

25 February 2019

1H19 Results Presentation



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1H19 Financials

	1H19	FY19 Guidance
Liquidations	\$50.5m 1H18: \$46.1m ▲9.6%	>\$120m
PDP Investment	\$31.4m 1H18: \$44.0m ▼28.6%	\$80m
EBITDA	\$24.3m 1H18: \$24.3m Steady	>\$65m
NPAT	\$5.5m 1H18: \$8.1m ▼32.7%	>\$20m

A half of tactical realignment

We continue to challenge performance and test new strategies...

Pioneer continues to develop and challenge its operational strategy

- Operational strategies were tested in 1H which resulted in lower liquidations than expected
- Strategies have been adjusted with early signs positive for 2H recovery
- Negative impact of \$4.5m in deferred liquidations
 - Liquidations are not 'lost' and will be recovered in subsequent periods

Originators are prioritising Pioneer's differentiated offering

- Increased prioritisation takes time and we continue to work with originators who are realigning sale strategies where we are involved
 - Delays experienced in acquiring from existing vendors as they responded to external factors resulting in:
 - Lowest proportion of investment in recent memory, though our full year guidance of \$80m investment remains (~\$72m contracted)
 - \$31.4m invested in 1H19
- Lowest average investment price in three years (after excluding low value and utilities portfolio)
 - Investment in the same products and from the same partners as in prior periods

... and are better positioned to benefit from a changing landscape...

Upfront investment in compliance enhancements

- We ramped up compliance and infrastructure investment in 1H to further reinforce our reputation
 - Driven by early read from the Hayne Royal Commission and originators' increasing desire to choose quality over price
 - Added capacity to our compliance team and enhanced compliance focus

Personal loans on hold pending regulatory clarity and for better ROI opportunities

- In current environment too much uncertainty in non-bank lending
 - Resulted in a more cautious approach to credit assessments through the period
 - Portfolio held at \$10m advanced, at least until regulatory clarity is provided
 - Though Pioneer's products are not captured within Senate enquiry scope
 - Interest and finance cost from corporate bond – additional \$1.1m in the half (recurring cost)
 - Prudent to explore and utilise new funding opportunities to accelerate growth

A half of tactical realignment

... with a logical path to FY19 guidance

Pioneer have a track record of performance

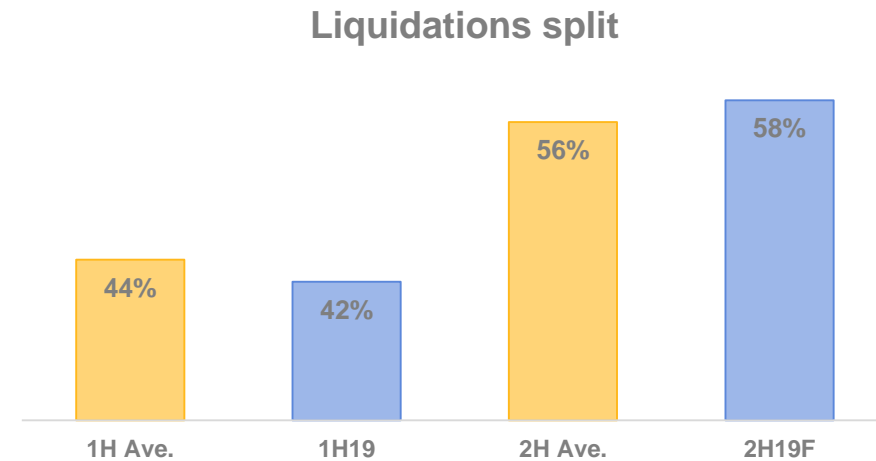
- Liquidations split is consistent with past performance

Focus on operational strategy

- Strategy re-alignment
- Emphasis on core operations with lending on hold
- Redeployment of Connect staff into Solutions

Contracted investment to increase in Q3

- Investment discipline remains, no short term view on acquisition of PDPs
- Discussions underway with new vendors in existing and new segments
- Entry in utilities market - opportunity to expand

