750,000   | 0.25                |
| Granted                                | -           | -                   |
| Forfeited                              | (1,500,000) | 0.25                |
| Exercised                              | -           | -                   |
| Expired                                | -           | -                   |
| Options outstanding as at 1 July 2017  |             | 0.25                |
| Options exercisable as at 30 June 2017 | 250,000     | 0.25                |
| Options exercisable as at 30 June 2016 | 1,750,000   | 0.25                |

The following table sets out the assumptions made in determining the fair value of the options granted during the previous financial year:

|   | Options<br>Granted<br>13 July 2015 | Options<br>Granted<br>19 June 2015 |
|---|------------------------------------|------------------------------------|
| Expected volatility (%)                           | 70                                 | 70                                 |
| Risk free interest rate (%)                       | 1.88                               | 1.88                               |
| Weighted average expected life of options (years) | 3.5                                | 3.5                                |
| Expected dividends                                | Nil                                | Nil                                |
| Option exercise price (cents)                     | 25                                 | 25                                 |
| Share price at grant date (cents)                 | 17.5                               | 18.5                               |
| Fair value of option (cents)                      | 4.27                               | 7.9                                |
| Number of options                                 | 1,000,000                          | 250,000                            |
| Expiry date                                       | 31 December 2018                   | 31 December 2018                   |
| Vesting date                                      | 13 July 2015                       | 19 June 2015                       |

The weighted average remaining contractual life of options outstanding at year-end was 1.5 (2016:2.5) years. The exercise price of outstanding shares at the end of the reporting period was \$0.25.

These shares were issued as compensation to key management personnel and employee of the Group. Further details are provided in the directors' report.

# NOTE 28: EVENTS AFTER THE REPORTING PERIOD

The directors are not aware of any other significant events since the end of the reporting period.

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#### **NOTE 29: RELATED PARTY TRANSACTIONS**

#### **Related Parties**

#### a. The Group's main related parties are as follows:

#### (i) Entities exercising control over the Group:

The ultimate parent entity that exercises control over the Group is Valmec Limited, which is incorporated in Australia.

#### (ii) Key management personnel:

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity, are considered key management personnel.

For details of disclosures relating to key management personnel, refer to Note 7.

#### (iii) Entities subject to significant influence by the Group:

An entity that has the power to participate in the financial and operating policy decisions of an entity, but does not have control over those policies, is an entity which holds significant influence. Significant influence may be gained by share ownership, statute or agreement.

For the years ended 30 June 2017 and 30 June 2016, there are no entities which are subject to significant influence by the Group.

#### (iv) Other related parties:

Other related parties include entities controlled by the ultimate parent entity and entities over which key management personnel have joint control.

#### b. Transactions with related parties:

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated. The following transactions occurred with related parties:

