## **Corporate Governance Statement**

ASX Corporate Governance Council's *Corporate Governance Principles and Recommendations – 3<sup>rd</sup> edition* **As at 1 September 2017** 

The Company is committed to high standards of corporate governance designed to enable the Company to meet its performance objectives and better manager its risks.

The Company has adopted a comprehensive governance framework in the form of a formal corporate governance charter together with associated policies, protocols and related instruments.

A full copy of the Company's corporate governance charter and associated policies, protocols and related instruments is available on the Company's website under its "Corporate Governance" heading – <u>www.bligh-resources.com</u>.

The Company intends to follow the ASX CGC P&R in all respects other than as specifically provided below.

However, notwithstanding the adoption of the Company's corporate governance charter and the aforementioned intention, and given the Company's change in business activities, developing business base and growing staffing complement, cultural adherence in practice to all aspects of the respective charters and the ASX CGC P&R remains an evolving "work in progress". This is more so the case with a change in board appointments effective 13 July 2017 whereby two new board members were appointed and two board members resigned.

Each of the recommendations of the ASX CGC P&R which are/is not be followed by the Company and the reasons why they respectively are not followed, are set out below. Given the underlying issue and nature of the non-compliance with each of the recommendations and the intended temporal duration of the non-compliance, no alternate governance practices are intended to be adopted in lieu of each specified recommendation of the ASX CGC P&R.

## Recommendation

**Current Practice** 

1.1	<ul> <li>A listed entity should disclose:</li> <li>a. The respective roles and responsibilities of its board and management; and</li> <li>b. Those matters expressly reserved to the board and those delegated to management.</li> </ul>	Satisfied. The functions reserved for the Board and delegated to senior executives have been established.
1.2	<ul> <li>A listed entity should:</li> <li>a. Undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and</li> <li>b. Provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a</li> </ul>	Satisfied. Appropriate checks have been undertaken. All material information that the Company has in its possession has been disclosed (Annual Report) and will also be disclosed at the AGM.
1.3	director A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	Satisfied. Letters of appointment/agreements are in place.
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with proper functioning of the board.	Satisfied. This practice is in place.
1.5	<ul><li>A listed entity should:</li><li>a. Have a diversity policy;</li><li>b. Disclose that policy or a summary of it;</li></ul>	Satisfied. Satisfied, see corporate governance section of website.

	<ul> <li>c. Disclose the measurable objectives for achieving gender diversity and the its progress towards achieving them; and</li> <li>d. The respective proportions of men and women on the board and in the organisation.</li> </ul>	Not satisfied. The measurable objectives are yet to be set. The "new' board are effectively all the "employees" of the Company currently. Board – 100% men; being the whole organisation – the organisation is 100% men. This remains "work in progress" for the next stage of the Company's life.
1.6	A listed entity should: a. Have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and	Satisfied, see process in corporate governance policies
	<ul> <li>Disclose whether performance evaluations were undertaken.</li> </ul>	Not satisfied. Only informal evaluations have been undertaken to date.
1.7	A listed entity should: a. Have and disclose a process for periodically evaluating the performance of senior management; and	Satisfied, see process in corporate governance policies
	<ul> <li>b. Disclose whether performance evaluations were undertaken.</li> </ul>	Not satisfied. No evaluations have been undertaken to date.
2.1	A listed entity should have a nomination committee which:	Not Satisfied.
	<ul> <li>Consists of at least 3 members, a majority of whom are independent directors;</li> <li>Is chaired by an independent director;</li> <li>And disclose:</li> </ul>	The board has not established a nomination committee as the role of the committee will be undertaken by the full board.
	<ul> <li>The charter of the committee;</li> <li>The members of the committee</li> <li>The number of times the committee met and individual attendance at those meetings</li> </ul>	A Nomination Committee Charter has been adopted.
	If it does not have a nomination committee disclose that fact and the process it follows to address that role.	To be developed and will be revisited when the need and level of operations of the Company allow/require it.
2.2	A listed entity should have and disclose a board skills matrix.	Satisfied. See corporate governance section of website
2.3	<ul> <li>A listed entity should disclose:</li> <li>The names of the directors considered by the board to be independent directors and length of service.</li> </ul>	Satisfied. Messrs Burke and J Sullivan (both newly appointed) are considered to be independent - Refer to details in the Annual Report. The Chairman has a seat on the Board of the Company's major shareholder and is not considered independent.
	<ul> <li>Names of directors with an interest / association / relationship but does not comprise any factors in assessing independence.</li> </ul>	N/A
	- Length of service of independent directors	Mr Burke 8 months; Mr J Sullivan 2 months
2.4	A majority of the board should be independent directors.	Satisfied. There are 2 independent directors.
2.5	The chair should be an independent director. The roles of Chair and Chief Executive Officer should not be exercised by the same individual.	Not satisfied. Although non-executive, The Chairman has a seat on the Board of the Company's major shareholder and is not considered independent.

