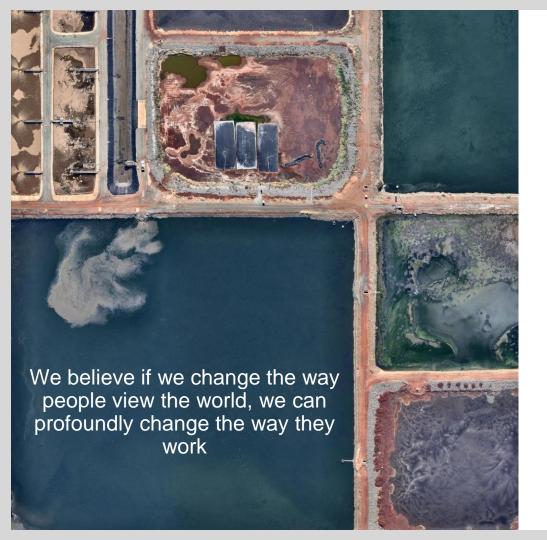




Bringing the real world to you

Investor Briefing
Full year results to 30 June 2017



## **FY17** in Review

Dr Rob Newman
Managing Director and
Chief Executive Officer



A year of significant progress, with broadened market leading products and an accelerating US subscription base



## **Expanded product suite**

Designed and deploying market leading imaging technologies to drive new growth opportunities



## **US** entering next stage

Solid operational base and accelerating subscriptions – US business entering next stage of growth as new product suite deployed



## **Australia strengthened**

Growth opportunity strengthened under new strategic sales and marketing leadership



## Well placed to fund growth

Australian free cash flows continue to self-fund US investment as capital raise proceeds fund technology investment



## **Delivery on key metrics**

29% ACV portfolio growth and EBITDA guidance delivered



# Product expansion from traditional 2D imagery to obliques – which enable new 3D products



- HyperCamera2 systems manufactured and in production
- Capture program delivering oblique imagery
- Oblique images will enable derivative 3D products to complement existing 2D imagery



- Australian capture footprint expanded to areas of urban development at metropolitan fringes and increased frequency in regional centres
- US capture frequency increased through addition of HyperCamera2 captures
- · Initial pilot capture of New Zealand



- Delivered platform for scalable growth in product delivery and customer experience
- Built foundation for delivery of higher value products



## Investment in people, building skill set to support growth



# Enhanced AU sales and marketing

- Restructured team to facilitate future growth
- Commencement of new Vice President of Sales and Vice President of Marketing



- Recruitment of senior roles from key US competitors
- Increased US headcount as the efficiency of the US sales and marketing operation has scaled



# Product and technology expertise

- Addition of product and technology skill sets
- Recruitment and development of in-house capabilities to enhance value of Nearmap content



## 29% growth in Group ACV portfolio

- ACV growth of 29% on FY16 driven by portfolio expansion in both Australia and the United States
- US portfolio has grown to USD\$5.3M at 30 June 2017, representing 15% of Nearmap's total ACV portfolio
- FY17 net upsell of \$5.5M follows a strong FY16 which included rightsizing many customers and material enterprise upsells
- Group ACV churn fell from 13% to 10% reflecting the increasing value being derived from our product by our customers



\$47.0M Group Annualised

Contract Value (ACV)<sup>1</sup> 29% growth on pcp<sup>1</sup>



**7,832**Subscriptions globally 9% growth on pcp<sup>1</sup>

X



\$5,996 Group Average Revenue per Subscription (ARPS)<sup>1</sup>

18% growth on pcp<sup>1</sup>

#### **Group ACV Portfolio Movement FY16 and FY17**

	ACV (AUD\$M)		
	FY16	FY17	
Opening <sup>2</sup>	24.2	36.4	
New Business	7.9	8.9	
Net Upsell	7.5	5.5	
Churn	(3.2)	(3.8)	
Net Incremental	12.2	10.7	
Closing	36.4	47.0	
Churn %	13%	10%	
Group Portfolio LTV	223.9	365.5	

Refer Appendix

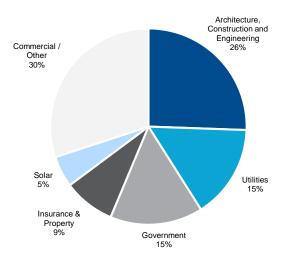
<sup>2.</sup> Adjusted for AU personal subscription account products which ceased during FY16



