ACN 121 700 105 (Company)

Corporate Governance Statement – 26 September 2019

1.1 ASX Corporate Governance Council Principles and Recommendations

Our Company has adopted comprehensive systems of control and accountability as the basis for the administration of corporate governance. The Board is committed to administering the policies and procedures with openness and integrity, pursuing the true spirit of corporate governance commensurate with the Company's needs.

To the extent applicable, our Company has adopted *The Corporate Governance Principles and Recommendations* (3rd Edition) as published by ASX Corporate Governance Council (**Recommendations**). Prior to 30 June 2020 the Company will review and adopt to the extent applicable *The Corporate Governance Principles and Recommendations* (4th Edition) as published by ASX Corporate Governance Council.

In light of the Company's size and nature, the Board considers that the current board is a cost effective and practical method of directing and managing the Company. As the Company's activities develop in size, nature and scope, the size and composition of the Board and the implementation of corporate governance policies and structures will be reviewed.

The Company's main corporate governance policies and practices as at the date of this statement are outlined below and the Company's full Corporate Governance Plan is available in a dedicated corporate governance information section of the Company's website (www.capmetals.com.au).

Board of directors

The Board is responsible for corporate governance of the Company. The Board develops strategies for the Company, reviews strategic objectives and monitors performance against those objectives. The goals of the corporate governance processes are to:

- (a) maintain and increase Shareholder value;
- (b) ensure a prudential and ethical basis for the Company's conduct and activities; and
- (c) ensure compliance with the Company's legal and regulatory objectives.

Consistent with these goals, the Board assumes the following responsibilities:

- (a) developing initiatives for profit and asset growth;
- (b) reviewing the corporate, commercial and financial performance of the Company on a regular basis;
- (c) acting on behalf of, and being accountable to, the Shareholders; and

(d) identifying business risks and implementing actions to manage those risks and corporate systems to assure quality.

The Company is committed to the circulation of relevant materials to Directors in a timely manner to facilitate Directors' participation in the Board discussions on a fully-informed basis.

Composition of the Board

Election of Board members is substantially the province of the Shareholders in general meeting.

Identification and management of risk

The Board's collective experience will enable accurate identification of the principal risks that may affect the Company's business. Key operational risks and their management will be recurring items for deliberation at Board meetings.

Ethical standards

The Board is committed to the establishment and maintenance of appropriate ethical standards.

Independent professional advice

Subject to the Chairman's approval (not to be unreasonably withheld), the Directors, at the Company's expense, may obtain independent professional advice on issues arising in the course of their duties.

Remuneration arrangements

The remuneration of an executive Director will be decided by the Board, without the affected executive Director participating in that decision-making process.

The total maximum remuneration of non-executive Directors is initially set by the Constitution and subsequent variation is by ordinary resolution of Shareholders in general meeting in accordance with the Constitution, the Corporations Act and the ASX Listing Rules, as applicable. The determination of non-executive Directors' remuneration within that maximum will be made by the Board having regard to the inputs and value to the Company of the respective contributions by each non-executive Director. The current amount has been set at an amount not to exceed \$200,000 per annum.

In addition, a Director may be paid fees or other amounts (i.e. subject to any necessary Shareholder approval, non-cash performance incentives such as Options) as the Directors determine where a Director performs special duties or otherwise performs services outside the scope of the ordinary duties of a Director.

Directors are also entitled to be paid reasonable travelling, hotel and other expenses incurred by them respectively in or about the performance of their duties as Directors.

The Board reviews and approves the remuneration policy to enable the Company to attract and retain executives and Directors who will create value for Shareholders having consideration to the amount considered to be commensurate for a company of its size and level of activity as well as the relevant Directors' time, commitment and responsibility. The Board is also responsible for reviewing any employee incentive and equity-based plans including the appropriateness of performance hurdles and total payments proposed.

Trading policy

The Board has adopted a policy that sets out the guidelines on the sale and purchase of securities in the Company by its key management personnel (i.e. Directors and, if applicable, any employees reporting directly to the managing director). The policy generally provides that the written acknowledgement of the Chair (or the Board in the case of the Chairman) must be obtained prior to trading.

External audit

The Company in general meeting is responsible for the appointment of the external auditors of the Company, and the Board from time to time will review the scope, performance and fees of those external auditors.

Audit committee

The Company will not have a separate audit committee until such time as the Board is of a sufficient size and structure, and the Company's operations are of a sufficient magnitude for a separate committee to be of benefit to the Company. In the meantime, the full Board will carry out the duties that would ordinarily be assigned to that committee under the written terms of reference for that committee, including but not limited to, monitoring and reviewing any matters of significance affecting financial reporting and compliance, the integrity of the financial reporting of the Company, the Company's internal financial control system and risk management systems and the external audit function.

