

FY2019 Full Year Results



30 August 2019

David Singleton, Chief Executive Officer

Greg Jason, Chief Financial Officer

Financial Headlines

- **EBIT**
- **NPAT**
- **Total Dividends**
- **Operating Cash Flow**
- **Net Cash ¹**

YEAR ON YEAR CHANGE

\$92.8 m

46%



\$61.4 m

64%



6 ¢ per share

20%



\$164 m

up \$99 m



\$151 m

up \$117 m



1. Excludes the notional debt of the CCPB 9 & 10 leasing program

FY2019 Key Facts



\$1.85 B

REVENUE



\$4.9 B

ORDER BOOK



11

NEW SHIPS
ORDERED



58

SHIPS UNDER
CONSTRUCTION
OR SCHEDULED



12

SHIPS
DELIVERED



5,700

EMPLOYEES



6

SERVICE CENTRES



**7 SHIPYARDS
IN 5 COUNTRIES**



25

VESSELS UNDER
SUSTAINMENT

Operational Highlights

- USA Business performing ahead of expectations:
 - Shipbuilding margin increased from 7.4% to 7.9%.
 - 3 Vessels delivered in year (2 LCS & 1 EPF).
 - 4 LCS and 2 EPF awarded.
 - Design development for major new programs.
- Australasia returned to profitability.
- Commercial Ferry Market predicted to remain strong:
 - \$166 million of new orders including 94 m ferry for Trinidad and Tobago.
 - Asia expansion almost complete and will deliver highly competitive shipbuilding capability.
 - Continued investment in new designs and enabling R&D.
- 39% Support revenue growth, now almost \$300 million pa.



FY2019 Financials



Earnings

\$ m	FY2019	FY2018 ¹	Change	
Revenue	\$ 1,852.1	\$ 1,390.5	\$ 461.6	<ul style="list-style-type: none"> Record result across every metric. EPS increased by 62%
EBITDA	135.0	100.8	34.2	<ul style="list-style-type: none"> Operating Revenue increased across all shipyards underpinned by: <ul style="list-style-type: none"> Strength of USA new vessel orders Expansion of commercial shipbuilding Support revenue growth in USA Favourable FX impact
EBIT	92.8	63.5	29.3	
NPAT	61.4	37.5	23.9	
EPS	17.6	10.8	6.7	<ul style="list-style-type: none"> Effective tax rate ~ 28% [cash component ~ 10 ppts].
ETR ²	28%	32%	(4%)	

1. Restated in accordance with AASB 15 Revenue from customers

2. Effective Tax Rate (Income Tax Expense / PBT)

Segment breakdown

FY2019

\$m	Concept	Ships	Support	Other	Total
USA	Revenue	\$ 1,248.1	\$ 224.6	\$ -	\$ 1,472.7
	EBIT	98.6	16.3	(8.5)	106.4
	EBIT Margin %	7.9%	7.3%	-	7.2%
Australasia	Revenue	\$ 323.2	\$ 70.1	\$ -	\$ 393.2
	EBIT	6.4	5.3	-	11.7
	EBIT Margin %	2.0%	7.6%	-	3.0%

FY2018 (Restated for AASB 15)

\$m	Concept	Ships	Support	Other	Total
USA	Revenue	\$ 1,026.5	\$ 134.6	\$ -	\$ 1,161.1
	EBIT	75.8	8.7	(3.0)	81.5
	EBIT Margin %	7.4%	6.4%	-	7.0%
Australasia	Revenue	\$ 160.2	\$ 77.7	\$ -	\$ 237.8
	EBIT	(13.0)	4.5	-	(8.5)
	EBIT Margin %	(8.1%)	5.8%	-	(3.6%)

USA:

Shipbuilding margin at upper end of guidance range.

\$90 m (67%) Support revenue growth with margins at target levels [7 – 8%].

Provision for investigation recorded in Other.

Australasia: Record revenue from Asia a key strategic milestone.

