

# **ANNUAL GENERAL MEETING 2017**

John Seaberg Chairman





# Mathew Ratty



- Global fund mgmt
  - Venture capital
  - Healthcare
  - real estate
  - M&A
  - -BD
- Major AHZ shareholder
- NED on 2 ASX boards
- Skiing, Fitness





# Simon Buckingham



- 25 yrs Pharma/Biotech
  - Roche, Pfizer, Actelion
- Exec experience:
  - S&M, BD, M&A, Strategy
  - Europe, US, Aus
- NED on 2 ASX boards
- Skiing, open water swimming, golf





## John Seaberg



- 40 yrs Cardiac Med-Tech
- Chair Synovis Inc, (Nasdaq listed)
- Founder/CEO NeoChord
- Founder/CEO ACIST
- Mayo Clinic Advisory Grp.
- EVP of Cedar Point Capital
- Private boards
- Hiking, fishing, golf





# Wayne Paterson



- Global Sr. Pharma Exec (25 years)
  - Merck, Roche
  - S&M, Ops, Strategy, M&A
  - Asia, Europe, US, Emerging Markets
- Cepheid Board (Nasdaq listed)
- ProCom Rx NED (Switzerland)
- Bikes, cars, fitness





# **Past**-Present-Future



2014: Paterson & Seaberg join BOD 2015: BOD/MGMT restructured 2017: WP accepts role as "permanent CEO"

2017: Code-Red completed

With Governance and Management revamped... AHZ is positioned for innovation and growth!



# Past-Present-Future 2017 milestones



Innovation!! VascuCel, CardioCel Neo, CardioCel 3D Growth!!

Revenue: 58%

Gross Profit: 110%

SG&A: 25% ↓

Bankable business!!

Recent captial injection carries us to profit

Innovation leads to growth and non-dilutive capital!!



## Future



- Edwards pioneers TAVR via purchase of PVT in 2003
- TAVR revolutionizes Structural Heart industry
- Corevalve \$700ml M&A
- TMVR \$200-\$400ml M&A
- TAVR space > \$5 BN (USD) by 2020