| (i) Transactions with related parties:         Other related parties:           Contract income – Z Corp Holdings Pty Ltd <sup>[1]</sup> -         555           Interest expense – Z Corp Holdings Pty Ltd <sup>[1]</sup> 17         39           Interest expense – Z Corp Holdings Pty Ltd <sup>[1]</sup> -         26           Interest expense – Core Equities Pty Ltd <sup>[2]</sup> -         22           Interest expense – Mecon (WA) Pty Ltd <sup>[4]</sup> 8         26           Interest expense – Mecon (WA) Pty Ltd <sup>[4]</sup> 8         26           Interest expense – Cortina Holdings Pty Ltd <sup>[5]</sup> -         9           Consulting Fees – Chronos Advisory Pty Ltd <sup>[6]</sup> -         27           Rent and outgoings – Tag Pty Ltd <sup>[1]</sup> 734         973           Other fees – Capital and Corporate Advisors Pty Ltd <sup>[8]</sup> 2         18           (ii) Amounts payable to related parties:         2         18           Loans due to other related parties:         -         11           Z Corp Holdings Pty Ltd <sup>[1]</sup> – Unsecured loan         1,800         -           Mecon (WA) Pty Ltd <sup>[4]</sup> – Convertible notes         -         600           Mecon (WA) Pty Ltd <sup>[6]</sup> – Convertible notes         -         200           (iii) Amount due from other related parties:   |       |  | 2017  | 2016  |
|--|-------|--|-------|-------|
| Other related parties:         555           Contract income – Z Corp Holdings Pty Ltd <sup>[1]</sup> -         555           Interest expense – Z Corp Holdings Pty Ltd <sup>[1]</sup> 17         39           Interest expense – Z Corp Holdings Pty Ltd <sup>[1]</sup> -         26           Interest expense – Core Equities Pty Ltd <sup>[2]</sup> -         22           Interest expense – Mecon (WA) Pty Ltd <sup>[4]</sup> 8         26           Interest expense – Cortina Holdings Pty Ltd <sup>[6]</sup> -         9           Consulting Fees – Chronos Advisory Pty Ltd <sup>[6]</sup> -         27           Rent and outgoings – Tag Pty Ltd <sup>[1]</sup> 734         973           Other fees – Capital and Corporate Advisors Pty Ltd <sup>[6]</sup> 2         18           (ii) Amounts payable to related parties:           Loans due to other related parties:           Trade creditors <sup>[6]</sup> -         1           Z Corp Holdings Pty Ltd <sup>[1]</sup> – Unsecured loan         1,800         -           Mecon (WA) Pty Ltd <sup>[4]</sup> – Convertible notes         -         600           Mecon (WA) Pty Ltd <sup>[4]</sup> – Convertible notes         -         200           (iii) Amount due from other related parties:   |       |  | \$000 | \$000 |
| Contract income – Z Corp Holdings Pty Ltd <sup>[1]</sup> -         5555           Interest expense – Z Corp Holdings Pty Ltd <sup>[1]</sup> 17         39           Interest expense – Z Corp Holdings Pty Ltd <sup>[1]</sup> -         26           Interest expense – Core Equities Pty Ltd <sup>[2]</sup> -         22           Interest expense – Mecon (WA) Pty Ltd <sup>[4]</sup> 8         26           Interest expense – Cortina Holdings Pty Ltd <sup>[5]</sup> -         9           Consulting Fees – Chronos Advisory Pty Ltd <sup>[6]</sup> -         27           Rent and outgoings – Tag Pty Ltd <sup>[1]</sup> 734         973           Other fees – Capital and Corporate Advisors Pty Ltd <sup>[8]</sup> 2         18           (ii) Amounts payable to related parties:           Loans due to other related parties:           Trade creditors [8]         -         11           Z Corp Holdings Pty Ltd <sup>[1]</sup> – Unsecured loan         1,800         -           Mecon (WA) Pty Ltd <sup>[4]</sup> – Convertible notes         -         600           Mecon (WA) Pty Ltd <sup>[4]</sup> – Unsecured Loan         900         -           Cortina Holdings Pty Ltd <sup>[5]</sup> – Convertible notes         -         200   | (i)   | Transactions with related parties:                                 |       |       |
| Interest expense - Z Corp Holdings Pty Ltd <sup>[1]</sup>  |       | Other related parties:   |       |       |
| Interest expense – Z Corp Holdings Pty Ltd <sup>[1]</sup>   - 26     Interest expense – Core Equities Pty Ltd <sup>[2]</sup>   - 22     Interest expense – Mecon (WA) Pty Ltd <sup>[4]</sup>   8   26     Interest expense – Cortina Holdings Pty Ltd <sup>[5]</sup>   - 9     Consulting Fees – Chronos Advisory Pty Ltd <sup>[6]</sup>   - 27     Rent and outgoings – Tag Pty Ltd <sup>[1]</sup>   734   973     Other fees – Capital and Corporate Advisors Pty Ltd <sup>[3]</sup>   2   18     Cii) Amounts payable to related parties:    Loans due to other related parties:   Trade creditors <sup>[3]</sup>   - 11     Z Corp Holdings Pty Ltd <sup>[1]</sup> – Unsecured Ioan   1,800   - 4     Mecon (WA) Pty Ltd <sup>[4]</sup> – Convertible notes   - 600     Mecon (WA) Pty Ltd <sup>[4]</sup> – Unsecured Loan   900   200     Cortina Holdings Pty Ltd <sup>[5]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[5]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – Convertible notes   - 200     Cortina Holdings Pty Ltd <sup>[6]</sup> – C |       | Contract income – Z Corp Holdings Pty Ltd <sup>[1]</sup>           | -     | 555   |
| Interest expense - Core Equities Pty Ltd   2    2    2    2    2    2    2   |       | Interest expense – Z Corp Holdings Pty Ltd <sup>[1]</sup>          | 17    | 39    |