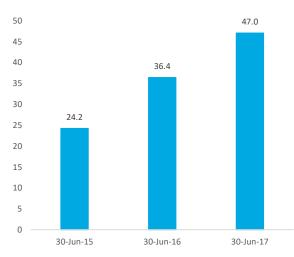
# Customers cover a wide and expanding range of industries and use cases, supporting continuing portfolio growth

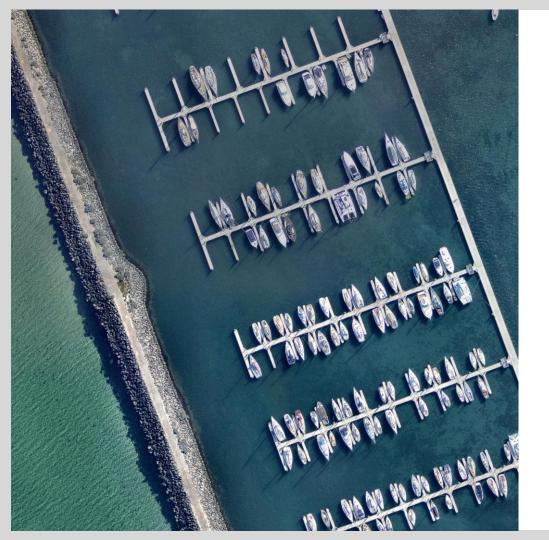
- The Group subscription portfolio is diversified across a range of industries with the largest – Architecture, Construction & Engineering – representing 26%.
- Other focus sectors include Utilities, Government, Insurance & Property, and Solar.

#### **Group ACV portfolio by industry (%)**



#### Group ACV growth (AUD\$M) 1





## **FY17 Financial Overview**

Mr Andy Watt
Chief Financial Officer



## 31% revenue growth and increasing operating **leverage**



31% Growth in Group Revenues



>80% Group Gross Margin



>90% Group Sales Team Contribution Ratio<sup>2</sup>





\$6.0M



\$28.3M Closing Group cash

#### Summary P&L (\$M)

AUD\$M	FY16	FY17	Change %
Revenue	31.3	41.1	31%
Gross Profit	25.4	33.0	30%
Gross Margin (%)	81%	80%	(1%)
Expenses <sup>1</sup>	30.0	34.0	13%
EBITDA 1	0.6	6.0	852%
EBITDA (%)	3%	15%	
EBIT <sup>1</sup>	(5.0)	(1.4)	
(Loss) After Tax	(7.1)	(5.3)	

Excludes impact of unrealised FX gains / losses

Refer Appendix



# US ACV growth accelerating as productivity of sales and marketing team improves

- US ACV more than tripled in FY17 to close at USD\$5.3M
- ARPS doubled during the year reflecting a successful strategic effort to target larger enterprise customers
- Successful land and expand strategy evidenced by 50% upsell on opening portfolio
- ACV churn of 20% was impacted by the acquisition of a Nearmap partner by a competitor and the subsequent cancellation of their subscription (USD\$0.1M)





X S Average Subscri

USD\$8,771 Average Revenue per Subscription (ARPS)<sup>1</sup> 113% growth on pcp<sup>1</sup>

#### **US ACV Portfolio Movement FY16 and FY17**

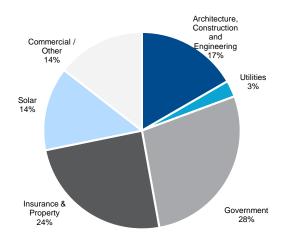
	ACV Value (USD\$M)	
	FY16 FY17	
Opening Portfolio	0.1	1.5
New Business	1.4	3.4
Net Upsell	-	0.7
Churn	(0.0)	(0.3)
Churn (%)	18%	20%
Net Incremental	1.4	3.8
Closing Portfolio	1.5	5.3



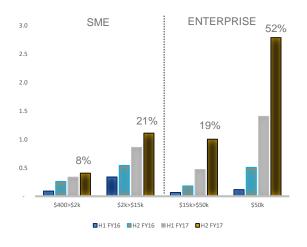
# US portfolio focussed on key industry segments with significant growth in large enterprise customers

- The US portfolio is diversified across a range of industries – focus industries of Government, Solar and Architecture, Construction & Engineering, supplemented by significant wins in Insurance & Property
- Significant success with enterprise and government clients. 71% of the US ACV portfolio comprises customers with subscriptions >\$15k, compared with 56% in Australia.