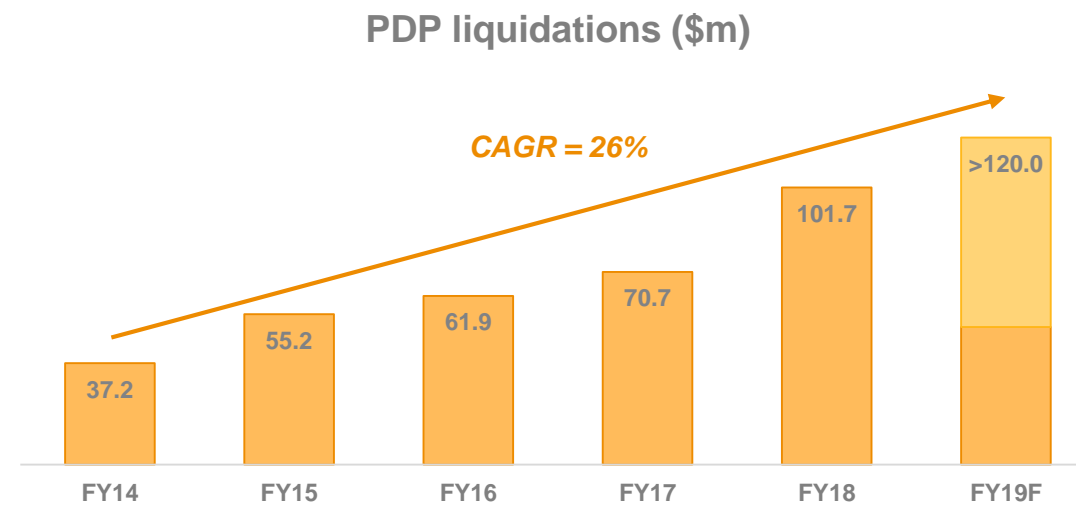


Historical liquidations split	1H	2H
Average achieved	44%	56%
Minimum achieved	40%	54%
Maximum achieved	46%	60%

Note:
Historical liquidations are from FY14 to FY18

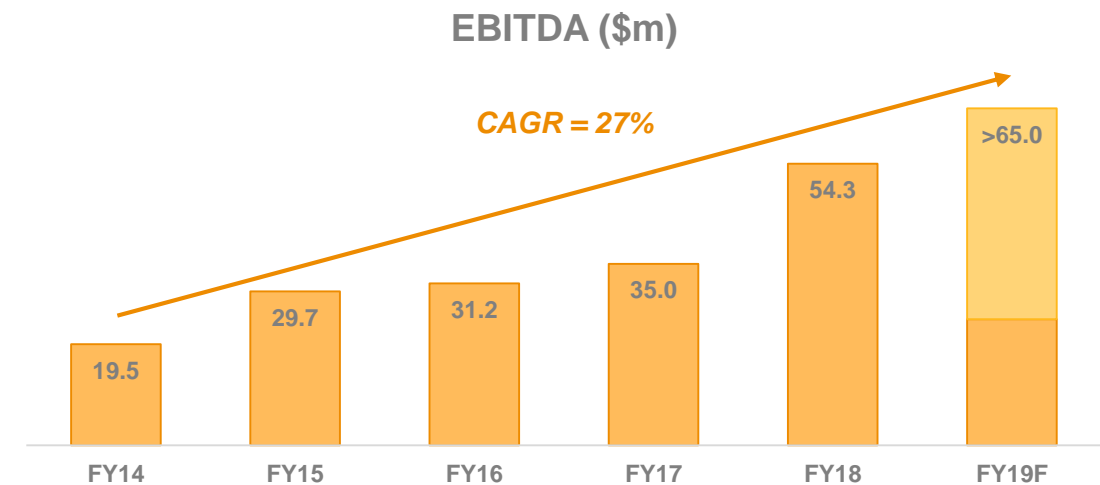
Liquidations continue to grow, but not quite to our expectations...

	1H18	1H19	
PDP liquidations	\$46.1m	\$50.5m	10%
Services & lending revenue	\$1.5m	\$1.7m	10%
Net revenue	\$36.8m	\$40.5m	10%
EBITDA	\$24.3m	\$24.3m	-
EBIT margin	34.9%	26.9%	-
NPAT	\$8.1m	\$5.5m	(33%)
EPS	13.33cps	8.86cps	(34%)
DPS	6.62cps	4.31cps	(35%)