| Interest expense – Mecon (WA) Pty Ltd  4   |       | Interest expense – Z Corp Holdings Pty Ltd <sup>[1]</sup>          | -     | 26    |
| Interest expense - Cortina Holdings Pty Ltd <sup>[5]</sup> - 9   Consulting Fees - Chronos Advisory Pty Ltd <sup>[6]</sup> - 27   Rent and outgoings - Tag Pty Ltd <sup>[1]</sup>  |       | Interest expense – Core Equities Pty Ltd <sup>[2]</sup>            | -     | 22    |
| Consulting Fees – Chronos Advisory Pty Ltd <sup>[6]</sup> - 27  Rent and outgoings – Tag Pty Ltd <sup>[1]</sup> 734 973  Other fees – Capital and Corporate Advisors Pty Ltd <sup>[3]</sup> 2 18  (ii) Amounts payable to related parties:  Loans due to other related parties:  Trade creditors <sup>[3]</sup> - 11  Z Corp Holdings Pty Ltd <sup>[1]</sup> – Unsecured loan 1,800 -  Mecon (WA) Pty Ltd <sup>[4]</sup> – Convertible notes 900 -  Cortina Holdings Pty Ltd <sup>[5]</sup> – Convertible notes - 200  (iii) Amount due from other related parties:  |       | Interest expense – Mecon (WA) Pty Ltd <sup>[4]</sup>               | 8     | 26    |
| Rent and outgoings – Tag Pty Ltd <sup>[1]</sup> 734 973 Other fees – Capital and Corporate Advisors Pty Ltd <sup>[3]</sup> 2 18  (ii) Amounts payable to related parties:  Loans due to other related parties:  Trade creditors <sup>[3]</sup> - 11  Z Corp Holdings Pty Ltd <sup>[1]</sup> – Unsecured loan 1,800 -  Mecon (WA) Pty Ltd <sup>[4]</sup> – Convertible notes 5  Mecon (WA) Pty Ltd <sup>[4]</sup> – Unsecured Loan 900 -  Cortina Holdings Pty Ltd <sup>[5]</sup> – Convertible notes - 200  (iii) Amount due from other related parties:   |       | Interest expense – Cortina Holdings Pty Ltd <sup>[5]</sup>         | -     | 9     |
| Other fees – Capital and Corporate Advisors Pty Ltd <sup>[3]</sup> 2 18  (ii) Amounts payable to related parties:  Loans due to other related parties:  Trade creditors <sup>[3]</sup> - 11  Z Corp Holdings Pty Ltd <sup>[1]</sup> – Unsecured loan 1,800 - Mecon (WA) Pty Ltd <sup>[4]</sup> – Convertible notes - 600  Mecon (WA) Pty Ltd <sup>[4]</sup> – Unsecured Loan 900 - Cortina Holdings Pty Ltd <sup>[5]</sup> – Convertible notes - 200  (iii) Amount due from other related parties:   |       | Consulting Fees – Chronos Advisory Pty Ltd <sup>[6]</sup>          | -     | 27    |
| (ii) Amounts payable to related parties:  Loans due to other related parties:  Trade creditors <sup>[3]</sup> - 11  Z Corp Holdings Pty Ltd <sup>[1]</sup> – Unsecured loan 1,800 -  Mecon (WA) Pty Ltd <sup>[4]</sup> – Convertible notes - 600  Mecon (WA) Pty Ltd <sup>[4]</sup> – Unsecured Loan 900 -  Cortina Holdings Pty Ltd <sup>[5]</sup> – Convertible notes - 200  (iii) Amount due from other related parties:  |       | Rent and outgoings – Tag Pty Ltd <sup>[1]</sup>                    | 734   | 973   |
| Loans due to other related parties:  Trade creditors <sup>[3]</sup> - 11  Z Corp Holdings Pty Ltd <sup>[1]</sup> - Unsecured loan 1,800 -  Mecon (WA) Pty Ltd <sup>[4]</sup> - Convertible notes - 600  Mecon (WA) Pty Ltd <sup>[4]</sup> - Unsecured Loan 900 -  Cortina Holdings Pty Ltd <sup>[5]</sup> - Convertible notes - 200  (iii) Amount due from other related parties:  |       | Other fees – Capital and Corporate Advisors Pty Ltd <sup>[3]</sup> | 2     | 18    |
| Trade creditors [3]  Z Corp Holdings Pty Ltd [1] – Unsecured Ioan  Mecon (WA) Pty Ltd [4] – Convertible notes  Mecon (WA) Pty Ltd [4] – Unsecured Loan  Cortina Holdings Pty Ltd [5] – Convertible notes  (iii) Amount due from other related parties:   | (ii)  | Amounts payable to related parties:                                |       |       |
| Z Corp Holdings Pty Ltd <sup>[1]</sup> – Unsecured Ioan 1,800 -  Mecon (WA) Pty Ltd <sup>[4]</sup> – Convertible notes - 600  Mecon (WA) Pty Ltd <sup>[4]</sup> – Unsecured Loan 900 -  Cortina Holdings Pty Ltd <sup>[5]</sup> – Convertible notes - 200  (iii) Amount due from other related parties:  |       | Loans due to other related parties:                                |       |       |
| Mecon (WA) Pty Ltd <sup>[4]</sup> – Convertible notes  Mecon (WA) Pty Ltd <sup>[4]</sup> – Unsecured Loan  Cortina Holdings Pty Ltd <sup>[5]</sup> – Convertible notes  (iii) Amount due from other related parties:   |       | Trade creditors <sup>[3]</sup>                                     | -     | 11    |
| Mecon (WA) Pty Ltd <sup>[4]</sup> – Unsecured Loan 900 - Cortina Holdings Pty Ltd <sup>[5]</sup> – Convertible notes - 200  (iii) Amount due from other related parties:   |       | Z Corp Holdings Pty Ltd[1] - Unsecured loan                        | 1,800 | -     |
| Cortina Holdings Pty Ltd <sup>[5]</sup> – Convertible notes - 200  (iii) Amount due from other related parties:  |       | Mecon (WA) Pty Ltd <sup>[4]</sup> – Convertible notes              | -     | 600   |
| (iii) Amount due from other related parties:   |       | Mecon (WA) Pty Ltd <sup>[4]</sup> – Unsecured Loan                 | 900   | -     |
|  |       | Cortina Holdings Pty Ltd <sup>[5]</sup> – Convertible notes        | -     | 200   |
| Z Corp Property Group Pty Ltd <sup>[1]</sup> - Retention - 83  | (iii) | Amount due from other related parties:                             |       |       |
|  |       | Z Corp Property Group Pty Ltd <sup>[1]</sup> - Retention           | -     | 83    |

