

**FY2019 Half Year Results Investor Presentation** 

February 2019



### **Summary**

- During the first half of FY19, IMF continued with developing the infrastructure and resources necessary to support the execution of its strategic five-year plan, unconstrained by delays during the period in investment completions:
  - Equity Capital raising:
    - Raised \$74.5m in new share equity (at \$2.80 per share) from existing and new institutional shareholders and \$1.6m in new share equity from retail investors at same price as institutional investors.
  - Debt raising & restructure:
    - Successfully increased the IMF Bentham Bonds on issue from \$50m to \$76m.
    - Increased the debt limit to \$300m and extended the maturity to December 2022.
  - Funds Under Management:
    - Launched a new US Fund, with investor commitments of USD500m; (option for series ii USD500m).
    - RoW Funds' investors recently agreed to increase capital commitments by 20%: AUD150m to AUD180m.
  - Increased staffing to c.100 staff.
- Financial results:
  - As at 31 December, net assets have increased from \$367.8m to \$460.4m, a 25% increase, reflecting in part the ongoing material, positive growth in the number of investments, EPV and intangible asset balance with the continuation of our strategy to diversify risk.
  - For the period, whilst there is a small total comprehensive income profit of \$1.5m, we experienced a loss from operations of \$10.4m:
    - this is primarily due to a small number of completions in the period, an increase in employee benefits expense reflecting the strategic staff increase, and costs associated with the capital management.
    - possible net gain of \$3m-\$4m expected on investments settled in principle during the period but not able to be recognised by 31 December.
  - Subject to distribution waterfalls, the calculated value at 31 December 2018 of accumulated, unaccrued distributions to IMF in 2
     US Fund 1 and RoW Funds was \$2.9m.



### **Overview of IMF**

IMF's strategic focus since FY16 has been to diversify risk in its investments, geography and capital sources. H1FY19 reflects the execution of that strategy.

IMF Fast Facts	Detail		
A leading global litigation funder	Listed on ASX in 2001. IMF has collected more than \$2.3 billion <sup>1</sup> for funded claimants since its formation.		
	Operate from 14 offices in six countries in Australia, Asia, North America and Europe with 100 staff.		
	Investment Committee includes former Judges and industry founders.		
High margin and ROIC	Average life of each investment is 2.6 years.		
business	■ Global ROIC <sup>2</sup> of 144% (including cases lost).		
Comparative advantage	Quality risk mitigation process – investment selection and investment management expertise.		
	<ul> <li>Demonstrated by results – settled or won 90+% of 184 completed investments (excluding withdrawals).</li> </ul>		
	Resources on the ground in each of the jurisdictions, providing access to better investments, and better access to investments.		
Capital position	Strong balance sheet and cash position.		
	<ul><li>Launch of Fund 4 with series i commitments of USD500m (option for series ii USD500m).</li></ul>		
	Increase in committed capital in Fund 2/3 to \$180m.		

<sup>&</sup>lt;sup>1</sup> Gross of funding costs and commission.

<sup>&</sup>lt;sup>2</sup> ROIC (return on invested capital) is calculated as gross income to IMF (litigation contracts – settlements and judgements) less all reimbursed costs, divided by total expenditure (excluding overheads but including any adverse costs on lost cases).

