veris

Annual Results - 2018

DEVELOP WITH\_\_\_\_\_ CONFIDENCE ™

Veris is a national professional services business offering surveying, professional and advisory and geospatial services



### **FY2018 Financial Dashboard**



Revenue	EBITDA <sup>1</sup>	NPATBA <sup>3</sup>	
\$106.8m	\$11.2	\$5.3m	
45% 🛕	96% 🛕	92% 🛕	
Cash	DPS	Net Debt	
\$5.6m	0.5 cents	\$8.0m	

- 1. EBITDA is a non-IFRS measure
- 2. % increase from prior period represents the movement from continuing operations
- 3. Underlying NPATBA

## **FY2018 Highlights**



### **Strategic**

- Transition to consulting business complete
- Focus on driving Shareholder value
- Completed Elton Consulting Group acquisition
- Achieved stage one milestone target of \$100 million revenue



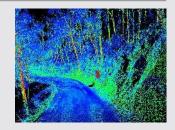
### **Operational**

- Finalised integration of Surveying business by 30 June 2018
- Strong growth potential in Eastern Australian infrastructure markets
- Awarded projects on the back of cross selling



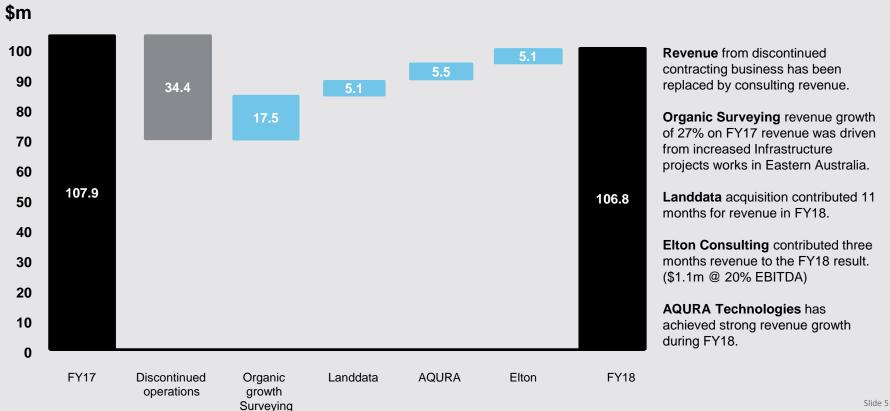
### **Financial**

- FY2018 Revenue \$106.8 million
- FY2018 EBITDA \$11.2 million
- Third consecutive dividend