<sup>[1]</sup> Stephen Zurhaar and Stephen Lazarakis are directors and shareholders of Z Corp Holdings Pty Ltd and Tag Pty Ltd.

<sup>[2]</sup> Stephen Zurhaar is a Sole director and shareholder of Core Equities Pty Ltd.

 $<sup>\</sup>ensuremath{^{[3]}}$  Ranko Matic is a director and shareholder of Capital and Corporate Advisors Pty Ltd.

 $<sup>^{[4]}\,</sup>$  Vincent Goss is the director and beneficiary of Mecon (WA) Pty Ltd.

 $<sup>^{\</sup>mbox{\scriptsize [5]}}$  Steve Dropulich is the director and beneficiary of Cortina Holdings Pty Ltd.

 $<sup>^{\</sup>mbox{\scriptsize [6]}}$  Peter lancov is the director and shareholder of Chronos Advisory Pty Ltd.

#### **NOTE 30: FINANCIAL RISK MANAGEMENT**

The Group's financial instruments consist mainly of deposits with banks, local money market instruments, short-term investments, accounts receivable and payable, loans to and from subsidiaries, bills, leases, preference shares and derivatives.

The totals for each category of financial instruments, measured in accordance with AASB 139: Financial Instruments: Recognition and Measurement as detailed in the accounting policies to these financial statements, are as follows:

|  | Note | 2017   | 2016   |
|--|------|--------|--------|
|  |      | \$000  | \$000  |
| Financial assets                         |      |        |        |
| Cash and cash equivalents                | 10   | 2,282  | 611    |
| Loans and receivables                    | 11   | 19,417 | 13,258 |
| Total financial assets                   |      | 21,699 | 13,869 |
| Financial liabilities                    |      |        |        |
| Financial liabilities at amortised cost: |      |        |        |
| trade and other payables                 | 18   | 15,702 | 10,466 |
| • borrowings                             | 19   | 7,140  | 6,889  |
| Total financial liabilities              |      | 22,842 | 17,355 |

#### Significant accounting policies

Details of the significant accounting policies and methods adopted (including the criteria for recognition, the bases of measurement, and the bases for recognition of income and expenses) for each class of financial asset, financial liability and equity instruments are disclosed in Note 1.

#### Financial risk management objectives

The Board of Directors has responsibility for, amongst other issues, monitoring and managing financial risk exposures of the Group. The Board monitors the Group's financial risk management policies and exposures and approves financial transactions within the scope of its authority. It also reviews the effectiveness of internal controls relating to currency risk, financing risk and interest rate risk.

The Board's overall risk management strategy seeks to reduce risk as far as possible without unduly affecting the Group's competiveness and flexibility. Further details regarding these policies are set out below:

#### a. Credit risk

Credit risk is the risk that the other party to a financial instrument will fail to discharge their obligations resulting in the Group incurring a financial loss. This usually occurs when debtors or counterparties to derivative contracts fail to settle their obligations owing to the Group.

There is no concentration of credit risk with respect to current and non-current receivables as the Group has a number of large customers which are Australian listed as well as internationally dispersed. Group policy is that sales are only made to customers that are credit worthy. The credit risk on liquid funds is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies.

The carrying amount of financial assets recognised in the financial statements, which is net of impairment losses, represents the Group's maximum exposure to credit risk.

Credit risk related to balances with banks and other financial institutions is managed by the Board in accordance with approved board policy. Such policy requires that surplus funds are only invested with counterparties with a Standard & Poor's rating of at least AA—. The following table provides information regarding the credit risk relating to cash and money market securities based on Standard & Poor's counterparty credit ratings.

|                            | Note | 2017  | 2016  |
|----------------------------|------|-------|-------|
|                            |      | \$000 | \$000 |
| Cash and cash equivalents: |      |       |       |
| • AA rated                 | 10   | 2,282 | 611   |
|                            |      | 2,282 | 611   |

#### b. Liquidity risk

A liquidity risk arises from the possibility that the Group might encounter difficulty in settling its debts or otherwise meeting its obligations related to financial liabilities. The Group manages liquidity risk by continuously monitoring forecast and actual cash flows, investing surplus cash with major financial institutions and by matching the maturity profiles of financial assets and liabilities.