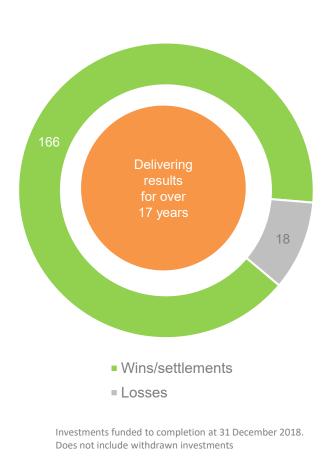


# **Industry Dynamics**





### **IMF'S Track Record of Success**









### **Financial Results Overview**

	1HY 2019	2HY 2018	1HY 2018	2HY 2018 v 1HY 2019
	\$M	\$M	\$M	%
Litigation Contract Income	15.3	22.4	48.8	▼32%
Litigation Expenses	(15.2)	(18.8)	(36.1)	<b>▼</b> 19%
Net gain/(loss) (from cases)	0.1	3.6	12.7	▼ 97%
Other income (foreign exchange & interest)	6.2	6.7	0.1	▼8%
Net Operating Expenses	(20.8)	(16.1)	(15.4)	▲ 29%
NPBT	(14.5)	(5.8)	(2.6)	<b>▲ 152</b> %
Income tax (benefit) /expense	(4.1)	(2.3)	1.8	▲ 82%
Loss for the period	(10.4)	(3.5)	(4.4)	<b>▲ 198</b> %
Other comprehensive income	11.9	7.8	(1.8)	▲ 52%
Total comprehensive income / (loss)	1.5	4.3	(6.2)	▼ 65%
EPS (cents per share)	(5.8)	(3.9)	(2.5)	<b>▲</b> 49%
DPS(cents per share)	0.0	0.0	3.0	▲ 0%
ROE (%)	(3.5)	(1.9)	(1.2)	▲ 80%
Net Asset Backing (\$ per share)	2.25	2.12	1.30	▲ 6%
Cash and cash equivalents (\$M)	233.3	160.2	132.2	<b>▲</b> 46%
Litigations in Progress (intangible assets) (\$M)	371.4	321.3	223.1	<b>▲ 16</b> %
Estimated Portfolio Value (\$BN) <sup>1</sup>	6.4	5.6	4.7	<b>14</b> %
Number of investments	80	75	77	<b>▲ 7</b> %

<sup>&</sup>lt;sup>1</sup> Whilst an aggregate portfolio EPV figure is provided, this is for ease of comparison with prior periods only and IMF continues to report on its US cases in its quarterly Investment Portfolio Report utilising invested capital as the appropriate metric.



### **Cash Accounting**

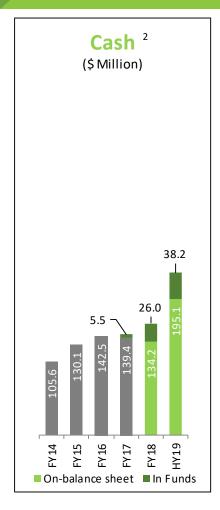
	1HY 2019 \$M	2HY 2018 \$M	1HY 2018 \$M
Cash inflows from operating activities			
Proceeds from litigation funding - settlements, fees and reimbursements	23.9	14.9	80.0
Cash outflows from operating activities			
Payments to suppliers and employees	(16.4)	(17.3)	(27.0)
Income tax paid	(1.1)	(2.2)	(11.0)
Net interest paid	(2.5)	(3.1)	(3.0)
	(19.9)	(22.6)	(41.0)
Cash operating profit <sup>1</sup>	4.0	(7.7)	39.0

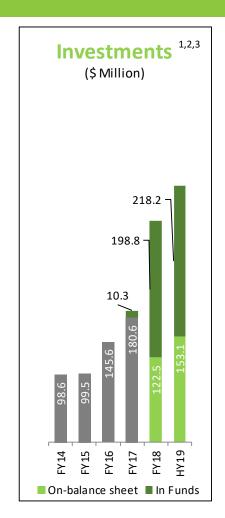
- Non-IFRS cash reporting shows that for 1HY 2019 operations inflows exceeded outflows by \$4.0m which was a significant improvement from 2HY 2018.
- Proceeds from litigation funding reflect a small number of completions during the period.

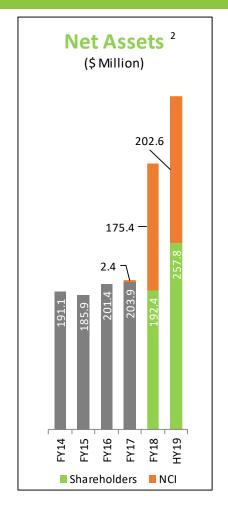
<sup>&</sup>lt;sup>1</sup> Cash operating profit is categorised as non-IFRS information prepared In accordance with ASIC Regulatory Guidance 230 – Disclosing non-IFRS financial information, issued in December 2011. This information has not been audited or reviewed.