ADAPT is our entre into TAVR, TMVR

2003 EW SP \$4 \$120



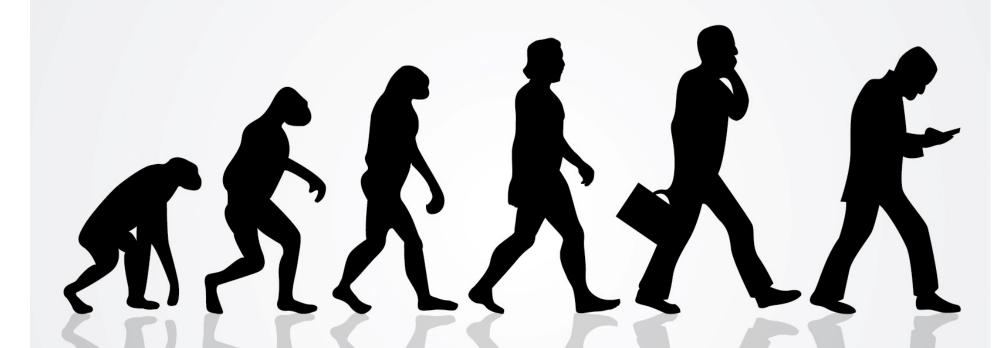
# **ANNUAL GENERAL MEETING 2017**

Wayne Paterson, CEO



### The Evolution of a company









# The Year in Numbers



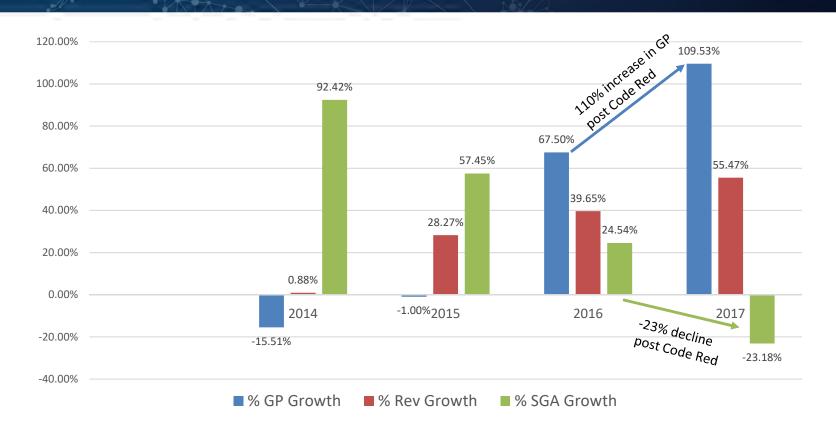
\$ millions	FY17	FY16		Change
Group revenue	22.3	14.2	<b>↑</b>	58%
Gross profit	10.7	5.1	<b>↑</b>	110%
GM%	48.1%	36.2%	<b>↑</b>	12%pts
Selling, general and administration costs	(25.0)	(33.4)	$\downarrow$	25%
Other income	3.4	4.7	$\downarrow$	(28)%
EBITDA loss	(10.8)	(23.6)	$\downarrow$	54%
Depreciation and amortisation	(1.9)	(1.5)	<b>↑</b>	(20)%
Operating income / (loss) after income tax	(12.7)	(25.1)	$\downarrow$	50%
Net working capital	6.0	4.1	<b>↑</b>	(46)%
Net working capital % sales	27.0%	29.2%	$\downarrow$	(2)%pts
Net operating cash outflows	(12.5)	(21.9)	<b>\</b>	43%

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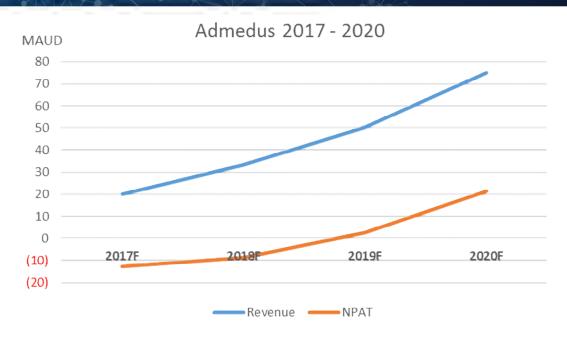
### YOY growth: GP, revenue, SG&A





# 3 year outlook

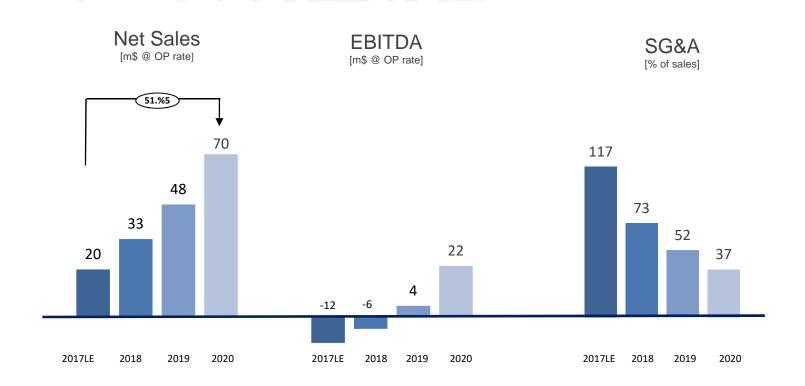




- Group still on track to reach financial break even in last quarter of calendar year 2018 leading to profitability in the full calendar year 2019.
- Targeting >\$20M in earnings for 2020.

# The road to profit and the 2020 Aspiration





# Company highlights 2017



- Record year for ADAPT sales which continue to accelerate
- A new funding facility was arranged for up to
  \$10.0M in secured debt from Partners for Growth
- Two separate patent applications for TAVR technologies were filed
- Entered into an exclusive supply agreement for TMVR with 4C Medical
- CardioCel® 3D moved from a pre-market programme to an expanded access programme
- The new Royal Adelaide Hospital (nRAH) officially opened on 5 September 2017





# Fiji mission





### The Good, the Bad... and the Challenges ADMEDUS



### The Good

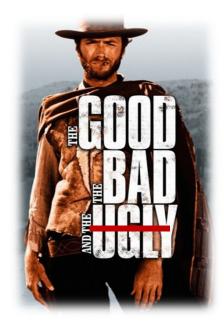
- Credible financial results post Code Red
- Publication of explant data demonstrating clinical superiority of ADAPT in human trials
- Release of NATA report certifying **100%** DNA successfully **removed** from the bovine collagen scaffold by the ADAPT TE process
- Major progress on a number of applications for shaped and molded **ADAPT** products
- Infusion business ready to move to the next level with RAH officially opened in Sept
- 4C Medical exclusive supply agreement signed validation of the uniqueness of our ADAPT technology.