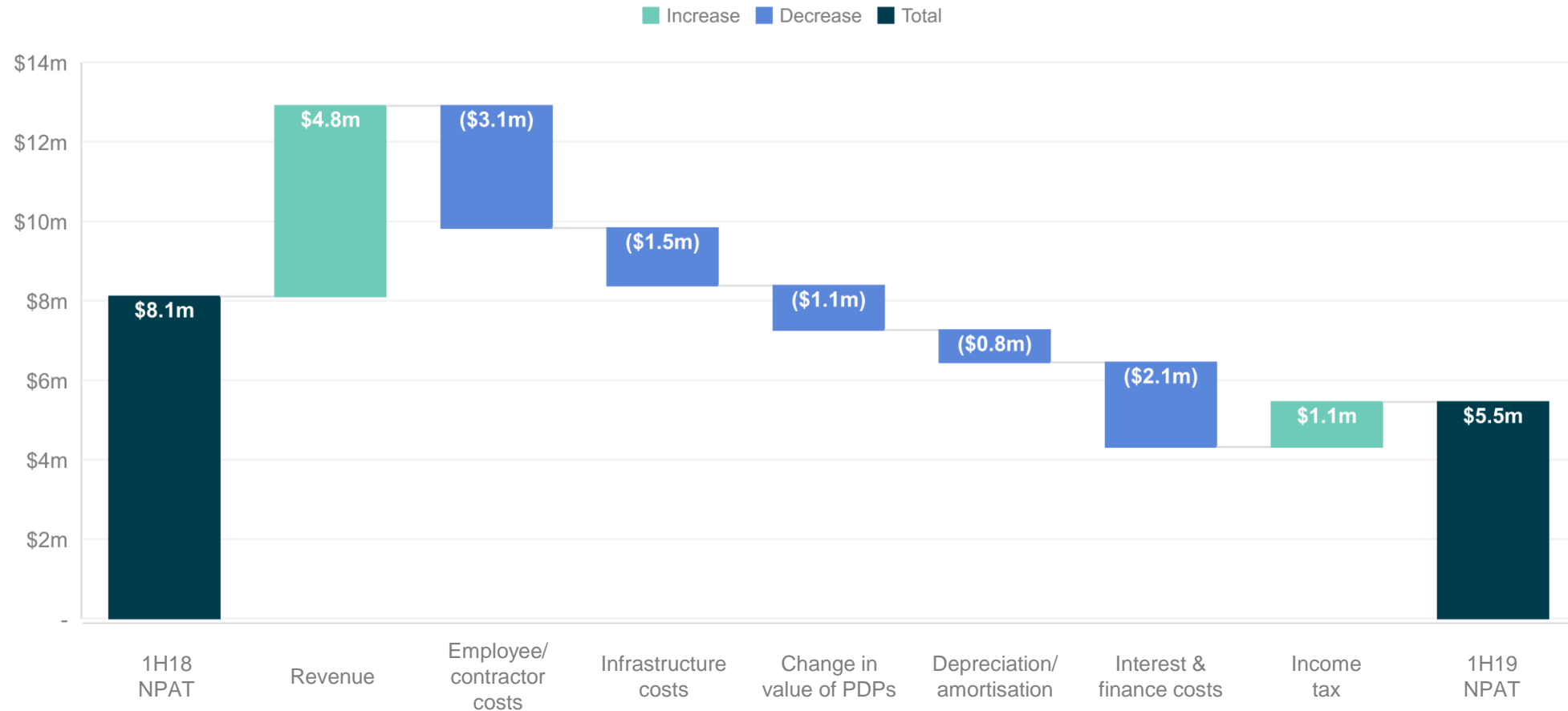
... though “*cash is king*” and cash conversion remains very strong...

	1H18	1H19	
EBITDA	\$24.3m	\$24.3m	-
Gross operating cash flow	\$25.4m	\$24.8m	(2%)
Gross operating cash flow / EBITDA	105%	102%	-
Net cash inflow from operating activities	\$22.1m	\$15.3m	(31%)
PDP investments	(\$37.8m)	(\$29.6m)	(22%)
Net loans advanced	-	(\$6.0m)	-
Proceeds of financing	\$21.1m	\$20.4m	(3%)
Dividends paid	(\$3.2m)	(\$4.8m)	50%
Equity raising and DRP proceeds	\$0.5m	\$5.7m	-