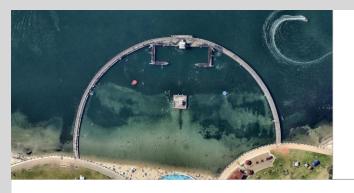
#### US portfolio by industry (%)



#### **US ACV by subscription size (USD\$M)**



Percentages represent 30 June 2017 proportion of total ACV



## 16% growth in ACV portfolio as sales and marketing enhanced

- Australian ACV growth continued in FY17, following a strong FY16 which included the right-sizing of a number of customer accounts and several material enterprise customer upsells
- A renewed focus on customer retention saw ACV churn reduce from 13% in FY16 to 10% in FY17
- New subscriptions generated fell 25% to \$4.5M in FY17. A new sales and marketing leadership team was hired in H2 FY17 to build a sustainable platform for future growth







#### Australian ACV Portfolio Movement FY16 and FY17

	ACV Value (AUD\$M)	
	FY16 FY17	
Opening Portfolio *	24.1	34.4
New Business	6.0	4.5
Net Upsell	7.5	4.5
Churn	(3.2)	(3.4)
Churn (%)	13%	10%
Net Incremental	10.3	5.6
Closing	34.4	40.0

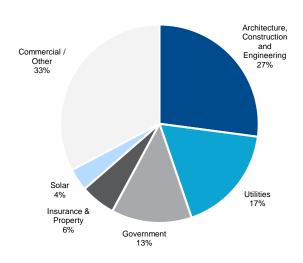
 <sup>\*</sup> Adjusted for personal subscription account products which ceased during FY16
 1. Refer Appendix



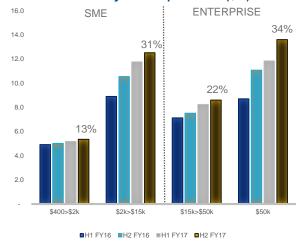
# A diversified Australian portfolio – growth in all sectors and subscription sizes

- The Australian portfolio is diversified by industry and by customer subscription size
- Architecture, Construction and Engineering representing the largest single sector at 27% of the total ACV portfolio
- Customer subscription sizes range from small business through to Australia's largest enterprises (over one third of the total ACV portfolio)

#### AU portfolio by industry (%)



#### AU ACV by subscription size (\$M)



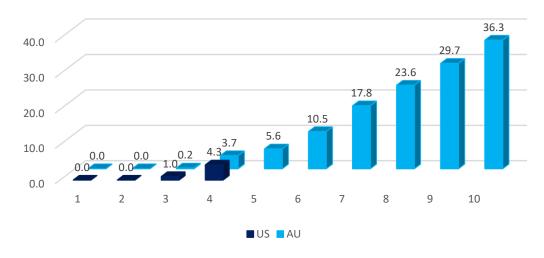
Percentages represent 30 June 2017 proportion of total ACV



## **US** operations tracking ahead of AU on rebased timescale

- The US business accounts for 11% of FY17 group revenues and was responsible for 33% of FY17 group revenue growth
- Closing FY17 US ACV of \$7.0M (converted to AUD) already puts the Year 5 revenue run rate ahead of the Australian equivalent
- Growth to date has been achieved in the 2D market – oblique and 3D product capabilities provide further market expansion opportunities

#### AU to US subscription revenues rebased to first year of capture (\$M)





# Consistent high gross margins demonstrate capture program efficiency



67% population coverage (1-2 times per year)

#### **US Cost of Revenue and Gross Margin (USD)**

USD\$M	FY16	FY17	Change %
Gross Margin (%)	(214%)	(6%)	
Conture and amortination	0.0	2.0	1000/
Capture cost amortisation	0.9	2.0	122%
Storage, administration and other	1.3	1.4	8%
Total cost of revenue	2.2	3.4	55%
Capture Costs Cash Spend	3.4	5.4	59%