Overall shipbuilding throughput more than doubled and returned to profitability.

6.6% turnaround in EBIT margin.

Support volume reflects the end of the Armidale Class Patrol Boat remediation program in FY2018, partially offset by the commencement of the GCPB sustainment program.

Cash flow

\$ m	FY2019	FY2018	Change
Operating	\$ 164.5	\$ 65.6	\$ 98.9
Investing			
Sustaining	\$ (14.3)	\$ (15.0)	\$ 0.7
Enhancing	(23.5)	(15.9)	(7.6)
CCPB 9 & 10	-	(3.0)	3.0
Financing			
Debt	\$ (10.7)	\$ (9.2)	\$ (1.5)
Dividends	(19.2)	(12.8)	(6.4)
Shares & options	8.6	-	8.6
FX differences	8.2	1.8	6.4
Net Cash Flow	\$ 113.6	\$ 11.6	\$ 102.1

Cash	Jun 2019	Jun 2018	Change
Cash @ bank	\$ 275.7	\$ 162.0	\$ 113.6
Net cash¹	\$ 150.7	\$ 33.9	\$ 116.8

1. Excludes CCPB 9 & 10 debt

Operating:

- Significant operating cash flow.
- \$65.9 m is due to net progress payments in advance.

Investing:

- Sustaining capex in typical range of \$(10) – (15) million.
- Enhancing capex includes \$(22.9) m to expand in Asia.

Financing:

- GZB (US\$5 m) & lease debt reduction.
- CCPB 9 & 10 notional debt current at 30 June 2019, leases have been extended and non-current at 30 August 2019.

Closing cash:

- Strong closing cash position.
- Higher net cash, partially driven by working capital cycle.
- Supports 3 cps final dividend.
- Cash position necessary to support potential new major programs (e.g. FFG).

Net Cash / (Debt)

June 2019 Net Cash \$151 m¹



1. Excludes the notional debt of the CCPB 9 & 10 leasing program

End of quarter

Business Priorities 2020

Expand footprint in USA through participation in new USN programs



Drive Asia investment to enhance competitiveness



Group wide cost efficiency



Build world's best ships through major expansion of R&D investment



FY2020 Guidance

- Group Revenue not less than \$1.9 billion
- US Shipbuilding EBIT margin range increased to 7.5-8.5%
- Group EBIT not less than \$105 million



Defence

- Draft US Federal 2020 Budget does not include funding for LCS or EPF but does include funding for FFG and unmanned surface vessels.
- Philippines have announced intent to purchase OPVs.

Commercial

- Commercial vessel opportunities continue
- 5 vessels in construction excluding China.
- Australasia circa 25% revenue increase and further margin improvement.

Support

- LCS dry dockings is a significant expansion of scope.
- New US base in Singapore to support vessel deployments.
- Cape ISS contract dispute resolved although contract remains onerous.
- GCPB support commenced.

Group Strategy Overview



1. Next chapter of potential US growth underway
2. Expansion in Asia has unlocked potential to significantly increase commercial competitiveness and profitability
3. Financial strength enabling a 3-fold increase in R&D activity and potential investments / acquisitions to retain and enhance Austal's market leadership

