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a wholly owned subsidiary of a person contemplated in sub-paragraph (iii), (iv) or (v), acting as agent in the capacity of an authorised portfolio manager for a pension fund registered in terms of the Pension Funds Act, 1956 (Act No. 24 of 1956) or as a manager for a collective investment scheme registered in terms of the Collective Investment Schemes Control Act, 2002 (Act No. 45 of 2002);or any combination of persons contemplated in paragraphs (i) to (vi)

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#### **Important Notice**

Recipients of this presentation should refer to the Independent Technical Statements for MC Mining Limited Limited available on the Company's website (www.mcmining.co.za), for full details of the coal resource and reserve estimates referred to in this presentation and the basis on which those estimates have been prepared.

#### **Competent Persons' statement**

The lead Competent Person responsible for the declaration of the Uitkomst Resources and Coal Reserves as presented in this announcement is Mr Daniel (Daan) van Heerden (Director, Minxcon): B Eng (Min.), MCom (Bus. Admin.), MMC, Pr.Eng. (Reg. No. 20050318), FSAIMM (Reg. No.37309), AMMSA. Mr van Heerden is independent of Uitkomst Colliery (Pty) Ltd, its directors, senior management and advisors. Mr van Heerden has worked in the mining industry for over 30 years. He has a vast amount of experience in managing underground and open cast mining operations in South Africa and abroad for world-class mining majors and junior mining companies. He was responsible for new business development for two major mining companies

and has experience in mining mergers and acquisitions. He is currently heading the Mining Engineering division of Minxcon, where he is integrally involved in activities such as valuation, due diligence, finance structuring, change management required post the event, feasibility studies, life of mine plans, technical reviews and writing of technical reports for various commodities.

The compilation of the reserves and resources for the Makhado Project, Vele Colliery and Greater Soutpansberg Project is according to the Australasian Joint Ore Reserves Committee (JORC) guidelines, carried out by the Company's Competent Person, John Sparrow. The principle Competent Persons involved in this declaration are Mr JCHK Sparrow and Mr MJ Bronn. Mr Sparrow is in the full time employ of the Company as the Group Geologist, and Mr Bronn is a consultant and previously served as the Chief Operating Officer of the Company. Mr Sparrow is a registered professional scientist of good standing with the South African Council for Natural Scientific Professions, SACNASP(400109/03). Mr Bronn is a qualified mining engineer and registered member of good standing with the South African Institute of Mining and Metallurgy (SAIMM). Both parties have consented to the inclusion of the resources and reserves in this presentation.

The units of measure in this presentation are metric, with tonnes = 1,000kg and includes technical information that requires subsequent calculations to derive subtotals, totals and weighted averages. Such calculations may involve a degree of rounding off and consequently introduce an error. Where such errors occur MC Mining Limited does not consider them to be material. All amounts are in United States dollars (\$) or South African rand (R).