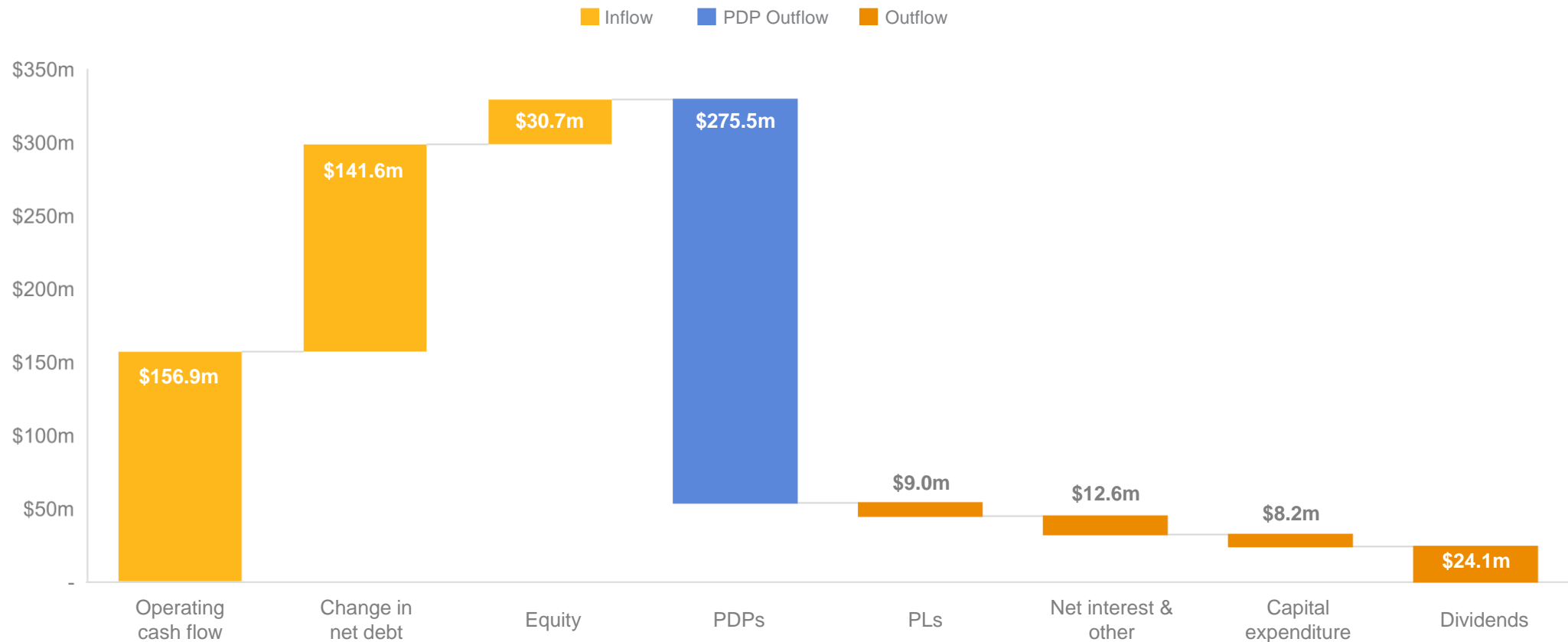
NPAT 1H18 to 1H19

... with an upfront investment in compliance and infrastructure...



Cash bridge Jul-14 to Dec-18

... and a capital cycle that has funded wise reinvestment in growing the business...



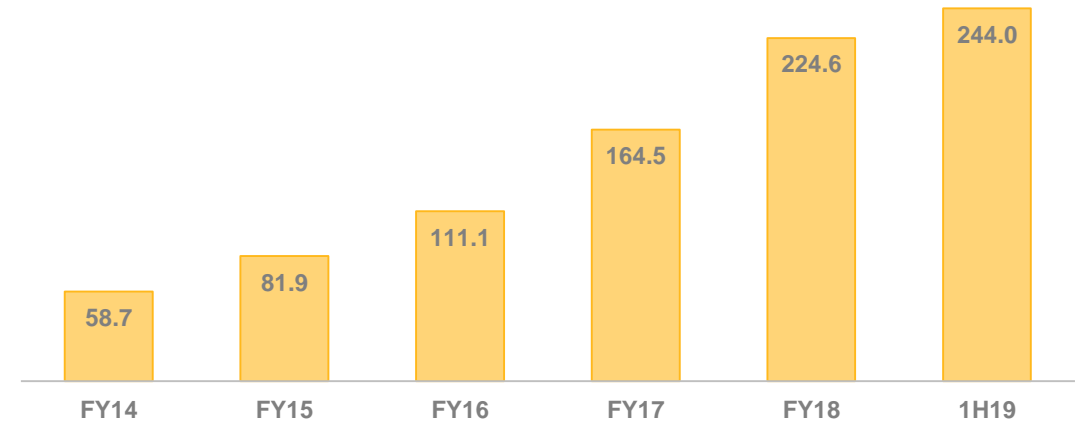
... with a balance sheet positioned to support growth