### **Balance Sheet Strength**



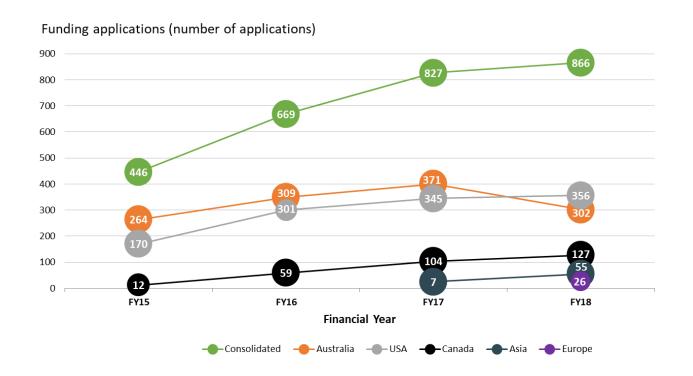




- <sup>1</sup> Investments are at minimum of cost or impaired value and includes capitalised overheads relating to the litigation.
- <sup>2</sup> Cash, Investments and Net Assets are for the Group on a consolidated basis. The equity interest attributable to the external investors is reflected in Non Controlling Interests.
- <sup>3</sup> Returns from investments housed in Funds follow each respective Fund's waterfall of distributions, including allocation of profits to the IMF Group once capital and priority returns are paid.



### **Funding Applications**



Financial Year to Date 31 Dec 18			
Australia 107			
USA 190			
Canada 65			
Asia 37			
Europe 58			
Consolidated 457			

- Continued to experience high volumes of applications, with FY19 on track to exceed FY18; demonstrating 5 years of growth.
- Applications are up on 1HFY18, (457 v. 394), and reasonably consistent with 2HY18 (457 v. 472).
- Strong contributions from new geographies in Canada, Asia and Europe and decline in Australia.
- Expanded footprint in Asia, Canada and Europe to increase opportunities and pipeline.



### **Recent Completions By Region (since 1 July 2011)**

	# of completed investments		Success rate by number of cases	by \$ weighted average	ROIC		IRR (including overhead)
Rest of World (balance sheet & RoW Fund 2/3)	64	3.00	89%	88%	133%	86%	58%
USA (balance sheet & Fund 1)	25	1.52	76%	83%	80%	99%	78%
Total	89	2.59	85%	88%	118%	87%	60%

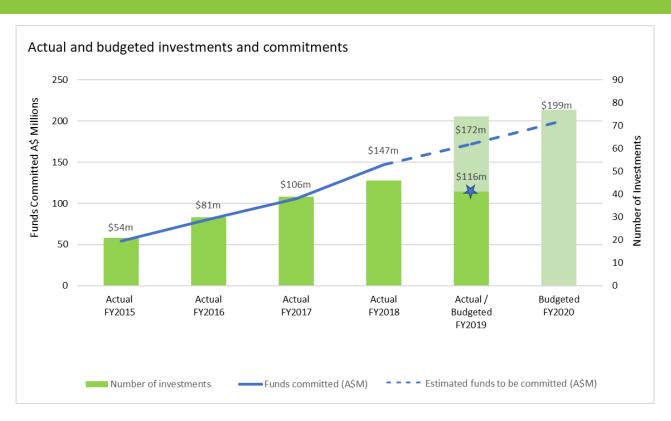
- Non-US success rate remains consistent with long-term historical success rate
- US success rate by number of investments and dollar weighted average lower than RoW, reflective of difference in litigation process, including US has jury system for commercial matters. However, investment durations to date have been materially shorter than in the RoW and, combined with the absence of a "loser pays" costs system, has resulted in completed US investments producing higher IRR's than in the RoW.
- US outcomes unlikely to be reflective of long term, and expectation is that it will trend towards outcomes in RoW.

<sup>&</sup>lt;sup>1</sup> US results include fee revenue earned on continuing investments in case portfolios.

<sup>&</sup>lt;sup>2</sup> Overheads include capitalised employee costs and interest, which are not charged to the funds.