The table below reflects an undiscounted contractual maturity analysis for financial liabilities. Financial guarantee liabilities are treated as payable on demand since the Group has no control over the timing of any potential settlement of the liabilities.



Financial liability and financial asset maturity analysis:

|   | Within | 1 Year  | 1 to 5  | Years   | Over 5 | Years | То      | tal     |
|---|--------|---------|---------|---------|--------|-------|---------|---------|
|   | 2017   | 2016    | 2017    | 2016    | 2017   | 2016  | 2017    | 2016    |
|   | \$000  | \$000   | \$000   | \$000   | \$000  | \$000 | \$000   | \$000   |
| Consolidated Group Financial liabilities due for paymen | nt     |         |         |         |        |       |         |         |
| Redeemable preference shares                            | _      | 2,700   | -       | -       | -      | -     | -       | 2,700   |
| Business loans  | 544    | 518     | -       | 518     | -      | -     | 544     | 1,036   |
| Others  | 112    | 39      | -       | -       | -      | -     | 112     | 39      |
| Trade and other payables                                | 15,702 | 10,466  | -       | -       | -      | -     | 15,702  | 10,466  |
| Amounts payable to related parties                      | -      | -       | 2,700   | -       | -      | -     | 2,700   | -       |
| Finance lease liabilities                               | 491    | 507     | 18      | 490     | -      | -     | 509     | 997     |
| Total contractual outflows                              | 16,849 | 14,230  | 2,718   | 1,008   | -      | -     | 19,567  | 15,238  |
| Add bank overdrafts                                     | 3,275  | 2,117   | -       | -       | -      | -     | 3,275   | 2,117   |
| Total expected outflows                                 | 20,124 | 16,347  | 2,718   | 1,008   | -      | -     | 22,842  | 17,355  |
| Financial assets - cash flows reali                     | sable  |         |         |         |        |       |         |         |
| Cash and cash equivalents                               | 2,282  | 611     | -       | -       | -      | -     | 2,282   | 611     |
| Trade, term and loan receivables                        |        |         |         |         |        |       |         |         |
| contractual inflows                                     | 19,417 | 13,258  | -       | -       | -      | -     | 19,417  | 13,258  |
| Total anticipated inflows                               | 21,699 | 13,869  | -       | -       | -      | -     | 21,699  | 13,869  |
| Net (outflow)/ inflow on financial instruments          | 1,575  | (2,478) | (2,718) | (1,008) | -      | -     | (1,143) | (3,486) |

#### c. Market risk

Market risk arises from the use of interest bearing, tradeable and foreign currency financial instruments. It is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in interest rates (interest rate risk), foreign exchange rates (currency risk) or other market factors (other price risk).

#### d. Interest rate risk

Exposure to interest rate risk arises on financial assets and liabilities recognised at the end of the reporting period whereby a future change in interest rates will affect cash flows or the fair value of fixed rate financial instruments.

The net effective variable interest rate borrowings (i.e. Unhedged debt) exposes the Group to interest rate risk which will impact future cash flows and interest charges and is indicated by the following floating interest rate financial liabilities.

#### NOTE 30: FINANCIAL RISK MANAGEMENT (CONT.)

The Group monitors its interest rate exposure continuously.

#### Interest rate risk analysis

|  | Weighted<br>average<br>effective<br>interest rate | Less than 1<br>year | 1 – 5 years | Over 5 years | Total  |
|--|---|---------------------|-------------|--------------|--------|
|  | %   | \$'000              | \$'000      | \$'000       | \$'000 |
| 30 June 2017                                       |   |                     |             |              |        |
| Financial assets                                   |   |                     |             |              |        |
| Cash and cash equivalents                          | 2.5%  | 2,282               | -           | -            | 2,282  |
| Non-interest bearing - trade and other receivables | -   | 19,417              | -           | -            | 19,417 |
|  |   | 21,699              | -           | -            | 21,699 |
| Financial liabilities                              |   |                     |             |              |        |
| Non-interest bearing - trade and other payables    | -   | 12,852              | -           | -            | 12,852 |
| Interest bearing - trade and other payables        | 3.97%   | 2,849               | -           | -            | 2,849  |
| Borrowings   | 8.0%  | 4,422               | 2,718       | -            | 7,140  |
|  |   | 20,123              | 2,718       | -            | 22,841 |
| 30 June 2016                                       |   |                     |             |              |        |
| Financial assets                                   |   |                     |             |              |        |
| Cash and cash equivalents                          | 2.5%  | 611                 | -           | -            | 611    |
| Non-interest bearing - trade and other receivables | -   | 13,258              | -           | -            | 13,258 |
|  |   | 13,869              | -           | -            | 13,869 |
| Financial liabilities                              |   |                     |             |              |        |
| Non-interest bearing - trade and other payables    | -   | 8,620               | -           | -            | 8,620  |
| Interest bearing - trade and other payables        | 3.96%   | 1,846               |             |              | 1,846  |
| Borrowings   | 8.7%  | 5,881               | 1,008       | -            | 6,889  |
|  |   | 16,347              | 1,008       | -            | 17,355 |

