## 2017 Annual General Meeting

Brad Sampson, Chief Executive Officer

28 November 2017

### **TIGRR** RESOURCES LIMITED





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- Context for entry of new CEO.
- CEO first actions.
- Three phase response to resolve issues.

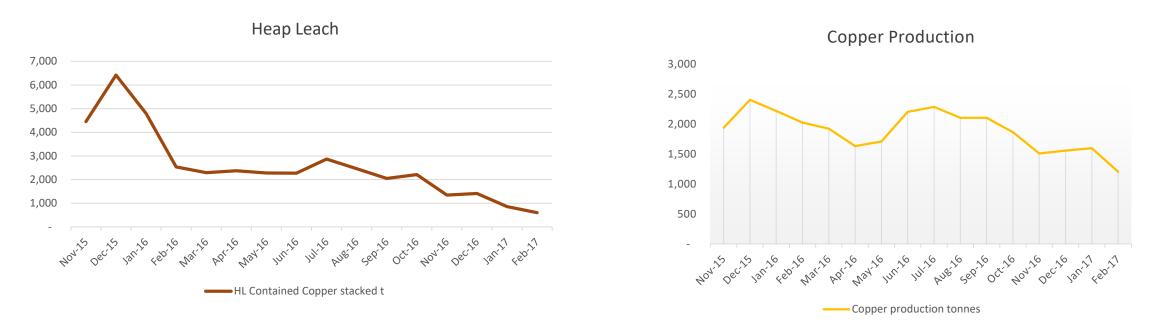
## Context for entry of new CEO



- The Opportunity:
  - Long life asset producing copper cathode;
  - Operational turnaround potential to deliver improved cash;
  - Cobalt upside potential; and
  - Exploration potential.
- Cash flow forecasts reliant on successful commissioning of new tank leach process, rapid pre-strip at Kipoi Central to
  expose ore for heap leach feed to improve copper production.
- Operational issues negatively impacting performance and copper production trajectory poor:
  - ILS pond failure, decant pond leak, lightning strike.
- Distressed Balance Sheet:
  - Interest capitalisation and waivers from secured loan commitments commenced June 2016;
  - 24 October 2016 \$10M bridge facility from secured lenders due to ILS pond failure;
  - Total debt as at 31 December 2016 : \$US 191.3M;
    - Secured Lenders \$US 168.6M; and
    - DRC Banks \$US 22.7M.
  - Trade Creditors \$US 28.5M;
  - Balance sheet represented risk for the Company;
  - Operational and Financial solutions needed to reduce gearing.



## Context for entry of new CEO (continued)



- Grade stacked to heap from stockpiles declining
- Copper production declining
- Tank leach commissioning commenced

# CEO First Actions - February 2017



- Brad Sampson engaged as CEO commenced 8 February 2017.
- CEO first actions were:
  - Meet secured lenders.
  - Employed interim CFO.
  - Visit Kipoi operation to:
    - Assess operational performance and forecast assumptions;
    - Review tank leach commissioning;
    - Meet leadership team and assess capability and culture;
    - Commence operational turnaround planning; and
    - Review cash flow forecasts.
  - Report back to Board and Lenders.



### Voluntary suspension on ASX



- Board resolved to voluntarily suspend the Company on 22 February 2017.
  - Cash flow forecast negatively impacted by material change to production capability:
    - Tank leach commissioning not progressing to plan;
    - Negative impacts of ILS pond and decant pond failures and lightning strike on heap leach performance; and
    - Timing of commencement of investment in Kipoi central prestrip impacted cash forecast.
  - Company required time to:
    - understand the impacts;
    - develop solutions to technical issues; and
    - engage with the Board and secured lenders to develop financial solutions.



### Phase 1 - Rapid response to address cash crisis

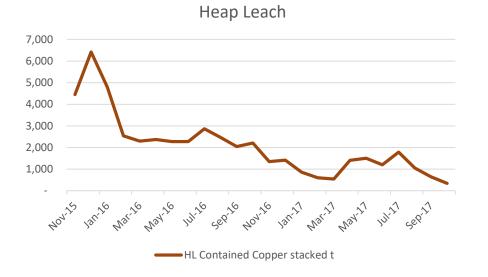
- Lender engagement:
  - Engagement with secured lenders to obtain their support;
  - Negotiation of further waivers; and
  - Commitment for financial support.
- DRC lenders:
  - Engagement with the Company's DRC banks to obtain their support.
- Trade Creditors:
  - Engagement with trade creditors to arrange standstill arrangements on historic debt.
- Improved tank leach performance:
  - Replaced mining of tailings and tank leach feed end with hydraulic reclamation (~15 week lead time); and
  - Temporarily addressed tank leach sanding problems and improved throughput and run time while awaiting hydraulic reclaim commencement.
- Curtailed capital spend:
  - Implemented new rules for capital spend; and
  - Eliminated or deferred capital to reduce outgoings.
- Suspended pre-strip mining activity at Kipoi Central.
- Committed to pond remediation to restore heap leach to normal operating condition.
- Employed COO and commenced operational turnaround process.