Diversity policy

The Board has adopted a diversity policy which provides a framework for the Company to achieve, amongst other things, a diverse and skilled workforce, a workplace culture characterised by inclusive practices and behaviours for the benefit of all staff, improved employment and career development opportunities for women and a work environment that values and utilises the contributions of employees with diverse backgrounds, experiences and perspectives.

1.2 Departures from Recommendations

The Company will be required to report any departures from the Recommendations in this annual Corporate Governance Statement.

The Company's compliance and departures from the Recommendations as at the date of this statement are set out on the following pages.

PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
Principle 1: Lay solid foundations for management and oversight		
Recommendation 1.1	YES	
A listed entity should have and disclose a charter which sets out the respective roles and responsibilities of the Board, the chair and management; and includes a description of those matters expressly reserved to the Board and those delegated to management.		The Company has adopted a Board Charter. The Board Charter sets out the specific responsibilities of the Board, requirements as to the Board's composition, the roles and responsibilities of the Chairman and Company Secretary, the establishment, operation and management of Board Committees, Directors' access to Company records and information, details of the Board's relationship with management, details of the Board's performance review and details of the Board's disclosure policy. A copy of the Company's Board Charter is available on the Company's website.
Recommendation 1.2 A listed entity should:	YES	
(a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a Director; and		(a) The Company has guidelines for the appointment and selection of the Board in its Corporate Governance Plan. The Company's Corporate Governance Plan requires the Board to undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a Director.
(b) provide security holders with all material information relevant to a decision on whether or not to elect or re-elect a Director.		(b) All material information relevant to a decision on whether or not to elect or re-elect a Director will be provided to security holders in the Notice of Meeting containing the resolution to elect or re-elect a Director.
Recommendation 1.3	YES	
A listed entity should have a written agreement with each Director and senior executive setting out the terms of their appointment.		The Company's Corporate Governance Plan requires the Board to ensure that each Director and senior executive is a party to a written agreement with the Company which sets out the terms of that Director's or senior executive's appointment.

Recommendation 1.4	YES	
The company secretary of a listed entity should be accountable directly to the Board, through the chair, on all matters to do with the proper functioning of the Board.		The Board Charter outlines the roles, responsibility and accountability of the Company Secretary. The Company Secretary is accountable directly to the Board, through the chair, on all matters to do with the proper functioning of the Board.
Recommendation 1.5	PARTIALLY	
A listed entity should:		
(a) have a diversity policy which includes requirements for the Board:		(a) The Company has adopted a Diversity Policy.
(i) to set measurable objectives for achieving gender diversity; and		(i) The Diversity Policy provides a framework for the Company to achieve a list of measurable objectives that encompass gender equality, and when appropriate taking into account the Company's changing size and nature it intends to establish measurable gender diversity objectives. Currently the Company is committed to making all selection decisions on the basis of merit and the setting of specific objectives for the quantum of males/females at any level could potentially be to the detriment of the development of the business.
(ii) to assess annually both the objectives and the entity's progress in achieving them;		(ii) The Diversity Policy provides for the monitoring and evaluation of the scope and currency of the Diversity Policy. The Company is responsible for implementing, monitoring and reporting on any measurable objectives adopted.
(b) disclose that policy or a summary of it; and		(b) The Diversity Policy is available on the Company's website.

(c) disclose as at the end of each reporting period:	(c) The Company does not propose to establish measurable gender diversity objectives at this point in time. See (a) above.
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(i) (ii)	divers	measurable objectives for achieving gender lity set by the Board in accordance with the entity's lity policy and its progress towards achieving them;			
	(A)	the respective proportions of men and women on the Board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or			
	(B)	the entity's "Gender Equality Indicators", as defined in the Workplace Gender Equality Act 2012.			
Recomm	nenda	tion 1.6	PARTIALLY		
A listed	entity	should:			
(a) have and disclose a process for periodically evaluating the performance of the Board, its committees and individual Directors; and			(a)	The Board is responsible for evaluating the performance of the Board and individual Directors on an annual basis. It may do so with the aid of an independent advisor. The process for this can be found in Schedule 6 of the Company's Corporate Governance Plan which is available on the Company's website.	
perf	orman	relation to each reporting period, whether a ce evaluation was undertaken in the reporting ccordance with that process.		(b)	The Company's Corporate Governance Plan requires the Board to disclosure whether or not performance evaluations were conducted during the relevant reporting period. With the changes made to the Board during the year and subsequent to the end of the financial year, no formal Board evaluation of the performance of the Board and Individual Directors was conducted.
Recommendation 1.7		PARTIALLY			
A listed entity should:					
		disclose a process for periodically evaluating the ce of its senior executives; and		(a)	The Board is responsible for evaluating the performance of senior executives. The Board will undertake an annual performance evaluation of the senior executives.