#### The Bad

Share price trajectory

### The Challenges

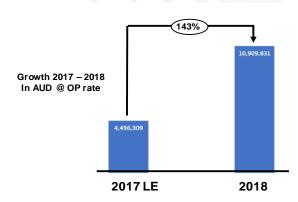
- Sales force turn over
- European business structure
- Scale
- Conspiracy theories





US





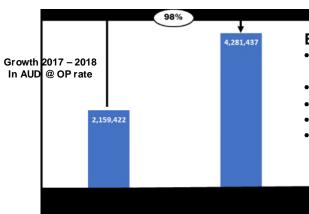
### US will grow 1.5x

- Increased access via GPO/IDN contracts
- Re-organized territories
  - New Area Manager structure for increased performance
  - Refreshed Field Force with new Rep profiles
  - Geographic expansion & penetration via 3<sup>rd</sup> party partnerships
- 3D launch expected to deliver significant revenue and Halo effect
- Pivot in VascuCel to higher value indications



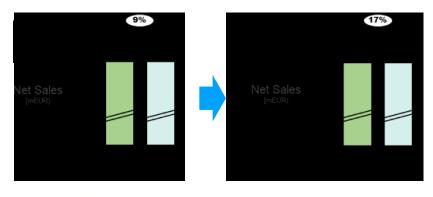
# **EUROPE**





### **Europe to double in 2018**

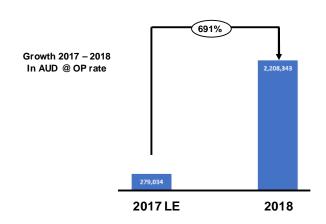
- Harmonized dossier in Q2 allows for *active promotion* in expanded indications
  - New RVP to galvanize team and build Operations
- 3D launch expected to deliver significant revenue and Halo effect
- Increased interest in tri-leaflet repair using biologic tissue
  - New markets opened i.e. Spain, Turkey



Germany is key to success in Europe... despite challenges in Berlin & Essen, new accounts are being opened to fill the gap

# **Emerging Markets**





### **Geographic Expansion**

- India Q1 launch \$1.2mio
- Turkey Q1 \$100k
- Southeast Asia Q3 \$200k

### **Organic Growth**

- MENA \$222k
- 3D Australia \$81k
- Southeast Asia Q3 \$200k

### **Expansion Upsides not in Forecast**

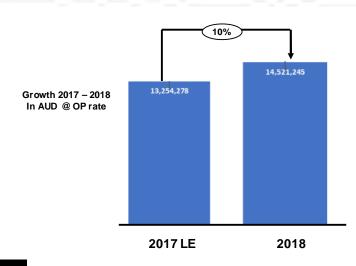
- TGA approval Q3 \$500k
- Mexico Q2 \$200ł
- South Africa Q3 \$100k
- MENA 3D Q1 \$158k
  - ~ \$1mio

### **China Entry**

- Validation process underway
- Clinical Registration Trial O
- First Patient In Q1 2019
- Market Entry Q1 202
  - ~ (\$250k) in 2018

# INFUSION





### **Organic Growth**

- Ambit growing at 24%
- Arcomed slight decline (-5%) in overall revenue consumable revenue offsets \$4mio in capital sales
- Other consumables (established products) modest 6% growth

**Tender based Business in Forecast** 



Expected value - \$3.9 mio



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## **Immunotherapies**



- Work has commenced on RNA HPV (head and neck ca study) with ethics committee approval for safety and dosing study
- Ongoing work on HSV-2 DNA vaccine with regards to delivery site
- Board has entered negotiations with a 3<sup>rd</sup> party investor to fund continuing operations



## 3D Update





### 3D Update



- User evaluation period complete
- Learnings being correlated
- Support materials being compiled with user feedback to guide new users
- Commercial launch in the US from Feb 1<sup>st</sup>
- Other markets (EU, EM) to follow during 2018
- Further development projects being reviewed (note to file for 3D vascular repair)



## Investment thesis



# "INVESTING SHOULD BE MORE LIKE WATCHING PAINT DRY OR WATCHING GRASS GROW. IF YOU WANT EXCITEMENT, TAKE \$800 AND GO TO LAS VEGAS."