#### **Investments and Commitments**

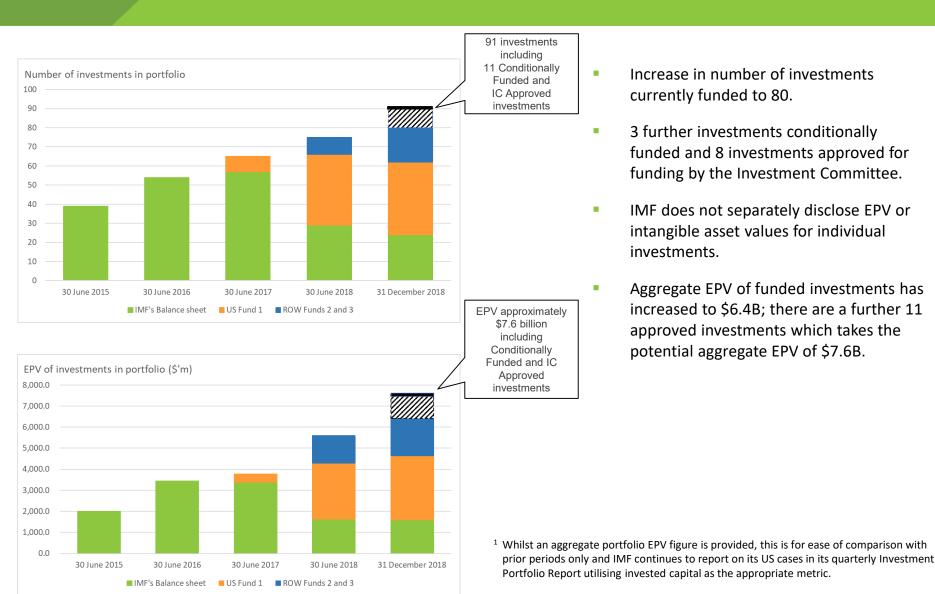


#### Growth continuing to be derived from:

- Increase in number of Investment Managers
- Maturing offices in North America, Asia and Europe
- Launch of new product offerings for corporates
- Increased targets for funding for Investment Managers as a consequence of increased capital from funds



#### **Investment Portfolio at 31 December 2018**





#### **Investment Portfolio at 31 December 2018**

(See notes to Investment Portfolio at 31 December 2018 (slide 20) for further details)

			Posssible completion EPV \$M						
						Priority	Preferred	IMF	IMF share of
	# of					capital	return	capital	residual
	Investments	$EPV^1$	FY 2019	FY 2020	FY 2021+	called \$M	due \$M	called \$M	profit
Balance sheet	24	1,594.1	767.5	568.6	258.0	n/a	n/a	n/a	100%
Fund 1	38	3,038.7	347.9	1,878.0	812.8	116.3	7.5	40.7	85%
RoW Funds 2/3	18	1,775.6	-	402.0	1,373.6	46.3	5.8	11.6	80%
Fund 4	-	-	-	-	-	-	-	-	-
TOTAL	80	6,408.4	1,115.4	2,848.6	2,444.4				

- Past performance indicates that historically IMF's litigation funding investments have generated an average gross revenue of approximately 15% of the EPV of the investment at the time it is completed (Long Term Conversion Rate). Past performance is <u>not necessarily an indication</u> of future performance.
- Fund 1 and RoW Funds 2/3 have additional capacity, which will increase EPV when investments are sourced which will also increase capital committed for priority return and to IMF. When Fund 1 is fully deployed, US investments will be financed from Fund 4
- Waterfalls in fund structures require capital and preferred return to investors before capital and management fee to IMF, after which profit is split.

<sup>1</sup> Whilst an aggregate portfolio EPV figure is provided, this is for ease of comparison with prior periods only and IMF continues to report on its US cases in its quarterly Investment Portfolio Report utilising invested capital as the appropriate metric.

<sup>2</sup> This is not a projection and only shows possible EPV completion of investments at 31 December without allowance for any additions thereafter.



### **IMF Capital Plans**

#### **Fund**

- IMF has commenced preparation and planning of a new Fund for non-US investments (Fund 5).
- Investments will propagate this new Fund once the committed capital available in RoW Fund 2/3 has been utilised.
- As at 31 January, \$140m was committed to investments in the RoW 2/3 Fund, representing 86.6% of upsized Fund.
- IMF is targeting a fund size of USD\$300m-USD\$500m of commitments.
- IMF will seek to replicate the economics obtained for the recently announced US Fund 4.
- Target to close by 30 June, if not sooner.