2.6	A listed entity should have a program for inducting new directors.	Satisfied.
3.1	A listed entity should:	Satisfied.
	- have a code of conduct; and - disclose the code or a summary of it.	The Code of Conduct is available at www.bligh- resources.com in the Corporate Governance Section.
4.1	<ul> <li>The board of a listed entity should have an audit committee which:</li> <li>Has at least three members all of whom are non-executive directors and a majority of independent directors; and</li> <li>Is chaired by an independent chair, who is not</li> </ul>	Not satisfied – but in accordance with recommendations. The board sits as the audit committee. It consists of 3 directors of which 2 are independent.
	chair of the board. Disclose:	The Audit Committee is not chaired by an independent director
	<ul> <li>The charter of the committee;</li> <li>The relevant member qualifications;</li> <li>The number of times the committee met and individual attendance at those meetings</li> </ul>	The audit committee charter is available at www.bligh- resources.com in the Corporate Governance Section (number of meetings disclosed in the Annual Report).
4.2	The board should receive declarations for CEO & CFO in accordance with S.295A of corporations act before approving financial statements.	Satisfied.
4.3	A listed entity should ensure its external auditor attends its AGM.	Satisfied.
5.1	<ul> <li>A listed entity should:</li> <li>Have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and</li> <li>disclosure that policy or a summary of it.</li> </ul>	Satisfied. Continuous disclosure policy is available at <u>www.bligh-resources.com</u> . Satisfied - in the Corporate Governance Section.
6.1	A listed entity should provide information about itself and its governance to investors via its website.	Satisfied. See www.bligh-resources.com in the Corporate Governance Section.
6.2	A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	Satisfied. See www.bligh-resources.com in the Corporate Governance Section.
6.3	A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	Satisfied. See communication policy at www.bligh- resources.com in the Corporate Governance Section.

6.4	A listed entity should give security holders the option to receive communications from, and send communication to, the entity and its security registry electronically.	Satisfied. Orchestrated via the share registry service (welcome pack to investors).
7.1	<ul> <li>The board of a listed entity should have a committee to oversee risk, which:</li> <li>Has at least three members all of whom are non-executive directors and a majority of independent directors; and</li> </ul>	Not satisfied. The board has not established a risk committee as the role of the committee will be undertaken by the full board.
	<ul> <li>Is chaired by an independent chair, who is not chair of the board.</li> <li>Disclose:</li> </ul>	The Company has established policies for the oversight and management of material business risks.
	<ul> <li>The charter of the committee;</li> <li>The members of the committee; and</li> <li>The number of times the committee met and individual attendance at those meetings</li> </ul>	Risk management policy is available at www.bligh- resources.com in the Corporate Governance Section.
	If it does not have a risk committee disclose that fact and the process it follows to address that role.	The board is newly appointed. A framework has yet to be established.
7.2	<ul> <li>The board or a committee of the board should:</li> <li>Review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and</li> <li>Disclose whether such a review has taken place.</li> </ul>	To be undertaken/finalised in future periods. The Company is developing a framework and the board may source relevant software to facilitate this process. Not satisfied – only undertaken on an informal basis
7.3	<ul> <li>A listed entity should disclose:</li> <li>If has an internal audit function, how the function is structured and what role it performs;</li> <li>If it does not have an internal audit function, disclose that fact and the process it follows to address that function.</li> </ul>	The entity does not have an internal audit function. The function is currently assessed as being too costly. This will be revisited and will ultimately be related to size of entity.
7.4	The entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks, and if it does, how it manages those risks.	The entity does not have material unmanaged exposure in these areas. The risks relevant to the entity are assessed as not material at this stage of the Company's life cycle and consistent with a mineral explorer.

8.1	<ul> <li>The board of a listed entity should:</li> <li>have a remuneration committee which has at least three members all of whom are non-executive directors and a majority of independent directors; and</li> </ul>	Not Satisfied. The full board sits as a remuneration committee which has a majority of independent directors.
	<ul> <li>directors; and</li> <li>Is chaired by an independent director; and</li> <li>Disclose: <ul> <li>The charter of the committee;</li> <li>The members of the committee; and</li> <li>The number of times the committee met and individual attendance at those meetings</li> </ul> </li> </ul>	The Chairman of the company chairs the committee and is asses as not being independent Satisfied - See www.bligh-resources.com in the Corporate Governance Section. The board has yet to meet as the remuneration committee.
	If it does not have a remuneration committee disclose that fact and the process it follows to address that role.	This committee (as with all the committees currently) is in transition as a result of the newly appointed board
8.2	Companies should clearly distinguish the structure of non-executive directors' remuneration from that of executive directors and senior executives.	Satisfied. The structure of Directors' remuneration is disclosed in the Annual Report.
8.3	<ul> <li>A listed entity which has an equity-based remuneration scheme should:</li> <li>Have a policy on whether participants are permitted to enter into transactions which limit the economic risk of participating in the scheme;</li> <li>Disclose that policy or a summary of it.</li> </ul>	There is no broad policy. Each employee will separately negotiate their remuneration as and when the company initially takes on employees. An EIS has been adopted in general meeting.

Further information about the Company's corporate governance practices is set out on the Company's website at www.bligh-resources.com.