Range of future US opportunities is expanding



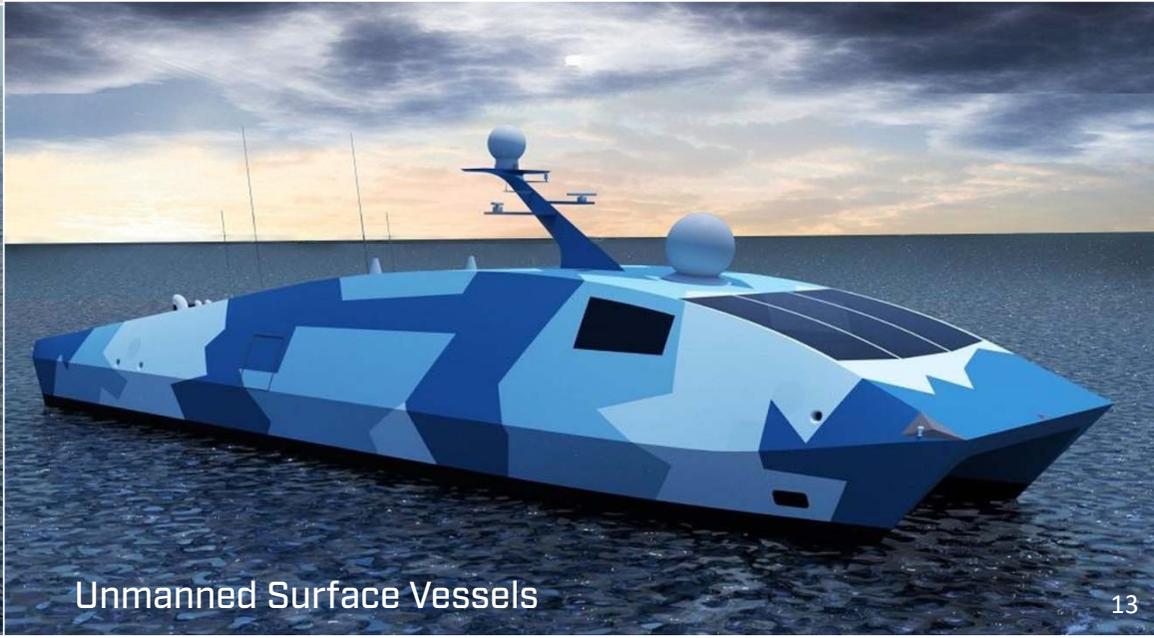
Small surface combatants
(FFG and LCS upgrades)