US gross margins approach breakeven as revenue growth outpaces cost of revenue growth. Capture cost cash spend has increased due to an increased capture footprint and the commencement of HyperCamera2 capture

Growth in US ACV approaching coverage of fixed capture cost – financials de-risked



88% population coverage (1-6 times per year)

#### **Australia Cost of Revenue and Gross Margin**

AUD\$M	FY16	FY17	Change %
Gross Margin (%)	90%	90%	
Capture cost amortisation	0.6	1.0	66%
Storage, administration and other	2.2	2.5	14%
Total cost of revenue	2.8	3.5	25%
Capture Costs Cash Spend	1.4	2.3	64%

Australia gross margins >90% have been maintained in Australia even allowing for the additional expenditure in expanding the frequency and coverage of the capture program

Cash spend growth reflects expanded capture footprint and New Zealand pilot capture



# Strong sales team contribution ratio driven by targeted marketing and focused direct sales efforts

Content is promoted through 5 targeted marketing channels...



**PR / News** 



**Social** 



**eMarketing** 



**Events** 



Search / Digital

...which drives awareness and generates leads for the direct sales channel...



**New Business** 







...resulting in payback in just over one year

United States	(USD\$M)
Incremental ACV (A)	3.8
Direct Sales & Marketing Expense (B)	4.5
Sales Team Contribution Ratio (A/B)	85%

Australia	(AUD\$M)
Incremental ACV (A)	5.6
Direct Sales & Marketing Expense (B)	5.8
Sales Team Contribution Ratio (A/B)	97%



# Revenue and gross margin growth demonstrate the scalability of the US business

- US revenues more than quadrupled to USD\$3.2M in FY17, reflecting the significant growth in the ACV portfolio
- Sales and marketing direct costs increased in H2 FY17 with additional investment to generate incremental ACV in subsequent periods
- Overhead costs have remained broadly consistent with FY16 as the US operations scale efficiently

#### P&L Summary – US (USD\$M)

USD\$M	FY16	FY17	Change %
Total Revenue	0.7	3.2	357%
Gross Profit	(1.5)	(0.2)	87%
Gross margin (%)	<(214%)	(6%)	
Sales & Marketing - Direct	3.3	4.5	36%
- Indirect	1.0	2.0	100%
Total Sales & Marketing	4.2	6.5	55%
Overheads	3.1	2.9	-
EBIT	(8.8)	(9.6)	(9%)



# Continued revenue growth and improving EBIT margins in Australia

- Australian revenues grew by 22% to \$36.3M in FY17, reflecting the continued growth in the ACV portfolio
- Australian EBIT margin grew to 58% reflecting the continuing efficiency of the SaaS business model
- Increase in overheads reflects the larger customer and traffic numbers in the Australian business, hence the larger proportional allocation of overheads

#### P&L Summary – Australia (\$M)

AUD\$M	FY16	FY17	Change %
Total Revenue	29.7	36.3	22%
Gross Profit	26.9	32.8	22%
Gross margin (%)	90%	90%	
Sales & Marketing - Direct	5.1	5.8	14%
- Indirect	2.7	2.4	(11%)
Total Sales & Marketing	7.8	8.3	6%
Overheads	2.7	3.6	33%
EBIT	16.5	20.9	27%
EBIT Margin (%)	55%	58%	



## **Cost control drives operating leverage**

- General & Administrative costs are those incurred by the Technology, Product & Engineering, and Corporate functions
- A portion of these cost are reallocated to the Australian and US operating segments based on utilisation
- Total General and Administrative costs increased 6% in FY17 to \$14.3M, compared to revenue growth of 31%
- Result reflects disciplined cost management and the scalability of the business model

#### P&L Summary - Corporate Segment (\$M)

AUD\$M	FY16	FY17	Change %
Total Revenue	0.5	0.5	-%
General & Administrative Costs	(13.5)	(14.3)	6%
AU and US Segment Allocations	6.9	7.4	7%
Corporate EBIT	(6.1)	(6.4)	5%



# Product and technology investment in growth initiatives to expand existing and new market opportunities

- \$9.5M invested in development capex in FY17, including:
  - \$3.0M on Hypercamera2 systems
  - \$3.6M on internal and external development projects
  - \$2.9M on existing system upgrades and future camera system innovation
- Maintenance expenditures on existing software and systems reflect the capital light nature of the business model.