(b) disclose in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.		(b) The Company's Corporate Governance Plan requires the Board to conduct annual performance of senior executives. Schedule 6 "Performance Evaluation" requires the Board to disclose whether or not performance evaluations were conducted during the relevant reporting period. No formal performance evaluation was conducted during the year due to the changes made at the Board and senior executive level during the period.
Principle 2: Structure the Board to add value		
Recommendation 2.1	PARTIALLY	
The Board of a listed entity should:		
 (a) have a nomination committee which: (i) has at least three members, a majority of whom are independent Directors; and (ii) is chaired by an independent Director, and disclose: (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or 		Due to the size and nature of the existing Board, and the magnitude of the Company's operations, the full Board currently performs the role of the Nomination Committee. Under clause 4(h) of the Company's Board Charter, the full Board currently carries out the duties that would ordinarily be assigned to the Nomination Committee and in the Company's view the experience and skill set of the current Board is sufficient to perform these roles. The duties of the Nomination Committee (which are currently carried out by the Board) are outlined in Schedule 5 of the Company's Corporate Governance Plan available online on the Company's website.
(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address Board succession issues and to ensure that the Board has the appropriate balance of skills, experience, independence and knowledge of the entity to enable it to discharge its duties and responsibilities effectively.		The Board devotes time at Board meetings to discuss Board succession issues. All members of the Board are involved in the Company's nomination process, to the maximum extent permitted under the Corporations Act and ASX Listing Rules. The Board reviews and updates the Company's Board skills matrix (in accordance with recommendation 2.2) to assess and ensure the Board has the appropriate balance of skills, experience, independence and knowledge of the entity to discharge its duties and responsibilities effectively.
Recommendation 2.2	YES	

A listed entity should have and disclose a Board skill matrix setting out the mix of skills and diversity that the Board currently has or is looking to achieve in its membership.		Under the Board Charter, the Company is required to prepare a Board skill matrix setting out the mix of skills and diversity that the Board currently has (or is looking to achieve) and to review this regularly against the Company's Board skills matrix to ensure the appropriate mix of skills and expertise is present to facilitate successful strategic direction. The Board Charter requires the disclosure of each Board member's qualifications and expertise. Full details as to each Director and senior executive's relevant skills and experience are available on the Company Website and in the Annual Report
Recommendation 2.3	YES	
A listed entity should disclose:		
(a) the names of the Directors considered by the Board to be independent Directors;		(a) The Board Charter requires the disclosure of the names of Directors considered by the Board to be independent. These details are provided in the Annual Report. Mr Mark Okeby and Mr Myles Ertzen are considered to be independent directors.
(b) if a Director has an interest, position, association or relationship of the type described in Box 2.3 of the ASX Corporate Governance Principles and Recommendation (3rd Edition), but the Board is of the opinion that it does not compromise the independence of the Director, the nature of the interest, position, association or relationship in question and an explanation of why the Board is of that opinion; and		(b) The Board Charter requires Directors to disclose their interest, positions, associations and relationships and requires that the independence of Directors is regularly assessed by the Board in light of the interests disclosed by Directors. Details of the Director's interests, positions associations and relationships are provided in the Annual Reports.
(c) the length of service of each Director		(c) The Board Charter requires the length of service of each Director to be disclosed. The length of service of each Director will be provided in the Annual Reports.

Recommendation 2.4	YES	
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A majority of the Board of a listed entity should be independent Directors.		The Board Charter requires that, where practical, the majority of the Board must be independent. The Board consists of three directors, two of which are considered independent.
		Details of each Director's independence are provided in the Annual Reports.
Recommendation 2.5	No	
The Chair of the Board of a listed entity should be an independent Director and, in particular, should not be the same person as the CEO of the entity.		The Board Charter provides that, where practical, the Chairman of the Board should be an independent Director. The present Chairman, Mr Mark Clark, is not independent as he is a full-time executive of the Company.
Recommendation 2.6	YES	
A listed entity should have a program for inducting new Directors and providing appropriate professional development opportunities for continuing Directors to develop and maintain the skills and knowledge needed to perform their role as a Director effectively.		The Board Charter states that a specific responsibility of the Board is to procure appropriate professional development opportunities for Directors. The Board is responsible for the approval and review of induction and continuing professional development programs and procedures for Directors to ensure that they can effectively discharge their responsibilities.
Principle 3: Act ethically and responsibly		
Recommendation 3.1 A listed entity should:	YES	
(a) have a code of conduct for its Directors, senior executives and employees; and		(a) The Company's Corporate Code of Conduct applies to the Company's Directors, senior executives and employees.
(b) disclose that code or a summary of it.		(b) The Company's Corporate Code of Conduct (which forms part of the Company's Corporate Governance Plan) is available on the Company's website.