### AGENDA

Outlook and conclusion

Introduction and strategy

Operational and project review

David Brown

David Brown

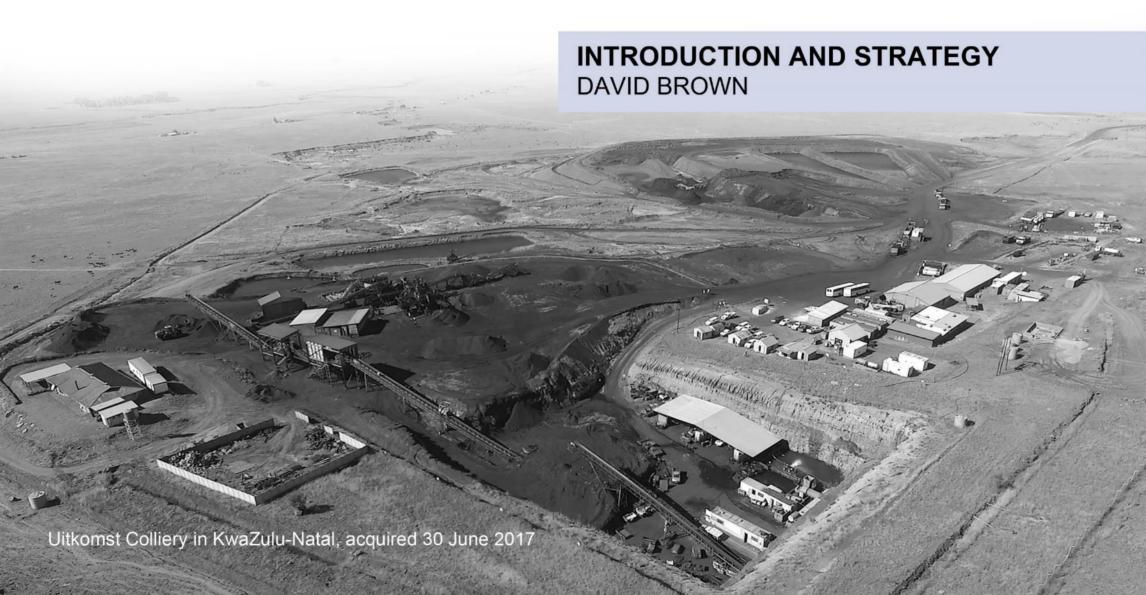
Financial review

Brenda Berlin

Vele Colliery store and processing plant

**David Brown** 





### **KEY features**



Mooiplaats Colliery sold for \$12.9m



One LTI recorded during June 2018



Cash preservation and strategy execution progressed



Uitkomst Colliery integrated



Uitkomst sold 475,079t of coal



Positive coal price trends continued

LTI

Lost time injury



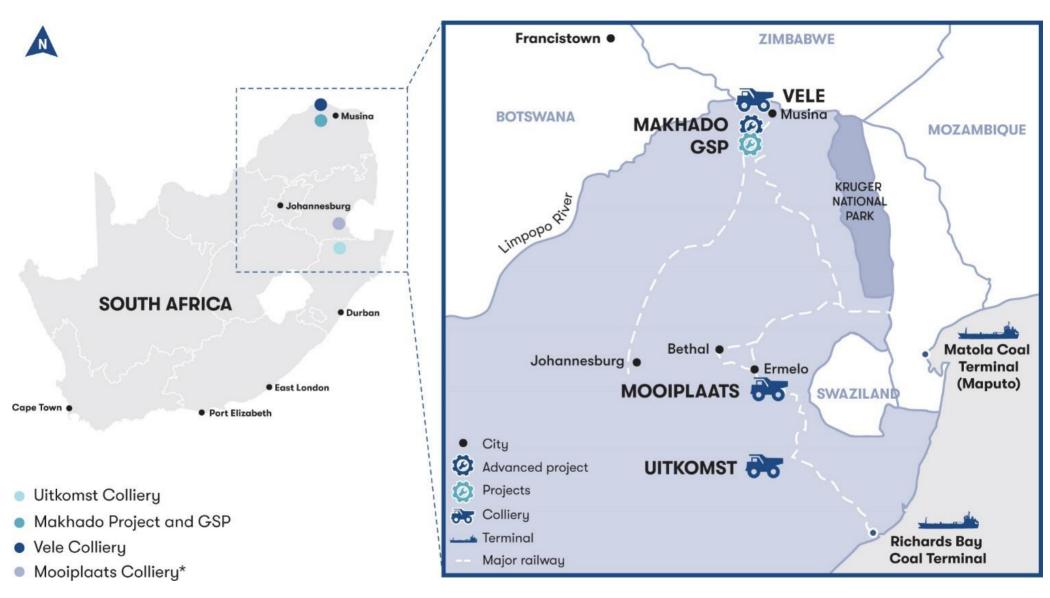
### BALANCE SHEET RESTRUCTURED AND LEGACY ISSUES RESOLVED

Significant inherent structural obstacles resolved during last five years and now positioned for further growth