#### **Market expansion**

Oblique imagery and 3D product development and delivery



#### **Capture program**

HyperCamera2 program and capture efficiency



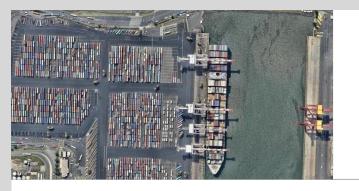
#### **Product suite**

Enhanced product features to drive customer value

#### Product and technology expenditure – capitalised vs maintenance

\$M	FY16	FY17
Development Capex <sup>1</sup>	6.1	9.5
Maintenance Opex <sup>2</sup>	2.3	3.5
	8.4	13.0

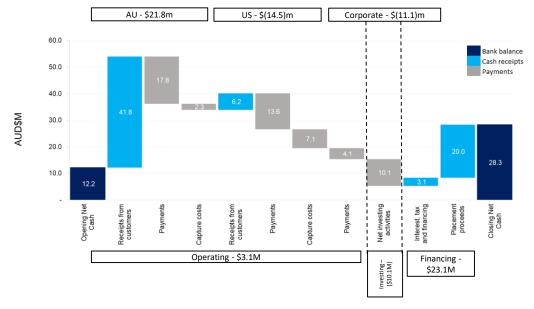
- 1 Development capex represents construction of new camera systems and capitalized development costs of software and systems
- 2 Maintenance represents servicing of existing software and camera systems

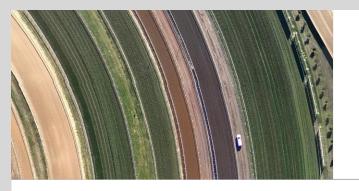


# Australian free cash flows continue to self-fund US investment, with capital raise proceeds being deployed to drive further growth

- Positive cash flows from Australian operations of \$21.8M continue to self-fund the investment in the US as well as corporate operations
- November 2016 capital raising provides funds to deploy in further investment in product development and growth opportunities
- Cash at bank at 30 June 2017 was \$28.3M.

#### Nearmap's net cash flow FY17 (\$M)





# FY17 Summary – financial momentum and investment for future growth underway



## Continued positive trends in key operational metrics

- Continued revenue and improving EBIT growth in AU
- Accelerating momentum in the US



## Disciplined cost management

- EBITDA guidance achieved
- Strong balance sheet to fund organic growth opportunities



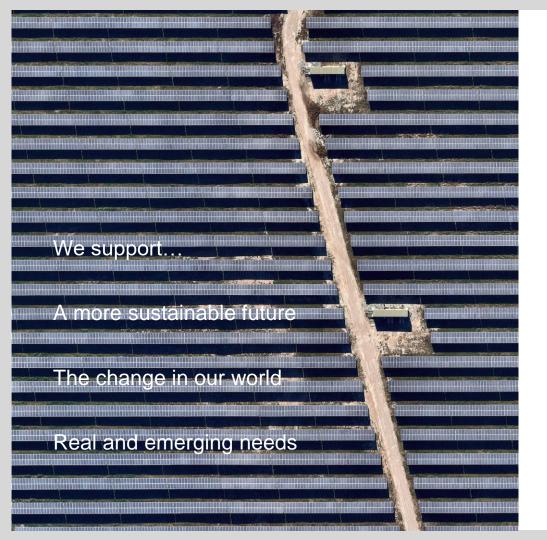
## Scalability and operational gearing

- Group gross margin > 80%
- Group sales team contribution ratio > 90%



## **Business positioned** for growth

- FY17 results provide positive momentum leading into FY18
- AU business continues to organically fund the US growth opportunity, with capital proceeds used to accelerate growth opportunities in both markets



## **Outlook and Key Priorities**

Dr Rob Newman

Managing Director and

Chief Executive Officer



# Nearmap's business model leverages growth supported by structural trends

#### The world we live in is seeing increased...



**Digitisation** 



Urbanisation



Anytime, anywhere access



**Sustainability** 

#### ...coupled with...



## Large, growing global aerial imagery market

- Traditional market ripe for technological disruption with many small players
- Established high growth market, with technological innovation opening up new use cases and market segments