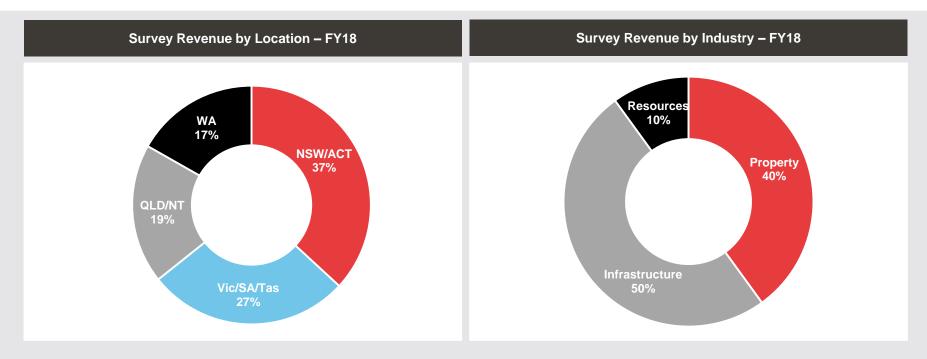
## **Revenue Bridge FY17 to FY18**





## Revenue Analysis – strong exposure to east coast infrastructure

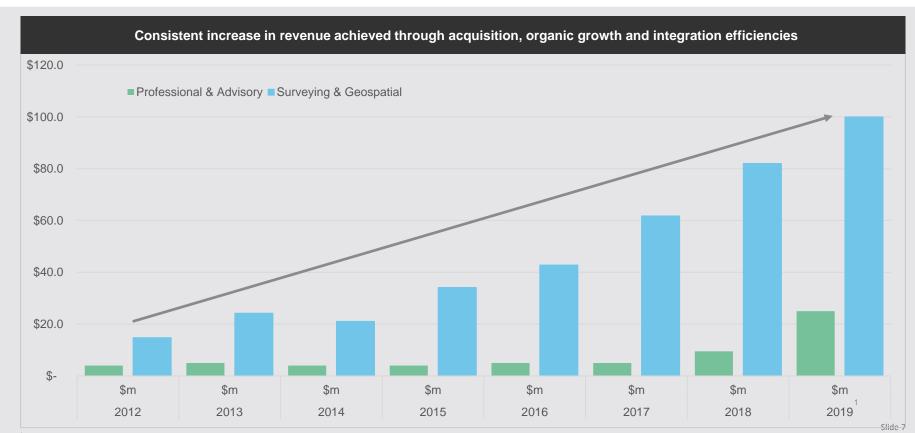




- Approximately 83% of revenue from the east coast, including approximately 37% from NSW
- Expect strong revenue growth in NSW/ACT given organic growth projections and project awards
- Revenue from civil and transport infrastructure approximately 50%; approximately 40% from property and real estate, and 10% from resources

### **Veris Revenue**

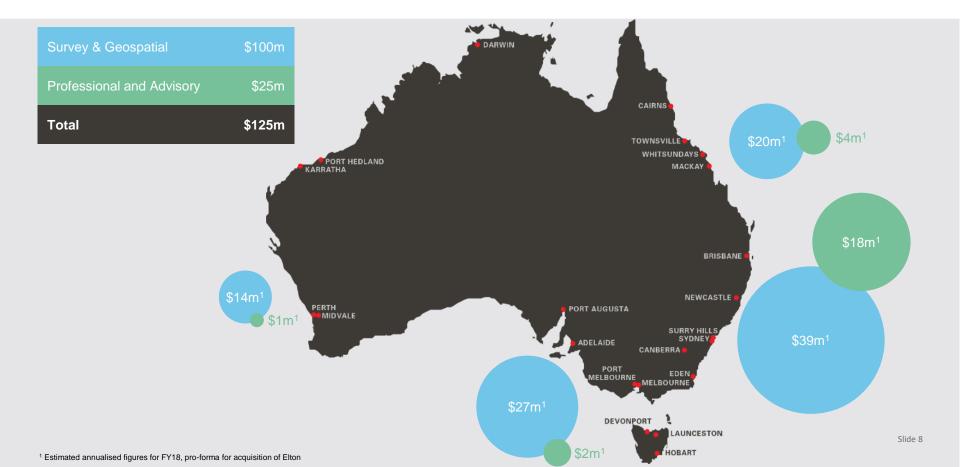




<sup>&</sup>lt;sup>1</sup> Increase in revenue is a result of Professional Advisory revenue acquired and organic growth in survey

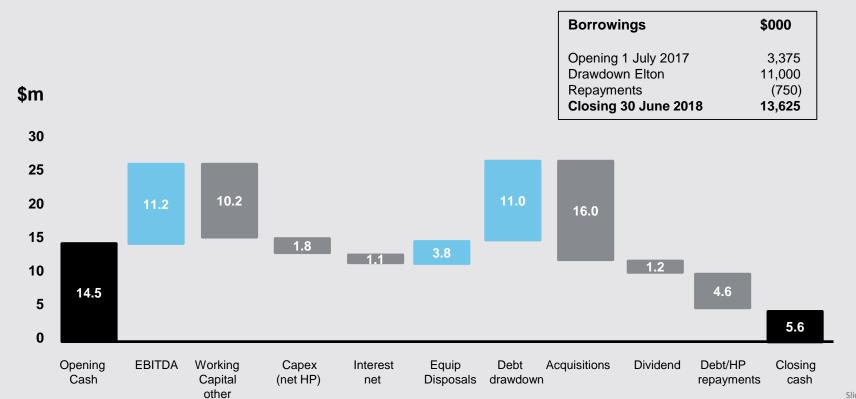
# **National Revenue by Region FY19 forecast**