|  | Year                               | \$m  |
|--|------------------------------------|------|
| Balance sheet restructuring resulted in proceeds of \$34 performing assets:                                    | .2m from sale of non-core and non- |      |
| Opgoedenhoop   | FY2014                             | 2.0  |
| Woestalleen Complex  | FY2015                             | 7.6  |
| Bushveld Minerals investment   | FY2015 and FY2017                  | 2.5  |
| Nimag  | FY2017                             | 6.5  |
| Holfontein   | FY2017                             | 3.8  |
| Mooiplaats   | FY2018                             | 11.8 |
| Proceeds from asset sale and shareholder funds facilita \$122m and purchase of the Uitkomst cash-generating co |                                    |      |
| Deutsche Bank loan repaid  |                                    | 39.2 |
| Settlement of GSP assets from Rio Tinto (original purchase   | price of \$75 million)             | 44.0 |
| Legal charges and settlements  |                                    | 10.0 |
| Grindrod take-or-pay obligation settled  |                                    | 10.0 |
| Investec Bank working capital loan repaid  |                                    | 9.7  |
| Uitkomst Colliery purchased (\$9.4m was equity settled; \$9.4  | m cash settled)                    | 9.4  |

MCMining

### LOCATION OF OPERATIONS AND PROJECTS



<sup>\*</sup> Sold during the financial year



### **PROJECT pipeline**

### Vision

to responsibly produce in excess of 2.2Mtpa of saleable product by 2021\*

| CURRENT  | SHORT-TERM  |   | LONG-  | -TERM  |
|--|---|---|--|--|
| Uitkomst   | Makhado<br>Project  | Second cash<br>generator                                      | Vele   | GSP  |
| Production asset  Cash generative  Expansion opportunity | Fully licenced Current processes: surface rights access off-take agreements financing | Targets being assessed Potential up to 1Mtpa of saleable coal | Fully licenced On care and maintenance Impaired during the year due to longer term nature of the project | Mining right applications being processed  Massive coking and thermal coal resources |

<sup>\*</sup>Excluding second cash generator Mtpa million tonnes per annum

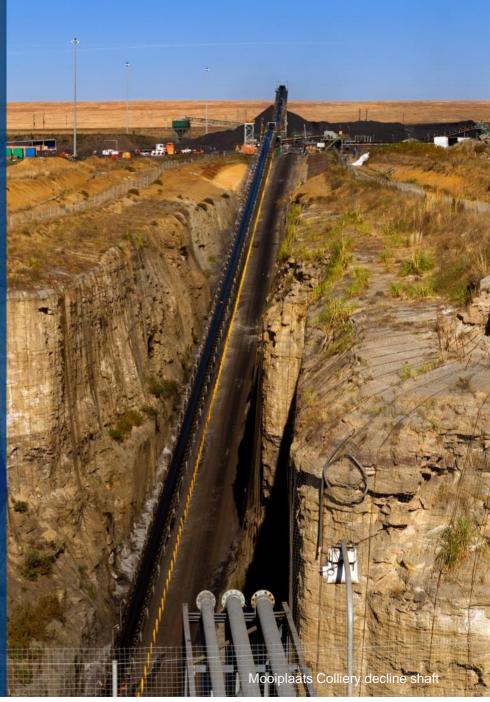


### FY2018 STRATEGY ASSESSMENT

| Strategy   | Status     | Deliverable   |
|--|------------|---|
| Continued focus on safety  | <b>√</b> × | One LTI, first LTI in four years, but overall safety satisfactory   |
| Acquisition of second cash generating asset                        | ×          | Several acquisition targets assessed, did not meet investment criteria  |
| Regulatory advancement of<br>Makhado Project                       |            | <ul> <li>Interim interdict lifted</li> <li>EA amendment approved by LEDET and DMR (Q1 FY2019)</li> </ul>  |
| Makhado Project access and confirmatory drilling                   | ×          | <ul> <li>Legislated land claims process over Lukin and Salaita properties continued</li> <li>Process to secure surface rights access i.t.o. mining legislation has commenced</li> </ul>   |
| Funding and off-take agreements for development of Makhado Project | <b>♥</b> × | <ul> <li>Negotiations with potential off-take customers</li> <li>Discussions with prospective funders initiated</li> <li>HOA for project funding for 85% of EPC value, mining contract and EPC signed in September 2018</li> </ul>            |
| Restructuring and strengthening of balance sheet                   |            | <ul> <li>Cash balance improved by 13% on prior year to \$10.9m</li> <li>\$18.2m IDC facility in place, \$9.1m available</li> <li>\$1.5m RMB general banking facility secured</li> <li>Positive working capital balance at year-end</li> </ul> |
| Sale of Mooiplaats Colliery  |            | <ul> <li>Disposal completed in FY2018</li> <li>Initial \$4.8m tranche (including BEE portion) received</li> <li>First of ten quarterly instalments of \$810k received in August 2018</li> </ul>   |