# Nearmap enters FY18 with the capability to grow its existing business and create new market opportunities



Large and growing AU subscription base with high quality recurring revenues



US ACV expected to cover capture program costs with control over variable expenses



#### **Expansion of Nearmap's product set**

	2D	Oblique	3D	
United States	Continued growth of market	Strengthens our competitive position	Derivative 3D products create a new market in	
Australia	Market leader, having established the market – continued growth opportunity	Ability to create new use cases for Australian customers, leveraging the US market	both US and Australia, through subscription access rather than expensive bespoke offerings	



### 3D content enables new use cases



### **Visualisation**

Use in Virtual Reality and Augmented Reality applications



## **Digital Surface Models**

Model solar performance Model wireless signal propagation for telecommunications



## **Point Cloud**

Extract building features and footprint



## **Measurable obliques**

Manual extraction of building dimensions Use in insurance and tax assessment for property valuation



## **Nearmap – a history of growth**

#### Nearmap key operating milestones FY12 to FY17 and beyond

Pre-2012	2012	2013-14	2015	2016	2017	2018 and beyond
Development of HyperPod First Australian captures in 2007 Content software and delivery in the cloud	Implementation of cloud-based subscription model	Development of HyperCamera1 First US captures undertaken	Commencement of commercial US operations First Australian \$1M subscription contract	Development of, and first oblique captures from, HyperCamera2	Group revenues exceed \$40M Almost 8,000 subscribers worldwide	3D Visualisation  Partnerships Export 3D Content  Streaming 3D Services Measure Oblique  Spatial Analytics Data-sets Integrated Drone Conte
						Elevation Profile  Partner / Developer Portals
						Open Services



### FY18 focus



### **Product**

Innovating and increasing the value of Nearmap content

Complementing 2D with oblique imagery, to 3D and data analytics, delivered through cloud based apps and APIs



## People

Acquisition and development of world class talent to drive a global and scalable business

Recruit and train the best talent



### Customer

Focus on business customers to drive portfolio lifetime value

Utilising our expanded product set to drive increased penetration into business customers in both territories



#### **Financial**

Leveraging our funding base and business model for growth

Focus on growth in both markets through sales and marketing effectiveness and delivery of higher value products



### FY18 outlook



## **United States**

- ACV portfolio expected to double
- Gross margins expected to be positive
- H1 investment in sales and marketing capability and scale, expected to generate returns from sales team contribution ratio in H2
- Accelerated roll-out of HyperCamera2 focussed on capture during H1 FY18



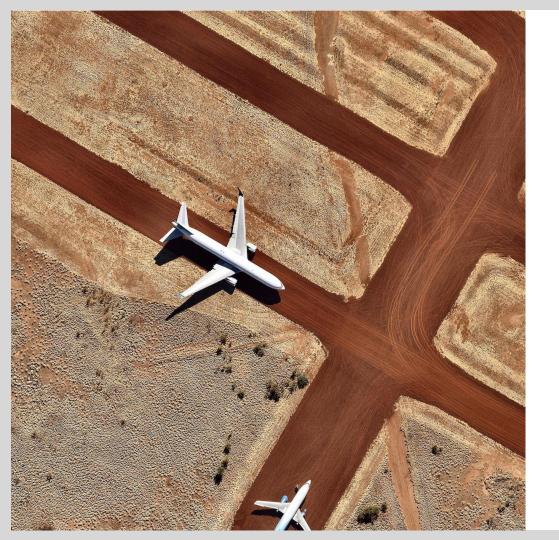
## Australia

- Double digit percentage growth in ACV
- Consistent gross margins
- Incremental investment in targeted sales and marketing capability, focussed on maintaining a strong sales team contribution ratio
- Capture program investment consistent with H2 FY17



# Product / Technology

- Continued product and technology development focussed on oblique imagery delivery and 3D content enhancement
- Commercialisation of first mover advantage in 3D



