

## A Huge Market Opportunity: Decentralised Water Treatment

- The global market for packaged / decentralised water treatment systems was valued at USD 12 billion in 2015 and is projected to reach USD 21.8 billion by 2021 - a compounded growth of 10.4% per annum\*
- Water pollution and scarcity among key issues for many developed and developing countries worldwide
- Outdated and ageing infrastructure in many countries are compounding the matter
- Large centralised plants are often inefficient, require heavy budgets or take too long to deploy
- Decentralised or "packaged" plants as a cost-efficient and easy to deploy solution
- The opportunity is a reality for De.mem not a pipe dream!

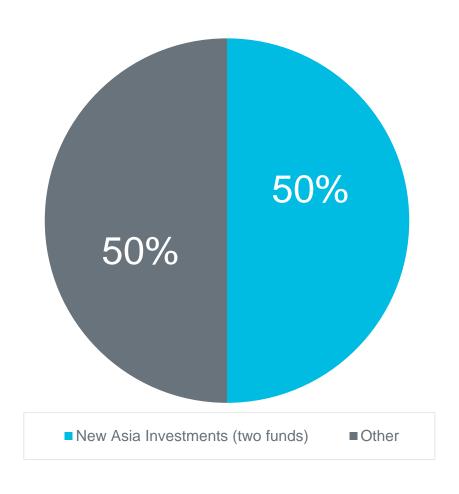






## Corporate Snapshot

ASX code	DEM
Ordinary shares	107.7m
Market capitalisation	\$18.8m
Cash on hand (30 June 2018)	\$2.1m
Listed on ASX	7 April 2017
Issue price	\$0.20
Last price (6 September 2018)	\$0.175
52 week high	\$0.34
52 week low	\$0.12
Average daily trading volume (3 months)	~62,000
GICS classification	Utilities





## Overview

#### Introduction

De.mem Group (DEM) is a Singaporean-Australian company which builds decentralised water treatment systems for customers in the Asia Pacific region

### **Key Target Markets**

Potable water Sewage treatment Industrial waste water Process water i.e. for F&B

### **Key Product Lines**

Membrane based water treatment systems MBRs Bioreactors Chemical dosing systems Hollow fibre membranes

## **Key Investment Proposition**

DEM strives to become the market leader in the highly fragmented de-centralised water treatment segment – based on a range of new and revolutionary membrane technologies

### Locations

Perth
Brisbane
Singapore
Ho Chi Minh City, Vietnam

#### **Employees**

38 Australia12 Singapore

7 Vietnam







demem 💥

# Leading Expertise in Engineering & Design of Water & Wastewater Treatment Systems

- De.mem builds, owns, operates and sells a wide range of decentralised water and waste water treatment systems – "packaged" or containerized and turn-key to the customer
- Systems use membranes as their key component (filter)
- Customers include mining companies, global EPC contractors, municipalities and water utilities

#### **Potable Water**



### Sewage



#### **Industrial Waste Water**



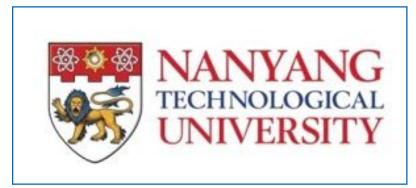
**Process Water & Recycling** 





# Underpinned by the Best Water & Wastewater Treatment Technologies

- Collaboration with Nanyang Technological University, Singapore ("NTU") – one of the world's leading institutions for water technology research & development
- NTU ranked no. 2 in membrane research worldwide by Lux Research (2013)
- De.mem owns the exclusive rights to a range of membrane technologies developed by NTU
- Technology portfolio includes breakthrough innovations such as
  - low pressure hollow fibre Nanofiltration (NF) membrane and
  - hollow fibre Forward Osmosis (FO) membrane





Inventors Prof. Wang Rong and Prof. Anthony Fane awarded with the Alternative Water Resources Prize by UN Secretary-General Ban Ki Moon



## Portfolio of World Class Membrane Innovations

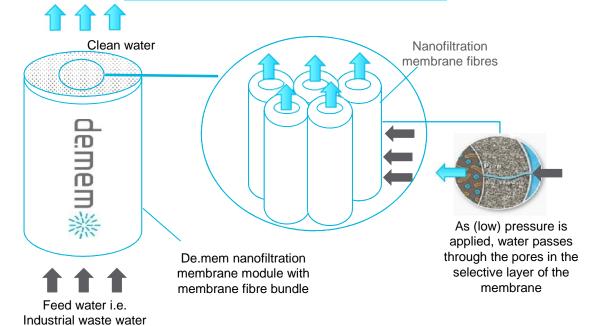
#### **HF Membrane Bundles**



#### **Membrane Modules**



#### **Working Principle of HF Membrane Filtration**



- De.mem offers a range of proprietary hollow fibre (HF) membrane technologies
- The membranes/membrane modules serve as the key component (the actual filter) in De.mem's water treatment systems
- Several technologies originally developed at NTU and licensed to De.mem exclusively and world-wide at favourable terms (based on royalties in % of revenues)
- New products developed in-house upcoming