## MOOIPLAATS Colliery disposal

- Sold for \$12.9m (R179.9m)
  - \$1.4m p/a reduction in overhead costs
- Settled as follows:
  - \$3.7m received during FY2018
  - \$1.1m received but paid to Mooiplaats
     BEE partner
  - \$8.1m balance to be paid in 10 equal quarterly instalments
- DMR approval received post year-end for incorporation of portions of the farm Klipbank into the Mooiplaats mining right
  - first deferred instalment of \$810k received in August 2018
- Sale proceeds to be used to develop the Makhado Project



### REGULATORY STATUS OF ASSETS

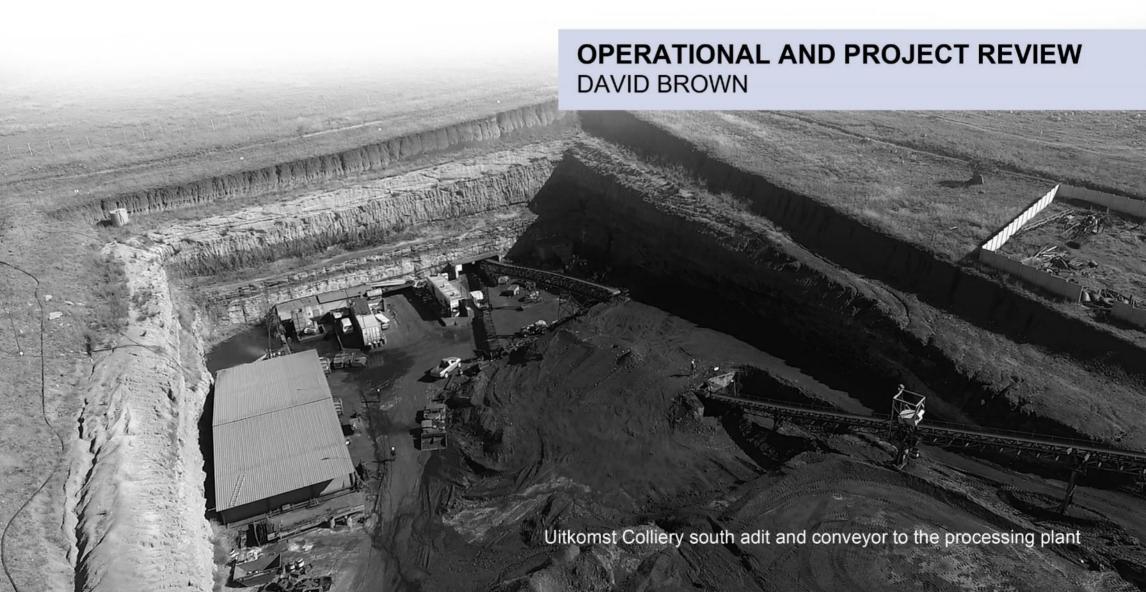
|                                 | NOMR granted by |   | NOMR granted by the DMR |              |                                  | IWUL granted by the DEA EA granted by the DEA |              | IWUL granted by the DEA       |   | EA granted by the DEA  |  | Access to |
|---------------------------------|-----------------|---|-------------------------|--------------|----------------------------------|---|--------------|-------------------------------|---|------------------------|--|-----------|
| Project                         | Granted         | Duration  | Status                  | Granted      | Duration                         | Status  | Granted      | Duration                      | Status  | surface rights secured |  |           |
| Uitkomst<br>(Kwazulu-Natal)     | $\checkmark$    | Until 2023                                      | 1                       | $\checkmark$ | 10 years<br>(granted<br>in 2011) | Fully<br>compliant                            | $\checkmark$ | LoM                           | Application to include planned north adit submitted | $\checkmark$           |  |           |
| Makhado<br>Project<br>(Limpopo) | ✓               | 30 years  | Received<br>May 2015    | <b>√</b>     | 20 years                         | 2   | <b>√</b>     | LoM                           | Amended and validity period extended by five years  | <b>√ x</b> 3           |  |           |
| Vele<br>(Limpopo)               | $\checkmark$    | 30 years  | Fully compliant         | $\checkmark$ | 20 years                         | 4   | $\checkmark$ | LoM                           | Fully compliant<br><b>5</b>                         | $\checkmark$           |  |           |
| GSP<br>(Limpopo)                | for variou      | epted NOMR a<br>is component  <br>approval outs | projects in             |              | ions for IWUL<br>after granting  |   | No EA app    | lications subm<br>granting of | itted – submitted after<br>NOMR                     | ×                      |  |           |

