



# MMA OFFSHORE LIMITED UBS Conference

9 April 2019

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# H1 FY2019 HIGHLIGHTS

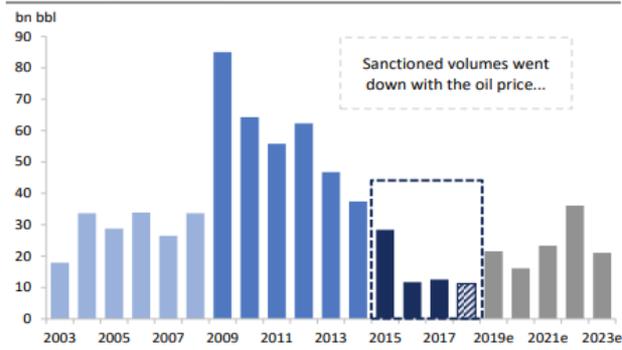


# MACRO CONDITIONS

Recent volatility in the oil price has impacted sentiment however longer term fundamentals for a recovery in demand for offshore services remain sound

## SANCTIONED VOLUMES WENT DOWN WITH THE 2014 OIL PRICE CRASH

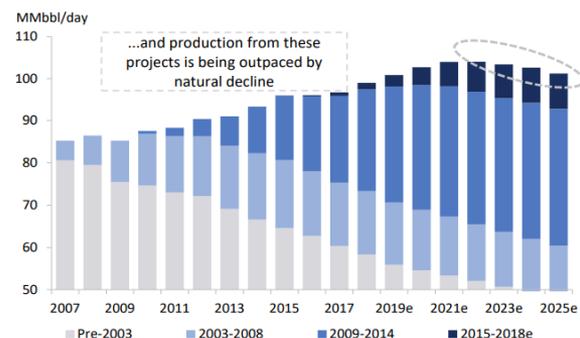
2P reserves by sanctioning year



Source: Pareto Securities Equity Research, Rystad

## SANCTIONING NEEDED TO OFFSET DEPLETING PRODUCTION CAPACITY

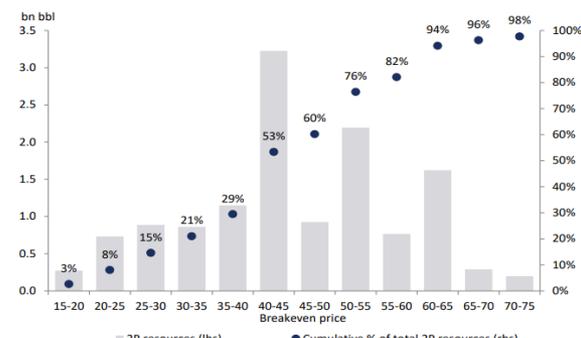
Production profile from sanctioned oil reserves



Source: Pareto Securities Equity Research, Rystad

## 94% OF OFFSHORE 2P RESERVES PROFITABLE AT US\$60-65/BBL BRENT

Offshore break evens and cumulative 2P resource levels



Source: Pareto Securities Equity Research, Rystad

*The fact that the world would need to invest heavily in oil, almost irrespective of how the global energy system evolves over the next 20 years is something which I don't think is well understood today"*

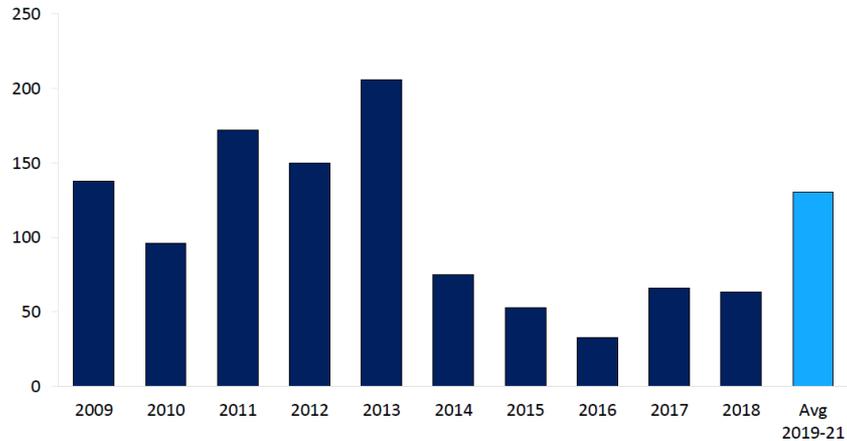
Spencer Dale, BP Chief Economist, Feb 2019