## **Financials**

A\$ million	2016	2017	HY 2018	2018 Forecast
Revenues	0.3	2.9	6.0	10.0 – 12.0
COGS	0.4	2.4	4.5	n/a
Gross Margin	(-0.1)	0.5	1.5	n/a
Gross Margin (% of revenues)	Neg.	18%	24%	n/a
Net Operating Cash Flows	(-1.2)	(-2.4)	(-0.6)	n/a

- Revenue growth in CY17 from \$0.3 to \$2.9m; to \$6.0 in HY18
- Revenue forecast to grow further to \$10m-12m in CY18 based on strong sales pipeline in Australia and Asia
- Forecast includes approx. \$3m in recurring revenue from BOO & O&M contracts
- Gross margin of approx. 24% in HY18 (18% in CY17)
- Cash balance of \$2.1m as of 30
   June 2018 well funded for growth in 2018/19
- Reasonable cost structure: -\$0.6 million operating cash outflows in HY18



## Blue Chip Customer Base





































## Selected Project References



**Industrial Waste Water** 

## **Food Industry Waste Water**

- Location: Singapore
- Value: Approx. 0.3 million A\$ (over 2 years under BOO)
- Using different types of membranes plus pre and posttreatment



Municipal / Potable Water

### Nghe An Water Treatment Plant

- Location: Nghe An Province, Vietnam
- Value: Approx. 0.5 million A\$
- Using ultrafiltration membrane technology



Mining / Potable Water

## Coppabella Water Treatment Plant

- Location: Coppabella mine, Queensland, Australia
- Value: Approx. 2 million A\$
- Using chemical dosing and membrane bioreactor technology



Mining / Potable Water & Sewage

## **Sewage and Water Treatment Plants**

- Location: Wafi Golpu Mine, Papua New Guinea
- Value: Approx. 2 million A\$
- Using membrane technology



# DEM: Excellent Leverage to Growth in Water Infrastructure Spending

Company	HY18 Revenue	Market Capitalisation (6 September 2018)	Technology	Market Focus
Fluence ASX: FLC	<b>A\$44.0m*</b> 6 months to 30/6/18	A\$183m	Aerobic waste water treatment (MABR)	Municipal waste water
Phoslock Water Solutions ASX: PET	<b>A\$9.7m</b> 6 months to 30/6/18	A\$214m	Chemicals to bind phosphorus	Prevention of algae growth
De.mem ASX:DEM	<b>A\$6.0m</b> 6 months to 30/6/18	A\$19m	Membranes	Industrial (across many sectors) & municipal/ residential water and sewage

<sup>\*</sup>US\$ 33 million



<sup>\*\*</sup>A\$15.7 million reported for the 12 months ended 30 June 2018 less A\$6 million reported for the 6 months ended 31 December 2017

## Growth Plan – Building a Comprehensive Portfolio of Innovative Hollow Fibre Membranes

- Nanofiltration membrane
   Superior filtration performance due to minimum pore size at low pressure / energy consumption
   Developed at and licensed from NTU
- Ultrafiltration membrane
   Large applicable market, i.e. pre-filtration for Reverse Osmosis and potable water treatment Developed at and licensed from NTU
- Forward Osmosis membrane
   De-watering of industrial waste water and liquid concentration in F&B (via Aromatec Pte Ltd)
   Developed at and licensed from NTU
- Domestic "point of use" filter system.

**Completed (2017-18)** 

- Ultrafiltration membrane
   Maximizes rejection, flux and stability; in-house development
- Microfiltration membrane
   Large applicable market, including process water applications in F&B; in-house development
- Membrane Bioreactor (MBR)
   Treatment of high organic load waste water

Planned (2018-19)





# Growth Plan – Regional and International Expansion

## Germany / Europe

- Strong demand for decentralised/ packaged solutions – in particular in industrial waste water treatment
- Pursuing initial project leads in Germany

## Singapore / SE Asia

- Singapore as the water technology hub in South East Asia and worldwide
- Strong manufacturing base with large demand for industrial waste water treatment solutions
- De.mem as leading supplier for industrial waste water treatment in Singapore
- Huge need for decentralised water treatment in SE Asia countries due to lack of modern water treatment infrastructure
- De.mem with existing presence in Vietnam
- Expansion into further SE Asian countries based on partnerships