## **Cash flow**





## **FY18 Results Overview**



\$m	FY18	FY17
Revenue	106.8	73.5
EBITDA	<b>11.2 6</b> 96%	5.7
Depreciation	(3.6)	(3.7)
Acquisition related costs	(1.6)	(1.2)
Restructuring costs <sup>1</sup>	(1.8)	(0.9)
Share-based payments	(1.0)	(0.3)
EBITA	<b>3.2</b> 900%	(0.4)
Amortisation	(4.1)	(4.2)
EBIT	<b>(0.9) (0.9)</b> 80%	(4.6)
Net interest expense	(1.0)	(0.6)
Profit before tax	(1.9)	(5.2)
Income tax benefit/(expense)	0.9	3.8
NPAT	(1.0)	(1.4)
Amortisation net of tax	2.8	2.9
NPATBA	1.8 🛕 20%	1.5

Note 1: FY18: includes costs associated with the restructuring and integration activities for the surveying business

Note 2: FY17 restated for continuing operations





\$m	FY18	FY17
Cash	5.6	14.6
Receivables	30.9	16.0
Work in progress	10.5	4.6
Other current assets	1.7	1.1
Plant and equipment	15.2	11.0
Intangibles	58.6	40.5
Deferred tax asset	6.3	7.6
TOTAL ASSETS	128.8	95.4
Payables	17.5	7.3
Deferred vendor payments	6.0	2.7
Loans and borrowings	26.0	11.5
Employee benefits	10.6	6.4
Current tax liabilities	0.5	0.6
TOTAL LIABILITIES	60.6	28.5
NET ASSETS	68.2	66.9
NET CASH (DEBT)	(8.0)	11.2

Elton Purchase Consideration	\$000
Net Assets acquired Brand Customer relationships Goodwill	1,853 293 3,496 12,251
Total Purchase consideration	17,893

LandData Purchase Consideration	\$000
Net Liabilities acquired Customer relationships Goodwill	(880) 3,360 2,930
Total Purchase consideration	5,410

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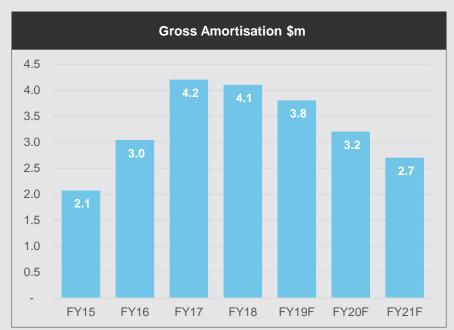


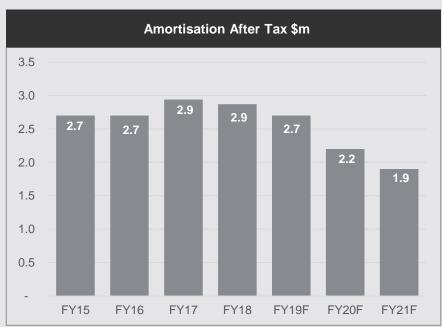
\$m	FY18	FY17
EBITDA	11.2	5.7
Working capital/other	(10.2)	1.6
Net Interest	(1.1)	(0.9)
Operating cash flow	(0.1)	6.4
Capex (net of HP)	(1.8)	(0.8)
Equipment disposals	3.8	0.4
Free cash flow	1.9	6.0
Acquisitions	(16.0)	(10.0)
Dividend (net of DRP)	(1.2)	(1.0)
Borrowings proceeds	11.0	-
Debt/HP payments	(4.6)	(5.6)
Share issue proceeds	-	12.3
NET CASH FLOW	(8.9)	1.7
CASH BALANCE	5.6	14.6

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# **Amortisation of Intangibles**







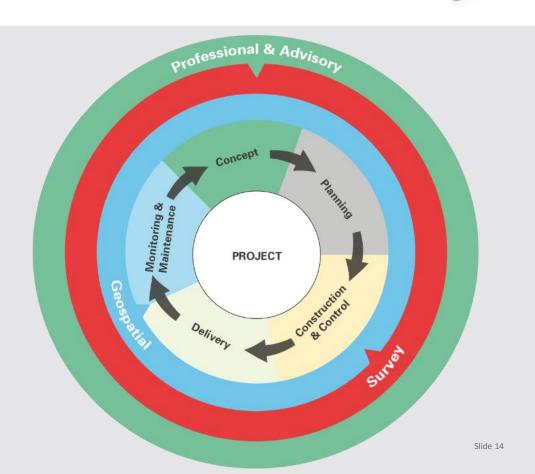
Based on acquisitions to 30 June 2018

## Addressing the project cycle



Maximising exposure to the project development lifecycle

Realising value from initial concept, through construction and during ongoing maintenance