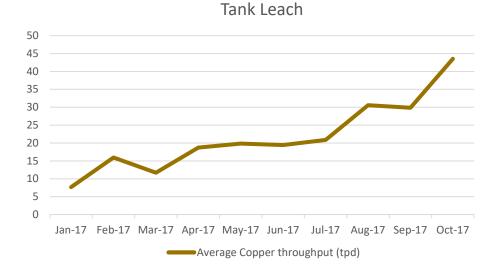
## Phase 2 - response to stabilise operational performance

- Improved cash performance of the operation:
  - Hydraulic reclaim commissioned as per plan;
  - Tank leach performance improved to 60 tonnes per hour throughput;
  - Heap Leach ponds remediated and 2 phase heap leaching methodology resumed; and
  - Additional cash improvement opportunities identified:
    - Programme to further improve tank leach throughput;
    - Technically innovative fines heap leaching initiative to unlock value in 540,000 tonnes fines stockpile; and
    - Explore oportunities to procure heap leachable ore from 3rd party sources to utilise heap capacity.
  - Trial mining of Inferred Mineral Resources stage 1 pit at Kipoi North commenced to provide 2 months heap leach feed;
  - 2<sup>nd</sup> phase of Kipoi North planned with additional 3 months of heap leach feed potential.
- Strengthened leadership team
  - Chief Financial Officer
  - General Manager Kipoi operation
  - General Manager financial and commercial
- Company Secretary
- Replaced subsidiary boards
- Life of mine study manager
- Progressed work on tails storage facility #3 with capacity required for this wet season.
- Commence detailed review of the life of mine plan including new metallurgical testing.
- Further extension of standstill arrangements with trade creditors.
- Renegotiated DRC overdraft facilities.
- New \$US18M finance facility and deed of forbearance with secured lenders.
- Completion and Lodgement of FY16 and Half-year 17 accounts.



### Phase 2 - stabilising operational performance





#### Heap Leach

- Improvement in copper stacked from March and stocks fully depleted October.
- Kipoi North stacking to heap commenced November.

#### Tank Leach

- Incremental throughput improvements February to July.
- Hydraulic reclaim commissioning in July facilitated step change in performance.
- Continuing programme to improve throughput delivering positive results.

### tabilising operational performance

## Hydraulic reclamation of tails storage facility #1

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### Phase 3 - workstreams to create a new future

- 1. Continue operational improvements:
  - Maximise cash generation:
    - Further improve tank leach performance;
      - targeting 75 tph throughput Q1 2018.
    - Source feed material to fully utilise heap leach capacity:
      - Kipoi north stage 1 material is being stacked on the heap leach now; and
      - Kipoi North stage 2 being planned and has potential to add an additional 3 months of heap leach feed;
      - Decision to proceed December 2017; and
      - Pursue purchase of 3<sup>rd</sup> party ores:
        - targeting feed for Q2 2018.
    - Pilot trial of new fines heap leaching programme to develop this technology:
      - First phase of pilot trial successful; and
      - 2<sup>nd</sup> phase pilot trial approval given. Awaiting delivery of 30tph mixer in Q1 2018.
  - Operating cost reduction programme:
    - implementation underway.
  - Further strengthen organisational capability.



## Phase 3 (continued)

- 2. Developing a new Kipoi Life of Mine plan:
  - (mining and processing strategy) targeting the production of both Copper and Cobalt;
  - Reviewing assumptions underpinning Mineral Resources and Ore Reserves
  - First outcomes early Q2 2018.
- 3. Reassess exploration potential of existing tenements and commence development of a growth plan:
  - Geological review commencing December 2018.
- 4. Pursue reinstatement to trading on ASX as rapidly as possible.
- 5. Work with secured lenders and equity capital market on recapitalisation strategy.
- 6. Explore potential to sell assets to repay debt and deliver return to shareholders.



## Corporate Snapshot

ASX Code	TGS
Shares on Issue (at 27 Nov 2017)	2,018m
Trade and other payables (June 2017)	\$29m
Borrowings (June 2017)	\$199m
Total Liabilities (June 2017)	\$US 237m

	Resource Capital Funds	15.2%
	International Finance Corporation	10.3%
Major Shareholders	Taurus Funds Management	7.2%
	Todd Hannigan and Tom Todd	7.8%
	Republic Investment Management	5.8%



### Brad Sampson

Chief Executive Officer

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TGS AGM PRESENTATION 2017