	FY18	1H19	
Cash and cash equivalents	\$3.4m	\$4.1m	21%
Financial assets at fair value	\$224.6m	\$244.0m	9%
Total assets	\$244.8m	\$270.8m	11%
Borrowings	\$129.0m	\$149.7m	16%
Total liabilities	\$143.1m	\$162.0m	13%
Net assets	\$101.7m	\$108.8m	7%

Renewed and expanded bank syndicate funding

- Extended to March 2020
- Increased by \$10m for additional capacity (if needed)
- Pioneer remains appropriately funded

PDPs at fair value (\$m)



Growth in PDPs, funded by equity and increased borrowings

- Internal ceiling <50% gearing, covenant is at 55%
- Gearing/LVR at 45.51%
- Undrawn facility of ~\$20m

Our culture is our difference

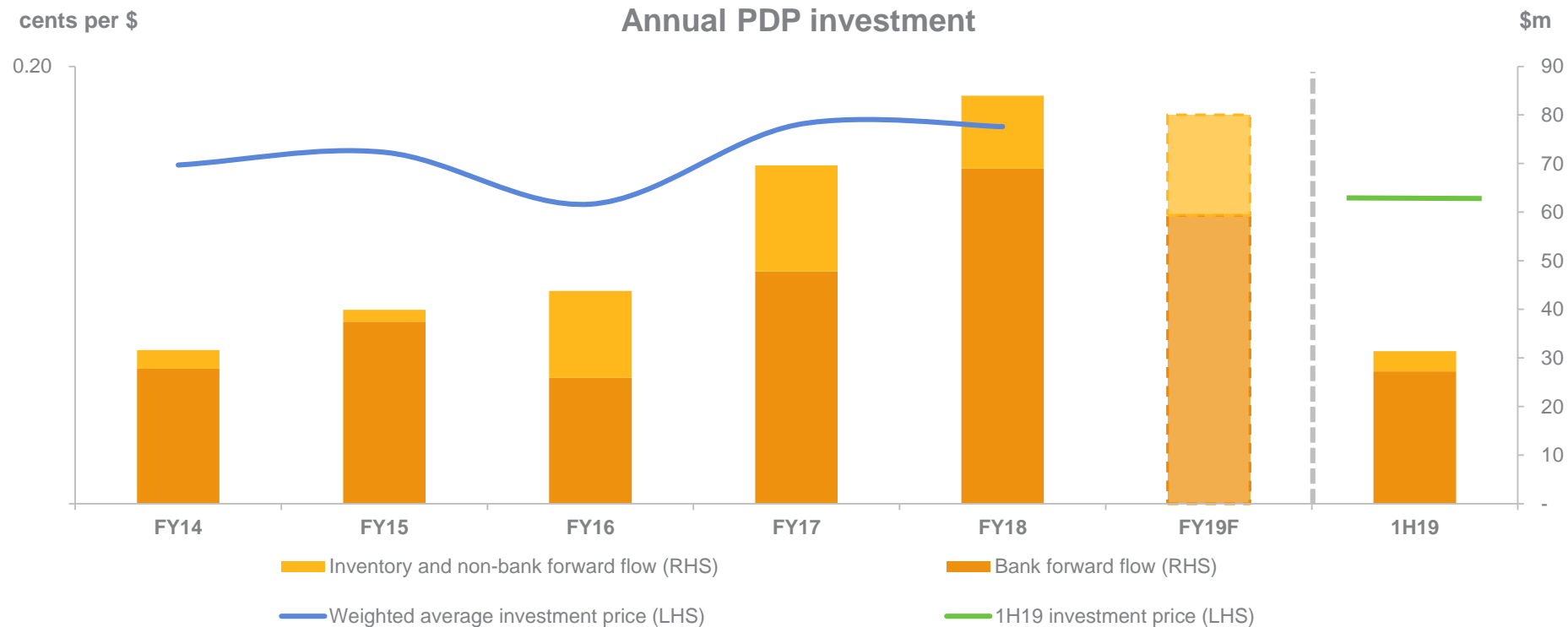
Pioneer Principles drive great outcomes for all stakeholders