# MACRO CONDITIONS

Despite short term volatility, key market analyst forecasting solid growth in offshore capex driven by new project approvals

## COMMITTED OFFSHORE CAPEX SET FOR SOLID COMEBACK STORY

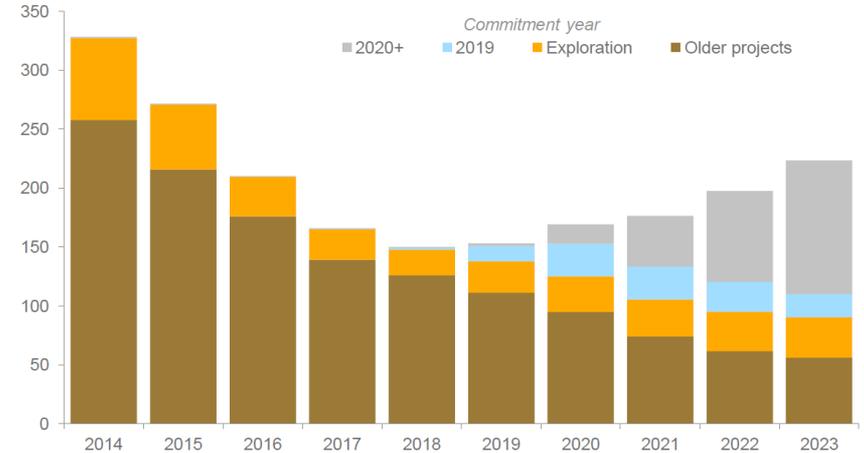
Offshore greenfield capex by commitment year\*  
USD Billion



Source: Rystad Energy, Feb 2019

## TURNAROUND IN 2019 WITH MORE MEANINGFUL GROWTH EXPECTED FROM 2020

Offshore spending (capex) per year, split by timing of capex commitment  
Million USD