#### Notes:

- 1 Extension will be submitted to extend the NOMR for LoM i.e. to 2034
- 2 Appeal lifted in FY2017 and expected to be assessed by Water Tribunal in FY2019
- 3 Two of the properties required for project obtained, access to two properties outstanding and MCM seeking access in terms of mining legislation
- **4** Vele application for diversion of non-perennial streams approved in FY2018
- 5 MCM committed to spending R55 million over 25 years on bio-diversity and cultural heritage in line with off-set agreement

| DMR   | Department of Mineral Resources  |
|-------|--|
| DEA   | Department of Environmental Affairs  |
| DWS   | Department of Water and Sanitation   |
| LEDET | Limpopo Province Department of Economic Development, Environment and Tourism                   |
| LoM   | Life-of-mine   |
| NOMR  | New Order Mining Right - authorisation to mine resources in accordance with approved mine plan |
| IWUL  | Integrated Water Use License - water use limits for construction and mining activities         |
| EA    | Environmental Authorisation to undertake mining activities                                     |



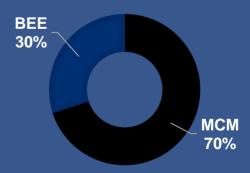


### UITKOMST: CASH GENERATIVE, PRODUCING ASSET

- High-grade thermal coal deposit in Utrecht coalfield, KwaZulu-Natal, for domestic metallurgical and thermal markets
- Acquired 30 June 2017: MCM 91%, BEE partners (including employees and local communities) 9%
  - additional 21% interest sold, on vendor financed basis, to entities owned by Uitkomst's BEE partners
- 30% BEE ownership satisfies draft Mining Charter ownership requirements
- High-grade thermal coal deposit, Utrecht Coalfields, KwaZulu-Natal for domestic metallurgical, thermal markets
- Underground mine and planned LoM extension into north adit
  - easily accessible, well-established infrastructure
- Circa 16-year LoM, including north adit
- One LTI in FY2018



#### **OWNERSHIP**



### UITKOMST: cash generative, producing asset



Revenue \$32.7m



Gross profit \$5.4m



ROM production 5% to 505,130t



Purchased ROM for blending 102,830t



Sales from ROM 13% to 329,060t sales from slurry of 53,689t



Sales from purchased ROM to blend 76,889t



Sales from ROM purchased to wash 15,441t



Revenue per tonne 26% to \$63.52/t

ROM run of mine

### UITKOMST: CASH GENERATIVE, PRODUCING ASSET

|                                     | FY2018  | FY2017*  | Δ     |
|-------------------------------------|---------|----------|-------|
|                                     | tonnes  | tonnes   |       |
| Production tonnages                 |         |          |       |
| Uitkomst ROM                        | 505,130 | 481,547  | 5%    |
| Purchased ROM to blend**            | 102,830 | 342,096* | (70%) |
|                                     | 607,960 | 823,643  | (26%) |
| Sales tonnages                      |         |          |       |
| Own ROM                             | 329,060 | 291,163  | 13%   |
| Slurry used for blending            | 53,689  | 61,211   | (12%) |
| Purchased ROM to blend**            | 76,889  | 342,096  | (74%) |
| Purchased ROM to wash               | 15,441  | 25,164   | (39%) |
|                                     | 475,079 | 670,210  | (29%) |
| Financial metrics                   |         |          |       |
| Revenue/tonne (\$)                  | 63.52   | 50.23    | 26%   |
| Production cost/saleable tonne (\$) | 50.38   | 45.08    | 12%   |