# **Veris Strategy**



Professional and Advisory	Surveying	Geospatial
Professional and Advisory Services are engaged to provide expert advice to businesses, governments and not-for-profit organisations to support them to make considered and informed decisions on policy, strategy, city-making and service delivery.	Surveying is a profession that involves examining and recording the features of a piece of land or infrastructure in order to create maps, plans, detailed descriptions and to facilitate construction.	Geospatial Services relate to products, services and tools involved in the collection, integration and management of geospatial data. Geospatial Services are prominent in many areas.
- Focussed on strategy to delivery - Diverse skill base and workforce - Degree qualified - often more than one - High Emotional quotient (EQ) required - Communication and negotiation skills - Offices base close to CBDs and client offices - Low capital expenditure - Salary based - Low HSE risk	- Predominantly field based staff - Medium Capex requirements - Moderate HSE risk - Technical focus - Work on clients site	<ul> <li>Office based staff</li> <li>Focus on making data accessible and turned into information</li> <li>Asset Management focus</li> <li>Data Management focus</li> <li>Application Development</li> <li>Low HSE risk</li> <li>Recurring billing for maintenance</li> </ul>

### **NSW / ACT**



### Operations

- NSW experiencing unprecedented infrastructure (road, rail, runway) and urban development growth, with major projects forecast to 2025.
- Revenues in 2017/18 significantly ahead of budget forecast.
- Growth in resources in excess of 200 FTE, becoming the largest survey company in NSW.
- Establishment of NSW headquarters at Olympic Park.
- Establishment of new service line subsurface utility mapping.

### **Projects**

- Sydney Light Rail
- North Connex
- North West Rail Link
- Northern Road upgrade
- Crown Hotel and residential development at Barangaroo
- Central Park Broadway
- Ivanhoe Estate
- Western Sydney Airport
- Yowani Grounds

#### Outlook

- Continued strong revenue growth.
- Anticipated engagement on significant new major projects.
- Successful completion of several major projects in coming 12 months.



## QLD / NT



### Operations

- Very strong growth across the state in 2017-18.
- Utilisation of National Survey Capability/Technology providing access and additional revenue in non-traditional markets.
- Revenue growth from State and Local Government clients.

### Outlook

- Positive movement continues in the Residential Communities market
- Solar projects and renewables market growth
- SEQ Major Infrastructure Projects

### **Projects**

- Large SEQ Greenfield Property Developments
- Solar Projects across Qld
- Brisbane Infrastructure
- Regional Qld Infrastructure
- Inland Rail Brisbane to Melbourne



## VIC, SA, TAS



### Operations

- Adoption of regional management structure.
- New premises in Devonport and Launceston.
- Significant green field projects under development.
- Strong presence in high rise building construction.
- Search for larger Melbourne office completed.

### **Projects**

- Melbourne Metro project commenced late 2017
- Westgate Tunnel project secured
- BHP scanning project secured and underway

#### Outlook

- 2018/19 to be a year of consolidation and margin growth
- Move to single Melbourne presence in Southbank in late 2018 to integrate all Melbourne based operations
- Bed down regional management structure
- Develop strategic position as premium provider



## WA



### Operations

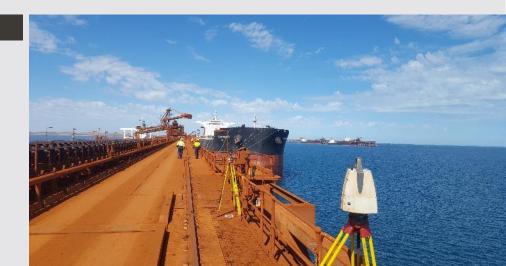
- WA Region is continuing to see signs of recovery in the Resource Sector driven largely through projects in the Pilbara and Eastern Goldfields
- Other sectors in the WA Region still face price pressures and general market competition.
- Operations working at near capacity across WA

#### Outlook

- Growth continues to look positive in the Resource Sector
- Emerging opportunities in the Geospatial service offerings

### **Projects**

- Elizabeth Quay Towers Project
- Alkimos Project
- Wodgina, Pilgangoora
- Gruyere project
- Perth airport
- Pilbara rail project



## **Aqura Technologies**



### Operations

- Aqura has seen significant growth through the award of several multi project contracts and has invested in the resources required to support a steady program of work.
- Expansion into new verticals and high growth markets has driven the formation of key partnerships.