Source: Rystad Energy, Feb 2019

# SAFETY LEADERSHIP

MMA WINS INTERNATIONAL MARINE CONTRACTORS ASSOCIATION GLOBAL SAFETY AWARD FOR 2018

## SAFETY CULTURE

Target 365 producing sustainable improvements in safety culture



## CRITICAL CONTROLS

Refreshed and relaunched our critical controls



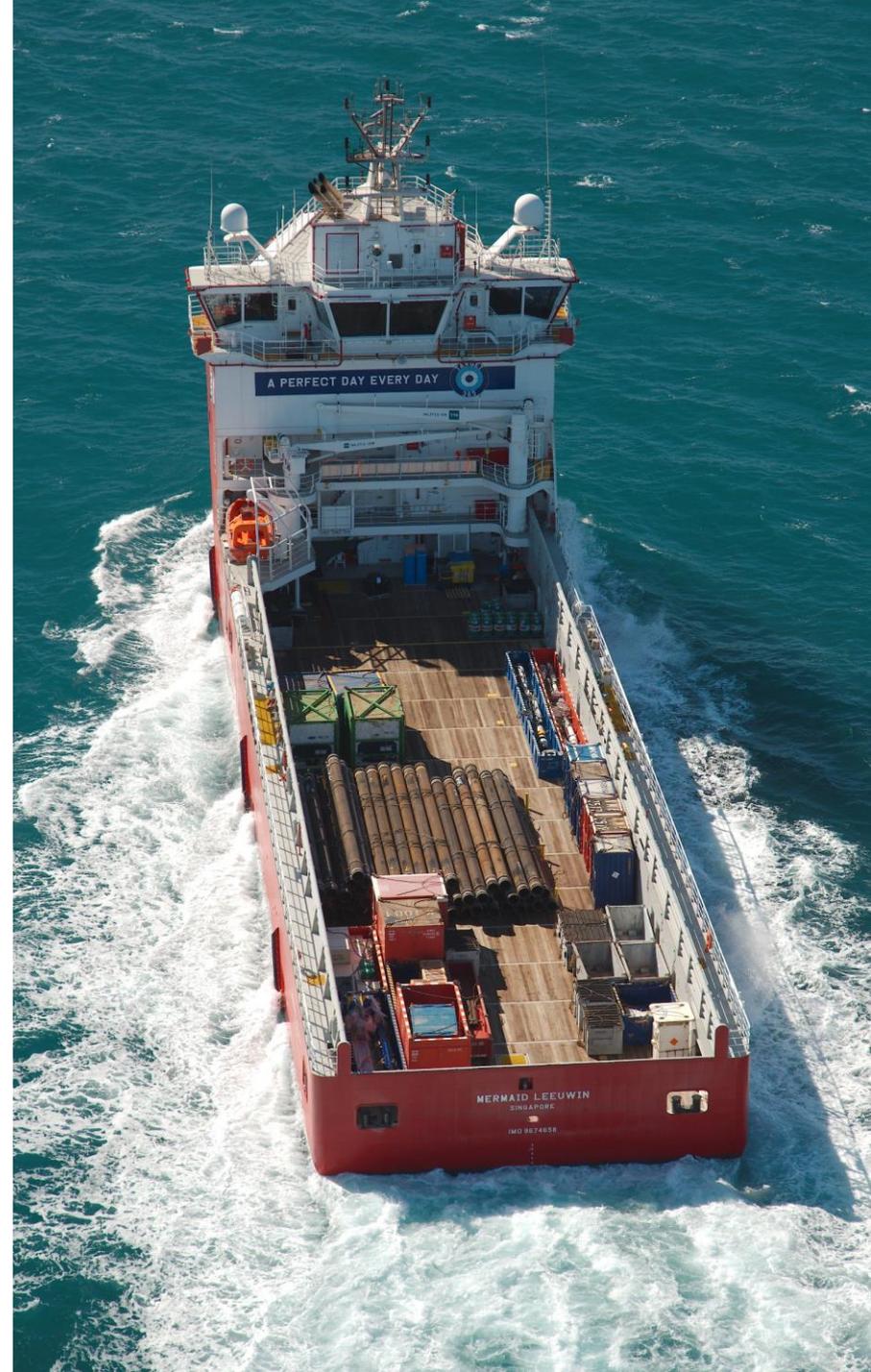
## IMCA

Contributor and winner of Global Safety Award



## SAFER TOGETHER

Active member of WA/NT safety initiative



# H1 OPERATIONAL HIGHLIGHTS



## UTILISATION

**73%**

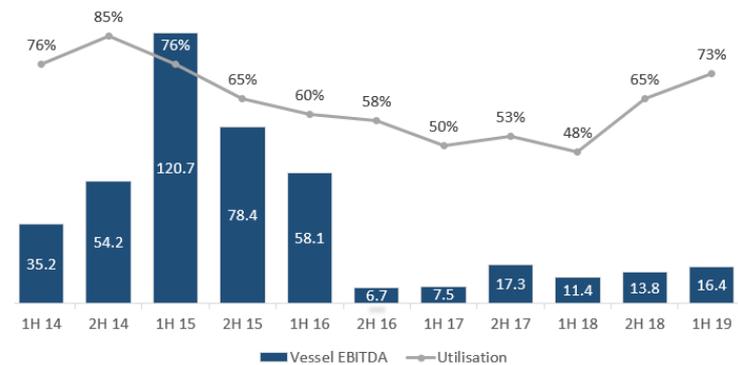
- Utilisation steadily improving as activity levels increase



- Rates stabilised but yet to see any broad based increases

## KEY PROJECTS

- Conoco Phillips – Bayu Undan drilling and shutdown support (5 vessels; completed Dec-18)
- Subsea 7 GWF2 Tug & Barge project (H1)
- 6 vessels on long term production support contracts in Australia; 3 in Saudi Arabia
- Production support contract in Bass Strait
- Santos – drilling support contract commenced Feb-19



# H1 OPERATIONAL HIGHLIGHTS

## SUBSEA FLEET CONTINUING TO BUILD REPUTATION IN MARKET

- MMA Prestige and MMA Pinnacle supported a number of complex project scopes in South East Asia
  - ✓ Well Intervention
  - ✓ Umbilical Installation
  - ✓ Inspection, Maintenance, Repair
- Long term contract with iTech/Subsea 7
- Lead contractor on project scope in Bangladesh