		Pioneer's competitive advantage
Our culture	<ul style="list-style-type: none"> • Inclusive and empowering • Embedded in values for all stakeholders 	<ul style="list-style-type: none"> ✓ Pioneer Principles
PDP selection	<ul style="list-style-type: none"> • Strict investment discipline • 'Tier 1' portfolios 	<ul style="list-style-type: none"> ✓ Analytics drives selection of lower risk portfolios ✓ Preferred by vendors - no default ever on a PDP agreement
Vendor brand protection	<ul style="list-style-type: none"> • Relationship management, customer-centric service • No payday portfolios 	<ul style="list-style-type: none"> ✓ Trusted brand and reputation ✓ Unique unblemished compliance record
Process and customer relationship	<ul style="list-style-type: none"> • Enable our customers' ability to pay • Focus on growing our customers' financial capacity 	<ul style="list-style-type: none"> ✓ Predictable liquidations ✓ NPS +19 evidences positive customer experience
Liquidation profile	<ul style="list-style-type: none"> • Liquidation profile up to 10 years 	<ul style="list-style-type: none"> ✓ Flexible payment schedules
Long term incentives	<ul style="list-style-type: none"> • Vesting over 3 to 5 years 	<ul style="list-style-type: none"> ✓ Executives aligned to shareholder wealth creation

Investment discipline

Discipline underpins investment at attractive price points across diverse vendors and products...

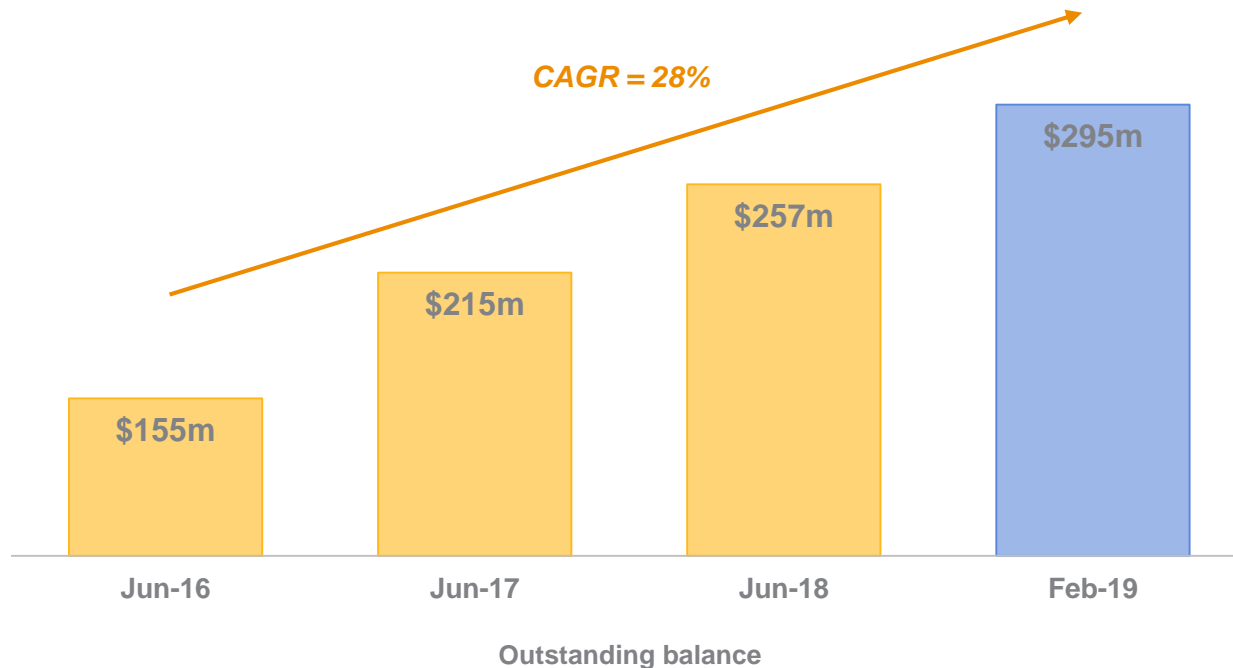


Notes:
\$72m under contract for FY19
Weighted average investment price excludes low value portfolios and utilities





Payment arrangement portfolio

... which translates to a growing arrangements portfolio that is ~50% of yearly liquidations...