## China

- Tightening regulatory environment drives demand for municipal and industrial water and waste water treatment
- Capex on industrial waste water and waste water treatment forecasted to hit US\$ 6.8 bn p.a. by 2020\*
- China as key target market for De.mem expansion strategy based on partnerships

### Australia & Pacific

- Australia as a strong home market
- Generating cash in HY 2018
- De.mem as a market leader in QLD
- Completed projects i.e. in WA, NSW, VIC and several Pacific islands
- Regional expansion with sales & services offices planned in WA, SE Australia



<sup>\*</sup> Source: Global Water Intelligence

## **Near Term Growth Drivers**

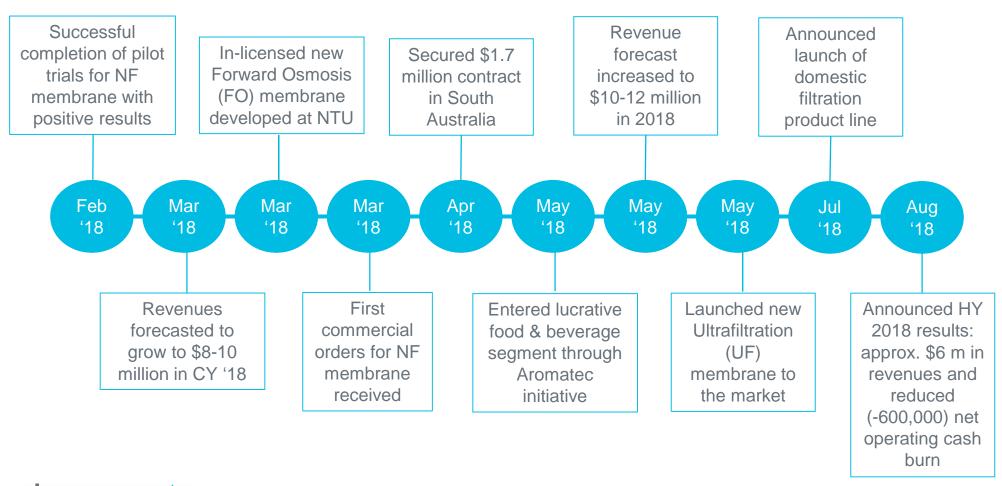
- Award of new customer contracts
- Further strengthening of order book
- Expansion into key growth markets well advanced with specific opportunities in Europe and Asia
- Access to new technology / expansion of intellectual property portfolio
- M&A / Partnerships / JV's
- Well placed to meet CY 2018 revenue forecast of \$10-12 million



## **Appendix**



## Key Milestones Achieved – 2018





## Development of Nanofiltration Membrane to Commercial Stage

- De.mem holds a worldwide, exclusive license from Nanyang Technological University ("NTU"), Singapore, for a novel low pressure hollow fibre nanofiltration (NF) membrane
- Enables significant reduction in operating cost (less power consumption due to lower pressure required) and investment relative to traditional technologies, while providing high quality treated water
- De.mem successfully completed commercial scale trials in Singapore and Vietnam (announced 20 February 2018)
- Received first commercial orders for projects using the new technology in Singapore and Vietnam (announced 3 April 2018)





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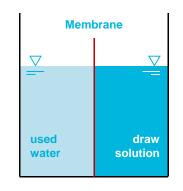
# In-licensed New Forward Osmosis Membrane for Industrial Waste Water Treatment

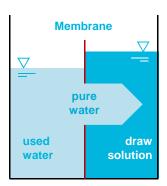
- On 8 March 2018, De.mem signed an exclusive license for a novel hollow fibre Forward Osmosis membrane (FO) for applications in industrial waste water (de-watering of concentrate / waste from membrane based water treatment plants)
- Working principle of FO is based on osmotic pressure differences, without the use of external mechanical pressure
- Helps to reduce the waste from membrane based water treatment plants and leads to substantial cost savings for customers
- Large addressable market of \$400m p.a.\*
- Mature technology with first commercial projects expected from 2019 onwards

<sup>\*</sup>Source: ForwardOsmosisTech (projection for market for "Zero Liquid Discharge" applications of FO)



#### **Working Principle of Forward Osmosis Membrane**





FO

Inventors Prof. Wang Rong and Prof. Anthony Fane Awarded with the Alternative Water Resources Prize by UN Secretary-General Ban Ki Moon