## EXPANDING CAPABILITY IN MAINTENANCE AND WALK TO WORK (W2W) OPERATIONS

- MMA Privilege continues on long term Accommodation Support and W2W contract in Côte d'Ivoire since 2016
- MWV Falcon (Chartered vessel) – currently on W2W contract in India
- MMA Pride – currently on W2W contract in Brunei
- Secured new W2W contract in Australia for H2

## OUTLOOK

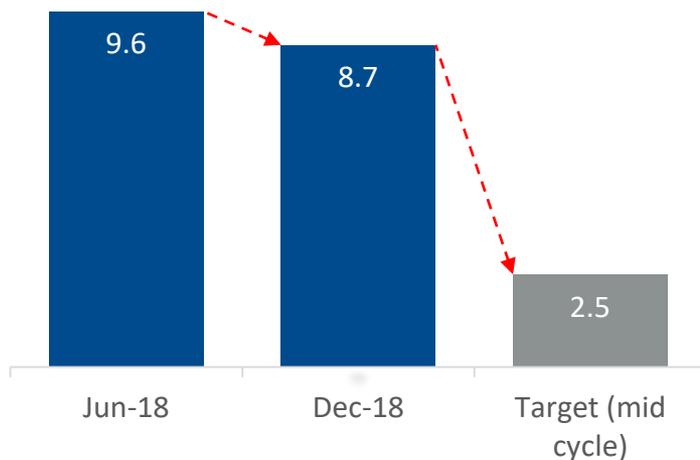


Seeing increased activity across all of our operating regions but no material improvement in rates

# BALANCE SHEET

MMA is focused on improving our key debt metric (Net Debt / EBITDA). Covenants resume from 30 June 2019.

## MMA Target Net Debt / EBITDA



## Valuation of Assets

- \$13.1m non-cash impairment for 1H 2019 (2.6% of Fleet book value)
- Based on independent market valuation less cost of disposal
- Valuations remain volatile in the short term; pcp was a positive \$8.4m
- Non core asset sale process already completed

## Debt Facilities

- 1 Balance \$270m (US\$120m; A\$100m)
- 2 Term expiry 30 Sep 2021
- 3 Amortisation holiday until Jun 2020
- 4 Covenant holiday until Jun 2019<sup>1</sup>
- 5 Weighted average interest rate 6.36%

# STRATEGY THROUGH THE DOWNTURN

## REPOSITIONED FOR GROWTH

1

### **RATIONALISE AND STABILISE**

- Non core assets sold
- Reduced exposure to commoditised market
- Restructured debt
- Strengthened Balance Sheet
- Reduced costs

2

### **EXPAND OUR CORE CAPABILITY**

- Operational excellence
- Safety leadership
- Asset reliability
- Tailored marine solutions
- Expertise and innovation

3

### **GROWTH**

- Higher margin segments
- Technically advanced assets
- Subsea
- Walk to Work
- Project logistics
- M&A

# STRATEGY UPDATE

## Subsea

### BUILDING OUR REPUTATION

Schlumberger (well intervention)  
Shelf Subsea/Technip (umbilical installation)  
iTech/Subsea 7 (IMR)

### LEAD CONTRACTOR

Direct enquiries for subsea services increasing  
Starting to take lead contractor role on select projects

### EXPANDING SERVICE OFFERING

Packaged services  
New clients  
New markets

## Strategic Third Party Charters

### STRATEGY

Leverage MMA's in-house marine capability to manage third party vessels stranded in shipyards or with banks as a result of the downturn

### TARGETING

High quality or unique assets

### CURRENT CHARTERS

2 vessels currently on bareboat charter

### MMA RESPONDER PSV

Recently commenced a new contract in Bass Strait following a successful project with ConocoPhillips

### MWV FALCON

200 person accommodation support and Walk to Work vessel on contract in India

### FURTHER OPPORTUNITIES

Continuing to seek further charter opportunities as part as this strategy

## Project Logistics

### STRATEGY

Leverage MMA's Australian LNG project logistics experience to support projects globally