<sup>\*</sup>MC Mining acquired 91% of Uitkomst Colliery on 30 June 2017



<sup>\*\*</sup>Contract expired during period and Uitkomst is assessing potential alternative suppliers

### UITKOMST: CASH GENERATIVE, PRODUCING ASSET

- Options assessed to further enhance Uitkomst financial performance, production levels including:
  - restructuring and reorganisation of underground mining operations
  - development of north adit
- 1 August 2018: acquired Khethekile's underground mining contractor – mining assets and ~340 employees
- Insourcing facilitates implementation of:
  - enhanced production costs control
  - improved asset availability leading to increased ROM production
  - purchase of new mining equipment





### **UITKOMST: DEVELOPMENT OF NORTH ADIT**

- Finalisation of designs and tender process for north adit is planned for FY2019/20
- Development of north adit will:
  - improve operating efficiencies by reducing man and material transport distances
  - increase ROM production by approximately 150 000tpa
- Once all necessary approvals obtained, north adit will take approximately seven months to complete
- Commissioning of north adit planned for November 2020





MAKHADO: GREENFIELDS EVALUATION ASSET

- Fully permitted
- Restructured to reduce capex requirements, execution risk, align production with current market options
  - lower operational risks during early phases
  - lower capital required for construction
- Costs updated using:
  - four contract mining proposals for provision of full mining services
  - three lump sum, turnkey proposals to construct processing plant, associated infrastructure, operation of plant



### MAKHADO: greenfields evaluation asset

|                                 | Makhado                       |
|---------------------------------|-------------------------------|
| ROM production                  | 4Mtpa                         |
| LoM                             | 46 years                      |
| Hard coking coal production     | 0.7 – 0.8Mtpa                 |
| Thermal coal production         | 0.9 – 1.0Mtpa*                |
| Construction capital (real)     | R1,052 million (\$79 million) |
| Construction period             | 12 months                     |
| HCC yields anticipated          | ~19.0%                        |
| Thermal coal yields anticipated | ~25.1%                        |

<sup>\*</sup>Assumes 5,200k/cal product is produced HCC hard coking coal

MAKHADO: GREENFIELDS EVALUATION ASSET

Produce HCC complying with recognised global coking coal parameters

 South Africa imports all HCC requirements and annual domestic demand outstrips revised Makhado production

- Advanced stage discussions with potential local and international customers
- Makhado thermal coal product satisfies export quality requirements and will be sold internationally
- SEZ\* gazetted in 2016 for development of energy and metallurgical zone near MCM Limpopo assets
- Expected to include:
  - coal-fired power plant
  - coking coal battery
  - steel and stainless steel plants
- Makhado success not linked to SEZ but rather a mix of domestic and export sales





### MAKHADO: HEADS OF AGREEMENT

- September 2018 HOA with CRIG (leading international Chinese construction enterprise)
- · Combination of debt and equity to be used to fund Makhado development
- Agreed to exclusive negotiations for EPC of Makhado until 30 June 2019
  - includes EPC for processing plant, financing for 85% of EPC costs, contract mining operations
- Conditional upon, amongst other things, completion of Makhado front-end engineering and design

EPC Engineering, procurement and construction CRIG China Railway International Group Co., Ltd.