EPF program expansion



EPF variants including Medical Transports



Unmanned Surface Vessels

USA Sustainment activity continues to grow



LCS – repair & back-fitting new capabilities

- West Coast – San Diego, Seattle & Portland
- Asia – Singapore

EPF – Global fly away teams

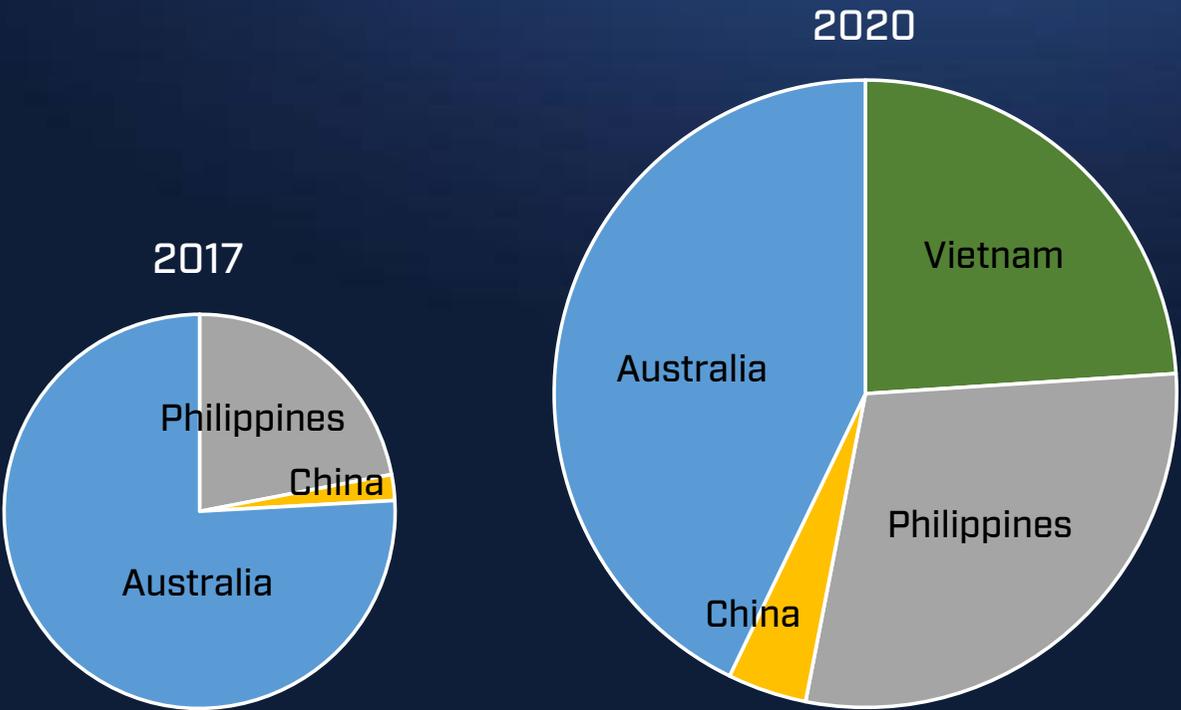
- USA & Overseas

Investments

- ElectraWatch aluminium life-cycle R&D
- Facilities upgrades.