# Entry Into Lucrative Food & Beverage Segment Through Aromatec Initiative

- As announced on 8 May 2018, De.mem took strategic stake (32%) in Aromatec Pte Ltd, a Singaporean company targeting the food & beverage industry
- Aromatec offers innovative membrane based products for the de-watering of flavours, fruit juice, dairy and other products – based on the innovative hollow fibre Forward Osmosis membrane technology developed at NTU
- Significant opportunity the use of membrane technologies in the food and beverage industry is estimated to be a market worth ~US\$5.8 billion per year by 2020\*
- De.mem to provide systems as manufacturing partner – strong pipeline of opportunities building

\*Source: BCC Research



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# Launch of New Product Line: Domestic "Point of Use" Water Filter System

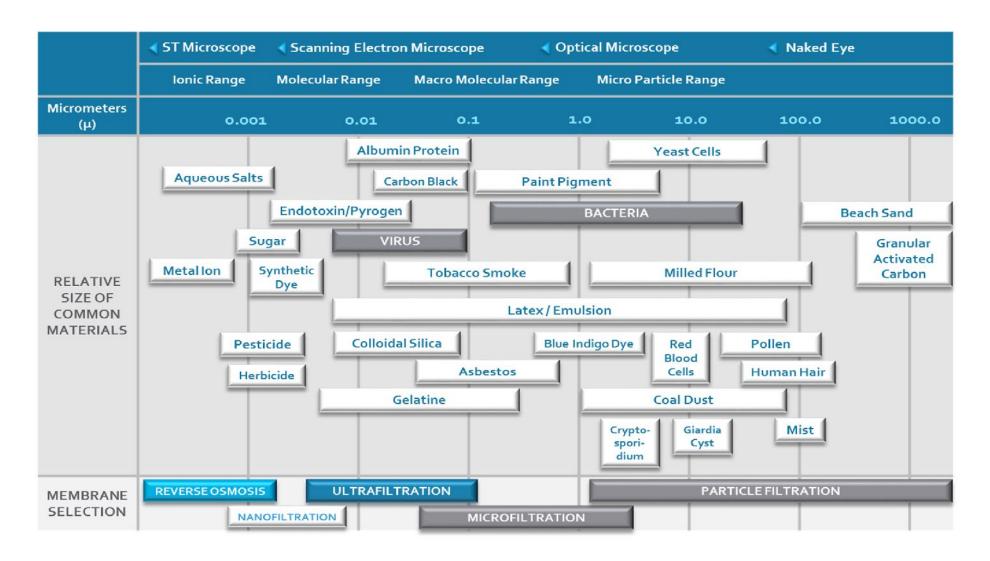
- De.mem launched a new product line targeting domestic "point of use" water filtration, as announced on 18 July 2018
- The product uses De.mem membranes as a key treatment process and is deployed prior to domestic consumption (i.e. under the kitchen sink)
- Using De.mem membranes, the filter system delivers high quality treated water – it is tested i.e. for "6-log" reduction of bacteria (a number of 1,000,000 microbes is reduced to 1 after filtration)
- Planned commercialisation through partnerships
- The market for domestic point of use filtration is estimated at 24.5 billion USD per annum worldwide, with the Asia-Pacific region accounting for the largest share\*







## Filtration Spectrum





# Board with Strong Industrial Background



#### Cosimo Trimigliozzi Chairman

- COO of Wild Flavors International
- Managing Director Givaudan Asia
- MBA, University of Basel, Switzerland



Andreas Kroell
CEO and Director

- Director New Asia Investments
- Deutsche Bank Corporate Finance
- Deloitte Audit & Advisory
- MBA, University of Frankfurt, Germany



Bernd Dautel
Non-Executive Director

- Director New Asia Investments
- Managing Director Wieland Metals Asia Pacific
- Master of Chemical Engineering, Karlsruhe University of Technology, Germany



Stuart Carmichael
Non-Executive Director

- Partner & Director Ventnor Capital
- Executive Vice
   President UGL
   Limited (ASX:UGL)
   KPMG Corporate
   Finance
- · Bcom, CA



Michael Edwards
Non-Executive Director

- Non-Executive Director Norwood Systems Limited (ASX:NOR) & Dawine Limited (ASX:DW8)
- BBus (Economics / Finance), BSc (Geology), Grad Dip (Oen)



# Experienced Senior Management Team



**Shane Ayre**Managing Director,
Akwa-Worx

- Founder of Akwa-Worx
- 20 years industry experience in the Australian water sector



**Kian Lip Teo**Chief Operating Officer

- Lien Aid
- Bachelor/Master, Nanyang Technological University, Singapore



**David Chua**Director, Membrane
Manufacturing

- Mann+Hummel
- Hyflux
- 10+ years experience in membrane production
- Bachelor/Master, Nanyang Technological University, Singapore



**Nicanor Suarin**Chief Engineer

- Hyflux
- Doosan Hydro
- 30+ years experience in process and system design
- Bachelor of Engineering, MBA, Philippines



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