Principle 4: Safeguard integrity in financial reporting		
Recommendation 4.1	PARTIALLY	
The Board of a listed entity should:		

(a)	have a	n audit	committee	which:
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- (i) has at least three members, all of whom are nonexecutive Directors and a majority of whom are independent Directors; and
- (ii) is chaired by an independent Director, who is not the chair of the Board,

and disclose:

- (i) the charter of the committee;
- (ii) the relevant qualifications and experience of the members of the committee; and
- (iii) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its financial reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.

The Company currently does not have an Audit Committee and the full Board currently performs the role of the Audit Committee. This is due to the current size of the Company and the Board which only comprises three Directors, the magnitude of its operations and the fact that the Board has sufficient skills and expertise to effectively carry out the role of the Audit and Risk Committee,

Under clause 4(h) of the Company's Board Charter, the full Board currently carries out the duties that would ordinarily be assigned to the Audit Committee under the written charter for that committee.

The role and responsibilities of the Audit Committee are outlined in Schedule 3 of the Company's Corporate Governance Plan available online on the Company's website, which include managing the relationship of the Company with its external auditors.

The Board devotes time at Board meetings to fulfil the roles and responsibilities associated with maintaining the Company's internal audit function and arrangements with external auditors. All members of the Board are involved in the Company's audit function to ensure the proper maintenance of the entity and the integrity of all financial reporting.

Recommendation 4.2	YES	
The Board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that the financial records of the entity have been properly maintained and that the financial statements		The obligations of a Company's CFO or CEO (if any) are set out in the Company's Corporate Governance Plan.

comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.				
Recommendation 4.3	YES			
A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.		The Company's Corporate Governance Plan provides that the Board must ensure the Company's external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.		
Principle 5: Make timely and balanced disclosure	Principle 5: Make timely and balanced disclosure			
Recommendation 5.1	YES			
A listed entity should:				
(a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and		(a) The Board Charter provides details of the Company's disclosure policy. In addition, Schedule 7 of the Corporate Governance Plan is entitled 'Disclosure-Continuous Disclosure' and details the Company's disclosure requirements as required by the ASX Listing Rules and other relevant legislation.		
(b) disclose that policy or a summary of it.		(b) The Board Charter and Schedule 7 of the Corporate Governance Plan are available on the Company website.		

Principle 6: Respect the rights of security holders		
Recommendation 6.1	YES	

A listed entity should provide information about itself and its governance to investors via its website.		Information about the Company and its governance is available in the Corporate Governance Plan which can be found on the Company's website.
Recommendation 6.2	YES	
A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.		The Company has adopted a Shareholder Communications Strategy which aims to promote and facilitate effective two-way communication with investors. The Strategy outlines a range of ways in which information is communicated to shareholders and is available on the Company's website as part of the Company's Corporate Governance Plan.
Recommendation 6.3	YES	
A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.		Shareholders are encouraged to participate at all EGMs and AGMs of the Company. Upon the despatch of any notice of meeting to Shareholders, the Company Secretary shall send out material in that notice of meeting stating that all Shareholders are encouraged to participate at the meeting.
Recommendation 6.4	YES	
A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.		The Shareholder Communication Strategy states that, as a part of the Company's investor relations program, Shareholders can register with the Company Secretary to receive email notifications of when an announcement is made by the Company to the ASX, including the release of the Annual Report, half yearly reports and quarterly reports. Links are made available to the Company's website on which all information provided to the ASX is immediately posted.
		Security holders can register with the Company to receive email notifications when an announcement is made by the Company to the ASX.
		Shareholders queries should be referred to the Company Secretary at first instance.