### VELE: BROWNFIELDS DEVELOPMENT PROJECT



### GREATER SOUTPANSBERG PROJECT: MASSIVE PIPELINE – MEDIUM-TERM POTENTIAL

- Chapudi, Generaal and Mopane Projects, early stage coking and thermal coal exploration projects, Soutpansberg Coalfield
- Over 1.6Bt mineable tonnes in situ
- Consolidation of tenements and ore bodies required to improve mine planning optionality, flexibility, economies of scale
- Mining right applications submitted, granting anticipated in H1 FY2019
- Access to domestic and export markets via existing rail capacity
- Potential for job creation, social upliftment programmes
- Requirements to deliver on strategy:
  - participation in regional impact study
  - identify GSP 'sweet spots' will not mine all areas and not simultaneously
  - advance project design













Makhado Centre of Learning

### MC MINING'S SUBSTANTIAL RESOURCES AND RESERVES

| Abridged summary of JORC compliant Resource & Reserve statement at 30 June 2018 | JORC-compliant Resources<br>(Measured, Indicated and Inferred) <sup>1,2</sup> |  |                                    | JORC-compliant Reserves<br>(Proven & Probable) <sup>2</sup> |
|---|---|--|------------------------------------|---|
| Project name  | Gross tonnes<br><i>in situ</i><br>(Mt)  | Total tonnes<br><i>in situ</i><br>(Mt) | Mineable tonnes<br>in situ<br>(Mt) | Reserves<br>(Mt)  |
| Uitkomst Colliery   | 29.200  | 26.810                                 | 25.400                             | 8.761   |
| Makhado Project <sup>3</sup>  | 795.608   | 691.695                                | 344.766                            | 172.757   |
| Vele Colliery   | 793.952   | 671.321                                | 361.569                            | 291.395   |
| GSP   | 7,161.021   | 5,751.716                              | 1,660.229                          | _   |
| Total   | 8,779.781   | 7,141.542                              | 2,391.964                          | 472.913   |

#### Notes

<sup>1</sup> Resources are stated inclusive of Reserves

<sup>2</sup> Independent Technical Statement for GSP at 1 February 2017

<sup>3</sup> Resource defined in accordance with JORC Code, 2012, updated in January 2016





#### FY2018 INCOME STATEMENT NORMALISATION

 Income statement loss of \$101.6 million (FY2017: \$15.6 million) included non-recurring charges of \$91.8 million (FY2017: \$7.6 million):

| \$87.5 million  | impairment of Vele Colliery – as disclos prioritisation of Makhado Project and S |                 |
|-----------------|--|-----------------|
| \$5.8 million   | write-off of Vele's deferred tax charges   |                 |
| \$1.5 million   | unrealised foreign exchange loss on M  | looiplaats loan |
| \$0.1 million   | BEE charge for 21% of Uitkomst sold  |                 |
| \$94.9 million  |  |                 |
| (\$3.1 million) | gain from reversal of Mooiplaats impai   | rment           |
| \$91.8 million  |  |                 |

 \$9.8 million 'normalised' after tax loss for the 12 months (FY2017: \$8.0 million) – excluding these non-recurring items, that are all non-cash

### **FY2018 LOSS VARIANCES**

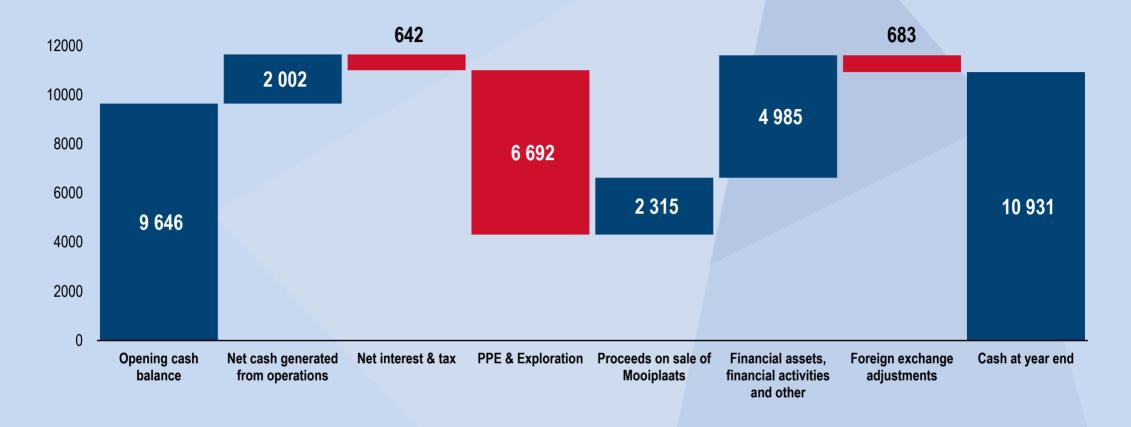
| Basic loss (\$ million) |      |  |  |
|-------------------------|------|--|--|
| <b>FY2018</b> 101.4     |      |  |  |
| FY2017                  | 15.5 |  |  |
| $\triangle \downarrow$  | 85.9 |  |  |