Asia growth is re-balancing cost-base*



Operational construction capacity as share of annual revenue generation potential

*Excludes USA
 Chart sizes for indicative purposes only, assuming Austal typical project mix and pricing



New Vietnam yard



Philippines yard expansion



New Australian yard for GCPB

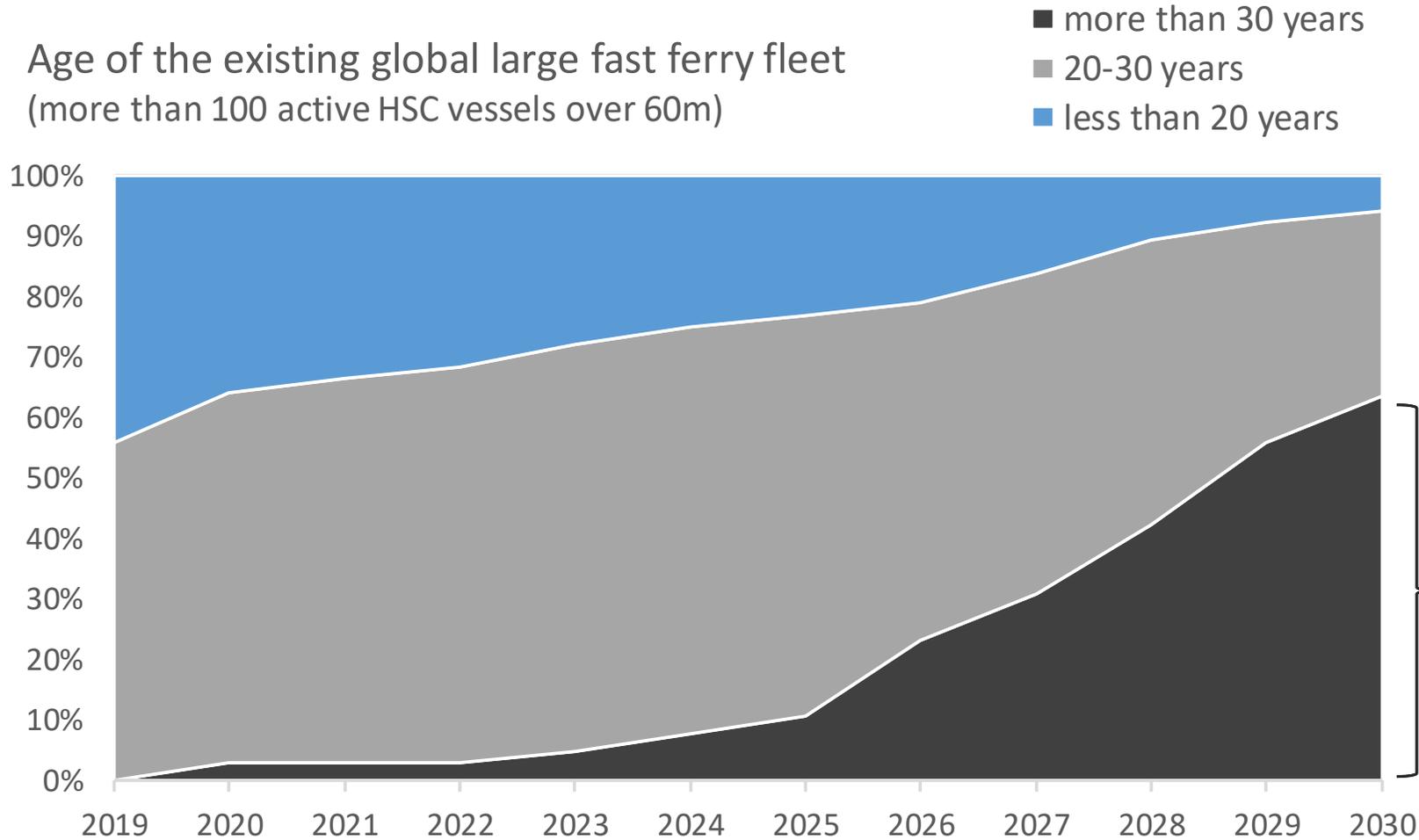
Local presence creates regional naval opportunity