Principle 7: Recognise and manage risk

Recomm	endation 7.1	PARTIALLY	
The Board	d of a listed entity should:		
(a) have	a committee or committees to oversee risk, each of n:		The Company currently does not have a Risk Committee and the full Board currently performs the role of the Risk Committee due to the size and
(i)	has at least three members, a majority of whom are independent Directors; and	op Bo the	nature of the existing Board and the magnitude of the Company' operations. Under clause 4(h) of the Company's Board Charter, the fu Board currently carries out the duties that would ordinarily be assigned to
(ii)	is chaired by an independent Director,		the Risk Committee under the written terms of reference for that committee.
and	disclose:		
(iii)	the charter of the committee;		The role and responsibilities of the Risk Committee are outlined in Schedule
(i∨)	the members of the committee; and		3 of the Company's Corporate Governance Plan available online on the Company's website.
(v)	as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or		
(a) al	bes not have a risk committee or committees that satisfy bove, disclose that fact and the process it employs for eeing the entity's risk management framework.		The Board devotes time at Board meetings to fulfil the roles and responsibilities associated with overseeing risk and maintaining the entity's risk management framework and associated internal compliance and control procedures.
Recomm	endation 7.2	YES	
The Board	d or a committee of the Board should:		
mand to be chan ensur	w the entity's risk management framework with agement at least annually to satisfy itself that it continues e sound, to determine whether there have been any ges in the material business risks the entity faces and to be that they remain within the risk appetite set by the d; and		(a) The Company's process for risk management and internal compliance includes a requirement to identify and measure risk, monitor the environment for emerging factors and trends that affect these risks, formulate risk management strategies and monitor the performance of risk management systems. This is contained in the Audit and Risk Committee Charter.

(b) disclose in relation to each reporting period, whether such a review has taken place.		 (b) Schedule 8 of the Corporate Governance Plan is entitled 'Disclosure - Risk Management' and details the Company's disclosure requirements with respect to the risk management review procedure and internal compliance and controls. The Board Charter requires the Board to disclose the number of times the Board met throughout the relevant reporting period, and the individual attendances of the members at those meetings. Details of the meetings are provided in the Company's Annual Reports.
Recommendation 7.3	YES	
A listed entity should disclose:		
(a) if it has an internal audit function, how the function is structured and what role it performs; or		Schedule 3 of the Company's Corporate Governance Plan entitled "Audit and Risk Committee Charter" provides for the internal audit function of the
(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.		Company. This Charter outlines the monitoring, review and assessment of a range of internal audit functions and procedures.
Recommendation 7.4	YES	
A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.		Schedule 3 of the Company's Corporate Governance Plan details the Company's risk management systems which assist in identifying and managing potential or apparent business, economic, environmental and social sustainability risks (if appropriate).
		Review of the Company's risk management framework is conducted at least annually and reports are continually created by management on the efficiency and effectiveness of the Company's risk management framework and associated internal compliance and control procedures.

Principle 8: Remunerate fairly and responsibly			
Recomn	nendation 8.1	PARTIALLY	
The Boa	rd of a listed entity should:		
(a) have	e a remuneration committee which:	Due to the size and nature of the existing Board and the magnitude	
(i)	has at least three members, a majority of whom are independent Directors; and		Company's operations the Company currently has no Remuneration Committee. Under clause 4(h) of the Company's Board Charter, the full Board currently carries out the duties that would ordinarily be assigned to
(ii)	is chaired by an independent Director,		the Remuneration Committee under the written terms of reference for that
and	disclose:		committee.
(iii)	the charter of the committee;		The role and responsibilities of the Remuneration Committee are outlined in School and Atha Company's Corporate Covernance Plan available
(iv)	the members of the committee; and		in Schedule 4 the Company's Corporate Governance Plan available online on the Company's website.
(v)	as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or		
fact com exec	does not have a remuneration committee, disclose that and the processes it employs for setting the level and position of remuneration for Directors and senior cutives and ensuring that such remuneration is ropriate and not excessive.		The Board devotes time at the Board meetings to fulfil the roles and responsibilities associated with setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.
Recomn	nendation 8.2	YES	
regardir remunei and ens executiv senior e	entity should separately disclose its policies and practices ag the remuneration of non-executive Directors and the ration of executive Directors and other senior executives sure that the different roles and responsibilities of non-executives compared to executive Directors and other executives are reflected in the level and composition of nuneration.		The Company's Corporate Governance Plan requires the Board to disclose its policies and practices regarding the remuneration of non-executive, executive and other senior Directors which is disclosed in the Remuneration Report which forms a part to the Directors' Report in the Annual Report.

Recommendation 8.3	YES	
A listed entity which has an equity-based remuneration scheme should:		
(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and		The Company's Corporate Governance Plan states that the Board is required to review, manage and disclose the policy (if any) on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme. The Board must review and approve any equity based remuneration schemes and any transactions which limit the economic risk of participating in the scheme.
(b) disclose that policy or a summary of it.		A copy of the Company's Corporate Governance Plan is available on the Company's website.