### POSITIVE OUTLOOK

For mega LNG projects (East Africa) and global oil and gas

### POSITIVE ROA IMPACT

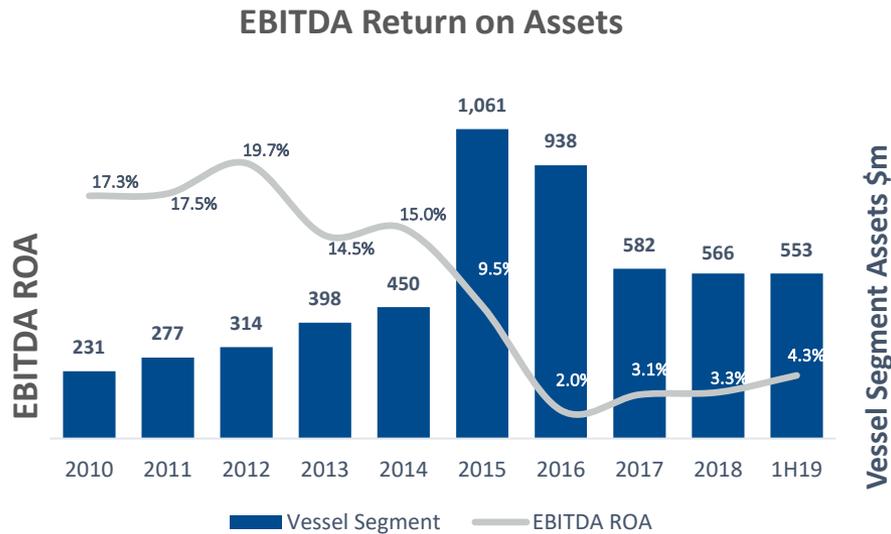
Due to vessel chartering model

### ONSHORE FACILITIES

Leverage MMA's onshore facilities in South East Asia

# INCREASING OUR RETURN ON ASSETS

Increasing ROA is our primary focus which will also improve our debt metrics



- 
- 1 UTILISATION
  - 2 RATES
  - 3 COST CONTROL
  - 4 SUBSEA
  - 5 CHARTERING
  - 6 PROJECT LOGISTICS

## Notes

<sup>1</sup> EBITDA figures are Vessel Segment EBITDA less unallocated corporate overhead adjusting for major one-off projects in 2014 and 2015

<sup>2</sup> FY14 asset base and EBITDA is based on pre Jaya acquisition numbers (Jaya transaction completed on 4 June 2014)

<sup>3</sup> 1H19 ROA based on LTM EBITDA

# SUMMARY



Market is volatile but fundamentals remain sound for a recovery



Our clients are now generating cash at pre-downturn levels



Project FIDs are increasing



MMA is focused on growth and capitalising on opportunities in the current cycle



Increasing our return on assets and debt metrics is a key priority

**73%** utilisation for H1 (56% pcp)

**67%** Increase in EBITDA on pcp



We confirm our previous guidance of full year operating EBITDA in the order of \$27m



# GLOSSARY

<b>2P</b>	Proved and probable
<b>BBL</b>	Barrel
<b>Capex</b>	Capital expenditure
<b>EBITDA</b>	Earnings before interest, tax, depreciation and amortisation
<b>GWF2</b>	Greater Western Flank 2
<b>IMCA</b>	International Marine Contractors Association
<b>IMR</b>	Inspection Maintenance Repair
<b>LNG</b>	Liquified natural gas
<b>LTM</b>	Last 12 months
<b>M&amp;A</b>	Mergers and acquisitions
<b>NTA</b>	Net tangible assets
<b>PCP</b>	Previous corresponding period
<b>PSV</b>	Platform supply vessel
<b>ROA</b>	Return on Assets
<b>SEA</b>	South East Asia
<b>TRCF</b>	Total recordable case frequency
<b>W2W / Walk to Work</b>	A Walk to Work vessel is fitted with an active heave compensated gangway which enables personnel to transfer safely from the vessel to an offshore platform or production facility. W2W vessels usually have a larger accommodation capacity and are used as a cost effective offshore access solution to support maintenance and construction in the oil and gas and windfarm industries



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