GCPB generating export interest

Increasing rate of ferry fleet renewal appears likely

Age of the existing global large fast ferry fleet
(more than 100 active HSC vessels over 60m)



Without renewal, more than 60% of today's large fast ferries will be over 30 years of age by 2030

Cleaner vessel regulations positive for Austal

2020 Global Sulphur Cap



Emissions: 85% SOx decrease
Fuel prices: 26% increase
Energy: 2.5% increase
OPEX: 13% increase

Austal vessels already use low sulphur diesel; cost advantage of slower speed steel ferries burning fuel oil should be reduced¹; **incentivise fast ferry adoption**

2021 Baltic & North Sea NOx ECA



New large fast ferries in this market will need to be LNG or carry heavy and expensive sulphur scrubber systems; **trimaran is particularly suitable hull-form for LNG.**

2025 Zero Emission Targets

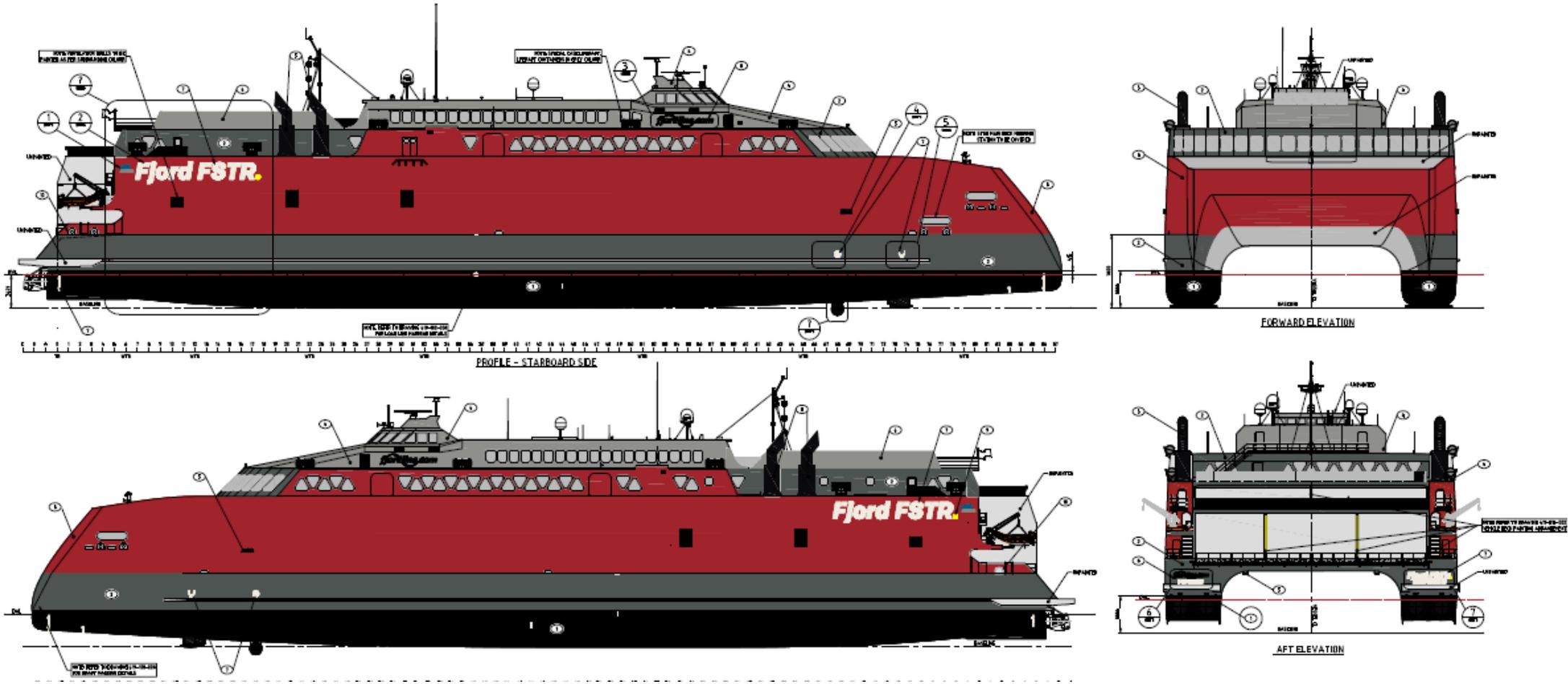


World's largest battery-electric ferry to date, 4MWh

Opportunity for Austal to re-claim market leadership in small fast ferries with 100% battery-electric vessels; **potential for rapid growth.**

1. Source: Singapore Shipping Association

Business Overview



Ships in build

Defence



Littoral Combat Ship (LCS)
US Navy
 LCS 16 and 18 commissioned
 LCS 18 and 20 delivered
 LCS 22, 24, 26, 28 and 30 under construction



Expeditionary Fast Transport (EPF)
US Navy
 EPF 10 delivered
 EPF 11 and 12 under construction



Guardian Class Patrol Boat (GCPB)
Commonwealth of Australia
 GCPB 1, 2 and 3 delivered
 GCPB 4 launched
 GCPB 5, 6, 7 and 8 under construction



Austal Patrol 58
Trinidad and Tobago Coast Guard
 Hull 398 and 399 under construction



USS Cincinnati (LCS 20) and USNS Burlington (EPF 10)

Commercial



30m Passenger Ferry
VS Grand Ferries Corporation
 Hull 420 delivered



109m Passenger and Vehicle Ferry
Molslinjen
 Hull 393 delivered



50m Passenger Ferry
Braveline
 Hull 680 delivered
 Hull 681 delivered



40m Passenger Ferry
Blue Sea Jet
 AL002 delivered



42m Passenger Ferry
Xidao Dazhou Tourism Co Ltd
 AL003 delivered
 AL004, AL005 and AL006 under construction



49m Passenger Ferry
SNC Aremiti
 Hull 421 under construction



109m Passenger and Vehicle Ferry
Fjord Line
 Hull 419 under construction



117m Passenger and Vehicle Ferry
Fred Olsen S.A
 Hull 394 under construction
 Hull 395 under construction



83m Passenger Ferry
JR Kyushu Jet Ferry
 Hull 396 under construction



94m Passenger and Vehicle Ferry
National Infrastructure Development Company (NIDCO)
 Hull 397 under construction