#### The interest rate sensitivity

The effect on profit and equity as a result of changes in interest rates on net financial assets is immaterial.

#### Fair Values

The fair values of financial assets and financial liabilities are equal to their carrying amounts as presented in the statement of financial position.

#### **NOTE 31: EQUITY - RESERVE**

|         | Note | 2017  | 2016  |
|---------|------|-------|-------|
|         |      | \$000 | \$000 |
| Reserve |      | 308   | 226   |

#### Reserve

The reserve is used to accumulate amounts received on the issue of options/performance rights and records items recognised as expenses on valuation of incentive based share options/performance rights.

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# NOTE 32: EQUITY – RETAINED EARNINGS

|                                      | Note | 2017   | 2016  |
|--------------------------------------|------|--------|-------|
| Balance at beginning of the year     |      | 9,163  | 9,386 |
| Profit after income tax for the year |      | 1,551  | 186   |
| Dividends                            |      | -      | (409) |
| Balance at end of the year           |      | 10,714 | 9,163 |

#### **NOTE 33: COMPANY DETAILS**

The registered office of the company is: 17 Ballantyne Road Kewdale WA 6105

The principal place of business is: 17 Ballantyne Road Kewdale WA 6105

# Directors' Declaration

In accordance with a resolution of the directors of Valmec Limited, the directors of the company declare that:

- 1. the financial statements and notes are in accordance with the Corporations Act 2001 and:
  - a. comply with Australian Accounting Standards, which, as stated in Note 1 to the financial statements, constitutes compliance with International Financial Reporting Standards; and
  - b. give a true and fair view of the financial position as at 30 June 2017 and of the performance for the year ended on that date of the Group;
- 2. in the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable; and
- 3. the directors have been given the declarations required by s295A of the *Corporations Act 2001* from the Chief Executive Officer and Chief Financial Officer.

The company and wholly owned subsidiaries, Valmec Australia Pty Ltd, Valmec Services Pty Ltd and Core Plant and Equipment Pty Ltd, have entered into a deed of cross guarantee under which the company and its subsidiary guarantee the debts of each other.

At the date of this declaration, there are reasonable grounds to believe that the companies which are party to this deed of cross guarantee will be able to meet any obligations or liabilities to which they are, or may become, subject to by virtue of the deed.

Director \_\_\_\_\_\_Steve Dropulich

Dated this 21 day of August 2017





RSM Australia Partners

8 St Georges Terrace Perth WA 6000 GPO Box R1253 Perth WA 6844

> T+61 (0) 8 9261 9100 F+61 (0) 8 9261 9111

> > www.rsm.com.au

#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF VALMEC LIMITED

#### **Opinion**

We have audited the financial report of Valmec Limited (the Company) and its subsidiaries (the Group), which comprises the consolidated statement of financial position as at 30 June 2017, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of the Group is in accordance with the Corporations Act 2001, including:

- (i) Giving a true and fair view of the Group's financial position as at 30 June 2017 and of its financial performance for the year then ended; and
- (ii) Complying with Australian Accounting Standards and the Corporations Regulations 2001.

#### **Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# THE POWER OF BEING UNDERSTOOD AUDIT | TAX | CONSULTING

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#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current period. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# Key Audit Matter How our audit addressed this matter

#### Recognition of Revenue

Refer to Note 3 in the financial statements

The Group's primary source of revenue is construction contracts. This was considered a key audit matter due to the high degree of judgment and estimation uncertainty involved in recognising construction contract revenue.

Revenue recognition in relation to construction contracts is complex because it is based on management estimates of:

- The stage of completion of the contract;
- Total contract revenue;
- The estimated cost to complete and profit margin associated with each contract; and
- The likelihood of customer approval of variations and claims.

Our audit procedures in relation to the recognition of revenue included:

- Assessing management's estimates of total contract revenue and contract costs and recalculating the stage of completion based on actual costs incurred to date for a sample of contracts currently in progress;
- Performing sample testing of the contract sum and any contract variations and claims to supporting documentation;
- Performing sample testing of project costs incurred to supporting documents;
- Evaluating management's assessment of any expected losses for contracts in progress at the reporting date; and
- Evaluating the effectiveness of management's processes for estimating the cost to complete projects by comparing a sample of contracts completed during the year to the estimated result for the previous period.