## **Appendices**



## **Income Statement**

\$'M	FY16	FY17
Revenue	30.9	40.7
Other income	0.4	0.4
Total revenue	31.3	41.1
Employee benefits expense	20.3	22.7
Amortisation and depreciation	5.6	7.5
Net foreign exchange differences	0.2	0.5
Other operational expenses	9.9	11.9
Total expenses	36.0	42.6
Loss before tax	(4.7)	(1.5)
Income tax (expense)/benefit	(2.4)	(3.8)
Loss for the half year	(7.1)	(5.3)
Other comprehensive income		
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	-	-
Unrealised gain/(loss) on cash flow hedges	-	-
Income tax associated with these items	-	-
Total comprehensive income for the half year	(7.2)	(5.3)
Earnings per share		
Basic earnings per share for the half year (cents per share)	(2.01)	(1.41)
Diluted earnings per share for the half year (cents per share)	(2.01)	(1.41)

31



## **Balance Sheet**

\$'M	FY16	FY17
Assets		
Current assets		
Cash and cash equivalents	12.2	28.3
Trade receivables	4.3	7.1
Other current receivables	1.8	1.5
Total current assets	18.2	36.9
Non-current assets		
Plant and equipment	6.2	10.6
Intangible assets	17.2	24.8
Deferred tax assets	2.6	2.1
Total non-current assets	26.0	37.5
Total assets	44.3	74.4
Liabilities		
Current liabilities		
Trade and other payables	1.3	1.6
Unearned income	18.9	25.2
Other current liabilities	2.8	4.8
Total current liabilities	23.1	31.6
Total non-current liabilities	2.7	5.7
Total liabilities	25.8	37.3
Net assets	18.5	37.2
Equity		
Contributed equity	28.8	51.4
Reserves	10.4	11.7
Profits reserve	7.1	7.1
Accumulated losses	(27.7)	(33.0)
Total equity	18.5	37.2

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## **Cash Flow Statement**

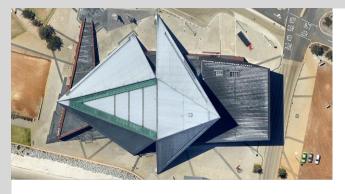
\$'M	FY16	FY17
Cash flows from operating activities		
Receipts from customers	37.3	48.0
Payments to suppliers and employees	(38.7)	(44.7)
Interest received	0.5	0.3
Grant income	-	0.1
R&D refund received	1.8	-
Income tax refund	0.4	-
Net cash (outflow)/inflow from operating activities	1.3	3.7
Cash flows from investing activities		
Purchase of plant and equipment	(3.0)	(6.4)
Payments for development costs	(4.4)	(3.8)
Proceeds from sale of plant and equipment	0.1	0.0
Net cash flows used in investing activities	(7.4)	(10.1)
Cash flows from financing activities		
Proceeds from issue of shares (net of transaction costs)	-	20.0
Proceeds from exercise of share options	-	0.6
Proceeds from exercise of share option loans	1.1	2.1
Transfers to non cash trust deposits	(0.1)	-
Net cash inflows from financing activities	1.0	22.7
Net increase/(decrease) in cash and cash equivalents	(5.1)	16.2
Effect of movement of exchange rates on cash held	0.1	(0.1)
Cash and cash equivalents at the beginning of the half year	17.2	12.2
Cash and cash equivalents at the end of the half year	12.2	28.3



## **Reconciliation to statutory financial information**

#### Reconciliation of statutory net profit / (loss) after tax to EBITDA (\$M)

AUD\$M	FY16	FY17
Net profit / (loss) after tax	(7.1)	(5.3)
Income tax	2.4	3.8
R&D tax rebate		_
Interest Income	(0.4)	(0.4)
FX	0.1	0.5
EBIT	(5.0)	(1.4)
Depreciation & Amortisation	5.6	7.5
EBITDA	0.6	6.0



## **Definitions**

ACV	Annualised Contract Value = annualised value of all active subscription contracts in effect at a particular date
Sales Team Contribution Ratio	The ratio of incremental ACV generated by a sales team in a period, compared to the direct costs of obtaining that incremental ACV
ARPS	Total ACV divided by total number of subscriptions
рср	Prior comparative period



Level 6
6-8 Underwood Street
Sydney, NSW 2000
Australia

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+61 2 8076 0700

investor.relations@nearmap.com

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