42m Passenger Ferry
Shenzhen Airport
 AL007 under construction



81m Passenger Ferry
Beibi Gulf
 AL008 under construction



Support



USA

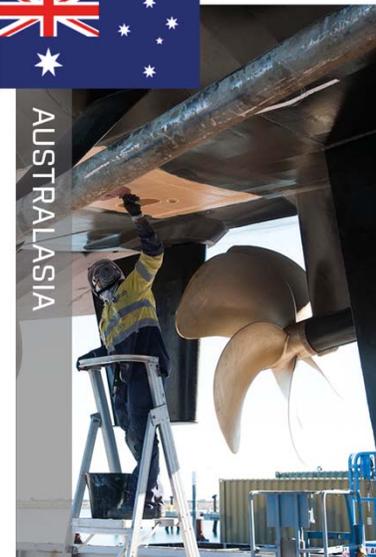


\$225m

Turnover support contracts FY2019



AUSTRALASIA

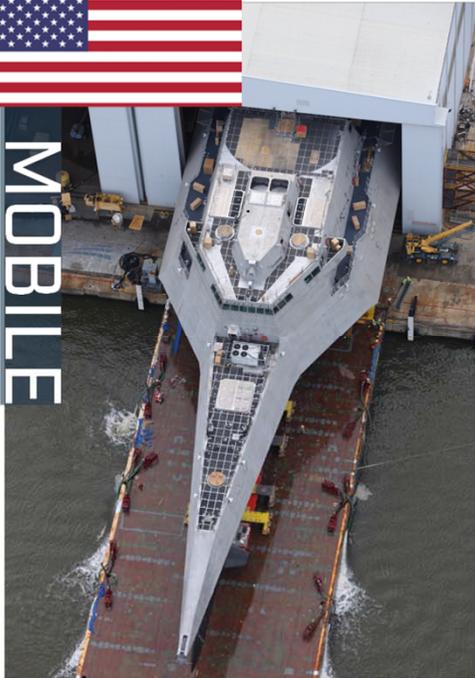


\$70m

Turnover support contracts FY2019



MOBILE

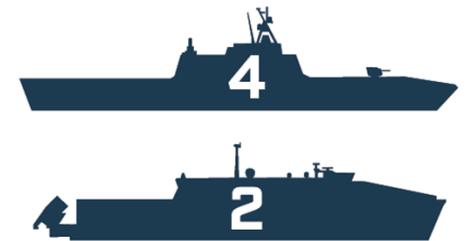


Only foreign owned Prime Contractor designing, building and sustaining ships for the US

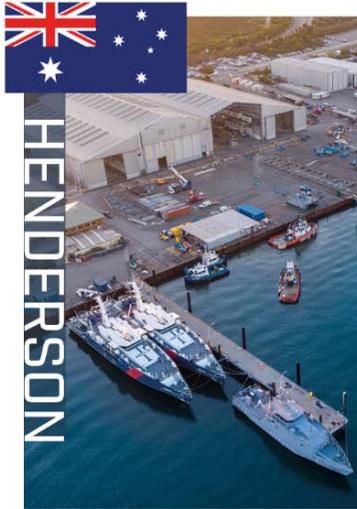


5th Largest shipyard in the USA

Largest industrial employer in South Alabama



Orders placed for 4 x Littoral Combat Ships and 2 x Expeditionary Fast Transport Ships



3 Australian Shipyards

Austal Henderson South is the latest addition to Austal Australia's ship building facilities

 **118**

Naval Architects, Designers and Draftspeople

♀ 25%

Female workforce target

12.5% of the workforce are currently women



3 of 21 Guardian Class Patrol Boats (GCPBs) Delivered

Pacific Patrol Boat Replacement Program



3 months

Between each GCPB delivery



Cairns service centre expanded and now sustaining GCPB Fleet



BALAMBAN



5

New Construction Bays

Infrastructure upgrade complete and officially opened in July 2019



>900

Employees

98%
Local Filipino



Awarded government license to engage in shipbuilding and ship repair of naval combat vessels in the Philippines