**PAUL SAMUELSON** 

© Lifehack Quotes



# Value creation lifecycle



### **Brand Value Chain**

Market Shareholder Customer Marketing Performance Value VALUE Mindset Program STAGES Investment - Price premiums - Product - Awareness - Stock price - Price elasticity - Communications - Associations - P/E ratio - Market share - Trade - Attitudes - Market capitalization - Expansion success - Employee - Attachment - Cost structure - Other - Activity - Profitability **Program** Consumer Market FILTERS Multiplier Multiplier Multiplier - Clarity - Channel support - Market dynamics - Relevance - Consumer size and profile - Growth potential - Distinctiveness - Competitive reactions - Risk profile - Consistency - Brand contribution



# Company A: Drug development Costs, No Revenue



### Identification of active leads

Identify molecules that are active on the target protein.

### Optimisation phase

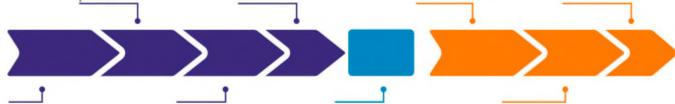
Optimise the molecules' properties so that they are safe and effective.

### Preclinical development

Preclinical trials in order to document that the compound is safe for entry into human trials.

### Confirmed phase III trials

Pivotal trials to confirm efficacy and safety in larger patient populations.



Identification and validation of target proteins

Identify and validate the biological mechanism behind a disease.

### Identification of hit compounds

Identify classes of molecules that have the potential to become pharmaceuticals.

### Candidate drugs

Selection of substances with optimised properties for further development.

### Phase I and phase II

The first clinical trial is carried out on healthy volunteers in order to document pharmaceutical safety, followed by patient trials in order to define the safe and effective dose.