### **Projects**

- Bunnings Unified Communications Managed Service
- BHP IRCES Content Access Upgrades
- Rio Tinto Amrun Private LTE Deployment
- BHP Rapid Deploy IoT Trailer

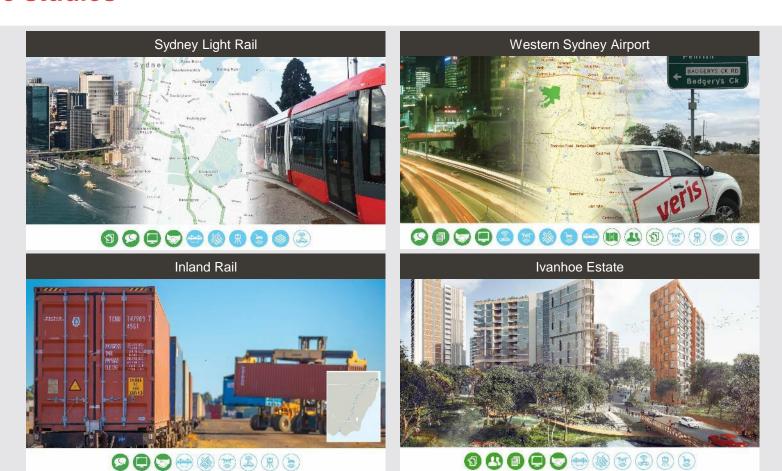


#### Outlook

- Aqura has forecasted strong revenue growth in FY19 approaching \$17m. This revenue growth is underpinned by existing contracts, multi-year client agreements, content delivery model and service offerings that are in high demand for high-speed secure communications delivering efficiency and automation.
- Aqura is focused on expanding its revenue base through:
  - Maintaining its position as a market leader in Industrial Wireless solutions for the mining and resources sector
  - Continuing to focus on clients with multiple future projects and cross selling services lines within projects (e.g. Content Access and LTE for BHP and Rio Tinto)
  - Capitalising on the industry shift toward mining automation and efficiency (e.g. exploration and underground mining Industrial Wireless)
  - Focusing on repeat business and recurring revenue projects (e.g. operations service contracts, maintenance of networks)
  - Expanding the client base into new operating segments (e.g Content Access for Aged Care) and opportunities in Eastern Australia.
  - Developing IoT products and services for new, high growth markets

### **Case studies**





## **Case studies**





## **Summary and Outlook**



#### FY2018

- Completion of integration of national surveying business
- Revenue synergies and organic growth, benefited from strong exposure to east coast infrastructure investment
- Elton Consulting Group acquisition that enhanced service offering and market position
- Survey revenue of \$89 million, annualised circa \$100 million
- Creation of Professional and Advisory services pillar.
- Completed divestment of OTOC Australia construction business
- Supported growth of AQURA Technologies; with a positive EBITDA contribution in FY18 of \$900,000 and developed additional recurring revenue from managed services, LTE and communications
- Reduce corporate costs by 26%

#### FY2019

- Focus on Margin ahead of growth in Surveying business
- Stabilisation period
- Back office synergies from integration
- Cross selling opportunities from Professional and Advisory business into Surveying
- Cash conversion
- Growth Advisory business
- Achieve EBITDA margin between 15 % 17% in the Professional and Advisory and Surveying businesses

# **Corporate Directory**



Capital Structure			
Share price (ASX: VRS)	\$0.225 <sup>1</sup>		
Ordinary shares	350m		
Market capitalisation	\$79m		
Cash (30-June-18)	\$5.6m		
Debt (30-Jun-18)	\$13.6m		
Enterprise value	\$94m		
Dividend per share (FY18)	\$0.005		
Dividend yield	2.0%		

Board and Management			
Derek La Ferla	Non-executive Chairman		
Adam Lamond	Managing Director		
Tom Lawrence	Non-executive Director		
Karl Paganin	Non-executive Director		
Brian Elton	Executive Director		
Brian Mangano	Chief Financial Officer		
Lisa Wynne	Company Secretary		



	Substantial Shareholders
Directors	15.8%
Perennial	11.3%
Paradice	6.5%

1. As at 31 August 2018

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Thank you

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