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#### **Key Audit Matter**

#### How our audit addressed this matter

#### Impairment of Goodwill

Refer to Note 17 in the financial statements

The Group has consolidated goodwill of \$1.829 million relating to the acquisition of its subsidiaries in prior years.

Management performs an annual impairment test on the recoverability of the goodwill as required by Australian Accounting Standards.

We determined this area to be a key audit matter due to the size of the goodwill balance and because the directors' assessment of the 'value in use' of the cash generating unit (CGU) involves judgement about the probability of future contracts to be secured, their profit margin and the discount rates applied to them.

Our audit procedures in relation to management's impairment assessment included:

- Assessing management's determination that the goodwill should be allocated to a single CGU based on the nature of the Group's business and the manner in which results are monitored and reported;
- Assessing the valuation methodology used;
- Challenging the reasonableness of key assumptions, including the cash flow projections, expected revenue growth rates, the discount rate, and sensitivities used;
- Reviewing management's sensitivity analysis over the key assumptions used in the model; and
- Checking the mathematical accuracy of the cash flow model and reconciling input data to supporting evidence, such as approved budgets and considering the reasonableness of these budgets.

#### Recoverability of deferred tax assets

Refer to Note 6 in the financial statements

The Group has a material deferred tax asset (DTA) of \$3.528 million, relating to previous tax losses and timing differences.

The DTA is considered a key audit matter due to the uncertainty and estimation involved in determining the recoverability of the DTA.

Our audit procedures in relation to recoverability of the DTA included:

- Checking the mathematical accuracy of the DTA calculation and reconciling input data to supporting evidence, such as prior year tax returns lodged;
- Comparing management's forecasts of future taxable profits to historical results and challenging the key assumptions used in those forecasts;
- Performing sensitivity analysis around the key assumptions within the forecasts;
- Consider whether management's forecasts in previous years have been accurate; and
- Assess the adequacy of the tax disclosures in the financial report.



#### Other Information

The directors are responsible for the other information. The other information comprises the information included in the Group's annual report for the year ended 30 June 2017, but does not include the financial report and the auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

#### Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/auditors\_responsibilities/ar2.pdf. This description forms part of our auditor's report.

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#### Report on the Remuneration Report

Opinion on the Remuneration Report

We have audited the Remuneration Report included within the directors' report for the year ended 30 June 2017.

In our opinion, the Remuneration Report of Valmec Limited, for the year ended 30 June 2017, complies with section 300A of the Corporations Act 2001.

#### Responsibilities

The directors of the Company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the Corporations Act 2001. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

Rsm

RSM AUSTRALIA PARTNERS

-Inity

Perth, WA TUTU PHONG Dated: 21 August 2017 Partner

# Additional Information for Listed Public Companies

The following information is current as at 21 August 2017:

#### 1. Shareholding

#### a. Distribution of Shareholders

|                             | Number     |
|-----------------------------|------------|
| Category (size of holding): | Ordinary   |
| 1 – 1,000                   | 95,094     |
| 1,001 – 5,000               | 255,495    |
| 5,001 – 10,000              | 487,038    |
| 10,001 – 100,000            | 7,530,911  |
| 100,001 and over            | 73,465,479 |
|                             | 81,834,017 |

- b. The number of shareholdings held in less than marketable parcels is 615.
- c. The names of the substantial shareholders listed in the holding company's register are:

|   | Number     |
|---|------------|
| Shareholder:                            | Ordinary   |
| Steve Dropulich & associated entities   | 5,739,389  |
| Stephen Zurhaar & associated entities   | 14,582,873 |
| Vincent Goss & associated entities      | 13,746,539 |
| Stephen Lazarakis & associated entities | 13,502,444 |
| Annash Pty Ltd                          | 10,259,375 |

#### d. Voting Rights

The voting rights attached to ordinary shares are governed by the Constitution of the Company. On a show of hands every person present who is a Member or representative of a Member shall have one vote on a poll, every Member present in person or by proxy or by attorney or duly authorised representative shall have one vote for each share held. None of the options have any voting rights.



