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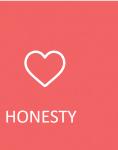




GOODNESS





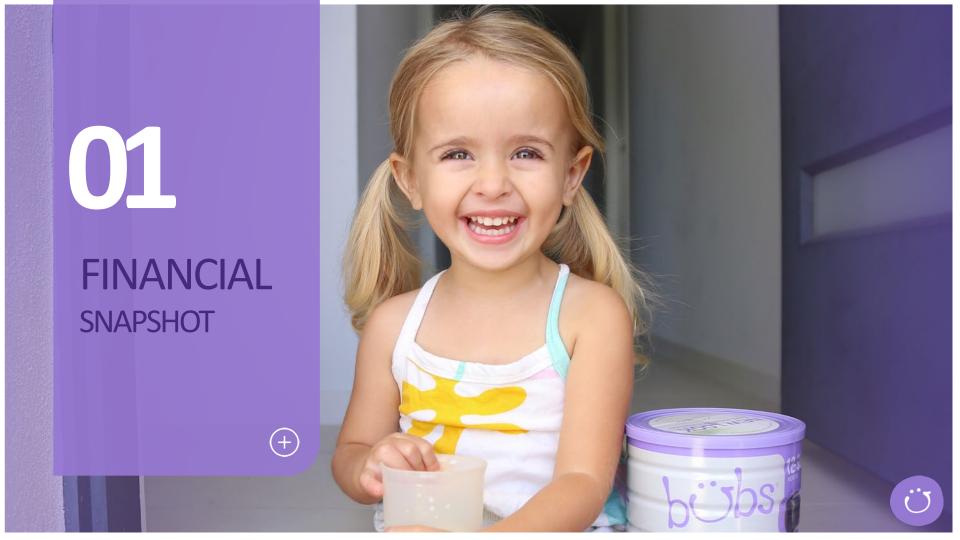












RECORD GROWTH

GROUP QUARTERLY GROSS SALES REVENUE



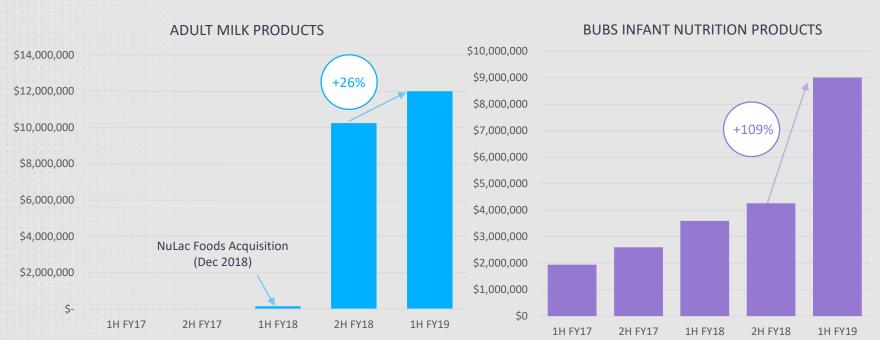


1H19 KEY DRIVERS

- Record gross revenue: 1H19 \$21.03 million; exceeded total FY18 full-year revenue.
- Driven by strong domestic growth: +412% (5x) pcp, and increased sales to China: +901% (10x) pcp.
- Growth predominantly driven by sales of Bubs® products: +155% (3x) pcp, and +109% on 2H18.

SALES **MOMENTUM**

HALF YEAR GROSS SALES REVENUE

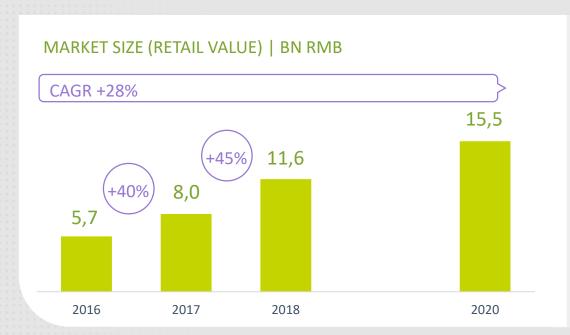






CHINESE DEMAND GOAT MILK FORMULA

Goat milk formula is experiencing rapid growth in China, surpassing the global supply growth rate.



CATEGORY POTENTIAL

- Goat milk based formula is experiencing rapid growth, now accounting for 5-10% share of total category
- Category leader Net Revenue ¥1.2Bn (+55% YOY)
- Price index above category
- Consumers are trading up to premium brands, driving +ve value growth

TOTAL HERD:

~20,000

TOTAL SUPPLY:

~20M LT p.a.

Bubs Australia Farms 9,000 goats 7.2M Lt p.a.

Bubs Australia is a clear leader in the goat dairy landscape, supplying ~65% of Australia's total goat milk production. Plans to further grow the combined AU/NZ herd to 50,000 milking goats by end of 2020.

AUSTRALIA'S

LARGEST PRODUCER OF GOAT DAIRY PRODUCTS

Bubs NZ Farms 4,800 goats 3.8M Lt p.a.