#### Debt

- OTC Notes mature on 30 June 2020 with an option for IMF to accelerate to 30 June 2019.
- Consideration being given to accelerate notes, to align covenants with recently restructured listed bonds and to extend maturity.



# Commitments, Deployed, Capacity at 31 January 2019



- US Fund (#1) had committed 89.1% of available capacity.
- Investment Commitments reflect, generally fixed, capital commitments. There are no conditionally funded or Investment Committee approved but not yet funded investments in Fund 1.
- Once this Fund is fully committed, new US investment will occur within the recently closed Fund 4.



- RoW Fund (#2 & 3) had committed 86.6% of available capacity, after the increase in size to \$180m.
- Commitments includes the budgets for the full life of all unconditionally funded investments and also include aggregate commitments of \$12.2m to three conditionally funded investments (no change to 31 December 2018).
- There are a further ten investments which have been approved by the Investment Committee but are not yet funded, which have combined investment budgets of \$55.9m (eight at 31 December 2018 with combined investment budgets of \$44.1m).
- If conditionally funded investments do not become unconditional, capacity will be released for further commitment.



# **Strategy**

IMF continues to identify opportunities for growth and risk diversification.

Item	Opportunity
Major growth opportunities	<ul> <li>Focus on development of corporate funding and commercial arbitration in all jurisdictions.</li> <li>Exploring opportunities in Europe including M&amp;A options.</li> <li>Increased contributions from the Canadian, Asian and European offices as they become more established.</li> </ul>
Growth and diversification	<ul> <li>Operates from 14 offices in six countries around the world, with plans for expansion into Continental Europe, and consideration of further expansion within jurisdictions in which we currently operate.</li> </ul>
Capital structure	<ul> <li>Look to launch RoW Fund (Fund 5) before end of financial year.</li> <li>Examine options for refinance OTC Notes to extend maturity and align covenants.</li> </ul>



### **Continuing Concentration Risk Issues**

- There remain two material idiosyncratic risks on IMF's balance sheet, being the Wivenhoe and Westgem investments.
- Our views on prospects have not changed, but if lost, they will have a material adverse impact on IMF's profit and loss and cash position.
- Steps have been taken, including co-funding and ACO insurance cover to mitigate in part these impacts but IMF retains material adverse cost risk on these investments.
- We estimate at the present time that Wivenhoe and Westgem will both complete in FY19, however, if these investments do not settle prior to judgment, completion may slip to FY20 (subject to further appeals, if any).



# **Risk Mitigation**

Risk	Potential Impact	Strategic Response
Portfolio Concentration	Potential for a funded case to be lost = IMF investment lost and exposure to adverse costs  Two material investment risks on balance sheet: Wivenhoe Dam & Westgem	<ul> <li>Deliberate transition from idiosyncratic risk to systemic risk of a portfolio</li> <li>Portfolio represents increased number of investments, broader range of case types, sizes and jurisdictions</li> <li>Co-funding and ACO insurance cover in place</li> </ul>
Competition	Price compression Loss of Market Share Talent loss	<ul> <li>Market differentiation (track record, capital adequacy, ACO cover, security for costs, transparency through public listing, reputation for integrity and fairness, strategic insights &amp; project management on cases)</li> <li>Innovation - products &amp; services</li> <li>Know-how - Business processes</li> <li>Talent retention strategies</li> <li>Taking steps to reduce cost and increase availability of capital</li> </ul>
Regulatory Change	Need to adjust Business Model New reporting /licensing regime New market entrants	Awareness, involvement and industry leadership
Key-person Dependency	Loss of know-how	<ul> <li>Legal avenues: non- compete, confidentiality and IP protection agreements</li> <li>Talent retention &amp; knowledge transfer strategies: coaching, mentoring, professional development to build, transfer and safe-guard corporate knowledge</li> <li>Incentive Plans which reward loyalty and engagement</li> </ul>