Shipyard officially
opened in October
2018



>300

Employees

97%

Local Vietnamese



94m vehicle/passenger
ferry for Trinidad and
Tobago currently under
construction



40%

Austal's investment in
Joint Venture



7

Vessels under
construction in
FY2019



40 metre passenger
ferries delivered in
FY2019

FY2019 Operational Overview





USA operations

Change since
FY2018

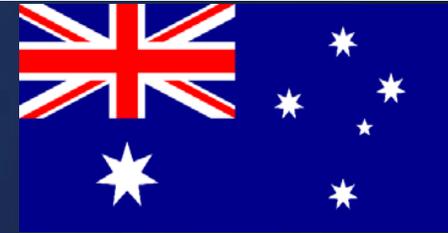
- Shipbuilding margin improvement to 7.9% (FY2018 margin 7.4%).
- Littoral Combat Ship
 - Margin improving ship to ship.
 - LCS 18 & 20 delivered.
 - Awarded LCS 32, 34, 36, 38.
 - LCS 24, 26, 28, 30 commenced construction
- Expeditionary Fast Transport
 - Mature program, steady margins
 - Awarded EPF 13 and 14
 - Various opportunities for additional vessels in emerging applications including autonomous (unmanned surface vessels)
 - EPF 10 delivered
 - EPF 11, 12 commenced construction
- LCS & EPF sustainment growth



Key

- Improvement since FY2018
- In line with FY2018 expectations
- Behind expectations since FY2018

Australia operations



VESSEL PROGRAMS:

- GCPB (~\$335 million, 21 ship program) - 3 vessels delivered in FY2019; delivering a new GCPB every 3 months
- Hull 393 - Molslinjen Express 4 109 metre Auto Express ferry delivered
- Hull 394 (1 of 2 x 117 metre trimarans for Fred Olsen SA) under construction
- Hull 396 (1 x 83 metre trimaran for JR Kyushu) under construction
- Cape Class Patrol Boats 9 & 10 – initial 3 year lease extended by 2 years in August 2019

Change since
FY2018



Key

↑ Improvement since FY2018

→ In line with FY2018 expectations

↓ Behind expectations since FY2018

Philippines operations

Change since
FY2018

- US\$20 million investment to increase ship building capacity completed; new facilities including 120 metre John Rothwell Assembly Bay officially opened July 2019
- Philippines Government expressed intention to build 6 x OPV for Philippines Navy at Austal Philippines



VESSEL PROGRAMS:

- Hull 419 - Fjord Line 109 metre Auto Express ferry under construction; Delivery scheduled early CY2020
- Hull 420 - VS Grand Ferries Philippines 30 metre Passenger Express ferry delivered August 2018.
- Hull 421 - SNC Aremiti 49 metre catamaran, delivered July 2019.
- Hull 680 and 681 - Brave Line 2 x 50m catamarans delivered



Key

 Improvement since FY2018

 In line with FY2018 expectations

 Behind expectations since FY2018

Vietnam operations

- New leased shipbuilding facilities in Vung Tau opened October 2018; main assembly hall 92 metres long
- Approx 250 employees now constructing Hull 397

VESSEL PROGRAMS:

- Hull 397 – 1x 94 metre Auto Express ferry for Government of Trinidad and Tobago

Change since
FY2018



Key

 Improvement since FY2018

 In line with FY2018 expectations

 Behind expectations since FY2018

China operations

VESSEL PROGRAMS:

- 2nd vessel for Blue Sea Jet - 35 metre high speed ferry delivered January 2019
- 1st of 4 x 42 metre high speed catamarans for Xidao Dazhou Tourism Co Ltd delivered January 2019
- 5 x additional vessels currently under construction due for delivery December 2019
- 2 x vessels scheduled to commence construction 4th quarter CY2019.

Change since
FY2018



Key

- ↑ Improvement since FY2018
- In line with FY2018 expectations
- ↓ Behind expectations since FY2018



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