# e. 20 Largest Shareholders - Ordinary Shares

|    |  | Number of<br>Ordinary Fully<br>Paid Shares Held | % Held of Issued<br>Ordinary Capital |
|----|--|---|--------------------------------------|
| 1  | MECON (WA) PTY LTD                                 | 13,168,131                                      | 16.09                                |
| 2  | STELDAN INVESTMENTS PTY LTD                        | 13,036,251                                      | 15.93                                |
| 3  | Z CORP PROPERTY GROUP PTY LTD                      | 12,311,251                                      | 15.04                                |
| 4  | ANNASH PTY LTD                                     | 10,259,375                                      | 12.54                                |
| 5  | CORTINA HOLDINGS PTY LTD                           | 4,443,130                                       | 5.43                                 |
| 6  | JASFORCE PTY LTD                                   | 2,637,010                                       | 3.22                                 |
| 7  | FASTLANE CORPORATION PTY LTD                       | 2,018,320                                       | 2.47                                 |
| 8  | ROCKET SCIENCE PTY LTD                             | 2,000,000                                       | 2.44                                 |
| 9  | JH NOMINEES AUSTRALIA PTY LTD                      | 1,800,000                                       | 2.20                                 |
| 10 | MS KYLIE ANNE BALDACCHINO                          | 1,327,223                                       | 1.62                                 |
| 11 | JANT NOMINEES PTY LTD                              | 1,121,259                                       | 1.37                                 |
| 12 | B F A PTY LTD                                      | 1,000,053                                       | 1.22                                 |
| 13 | SPINITE PTY LTD                                    | 568,476   | 0.69                                 |
| 14 | MR YA SHENG WANG & MS NAIHE WANG                   | 400,000   | 0.49                                 |
| 14 | SUNNYIT PTY LTD                                    | 400,000   | 0.49                                 |
| 14 | MR EDWARD SHANN                                    | 400,000   | 0.49                                 |
| 15 | MR LARRY KEITH FOURACRES & MRS TRUDY LEE FOURACRES | 317,500   | 0.39                                 |
| 16 | MR KELVIN GEOFFREY ANDRIJICH                       | 303,730   | 0.37                                 |
| 17 | YARRAC PTY LTD                                     | 299,923   | 0.37                                 |
| 18 | BAKER SUPERANNUATION PTY LTD                       | 275,000   | 0.34                                 |
| 19 | Z CORP SUPER PTY LTD                               | 253,302   | 0.31                                 |
| 20 | BAILUP PASTORAL CO PTY LTD                         | 250,000   | 0.31                                 |
| 20 | STELDAN INVESTMENTS PTY LTD                        | 250,000   | 0.31                                 |
|    |  | 68,839,934                                      | 84.12                                |

# 20 Largest Shareholders - Listed Options

|    |   | Number of Listed<br>Options Held | % Held Of Listed<br>Options |
|----|---|----------------------------------|-----------------------------|
| 1  | ROCKET SCIENCE PTY LTD  | 8,666,667                        | 17.08                       |
| 2  | RUBI HOLDINGS PTY LTD   | 6,666,666                        | 13.14                       |
| 3  | Z CORP PROPERTY GROUP PTY LTD   | 3,000,000                        | 5.91                        |
| 3  | MECON (WA) PTY LTD  | 3,000,000                        | 5.91                        |
| 3  | STELDAN INVESTMENTS PTY LTD   | 3,000,000                        | 5.91                        |
| 4  | ANNASH PTY LTD  | 2,500,000                        | 4.93                        |
| 5  | JASFORCE PTY LTD  | 2,383,423                        | 4.70                        |
| 6  | MS KYLIE ANNE BALDACCHINO   | 1,703,730                        | 3.36                        |
| 7  | KENSINGTON CAPITAL PARTNERS PTY LTD   | 1,666,667                        | 3.28                        |
| 7  | GIADINA PTY LTD   | 1,666,667                        | 3.28                        |
| 8  | KLIP PTY LTD  | 1,333,334                        | 2.63                        |
| 9  | JH NOMINEES AUSTRALIA PTY LTD   | 1,316,067                        | 2.59                        |
| 10 | CORTINA HOLDINGS PTY LTD  | 1,000,000                        | 1.97                        |
| 11 | CLAPSY PTY LIMITED  | 999,787                          | 1.97                        |
| 12 | CLAPSY PTY LTD  | 810,000                          | 1.60                        |
| 13 | MR CHERIAN GEORGE & MRS LOVELY JOSEPH   | 561,607                          | 1.11                        |
| 14 | MR GREGORY HUGH HALLIDAY & MR SIMON ROBERT EVANS<br>& MR THOMAS VERNON FURNER | 500,000                          | 0.99                        |
| 15 | MR PETER JAMES MITCHELL LOVE  | 350,000                          | 0.69                        |
| 16 | CLAPSY PTY LTD  | 300,000                          | 0.59                        |
| 17 | T T NICHOLLS PTY LTD  | 257,254                          | 0.51                        |
| 18 | MR MICHAEL FRANK MANFORD  | 250,000                          | 0.49                        |
| 18 | CALINGIRI PTY LTD   | 250,000                          | 0.49                        |
| 18 | KERIMI INVESTMENTS PTY LTD  | 250,000                          | 0.49                        |
| 19 | BEIRNE TRADING PTY LTD  | 245,000                          | 0.48                        |
| 20 | MR MARK SHAW FORBES   | 244,919                          | 0.48                        |
|    |   | 42,921,788                       | 84.59                       |

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