# **Risk Mitigation**

Risk	Potential Impact	Strategic Response
IT & Data Security	Loss of data due to software or hardware failure Theft or corruption of data or trade secrets due to social engineering or external penetration ('hacking')	<ul> <li>Continuous adaptation to be nimble</li> <li>Audits by external security and IT providers</li> <li>Staff education</li> <li>Constant vigilance</li> </ul>
Brand Reputation	If reputation is sullied, stakeholder trust and loyalty is eroded and brand equity and financial value can be compromised	<ul> <li>Conscious culture of risk management</li> <li>Numerous policies and practices to safe- guard reputation including escalation procedures throughout our organisation and regular and clear communication with all stakeholders</li> </ul>
Poor Investment Decisions	Financial impact of loss of investment, and in relevant jurisdiction adverse cost exposure, with flow on reputation risk	<ul> <li>Investment in experienced investment managers with litigation experience</li> <li>Enhanced Investment Committee process with introduction of external resources from the judiciary and legal profession</li> </ul>



#### Notes to the Investment Portfolio at 31 December 2018

#### Notes to the Group's Investment Portfolio

#### Investments Included in Portfolio

The Investment Portfolio includes investments for which the IMF Group have entered into an unconditional commitment to fund and includes investments where a previously conditional funding agreement has become unconditional. Investments in Australian shareholder class actions included in the portfolio as unconditional may still be subject to a Court process, where there are competing class actions claims, to determine which case proceeds.

#### **Past Performance**

Past performance is <u>not necessarily an indication</u> of future performance. Both the Long-Term Conversion Rate and IMF's ROIC may vary materially over time. By providing this information, IMF has not been and is not now in any way providing earnings guidance for future periods. IMF will update its Long-Term Conversion Rate and ROIC figures semi-annually in its Investment Portfolio report following the EY review of completed investments.

#### **EPV**

EPV is IMF's current estimate of a Non-US claim's recoverable amount after considering the perceived capacity of the defendant to meet the claim. It is not necessarily the amount being claimed by the claimants, nor is it an estimate of the return to IMF if the investment is successful. An EPV is subject to change over time for a number of reasons, including, but not limited to, changes in circumstances and knowledge relating to an investment, partial recovery and, where applicable, fluctuations in exchange rates between the applicable local currency and the Australian dollar. Where a global portfolio EPV figure is noted which incorporates US Claims, the applicable EPV value for US claims is calculated by a different methodology from the non-US claims reflecting the difference in compensation structures.

#### **Possible Completion Periods**

The possible completion period is IMF's current estimate of the period in which an investment may be finalised. An investment may finalise earlier or later than the identified period for various reasons.

Completion for these purposes means finalisation of the litigation by either settlement, judgment as to liability or arbitrator determination, for or against the funded claimant, notwithstanding that such finalisation may be conditional upon certain matters such as court approval in the context of a class action. It may not follow that the financial result will be accounted for in the year of finalisation. Possible completion period estimates are reviewed and updated where necessary.

#### **Invested and Committed Capital**

Invested and committed capital is equal to the total capital either invested or committed to investments, translated to Australian dollars at the foreign exchange spot rate prevailing on the reporting date.

#### Non-USA

IMF's Non-USA classification includes all regions excluding the USA in which IMF has commitments currently being Australia, Canada, Asia and Europe.

#### Accounting Consolidation of IMF's Investment Vehicles

IMF's USA Fund 1, Fund 2 and Fund 3 are consolidated within the IMF group financial statements, with the respective external investors' interests reflected as Non-Controlling interests. Therefore, the entire EPV for investments funded by Fund 2 and Fund 3, and the entire funding commitment for investments funded by the Fund 1, are included in the quarterly Investment Portfolio.

#### **Split Reporting**

The different regional reporting formats within the Investment Portfolio reflect the predominant underlying earnings structure the IMF utilises in each of the applicable regions: namely a multiple of capital invested in the USA and a percentage of the resolution amount for the non-USA investments.



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- A number of terms used in this presentation including; ROIC, EPV, success rate by \$ weighted average, success rate by number of investments, IRR, actual, budgeted and deployed committed capital are categorised as non-IFRS information prepared in accordance with ASIC Regulatory Guidance 230 Disclosing non-IFRS financial information, issued in December 2011. This information has not been audited or reviewed. For further commentary and analysis refer to IMF's 2018 annual report.
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# Notes