Growth in PA book



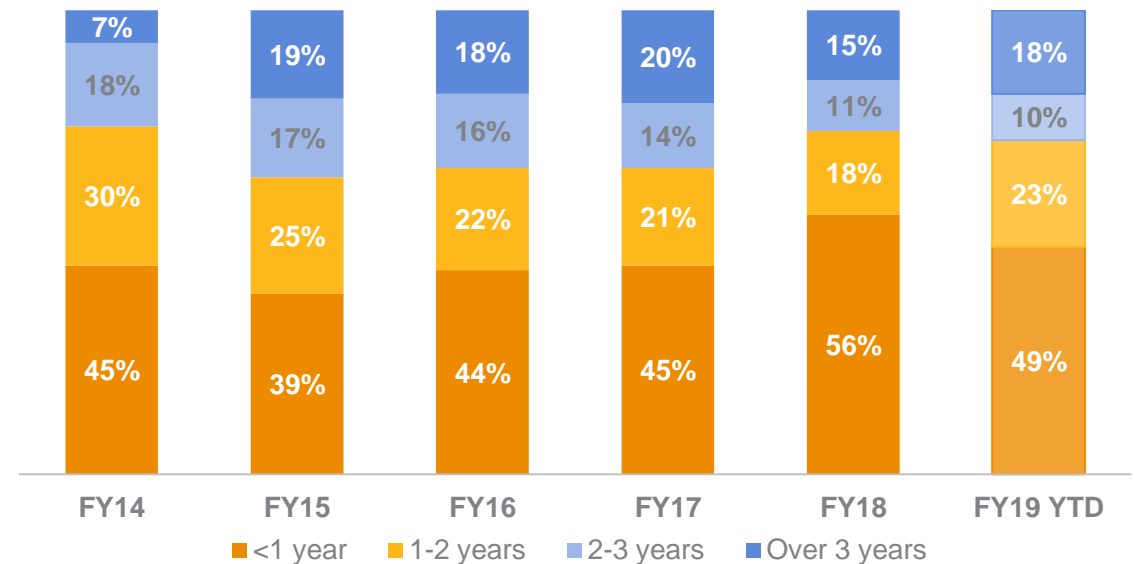
PA book metrics

-  **22,183**
customers
-  **3.7%**
>30 days in arrears
7 bps decrease on 1H18
-  **2.5 years**
average existing relationship
-  **\$239**
average monthly payment
@ Jun-17: \$211
@ Jun-16: \$208

... and steadily increasing cash from older vintages...

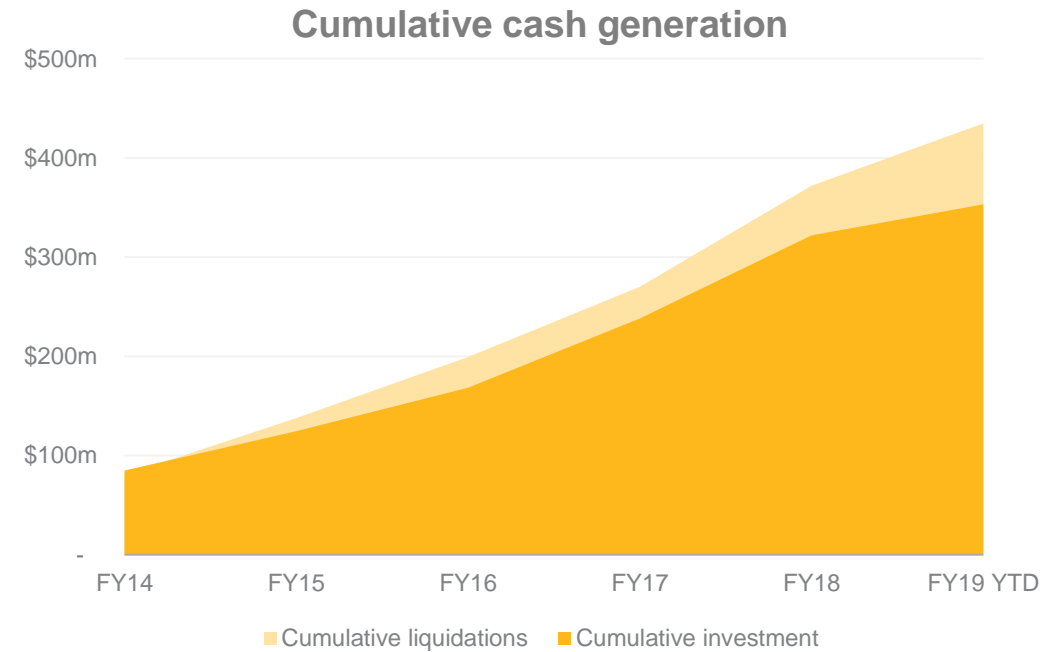
- Liquidations from newer vintages in FY18 influenced by investment growth immediately prior and during that period
- As investment growth stabilises (FY18 and FY19 similar) liquidations from older vintages are increasing
- FY19 YTD contribution to liquidations from accounts > one year old has increased from 44% in FY18 to 51%
- Evidences ability to liquidate consistently across portfolio and of the value that exists in the portfolio