| Variance analysis     | \$ million |
|-----------------------|------------|
| Impairments           | (76.8)     |
|                       |            |
| Uitkomst gross profit | 5.4        |
| Exchange losses       | (4.8)      |
| Net finance costs     | (1.6)      |
| Deferred taxation     | (5.8)      |
| Other sundry items    | (2.3)      |
|                       | (9.1)      |
|                       |            |
| Basic loss            | (85.9)     |

### **CASH GENERATED**

|   | FY2018<br>\$'000 | FY2017<br>\$'000 |
|---|------------------|------------------|
| Loss before tax per the income statement  | (97,043)         | (17,662)         |
| Profit from discontinued operations   | 2,185            | 1,815            |
| Group loss for the year before tax  | (94,858)         | (15,847)         |
| Add back non-cash items (continuing and discontinued operations):   | 96,860           | 5,623            |
| Depreciation and amortisation   | 1,504            | 354              |
| Unrealised foreign exchange loss/(gain)   | 2,211            | (1,971)          |
| Share based payments  | 1,343            | 272              |
| Net finance expense   | 2,394            | 503              |
| Net impairment expense  | 84,355           | 7,602            |
| Other non-cash items  | 939              | (201)            |
| Working capital changes   | 4,114            | (936)            |
| Cash generated from/(used in) continuing and discontinued operations for the period before interest & tax | 2,002            | (10,224)         |

### CASH FLOW ANALYSIS - FY2018 (\$'000)



- Balance sheet management and cash preservation continued
- \$9.2 million IDC facility undrawn at year-end
- \$3.3 million due in FY2019 from sale of Mooiplaats



# **OUTLOOK AND CONCLUSION DAVID BROWN** Blast drilling at Vele Colliery



### THE COAL MARKET

- International coal prices improved during FY2018
  - significantly lower investment in new coking and thermal coal mines for several years
  - minimal new investment in South Africa with capex spent on maintenance rather than increased production
  - reduced future supply with declining quality will positively impact market prices

| Metallurgical coal (HCC)  | Thermal coal (API4)                                       |
|---|---|
| Price: \$169/t (July 2017) to \$195/t (September 2018)              | Price: \$69/t (June 2017) peaking \$105.82/t (June 2018)  |
| In the short-term prices expected to remain close to current levels | Opportunities exist to supply export and domestic markets |



### KEY DELIVERABLES TO UNLOCK INTRINSIC VALUE

FY2019 → FY2020 → FY2021

- Potential access to Makhado site to complete geotechnical drilling
- Sign off-take agreements with Makhado HCC and thermal coal customers
- Progress funding for Makhado Project
- Start Makhado construction (or early FY2020)
- Continue to search for a second cash generating asset

- · Makhado construction completed
- Makhado commercial production attained
- Uitkomst north adit construction completed

Potential

2.2 million
saleable tonnes p/a
produced
(Uitkomst and Makhado)

### DEFINED PATH FOR FUTURE VALUE CREATION



### MOVING FORWARD



#### **KEY ADVANTAGES**

- Major coal resource in South Africa 8.9Bt in situ with extended LoM over 100 years
- Well positioned for future provincial growth opportunities SEZ close to MCM significant resources
- HCC differentiator local and export supply
- · Logistics in place and well tested
- · Uitkomst cash-generating asset covers significant portion of overheads
- Access to IDC and commercial bank funding (RMB, ABSA)
- Further reduction of overhead structure to be implemented



#### **KEY RISKS**

- · Political and policy uncertainty impacts ability to raise funds
- Complex South African mining regulatory and land ownership environment
- Logistics costs distance to end user
- Generating shareholder support for acquisition of second cash generator
- Community impacts on project delivery





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Uitkomst Colliery processing facility