Central Dairy Goats

Exclusive Milk Supply
Agreement
6,000 goats
6.2M Lt p.a.



ONE-STEP PROCESSING TATURA (BEGA)

FRESH MILK DIRECTLY TO INFANT FORMULA

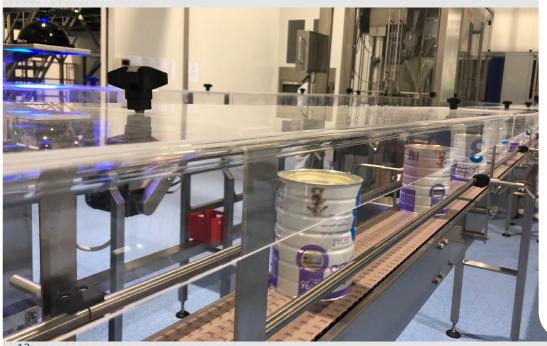
Bubs has recently entered a long-term manufacturing agreement with Tatura, taking fresh goat milk directly from the farm gate and wet blending to nutritional infant formula base in one step (without first converting to whole milk powder).

- Superior fresher product
- Improved taste and solubility
- Reduced production costs
- Margin accretive
- Shortened cash cycle

ACQUISITION

DELORAINE DAIRY

CNCA CERTIFIED INFANT FORMULA CANNING FACILITY





REGULATORY CRICTICAL CONTROL POINT

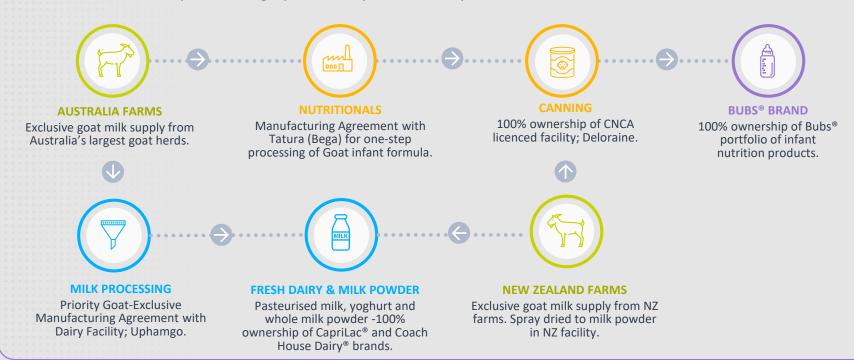
- On 1 April, Bubs entered a conditional Sale and Purchase Agreement to acquire 100% of Deloraine Dairy for \$35M in the form of cash and scrip, and \$15M in deferred payments.
- of 3 brand slot technical applications submitted to SAMR for physical import into China.
- State-of-art purpose built facility with capacity to produce 10 million tins per annum.
- Acquisition was supported with a private share placement to Hong Kong based private equity firm

 C2 Capital Partners, raising \$31.44M, as well as participating in an off-market share acquisition, giving C2 an aggregate 15% holding in Bubs. C2 Managing Partner, Steve Lin, will join the Board as a NED.

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VERTICAL INTEGRATION

Supply chain integration and strategic manufacturing partnerships provide Bubs® with a unique provenance positioning, offering consumers and retailers product integrity, traceability, and scalability.



CHINA
CHANNEL
DEVELOPMENT



JOINT VENTURE BEINGMATE

ACCELERATION OF CHINA EXPANSION STRATEGY VIA ACCESS TO INFRASTRUCTURE AND EXPERTISE

On 6 March, Bubs entered a MoU to form a JV with Beingmate, one of the largest Chinese owned enterprises in the infant nutrition industry. Beingmate is listed on the Shenzhen Stock Exchange with a market capitalisation of RMB6.115bn (~A\$1.29bn), with reported revenues for FY18 of RMB2.467bn (~A\$510M).

Beingmate has 280 infant nutrition products in its portfolio, including 17 sub-brands that are successfully registered with SAMR. Their extensive infrastructure, local knowledge, regulatory expertise and widespread distribution footprint will allow Bubs to penetrate the market quickly and effectively.

Bubs will supply infant formula and baby food products to Beingmate's network of 30,000 Mother & Baby stores.



ROUTES-TO-MARKET CHINA

MULTI CHANNEL STRATEGY







Australian shelf presence in major supermarkets and pharmacies.

C2C Daigou gift stores, P&S, KOL.

PUSH FROM AUSTRALIA





PULL FROM CHINA









Mother & BabyB2C Cross-border, eCommerce stores & O2O









- ▲ 澳洲奶源、澳洲制造
- 人 (1) 从 (1)
- 天然A2羊奶蛋白,更易消化吸收
- ◆ 杏美亩主宮 助力健康成长



FIRST 1,000 DAYS

PREMIUM INFANT NUTRITION

Bubs® provides quality Australian nutrition for every feeding occasion and stage of a child's development.



GROWTH OPPORTUNITY

EXTENDING LIFETIME VALUE

Bubs Organic® toddler snacks (x8 SKU) to launch into Coles supermarkets nationally in May 2019.