Portfolio liquidations by investment date



... all of which result in increasing returns beyond investment

- Cumulative liquidations are accelerating compared to cumulative investment
 - Demonstrates the quality of the portfolio, across all vintages
- Balanced against low PDP investment in 1H19, and forecast flat investment for the full year
- Purchasing discipline remains, no short term view on PDP investments, evidenced by strong and growing cash performance

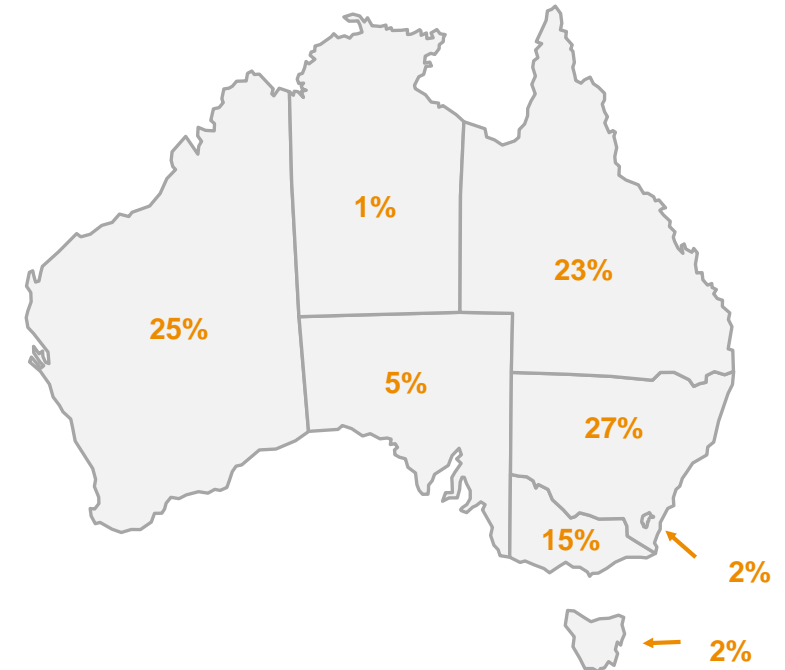


Lending paused while awaiting regulatory clarity

# of loans disbursed	526
Average loan disbursed	\$19,407
Total loans disbursed	\$10.2m
Average term	5.1 years
Average interest rate	13.7%
Average age of customer	38 years

- 0.4% arrears > 30 days
- We took a more cautious view to new customers towards end of half
- Some uncertainty with non-bank lenders on responsible lending obligations
- Balanced against better ROI opportunities emerging in PDPs

Personal loan customers by state



Discipline and focus on the medium term creates value

Innovation

- Continue to invest in new operational strategies
 - Some work, some don't... and then we pivot to continue to meet our commitments to the market
 - We will continue to test new strategies, in a controlled manner
- InDebted 'machine learning platform' pilot has commenced
 - 20 team members engaged on the pilot
 - Expected to run to at least the end of FY19

M&A opportunities

- Abound... but those settled to date have been materially beyond Pioneer's view of value – though that won't always be the case
- Industry consolidation has begun and we expect it to increase over the next few periods
- Pioneer continues to invest heavily in building a team of capable leadership, across disciplines, for acquisitions when they occur

A market of increasing opportunity for a disciplined Pioneer

Changing market dynamics drive relationship opportunities for Pioneer as the provider of differentiated services

- Lowest 1H investment price in over 3 years – continued demonstration of ability to invest on attractive terms
- Unequivocally, originators are choosing Pioneer's quality over price. In a world where the customer comes first, we expect this to continue

PDP investment guidance at \$80m (~\$72m under contract at Feb 2019)

- Despite significant opportunities, no increase expected for FY19. It is not prudent today... but will likely be in future periods
- Expect increasing opportunities as originators place even more emphasis on customer outcomes

FY19 guidance

- At least 18% increase in Liquidations to >\$120m
- At least 20% increase in EBITDA to >\$65m
- At least 14% increase in NPAT >\$20m

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