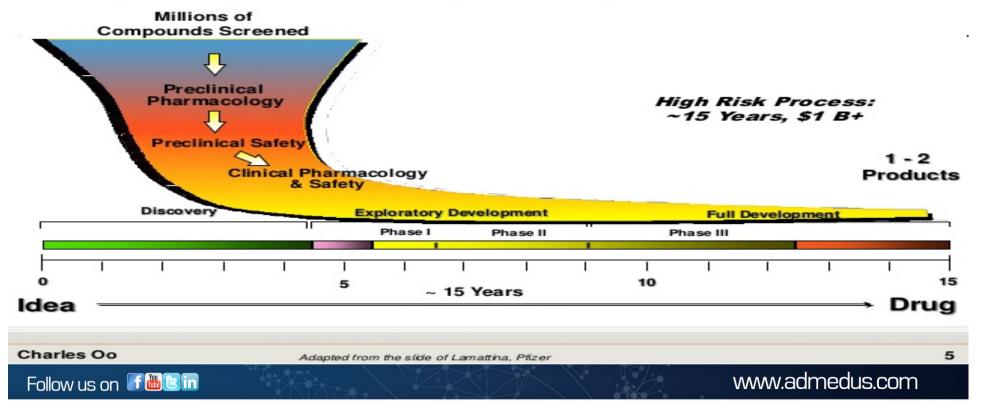




### **Company A: Drug development**



### **Long & Expensive Drug Development**

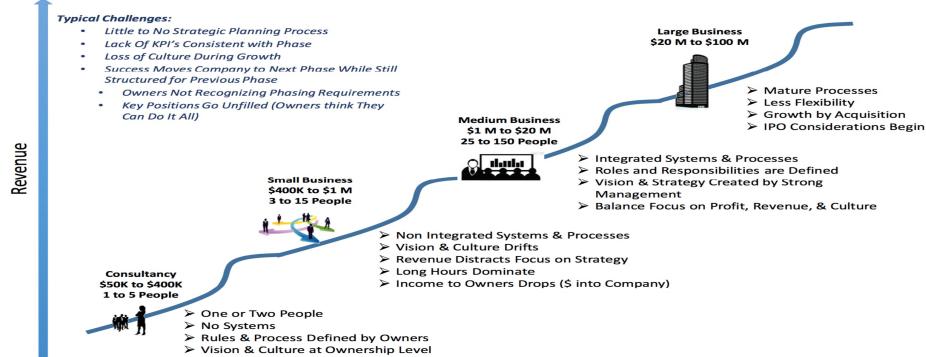


# Company B: Revenues + Building a bankable business



### Typical Growth of a Company

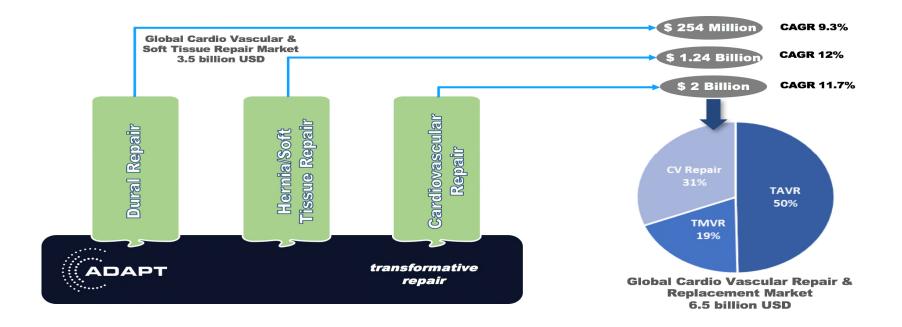




Time

# What's the Opportunity?





### Moving up the value chain



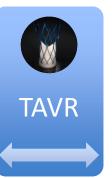
### THE ADMEDUS STRATEGIC PILLARS

Vision

Strategic Execution

Enterprise value

















# VISION 20/20 ASPIRATIONS



Vision 20/20 is the broad strategic framework outlining our ambitions for FY 2020:

- > 50% market share in our key segments
- Going beyond tissue in our product portfolio and into broader Med Tech segmen
- Medtech engineers engaged in the TAVR/TAVI space.
- Multiple partnerships
- >10 Med tech products in market
- Balanced revenue between the EU (30%) US (45%) and EM (25%) regions
- Targeting >\$20 million in earnings
- PH II Immuneoncology clinical trials underway.









### **Investment thesis**





The true investor scarcely ever *is* forced to sell his shares, and at all other times he is free to disregard the current price quotation.

- Benjamin Graham

NovelInvestor.com



# Admedus TAVR, A true Game Changer





# Why it's a game changer www.admedus.com Follow us on **fille** in

# Why it's a game changer





### What is an Admedus employee



- Must have professional intensity
- Must be a subject matter expert
- Must love the mission
- Must subscribe to the AORTIC values
- Must have Integrity, Honesty and High work ethic
- Must not be a DIVA





### **Executive Management Team**





## The AHZ snowball effect



### **SUCCESS IS LIKE A SNOWBALL...**

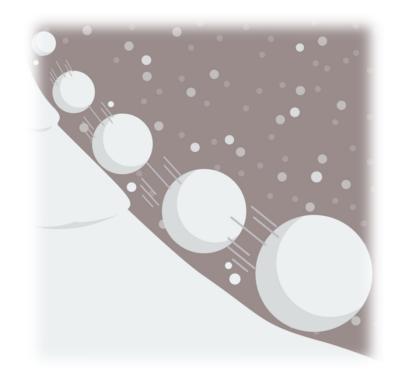
YOU HAVE TO GET IT GOING AND THE MORE YOU ROLL IN THE RIGHT DIRECTION THE GREATER IT GETS.

Steve Ferrante

### The AHZ snowball effect



when we get the snowball to the top, it will be much bigger, and then when it rolls over, all obstacles in its path will be destroyed!





## **ADMEDUS**

\_\_\_\_\_ Innovation to support life's journey is at the heart of our story...

